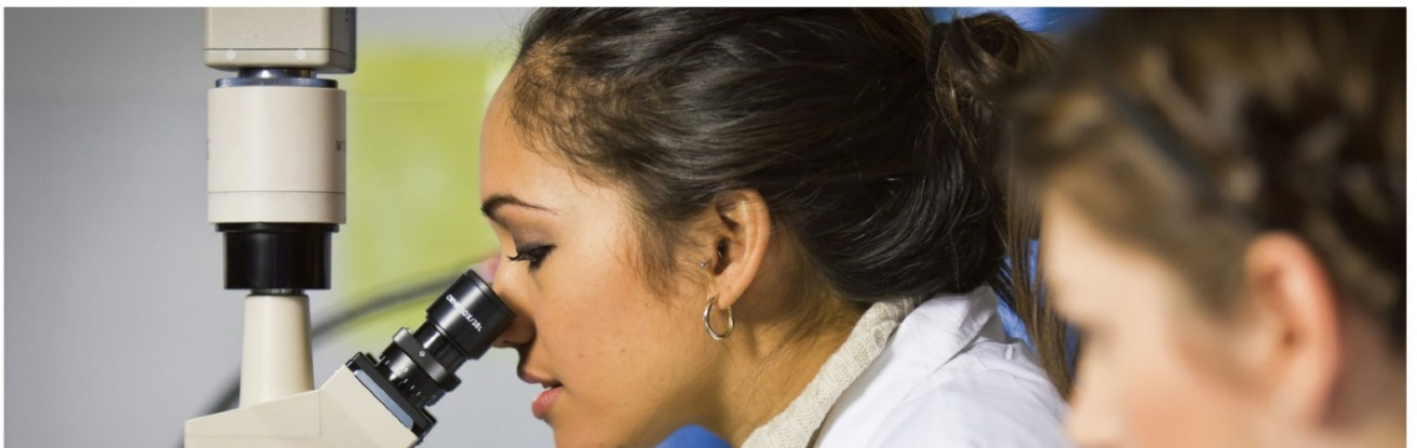




Trade &
Investment





Department
of Industry

Office of the Secretary

BN15/5339

The Hon Anthony Roberts MP
Minister for Industry, Resources & Energy
GPO Box 5341
SYDNEY NSW 2001

Dear Minister

Submission of NSW Trade & Investment 2014-15 Annual Report

In accordance with the *Annual Reports (Departments) Act 1985*, the *Public Finance and Audit Act 1983*, and the Regulations under these Acts, I am pleased to submit to you the 2014-15 annual report of the New South Wales Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment), for presentation to Parliament.

This annual report is being submitted after the standard statutory deadline of 31 October 2015 with the permission of NSW Treasury. The department was granted an extension of time to 31 January 2016 in which to submit its annual report, because the audit of its financial statements was delayed by the non-aligned timeframe for auditing of the Murray Darling Basin Authority joint ventures, in which the department holds only a 26.67% interest.

Yours sincerely

21 JAN 2016

Simon A Y Smith
Secretary

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The Department of Industry, Skills and Regional Development (NSW Department of Industry) was established on 1 July 2015 to replace the Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment).

The key changes arising from the establishment of the new department are:

- the addition of TAFE NSW and State Training Services (STS) to NSW Department of Industry
- the transfer of the Office of Liquor, Gaming and Racing, the Independent Liquor and Gaming Authority, Arts NSW and the Cultural Institutions to the Department of Justice, and
- the transfer of Destination NSW and some functions and staff from the former Business NSW/Arts NSW division of NSW Trade & Investment to the Department of Premier and Cabinet.



Message from the Incoming Secretary

I was delighted to take up the position of Secretary of the department on 1 July 2015, taking over leadership from Mark Paterson. Under Mark's guidance NSW Trade & Investment achieved significant results as the lead economic development agency in New South Wales, attracting valuable investment and export projects and strengthening regional communities.

This annual report records the many successes of the department, the industries and the communities we served in the 2014-15 financial year.

As you read through the annual report you will be presented with a summary of our achievements against the three key result areas of the department's Corporate Plan 2012-15: increased investment and jobs, positive business environment in NSW, and excellence in client service and delivery. None of these achievements would have been possible without the dedicated work of our staff.

The end of the 2014-15 financial year heralded a change for our department. Machinery of Government changes following the state election in March 2015 abolished NSW Trade & Investment from 1 July 2015 and established the Department of Industry, Skills and Regional Development (NSW Department of Industry), with a new focus and structure.

We will look to consolidate the tremendous results achieved during 2014-15, as the transition to the NSW Department of Industry presents exciting new opportunities for the department into the future.

We have a renewed commitment to making New South Wales fertile ground for jobs and growth. The NSW Department of Industry Corporate Plan 2015-19 sets our vision. We want New South Wales to be a place where the skills of its people, the management of its natural resources and the quality of its government services make it a globally attractive location to live, learn, work and invest, and to produce goods and services. Our strategic priorities over the next four years will be:

- Act to enable job creation and opportunities for economic growth
- Transform the delivery of vocational education and training services
- Create a positive business environment
- Engage and collaborate, facilitating mutually beneficial relationships, and
- Foster an innovative, commercially focused and collaborative department.

The NSW Department of Industry brings together vocational education, industry development and sustainable access to natural resources.

I look forward to strengthening our collaborative efforts with industry partners, business and the community to ensure the department leads the NSW Government's contribution to creating jobs and opportunities into the future.

Simon A Y Smith

Secretary, NSW Department of Industry

NSW Trade & Investment

Overview

Formed in April 2011 as the lead economic development agency in New South Wales, the NSW Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) was responsible for driving sustainable economic growth across the state. The department worked with local, national and international customers, striving for a strong customer service focus in all areas of service delivery.

The department achieved results by collaborating with and supporting businesses, industries and communities to advance investment, trade, innovation, productivity and regional growth across all sectors.

Machinery of Government changes abolished NSW Trade & Investment on 1 July 2015 and established a new department with a refreshed focus and structure, called the Department of Industry, Skills and Regional Development (NSW Department of Industry). Information about the current work of the NSW Department of Industry is available on the department's [website](http://www.industry.nsw.gov.au)¹.

Priorities

The priorities of NSW Trade & Investment were set out in its Strategic Plan 2012-2015. The Strategic Plan reflected the department's responsibilities in growing the NSW economy under NSW 2021 – A Plan to Make NSW Number One. It articulated the vision and values, defined key results and intended outcomes, and identified the strategies put in place to achieve those outcomes.

Our primary role as the lead economic development agency in NSW was reflected in the two business-orientated result areas identified in the Strategic Plan:

Result 1 – Increased investment and jobs

Result 2 – Positive business environment in NSW

The final result area for the department captured the strategies aimed at improving staff capability, corporate governance, information management and decision-making, in line with the NSW Government's focus on building integrated, effective and efficient public sector agencies:

Result 3 – Excellence in client service and delivery

Purpose: *to develop a competitive and sustainable NSW economy.*

Vision: *a strong NSW economy building resilient communities.*

Values: *integrity, trust, service and accountability.*

¹ <http://www.industry.nsw.gov.au>

Business and services

The nature and scope of activities undertaken by NSW Trade & Investment during 2014-15 are outlined below. The department's three operational divisions delivered to our industries:

NSW Department of Primary Industries

Supporting diverse, profitable and sustainable food and fibre industries

In 2014-15 the NSW Department of Primary Industries (NSW DPI) worked to drive economic growth across the state, by increasing the capacity of primary industries and strengthening rural communities. NSW DPI delivered integrated, innovative programs and projects that grew and sustained not only our primary industries sector but also communities and economies across the state. Responsibilities included developing profitable, sustainable and biosecure agriculture, fisheries and forestry industries; ensuring best practice management of catchments, natural resources and water; and effectively managing Crown lands. NSW DPI also regulated the state's food sector.

Business NSW / Arts NSW

Supporting NSW being productive, innovative, creative and prosperous

In 2014-15 Business NSW/Arts NSW worked to enhance the state's capacity to be productive, innovative, creative and prosperous. Business NSW/Arts NSW supported innovative businesses and industries to increase productivity, employment and investment growth in New South Wales. The division competed nationally and internationally to win investment and bring new technologies and skills to the state, and facilitates the relocation, consolidation and expansion of strategic businesses and facilities within urban and regional New South Wales. The division also regulated and advised the hospitality and racing industries and supported a diverse arts and cultural sector that enriched communities and provided economic benefits.

Division of Resources & Energy

Securing, regulating and delivering the state's energy and mineral resource base

In 2014-15 the Division of Resources & Energy (DRE) worked to secure, regulate and deliver the state's energy and mineral resource base. DRE delivered policy, programs and compliance for the NSW Government across the minerals and energy sector. The division played a key role in delivering the NSW Government's priorities for economic growth by working to develop thriving resources and energy sectors in NSW.

Other divisions and functions

The department's fourth and central division, Finance, Strategy & Operations, continued to provide departmental services, leadership and coordination across a wide range of operational and strategic functions in 2014-15.

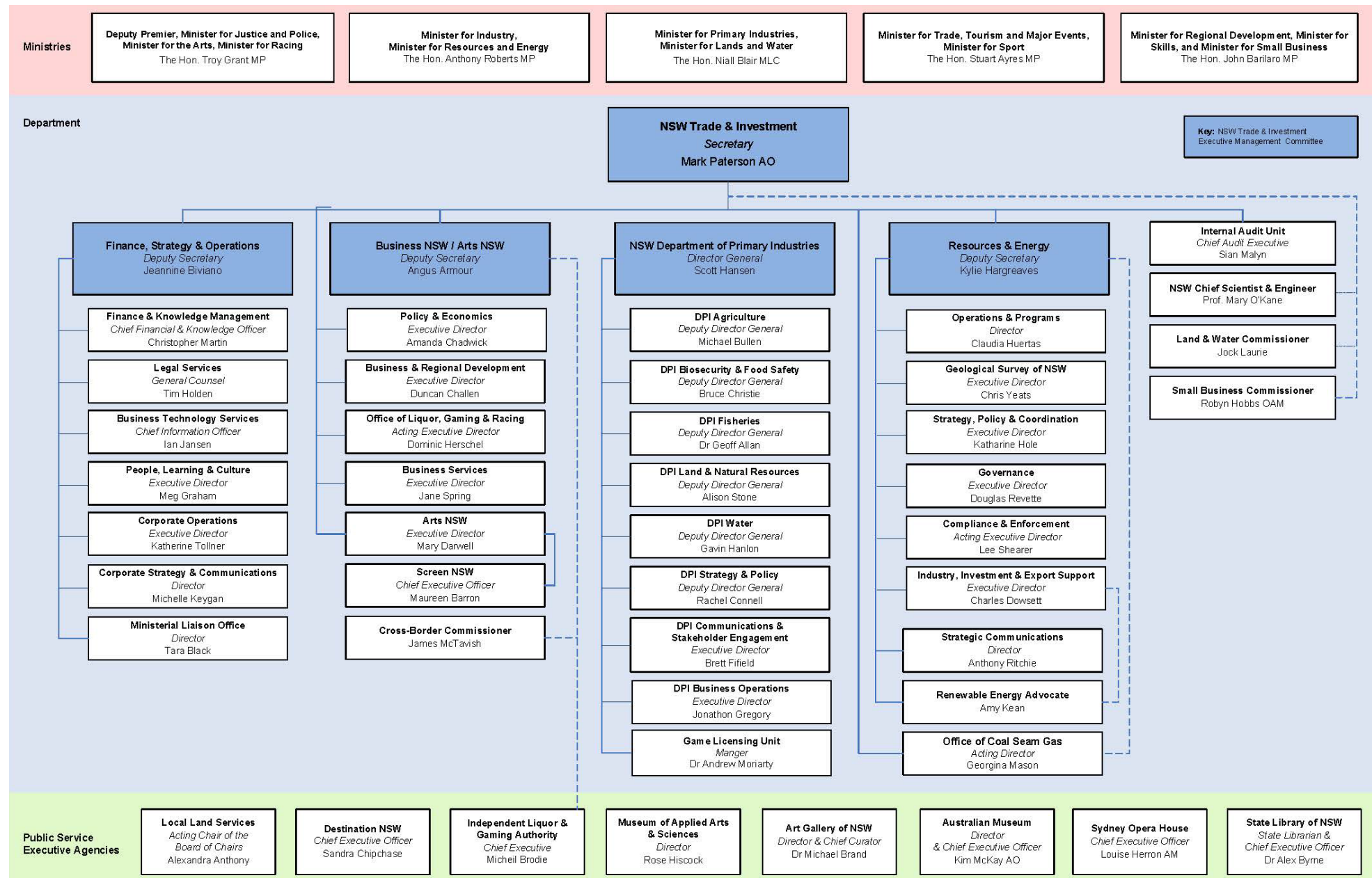
The Chief Audit Executive, Office of Coal Seam Gas and the Office of the NSW Chief Scientist and Engineer reported directly to the Secretary of NSW Trade & Investment during 2014-15.

The Cross-Border Commissioner, Land & Water Commissioner and Small Business Commissioner were aligned with NSW Trade & Investment during 2014-15, as were the Independent Liquor & Gaming Authority, Destination NSW, Museum of Applied Arts and Sciences, Opera House, Australian Museum, State Library of NSW, Art Gallery of NSW and Local Land Services.

The department provided a broad range of services to industry and the community during 2014-15, including regulatory and compliance, research and development, education, advisory, business development, grant provision, policy development and advice, commercial services (such as soil conservation service), and Crown lands management.

Organisational structure

As at 30 June 2015



NSW Trade & Investment

Meeting key challenges

Throughout the 2014-15 financial year the department worked to achieve its vision of a strong NSW economy building resilient communities. The department invested in innovation, and implemented programs to drive productivity and economic growth, place downward pressure on the price of energy in the state, support globally competitive businesses and create jobs in both metropolitan and regional New South Wales. Despite generally muted global economic conditions in 2014-15 and a relative slowing in mining investment, New South Wales continued as Australia's top-performing state economy. The department worked hard to grow total business investment and exports, in the context of difficult economic conditions including persistently high exchange rates and low commodity prices.

The department played an active role in responding to emergencies during the year, including the eradication of Avian Influenza from a commercial poultry business in Young, flooding on the state's north coast and in the Hunter Valley, and bushfires around Coonabarabran and in the Blue Mountains.

These emergencies posed serious risks to communities, businesses, property, agricultural land, stock, energy supplies and resource extraction operations. The department provided resources and expertise to support recovery programs for the communities and industries affected by these emergencies.

Following the NSW state election in March 2015, Machinery of Government changes abolished NSW Trade & Investment from 1 July 2015 and established a new department with a refreshed focus and structure, called the Department of Industry, Skills and Regional Development. Preparing for these changes while continuing to provide an excellent standard of service to industry and the community presented challenges for the department.

In preparation for this change, transition activities focused on corporate systems, processes and strategic planning, with a number of existing entities and staff exiting the department and new entities and staff joining the department. Machinery of Government changes necessitated strategic reallocation of resources and reprioritisation of activities to ensure the department continued to achieve against key deliverables, meeting client and customer expectations throughout this period.

Achieving positive results

Result 1. Increased investment and jobs

During 2014-15 the department worked to grow total business investment and exports, and to improve the performance of key industry sectors. We took the lead in driving the NSW Government's commitment to creating and supporting jobs in urban and regional NSW, and we sought to support and strengthen communities through enhanced cultural, creative and recreational opportunities.

During 2014-15 the department delivered priority initiatives under the NSW Economic Development Framework, in partnership with industry and broader stakeholders. These initiatives aimed to drive competitiveness and productivity in priority sectors, to position the state as the powerhouse of Australia's economy.

A key achievement in 2014-15 under the framework was establishing five industry-led Knowledge Hubs to enable collaboration between industry, research and government and to drive innovation and enhance competitiveness in the following areas:

1. Digital creative
2. Financial services
3. Medical technology
4. Energy innovation, and
5. Transport and logistics.

In February 2015 the NSW Government released the first *Economic Development Strategy for Regional NSW* to drive economic growth and to deliver a dynamic and globally competitive regional NSW economy, another key achievement. The strategy focuses NSW Government action on supporting key

Achieving positive results (continued)

regional sectors and competitiveness, supporting job growth and skills, building business capacity, investing in infrastructure and connectivity, and maximising benefits from public investment. The strategy is a key mechanism by which the department is assisting regional NSW to diversify its economic base to improve resilience to changing market conditions.

During 2014-15 the department also continued to actively facilitate collaboration, innovation and international competitiveness through a range of initiatives. The \$6.7 million Innovate NSW program seeks to connect technology Small to Medium Enterprises (SMEs) and businesses to develop globally competitive solutions. The Supply Chain Accelerator pilot is integrating local SMEs into major domestic and global supply chain opportunities. In addition, in July 2014 we formally established StudyNSW to boost international education, already the state's biggest services export.

A pilot program to establish and operate five smart work hubs also continued during 2014-15, with facilities at Gosford, Oran Park, Penrith and Wyong opened, joining the smart work hub already operating at Rouse Hill. These facilities offer commuters alternative work locations closer to home.

The department continued to work hard to deliver investment, export leads and projects in priority areas and markets, leading to \$2.2 billion of business investment through 169 investment project wins in New South Wales. Our work assisted with \$454 million of export development and ensured over 6,700 jobs were created/retained in the state during 2014-15, with 3,343 of these in regional NSW. We delivered over 5,000 business services, 1,354 of these for regional businesses, and engaged with over 6,400 event attendees.

In terms of migration, the department nominated 4,000 applicants for skilled migration visas, and 1,300 applicants for regional skilled migration visas during 2014-15. The NSW Government supports migration to the state of eligible business migrants and investors, as well as highly skilled migrants in occupations that align with the needs of the NSW economy. NSW nominated business and investor migrants have supported 346 jobs and committed to supporting a further 1,141 jobs since April 2011.

The department also supported the Premier and Deputy Premier on international trade missions and delegations during 2014-15, to strengthen global business relationships and to attract investment into New South Wales. We also supported and delivered

business missions and events including the Hong Kong Trade Development Council Food Expo and ASEAN Food Mission, as well as export development events such as SIAL China 2015 and Seoul Food 2015.

Another vital area for the NSW economy is the resources and energy sector. Mining exports alone contribute over \$19 billion to Gross State Product (GSP) per annum, and account for 30 per cent of the state's goods and services exports. The NSW Government receives over \$1 billion annually in royalties from the resources sector. The Mining Equipment, Technology and Services (METS) sector contributes \$23 billion in GSP. These industries are critical to growth in regional NSW. The state's mining sector employs around 28,000 people directly and supports an estimated 110,000 jobs indirectly, the majority of which are located in regional areas.

During 2014-15 the department released key strategic frameworks to guide and support the resources and energy sector:

- The *NSW Resources and Energy International Engagement Strategy* aims to position the state to attract more international investment, facilitate exports and further grow the resources and energy sector
- The *NSW Gas Plan* aims to deliver world's best practice regulation of the coal seam gas industry while securing vital gas supplies for the 1.3 million homes, 500 major manufacturers, and 35,000 businesses, as well as numerous hospitals, schools and water utilities which are highly gas dependent for their daily operations, and
- The first annual report on the *NSW Renewable Energy Action Plan* (REAP) demonstrated that much progress was made in the initial year of its implementation.

The NSW Gas Plan was put in place to facilitate the establishment of a safe and sustainable gas industry. Core to this plan has been the need to reset the industry with a series of policy and administrative actions, as well as new legislation that completely overhauls how the industry operates in New South Wales. Prior to this legislation being passed the NSW Government put a freeze on the granting of any new Petroleum Exploration Licences (PELs), along with the introduction of a voluntary buy-back program for PELs which ended on 30 September 2015. 16 PELs were bought back and cancelled under this scheme and the footprint of petroleum titles was reduced from 60% to around 8.5% of New South Wales. Since the official PEL buy back scheme concluded, the NSW Government has remained open to considering other

Achieving positive results (continued)

PELs buy backs on a case by case basis. The first company to conclude negotiations post buy back scheme was Dart Energy (Bruxner) Pty Ltd (holder of PEL 445) which, as at 1 December 2015, has further reduced the area of the state covered by PELs to 7.8%. The NSW Government's approach has been to deal fairly with all petroleum investors in the state, recognising that previous policies and current conditions have required a substantial change in gas industry development policy. The NSW Government's policy is now set out in the NSW Gas Plan.

During 2014-15 the department continued its focus on attracting local and offshore investment in the state's resources and energy sector by working closely with industry and investors to understand their investment requirements, and to assist them in the investment process. The department assisted companies in the resources and energy sector to establish new projects during 2014-15 that will deliver an estimated \$8 billion in new capital investment and more than 4,500 direct jobs for New South Wales. New investment in resources and energy projects in the state totalled over \$3 billion in resources and over \$5.7 billion in renewables. Resources and energy projects in the state created 2,984 direct and 8,952 indirect new jobs in resources, and 1,691 direct and 5,883 indirect new jobs in renewables.

The department continued to develop the *Minerals Industry Action Plan*, a 10-year roadmap for growth in the resources and energy sectors. This plan is founded on world-class geoscientific information developed by the NSW Government and will ensure these industry sectors continue to play a key role in the NSW economy into the future.

NSW leads Australian states with \$7.3 billion in agriculture and food exports annually. In November 2014 the department released the *Agriculture Industry Action Plan*, which partners government and industry in unlocking new market and growth opportunities for agricultural products. This is the eighth industry action plan developed by the department, to support a competitive and diverse economy by growing key priority sectors.

Industry action plans have now been developed for the following sectors:

1. Creative industries
2. Digital economy
3. International education and research
4. Manufacturing
5. Professional Services
6. Visitor Economy
7. Minerals, and
8. Agriculture.

The department also continued to play an important role in making sure that knowledge and research can be adapted and used to benefit New South Wales. This work, led by the NSW Chief Scientist & Engineer, includes providing government with the best quality advice on policy decisions requiring science and engineering input, and consulting with universities and other research organisations, industry and government. The most significant example in 2014-15 was the Independent Review of Coal Seam Gas Activities in New South Wales. Following 19 months of investigations, the final report was published on 30 September 2014. The NSW Government, through the NSW Gas Plan, subsequently accepted all 16 recommendations of the report.

The NSW Chief Scientist & Engineer also oversees the Office of Science & Research (OSR). This includes administration of the NSW Government's Research Attraction and Acceleration Program (RAAP), which supports innovation and investment in the state's research and development capacity. During 2014-15, about 90 projects were supported through the RAAP. Among these were 29 TechVouchers, which help small and medium enterprises to create research collaborations with public-sector research organisations. RAAP funding also supported 49 conferences, along with National Science Week, the Australian Science Media Centre, and the NSW Science & Engineering Awards. In 2014-15, \$8 million was provided to National ICT Australia to help solve complex problems facing industry and government.

Achieving positive results (continued)

During the financial year, the department also worked to enhance cultural, creative and recreational opportunities to support and strengthen communities. A key achievement was the launch in February 2015 of *Create in NSW: The NSW Arts and Cultural Policy Framework*, a 10-year strategy which sets a vision for a future in which arts and culture are central to the life of the state. Through the Arts and Cultural Development Program (ACDP), 289 individuals and arts and cultural organisations were supported to deliver programs and projects to develop a creative, vibrant arts and cultural sector engaging with diverse audiences and communities. The ACDP invested \$3.01 million in Western Sydney and \$8.2 million across regional NSW as part of a total budget of \$48.4 million in 2014-15, designed to stimulate an overall contribution of \$440 million to the NSW economy.

Other targeted programs and funding yielded a number of significant achievements during 2014-15 to raise the profile and support the work of Aboriginal artists and of artists with disability, including:

- Targeted Aboriginal funding of \$850,278 through the NSW Aboriginal Arts and Cultural Strategy
- \$475,000 for strategic programs to increase the profile of artists with disability through the Arts and Disability Partnership provided by Arts NSW and the NSW Department of Family and Community Services, and
- \$705,348 in grants funded through the NSW Lifetime Care and Support Authority, in partnership with Arts NSW, for arts projects to assist current and future participants, and other people with disability and with brain and spinal cord injury.

A Concept State Significant Development Application for the Walsh Bay Arts Precinct project was approved in May 2015. The NSW Government has committed \$139.6 million for the project, subject to the leasing of the Government's interests in its electricity businesses. Consultation with interest groups and the broader community will continue following confirmation of funding.

Arts NSW continues to provide appropriate and affordable accommodation for arts organisations in the eight properties it operates. The refurbishment of the Arts Exchange in Hickson Road, The Rocks, as an operations hub for key organisations and for Sydney's major festivals (including the Sydney Festival, Sydney Film Festival, Sydney Writers'

Festival and Biennale of Sydney) was completed in the first half of 2015. The refurbishment features office space for each organisation as well as shared workspaces, meeting rooms and amenities. The co-location of similar organisations in this way enables innovation and sharing of resources and ideas.

The department's work through Screen NSW during 2014-15 was critical in securing production of the following new international feature films for New South Wales:

- *Truth*, which leveraged \$11 million production expenditure and 208 jobs for the state
- *LEGO Batman*, *Ninjago* and a third animated feature from Warner Bros. to be made by Animal Logic in Sydney, and which together will inject more than \$200 million into the NSW economy and create more than 550 new jobs, and
- *Hacksaw Ridge*, to be directed by Mel Gibson and which will contribute more than \$26 million to the NSW economy and create more than 720 local jobs.

The post-production and visual effects work on *Gods of Egypt* continues, following its filming in Sydney. This is in addition to the Screen NSW commitment of a total of \$4.691 million (\$4.316 million in Production Finance and an additional \$375,000 in Regional Filming Fund grants) to support the production of 32 new local screen projects, resulting in an estimated 5,566 jobs and leveraging more than \$89.229 million in production expenditure for the NSW economy.

During 2014-15 the Screen NSW Industry Development Fund provided \$426,700 to ten organisations for conferences, workshops and mentoring. The Audience Development Fund provided \$567,000 to 12 organisations for public screenings, festivals and touring events to more than 60 venues across the state, while the NSW Government continued to support the Sydney Film Festival and Travelling Film Festival.

The positive results achieved by the department in 2014-15 improved the performance of key industry sectors and grew the state's total business investment and exports. The department's work created and supported a significant number of jobs in both urban and regional NSW during the financial year, and communities across the state benefitted from enhanced cultural, creative and recreational opportunities.

NSW Trade & Investment

Result 2. Positive business environment in NSW

During 2014-15 the department worked to deliver reliable, efficient and sustainable energy and regional water supplies and services, to reduce the regulatory burden on businesses and to create opportunities to drive productivity through innovation. We implemented strategies designed to ensure safe, healthy and biosecure industries, and took a lead role in facilitating the sustainable management, development and sharing of natural resources to underpin current and future prosperity.

The department monitors and reviews energy generation, transmission and distribution infrastructure in New South Wales. Average reliability across the state fell to 99.9777 per cent for 2014-15, slightly below the target of 99.98 per cent due to unusual weather patterns through summer, with state-wide average rainfall being 15 per cent above the average, and further rainfall events and strong winds continuing into early winter. This was equivalent to each customer having experienced 1.14 outages and been without power for 117 minutes on average during the year.

2014-15 saw the deregulation of retail electricity prices in the state, creating more competition and choice in the market, designed to place downward pressure on electricity prices. Following deregulation of retail electricity prices, approximately 68 per cent of customers have taken up a market contract. The NSW Smart Meter Policy was also released this financial year, opening the way for a market-led voluntary rollout of smart metering technology. This initiative aims to improve network efficiency and reduce costs for consumers.

The department implemented a new database during 2014-15 for managing and delivering energy rebates to eligible customers in retirement villages and residential communities. We secured funding for, and commenced development of, a whole-of-government data repository to hold all environmental data for New South Wales, collected according to legislative and regulatory requirements, associated with water management, gas extraction, mining, manufacturing, and chemical processing activities.

The Independent Commission Against Corruption (ICAC) released a report '*Reducing the opportunities and incentives for corruption in the state's management of coal resources*' in October 2013.

The report included 26 recommendations, many of which were the responsibility of the department to implement. During 2014-15 the department implemented 21 of these recommendations as described in ICAC's report, four in an alternative way, and partially implemented the remaining recommendation. This will lead to improvements in transparency and competitiveness of the allocation process for coal exploration licences, which will in turn improve the business environment in New South Wales.

During 2014-15 the department worked to reduce the regulatory burden on business, undertaking a suite of red-tape reduction measures and achieving significant results, including:

- Increased investment certainty for mining and gas businesses and regulatory cost savings of approximately \$30 million per annum, and
- Savings for primary industries of approximately \$31.6 million, exceeding the \$20 million target set by the NSW Government.

To further improve the business environment, the department is developing a new legislative framework to support economic growth and market access for NSW animal and plant products. A Biosecurity Bill was progressed to Parliament in October 2014, seeking to bolster biosecurity measures and protect the state's \$12 billion primary industries sector from pests, diseases and weeds, while reducing red tape. This new legislative framework is a key milestone in the NSW Biosecurity Strategy 2013-2021.

NSW is home to almost 49,000 farm businesses, 1,200 fishing businesses, 3,700 seafood businesses and more than 2,000 processing operations. Food retailing is the biggest driver of growth in the state's retail industry. The NSW Food Authority, within NSW Trade & Investment, continued to run the state's world-class food safety regulatory system during 2014-15, to ensure the safe supply of food to domestic and export markets.

The department's Commercial Fisheries Reform Program was developed in response to the *Independent Report into NSW Commercial Fisheries Policy, Management and Administration*. During 2014-15 the department consulted with key stakeholders on the program, which includes an industry restructure package and the setting of total catch or effort limits across all coastal fisheries.

Achieving positive results (continued)

In April 2015, the department published the *Threat and Risk Assessment Framework for the NSW Marine Estate*. The framework provides guidance on how to identify and assess threats and their level of risk to the marine estate. Threat and risk assessments using the framework are underway at the state-wide level, and also at the regional level for the Hawkesbury Shelf marine bioregion.

The *Cemeteries and Crematoria Act 2013* commenced during 2014-15, establishing Cemeteries and Crematoria NSW. The Cemeteries and Crematoria NSW Board was inducted, with statutory functions and powers to work with the Crown, local government and private cemetery sectors to find solutions to diminishing cemetery space.

The NSW Government collects information on water resources from over 5,000 monitoring sites through the state, covering both surface and groundwater. During the year the department developed a new purpose-built website to provide water users and the broader community with direct access to accurate information and interactive data, enabling greater transparency around water information in New South Wales than ever before. The [OurWater website](http://www.ourwater.nsw.gov.au/)² went live in March 2015 and provides information on the state's surface water, as well as the location of groundwater monitoring bores, data generated from these bores, interactive maps, facts, figures and tables.

NSW is leading the delivery of the new national drought policy. The centrepiece of the new approach is the commitment of \$250 million to the Farm Innovation Fund. This fund is an incentive-based initiative to assist farmers in New South Wales to identify and address risks to their farming enterprises, improve permanent farm infrastructure, and ensure long term productivity and sustainable land use, as well as aiding in meeting changes to seasonal conditions. Farmers can apply for low interest loans from the Farm Innovation Fund.

Under the Coastal Infrastructure Program, the NSW Government has delivered \$51 million of infrastructure and dredging projects along the length of the NSW coast. These projects have significantly improved facilities and safety in the fishing, tourism and boating industries.

Through the Geological Survey of NSW, the department took the lead on a number of initiatives in 2014-15 designed to increase the value of mineral and petroleum production in the state, including:

- Releasing new information regarding 'seamless geology' in NSW regions and new maps in Bathurst, Warwick and Broken Hill
- Developing new 3D modelling on the Clarence Moreton basin and Tamworth Belt
- Committing to the expansion of the Londonderry Core Library
- Facilitating the awarding of 20 grants in September 2014 in the NSW Cooperative Drilling Programme
- Completing geological studies in the Southern Thomson Orogen
- Launching a new Digital Imaging of Geological System (DIGS) search engine
- Releasing the NSW Mineral Resources Audit, and
- Launching the [Common Ground website](http://www.commonground.nsw.gov.au/)³, which provides information about current exploration and mining activity, as well as explaining mining and production titles and describing the roles of community and government in the decision making process for any proposed activity.

The Office of the NSW Small Business Commissioner (OSBC) continued to support small businesses during 2014-15 by providing information, strategic and procedural advice, and delivering low cost and confidential mediation and dispute prevention and resolution services. It speaks up for the small business sector by providing a range of submissions to government agencies and it hosts a range of industry stakeholder forums and government roundtables to facilitate an understanding of the challenges facing small businesses, as well as the policy reform agenda of key government agencies.

During 2014-15, OSBC assisted small businesses across the state through three flagship programs:

Small Biz Connect Program: OSBC delivered over 47,000 hours of face-to-face business support, achieving 96 per cent customer satisfaction. This support was complemented by the Small Biz Bus, multicultural business advisors and a suite of multicultural resources, initiatives which effectively increased the accessibility of these services.

² <http://www.ourwater.nsw.gov.au/>

³ www.commonground.nsw.gov.au

Achieving positive results (continued)

Regional Activation Program: OSBC provided specialist workshops and initiatives in regional NSW to enhance opportunities for small businesses. The regional communities of Deniliquin, Gilgandra and Mullumbimby participated in the first round of the program, with the OSBC delivering six workshops to over 110 participants from over 90 small businesses between March and May 2015. Workshop topics targeted the needs of these local communities.

Small Business Friendly Councils Program: OSBC launched this program in partnership with the NSW Business Chamber in September 2014. The program is the first of its kind in Australia and gives local councils the opportunity to be formally recognised as being 'Small Business Friendly'. In 2014-15, 67 local councils demonstrated their commitment to their local small business community by joining the program.

The targeted programs and initiatives driven by the department in 2014-15 served to strengthen the business environment in New South Wales. The department achieved solid results in reducing the regulatory burden on business, in delivering reliable, efficient and sustainable energy and regional water supplies and services, and in creating opportunities to enhance productivity through innovation. The department's work during 2014-15 to ensure safe, healthy and biosecure industries and to facilitate the sustainable management of natural resources made a significant contribution to ensuring they underpin the state's prosperity into the future.

Result 3. Excellence in client service and delivery

As a department we are committed to ensuring our services meet client and customer expectations. During 2014-15 we worked hard to provide enhanced opportunities for the community to participate in decision making, and to increase community confidence in our services. At a corporate level we focused on developing a skilled, engaged and cohesive workforce operating in a safe workplace.

The department is using technology to deliver services and provide information more efficiently. A key achievement for the department during 2014-15 was the development of a consolidated, customer-centric website, refreshed with accurate and relevant content and designed to be user-friendly for clients and customers. The first phase of the department's website consolidation project was launched in October 2014, with further development planned for 2015-16. A new intranet is scheduled to go live during 2015-16 with similarly refreshed content and design, focusing on supporting staff to work efficiently and better serve our customers and clients. Our new intranet will be able to be accessed remotely, enhancing the support offered to staff and contributing to our excellent service culture.

During 2014-15 the department continued to improve service delivery through measures to streamline the NSW nomination process for skilled and business migration. Among other achievements, the department introduced an online application platform for the skilled visa nomination program and an online fee payment facility for the majority of visa nomination categories.

The online fee payment facility will be available to all applicants for NSW nomination by August 2015. Both initiatives have achieved a better client experience, cost saving and improved processing efficiency. During 2014-15 the department also replaced the previous 'first in first served' approach for the skilled migration program with a merit based selection and invitation process, which has been widely welcomed as a more user-friendly and effective system.

The department's work in promoting sustainable procurement opportunities for the Australian Disability Enterprise (ADE) sector in New South Wales was recognised in November 2014 when the department was named as a finalist in the Premier's Partnership Award, as part of the 2014 NSW Premier's Awards. The Premier's Partnership Award recognises excellent partnerships that are delivering results against the NSW Government's goals. The partnership between the department and National Disability Services (NDS) makes it easier for the ADE sector to win government contracts, and is a key pillar of the department's social procurement strategy and a key achievement in its Disability Action Plan. During 2014-15 the department entered into contracts worth over \$2 million with disability enterprises across urban and regional New South Wales, creating 26 new jobs and maintaining 70 existing jobs for people with disabilities.

Achieving positive results (continued)

The department's commitment to developing a skilled, engaged and cohesive workforce was demonstrated during 2014-15 through implementation of our People Strategy. This strategy aims to create a high performance culture by supporting staff to realise their full potential as direct contributors to the success of the department. The People Strategy worked to increase staff engagement through implementation of a revitalised performance management process, upskilling of managers and staff, improved management of change, and a continuous focus on increasing leadership capability across the organisation. In addition, a particular focus for 2014-15 was implementation of sector-wide reforms driven by the *Government Sector Employment Act 2013* (GSE Act).

The GSE Act replaced the *Public Sector Employment and Management Act 2002* on 24 February 2014, as a significant and thorough reform of the legislation underpinning employment and workforce management in the NSW public sector. The GSE Act sets the foundations for an innovative, professional, capable, diverse and accountable government sector. During 2014-15 the department made significant progress implementing the GSE Act's key reforms, including restructuring the department's executive, integrating capabilities into role descriptions and performance management, and altering workforce management practices to promote flexibility and mobility.

During 2014-15 the department also made significant progress redefining our strategic and divisional planning processes to deliver greater value to the business and therefore to our clients and customers. We developed an enhanced strategic planning and performance reporting framework and drafted a new corporate plan to clearly articulate the new department's key priorities for 2015-19, ensuring employees can align their contribution to its achievement. The NSW Department of Industry 2015-19 Corporate Plan will be launched and the new framework implemented in 2015-16.

The department's Office of Liquor, Gaming & Racing implemented NSW's annual liquor licence fee scheme during 2014-15. The scheme is part of ongoing efforts to reduce alcohol-related harm and to ensure licensed venues make a fair contribution to the cost of industry regulation. It provides a financial incentive for licensees to maintain safe, low-risk operations, with a renewed focus on responsible service of alcohol in return for lower annual licence fees. Licensees with low risk business models pay modest base fees, whereas higher risk venues will pay more. The scheme represents a fair approach to industry regulation, and demonstrates the department's commitment to continual improvement of processes and service delivery.

Another key initiative of the Office of Liquor, Gaming & Racing to improve client service and delivery during the year was the transition of proof-of-identity check services from Australia Post to Service NSW. These services are for students applying for Responsible Service of Alcohol (RSA) and Responsible Conduct of Gambling (RCG) competency cards. Integrating competency card proof-of-identity checks with Service NSW is part of ongoing efforts to streamline and consolidate NSW Government customer services. This will make it easier for people to do business by providing a growing network of modern Service NSW outlets that can offer one-stop-shop access to a growing range of government transactions, backed by extended operating hours, a 24/7 call centre and other support services.

The department worked to achieve excellence in client service and delivery throughout 2014-15. The department's corporate focus on developing a skilled, engaged and cohesive workforce operating in a safe workplace provided a strong foundation for ensuring our services met client and customer expectations. We worked hard to provide enhanced opportunities for the community to participate in decision making, and to increase community confidence in our services.

Our results

Result 1 – Increased investment and jobs

RELATED NSW 2021 GOALS	RESULT INDICATORS	2012-13 Actual	2013-14 Actual	2014-15 Actual*
Goal 1: Improve the performance of the NSW economy	Annual average trend growth in private business investment measured in real terms (%) ⁴	7.6	-7.8	3.2 ⁵
	Annual average trend growth in GSP per capita measured in real terms (%) ⁶	0.46	0.60	1.0 ⁷
	Overnight international and domestic visitor expenditure in nominal terms, including international package expenditure but excluding international airfares (\$b) ⁸	21.8	22.2	23.6
	Average annual trend growth in estimated industry value added measured in nominal terms (\$b)	137.1	135.1	N/A
	Value of agriculture, forests and fisheries production in real terms (\$b)	10.9	9.4 ⁹	N/A
	Value of mineral and petroleum production in real terms (\$b)	21.2	21.0	20.3 ¹⁰
	Average annual trend growth in NSW total international exports in real terms (\$b) ¹¹	58.5	58.9	62.4 ¹²
	Grow the value of cultural diversity to the NSW economy: Number of NSW businesses exporting goods (no.)	13,512	13,876	N/A
	The NSW share of skilled migrants (%)	25.8	30.0	N/A
	Annual average trend growth in employed persons (%)	1.7	0.6	1.4 ¹³
	Proportion of young people in employment and/ or learning (15-24 years) (%)	88.1	88	88.8
	Proportion of people 55 or over participating in employment (%)	33.0	31.8	31.8
Goal 3: Drive economic growth in regional NSW	Share of employed persons in regional NSW compared to the rest of NSW (%) ¹⁴	37.5	37.1	36.6 ¹⁵
	Increase in total population in regional NSW (000's) ¹⁶	1.80	1.82	1.84 ¹⁷
Goal 27: Enhance cultural, creative, sporting and recreation opportunities	Number of people aged 15 and over attending a cultural venue or event in rural and regional NSW (mill)	1.7 ¹⁸	1.71	N/A ¹⁹
	Number of people aged 15 and over attending a cultural venue or event in Sydney (mill)	3.09	3.31	N/A
	Number of major artistic, creative and cultural events held in NSW (no) ²⁰	64	80	109
	Regulatory Inspections (no)	1,867	2,195 ²¹	2,032

* Figures as at 30 June 2015

⁴ 2012-13 and 2013-14 figures amended following release of revised ABS data.

⁵ Estimated actual. Recently, private business investment data have been heavily influenced by transfers of public sector assets to the private sector (e.g. the sale of ports leases), causing large fluctuations. The estimate for 2014-15 reflects this effect, as well as improved business conditions and confidence for non-mining businesses in NSW and increases in capacity utilisation.

⁶ The GSP per capita growth series has been slightly revised by the ABS following release of the 2013-14 State Accounts, and other revisions.

⁷ Estimated actual. Forecast increase in growth for 2014-15 reflects stronger household consumption and dwelling investment, as well as strong public infrastructure spending, improved non-mining business investment and stronger exports due to the lower A\$.

⁸ As per calendar year data.

⁹ Estimated actual. Source is actual 2013-14 data from ABS Cat. No. 7503.0, Value of Agricultural Commodities Produced, 2013-14, and ABARES 'Australian Forest and Wood Product Statistics', September and December quarters 2014, with estimate for fisheries production based on 3-year average of ABARES data, deflated to 2009-10 dollars. A relatively poor growing season in eastern Australia led to a significant reduction in agricultural production in NSW in 2013-14.

¹⁰ Despite similar NSW coal production volumes compared to the previous year, continued falls in export coal prices have resulted in a drop in NSW mineral production value for 2014-15 compared to the previous financial year.

¹¹ 2012-13 and 2013-14 figures amended following release of revised ABS data.

¹² Estimated actual.

¹³ The strengthening NSW economy underpinned growth in NSW employment in 2014-15, which was largely driven by the construction and professional services industries.

¹⁴ This measure defines Regional NSW as including Central Coast, as well as Newcastle and Wollongong.

¹⁵ While NSW Regional employment increased over 2014-15, growth was not as fast as for Sydney metropolitan, which saw a strong rise in employment in construction and ICT services, hence the fall in share for regional NSW.

¹⁶ This measure defines Regional NSW as excluding Central Coast, as well as Newcastle and Wollongong.

¹⁷ Based on population estimates published by NSW Planning & Infrastructure in 2012.

¹⁸ Estimated actual.

¹⁹ The report is completed by ABS every 4 years. No actual is available for 2014-2015.

²⁰ As per calendar year data. The Sydney and NSW Events Calendar comprise all major events delivered annually in NSW.

²¹ 2013-14 saw a marked increase in inspections activity to support significant Government reforms such as the creation of the Sydney CBD Entertainment Precinct and associated lockdown laws, and 10pm restriction on take-away sales.

Our results (continued)

RESULT 2 – Positive business environment in NSW

RELATED NSW 2021 GOALS	RESULT INDICATORS	2012-13 Actual	2013-14 Actual	2014-15 Actual*
Goal 3: Drive economic growth in regional NSW	Ratio of (i) Increase in gross value of agricultural production (divided by) (ii) Total area of establishments in hectares (\$per ha) ²²	206.1	193.4	N/A
Goal 4: Increase the competitiveness of doing business in NSW	Proportion of people employed in knowledge industries in NSW greater than the national average (%)	38.0	38.2	38.5
	Australia	35.8	35.6	36.2
	Unplanned electricity outages (mins)	114.2	104.0	117.1 ²³
Goal 21: Secure potable water supplies	Proportion of regional population whose public drinking water supply complies with drinking water standards (%)	99.9	99.9	99.9
	Number of properties affected by an unplanned water interruption exceeding 5 hours (not more than 40,000 properties in a financial year) - Sydney Water	31,626	32,568	37,189
	Number of properties affected by 3 or more unplanned water interruptions exceeding 1 hour (not more than 14,000 properties in a financial year) - Sydney Water	6,363	4,978	8,005
	Number of properties affected by an unplanned water interruption exceeding 5 hours (not more than 10,000 properties in a financial year) - Hunter Water	5,464	2,347	7,020
	Number of properties affected by 3 or more unplanned water interruptions exceeding 1 hour (not more than 5,000 properties in a financial year) - Hunter Water	1,062	1,653	1,959
	Health guidelines: Microbial - Percentage of results containing no E. coli (at least 98% of results) - Sydney Water	100	100	100
	Health guidelines: Physical/chemical – Percentage of results within defined bounds (at least 95% of results) - Sydney Water	99.8	99.8	100
	Aesthetic guidelines - Sydney Water	99.54	99.62	99.50
	Health guidelines: Microbial - Percentage of results containing no E. coli (at least 98% of results) - Hunter Water	99.9	99.9	100
	Health guidelines: Physical/chemical – Percentage of results within defined bounds (the 95th percentile of results over the preceding 12 months should be less than the guideline value) - Hunter Water	100	99.7	99.6
	Progress towards greater Sydney's water recycling targets reported annually under the 2010 Metropolitan Water Plan - water recycled in Sydney metropolitan region and effluent recycled in non-metropolitan NSW	63	63	63

* Figures as at 30 June 2015

²² Volatility in this series is due to changes in world prices and the value of the Australian dollar, as well as changes in climatic conditions.

²³ Figure above previous years due to the statewide average rainfall being 15% above long term averages in summer, followed by periods of gale force winds and further rain events continuing into early winter.

Our results (continued)

RESULT 2: Positive business environment in NSW

RELATED NSW 2021 GOALS	RESULT INDICATORS	2012-13 Actual	2013-14 Actual	2014-15 Actual*
Goal 23: Care for local environments	Upgrade the 13 CMA Catchment Action Plans to whole of government and community plans (no)	5	4 ²⁴	-
	Increase the number of Landcare Groups and members belonging to Landcare Groups	2,460 59,375	2,611 56,479	2,691 55,020
Goal 28 – Ensure NSW is ready to deal with major emergencies and natural disasters	Dollar value (billion) of NSW primary industries production protected under biosecurity response agreements	8.9	10.8	11.0
	95% of priority animal diseases in NSW covered by disease surveillance programs by 2020	100	100	100
	95% of priority plant diseases in NSW covered by disease surveillance programs by 2020	85	85	88
	80% of NSW farms implementing enterprise level biosecurity plans by 2020	77	82	82
	Increase community and landholder participation in managing invasive species to 80% by 2020	64	80	83
	Maintain at least 95% compliance with national biosecurity performance standards ²⁵	97	95	N/A

* Figures as at 30 June 2015

²⁴ The upgrade of the Catchment Action Plans (CAPs) was completed in 2013-14.

²⁵ There has been no audit carried out in 2013-14 or 2014-15 so data has not been updated. Further audits will be able to be undertaken when the new international auditing process for animal health performance standard (OIE-PVS) has been implemented in NSW.

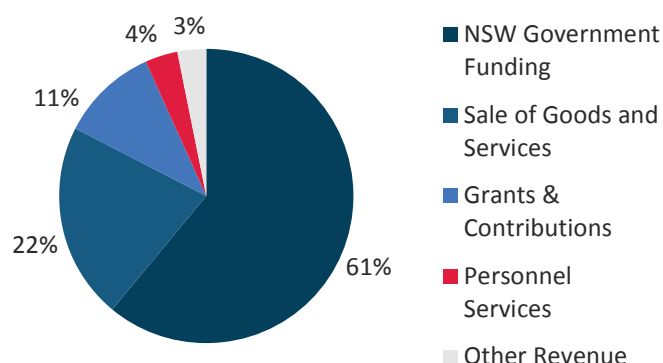
Financial overview 2014-15

Budget Structure

The NSW Trade & Investment is an entity (for the purpose of financial reporting) for the entire 2014-15 year. This overview presents information on NSW Trade & Investment (the Parent entity) excluding controlled entities. For consolidated financial information, please refer to the financial statements at page 121.

Source of Funds (\$1,466 million)

Total revenue for the NSW Trade & Investment for the year ending 30 June 2015 was \$1,466 million. The main sources of revenue were NSW Treasury funding \$895 million, sale of goods and services \$316 million, personnel services income \$52 million and \$157 million in grants and contributions received from external parties.

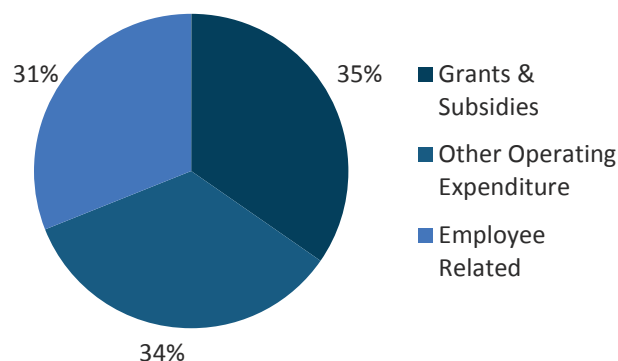


Application of Funds (\$1,699 million)

Operating expenditure for the year ending 30 June 2015 was \$1,699 million. Of this total \$530 million was for employee related costs including personnel services provided to entities within the NSW Trade & Investment cluster.

Grants and subsidies of \$583 million included payments:

- \$8.7 million for the Regional Industries Investment Fund
- \$22.2 million of the State Investment Attraction Scheme
- \$184.0 million for the Low Income Household Rebate
- \$12.5 million for the Energy Accounts Payment Assistance
- \$17.7 million for the Responsible Gambling Fund
- \$50.0 million for the Arts Funding program
- \$32.2 million for the Country Towns Water Supply and Sewerage Scheme
- \$18.3 million for the Murray Darling Basin Authority
- \$34.1 million for the Water NSW
- \$3.0 million for the Non-cash Capital Land Grant



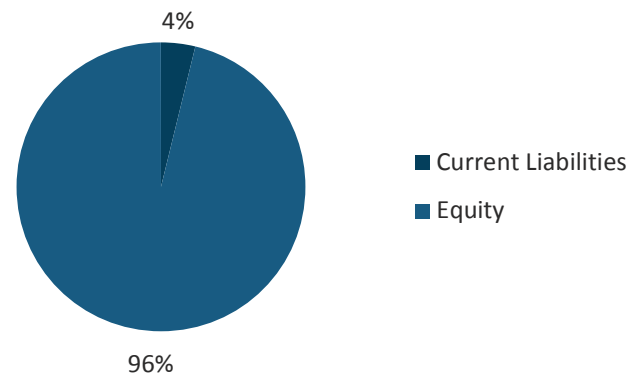
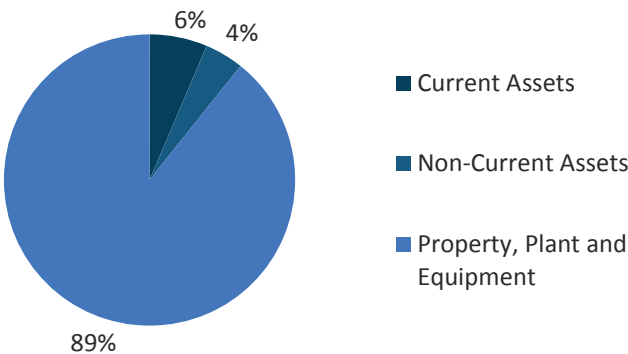
Other operating expenditure of \$586 million includes:

- \$93.8 million for depreciation and amortisation of the department's fixed assets
- \$123.4 million for Contractors and other fees
- \$72.2 million for De-recognition of Crown Land
- \$8.1 million for Irrigation area works
- \$23.7 million for Land Impairment – Aboriginal Land Claims

Financial overview 2014-15 (continued)

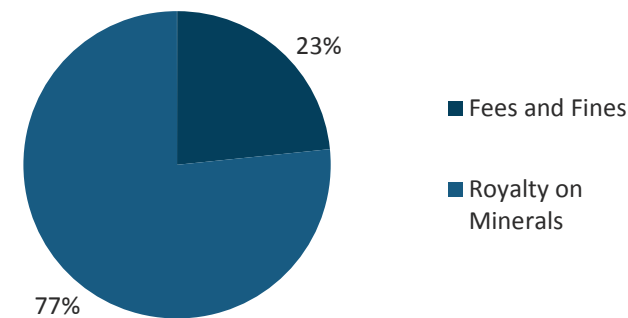
Assets (\$8,259 million) and liabilities (\$353 million)

The department's net assets at 30 June 2015 were \$7.9 billion comprised of total assets of \$8.3 billion and total liabilities of \$0.4 billion. The largest component of the asset base relates to the value of Crown lands and infrastructure.



Crown Revenues

NSW Trade & Investment collected revenues on behalf of the Crown entity totalling \$154 million, the majority of which relate to mineral royalties, mining and exploration leases and coal lease concessions.



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Appendix 1 – Principal officers (as at 30 June 2015)

Mark Paterson AO BBus FAICD FAIM FRMIA
Secretary, Department of Trade and Investment, Regional Infrastructure and Services

Emeritus Professor Mary O’Kane BSc(Qld) PhD(ANU)
FTSE Hon FIEAust
NSW Chief Scientist & Engineer

Robyn Hobbs OAM MMgmt JP
NSW Small Business Commissioner

Jock Laurie
NSW Land and Water Commissioner

Sian Malyn BBus CPA
Chief Audit Executive

NSW Department of Primary Industries

Scott Hansen BRurSc Grad Cert Comms GAICD
Director General, NSW Department of Primary Industries

Michael Bullen BSc(For) MBA
Deputy Director General, DPI Agriculture

Gavin Hanlon BAppSc MAppSc MBA FAICD FAIM
Deputy Director General, DPI Water

Alison Stone BEc MEnvSt GAICD
Deputy Director General, DPI Land & Natural Resources

Bruce Christie BVSc MANZCVS GAICD
Deputy Director General, DPI Biosecurity & Food Safety

Dr Geoff Allan BSc (Hons) PhD
Executive Director, DPI Fisheries

Rachel Connell BA(Hons) LLB(UNSW) (Grad Dip LP)
Deputy Director General, DPI Strategy & Policy

Dr Andrew Moriarty PhD BAppSc (Hons) Dip Mgmt
Manager Game Licensing

Brett Fifield BA
Executive Director, DPI Communications & Stakeholder Engagement

Jonathon Gregory BA(Pol) ADP (AGSM)
Executive Director, DPI Business Operations

Business NSW/Arts NSW

Angus Armour BA(Hons) MBA FFin FAICD
Deputy Secretary, Industry, Innovation, Hospitality & the Arts

Amanda Chadwick BEc BLaws (Hons) MSc (Distinction)
Executive Director, Innovation & Industry Policy

Duncan Challen MSc (Env Eng)
Executive Director, Business & Regional Development

Mary Darwell LLM LLB BA (Hons)
Executive Director, Arts NSW

Dominic Herschel
A/Executive Director, Office of Liquor, Gaming & Racing

Jane Spring BEc (Hons) LLB MPAdmin FAICD FCIS FGIA
Executive Director, Business Services

James McTavish CSC, ESM, BSc(UNSW), BSc (Animal Production) (CSU), Grad Dip Strat Studies (Business) (UNSW), psc(j)
NSW Cross-Border Commissioner

Micheil Brodie MBA EMPA FAIM
Chief Executive, Independent Liquor & Gaming Authority

Division of Resources & Energy

Kylie Hargreaves B International Business (Hons)
Deputy Secretary, Resources & Energy

Claudia Huertas BSocSc
Director, Operations & Programs

Chris Yeats BSc (Hons) PhD
Executive Director, Geological Survey of NSW

Katharine Hole BEc BA(Asian Studies) MEM MCom
Executive Director, Strategy, Policy & Coordination

Douglas Revette
Executive Director, Governance

Lee Shearer APM DipLaw (LPAB) Grad Dip Leg Prac GAICD
A/Executive Director, Compliance & Enforcement

Charles Dowsett MMine Eng MApp Fin BAg Ec MAusIMM MAICD
Executive Director, Industry, Investment & Export Support

Tony Ritchie
Director, Strategic Communications

Amy Kean BSc BA GAICD
Renewable Energy Advocate

Georgina Mason BA DipEd LLB
A/Director, Office of Coal Seam Gas

Finance, Strategy & Operations

Jeannine Biviano FCA MEc BBus GAICD
Deputy Secretary, Finance, Strategy & Operations

Christopher Martin CPA BBus LLB
Chief Financial & Knowledge Officer

Katherine Tollner BAppSc Grad Dip Bus Admin Grad Cert HR
Executive Director Corporate Operations

Ian Jansen
Chief Information Officer

Tim Holden BEc LLB LLM(Env)
General Counsel

Meg Graham BBus DipEd
Executive Director, People, Learning & Culture

Michelle Keygan BAppSc MAppSc Grad Cert Management
Director, Corporate Strategy & Communications

Tara Black BComm(Liberal Studies)
Director, Ministerial Liaison Office

Appendix 2 – Legislation and legal change (as at 30 June 2015)

Acts administered

Minister for Industry, Resources and Energy

AGL Corporate Conversion Act 2002 No 16
Coal Acquisition Act 1981 No 109
Coal Industry Act 2001 No 107
Coal Innovation Administration Act 2008 No 50
Coal Ownership (Restitution) Act 1990 No 19
Electricity Supply Act 1995 No 94
Energy and Utilities Administration Act 1987 No 103 (except parts, the Minister for the Environment)
Energy Services Corporations Act 1995 No 95
Eraring Power Station Act 1981 No 107
Gas Industry Restructuring Act 1986 No 213
Gas Supply Act 1996 No 38 (except part, the Minister for Innovation and Better Regulation)
Innovation and Productivity Council Act 1996 No 77
Mine Safety (Cost Recovery) Act 2005 No 116
Mining Act 1992 No 29 (except part, the Attorney General)
National Electricity (New South Wales) Act 1997 No 20
National Energy Retail Law (Adoption) Act 2012 No 37
National Gas (New South Wales) Act 2008 No 31
Northern Rivers County Council (Undertaking Acquisition) Act 1981 No 95
Offshore Minerals Act 1999 No 42
Petroleum (Offshore) Act 1982 No 23
Petroleum (Onshore) Act 1991 No 84
Pipelines Act 1967 No 90 (jointly with the Minister for Lands and Water)
Snowy Hydro Corporatisation Act 1997 No 99 (except section 57, the Minister for Lands and Water)
Snowy Mountains Cloud Seeding Act 2004 No 19
Uranium Mining and Nuclear Facilities (Prohibitions) Act 1986 No 194
Work Health and Safety (Mines) Act 2013 No 54

Minister for Regional Development

Regional Development Act 2004 No 58
Regional Relocation Grants (Skills Incentive) Act 2011 No 26, section 26A (remainder, the Minister for Finance, Services and Property)
Very Fast Train (Route Investigation) Act 1989 No 44

Minister for Small Business

Retail Leases Act 1994 No 46
Small Business Commissioner Act 2013 No 22

Minister for Primary Industries

Agricultural and Veterinary Chemicals (New South Wales) Act 1994 No 53
Agricultural Industry Services Act 1998 No 45
Agricultural Livestock (Disease Control Funding) Act 1998 No 139
Agricultural Scientific Collections Trust Act 1983 No 148
Animal Diseases and Animal Pests (Emergency Outbreaks) Act 1991 No 73
Animal Research Act 1985 No 123
Apiaries Act 1985 No 16
Biological Control Act 1985 No 199
C.B. Alexander Foundation Incorporation Act 1969 No 61
Deer Act 2006 No 113
Exhibited Animals Protection Act 1986 No 123
Farm Debt Mediation Act 1994 No 91
Farm Water Supplies Act 1946 No 22
Farrer Memorial Research Scholarship Fund Act 1930 No 38
Fertilisers Act 1985 No 5
Fisheries Act 1935 No 58
Fisheries Management Act 1994 No 38
Food Act 2003 No 43
Forestry Act 2012 No 96 (except parts, the Minister for the Environment)
Forestry (Darling Mills State Forest Revocation) Act 2005 No 2
Game and Feral Animal Control Act 2002 No 64
Gene Technology (GM Crop Moratorium) Act 2003 No 12
Gene Technology (New South Wales) Act 2003 No 11
Hemp Industry Act 2008 No 58
Local Land Services Act 2013 No 51
Marine Estate Management Act 2014 No 72 (jointly with the Minister for the Environment)
Meat Industry Act 1978 No 54
Non-Indigenous Animals Act 1987 No 166
Noxious Weeds Act 1993 No 11
Plant Diseases Act 1924 No 38
Plantations and Reafforestation Act 1999 No 97
Prevention of Cruelty to Animals Act 1979 No 200
Rice Marketing Act 1983 No 176
Rural Adjustment Scheme Agreement Act 1993 No 107
Rural Assistance Act 1989 No 97

Appendix 2 - Legislation and legal change (continued)

States and Northern Territory Grants (Rural Adjustment) Agreement Ratification Act 1985 No 113

States Grants (Rural Adjustment) Agreement Ratification Act 1977 No 104

Stock (Chemical Residues) Act 1975 No 26

Stock Diseases Act 1923 No 34

Stock Foods Act 1940 No 19

Stock Medicines Act 1989 No 182

Sydney Market Authority (Dissolution) Act 1997 No 62

Veterinary Practice Act 2003 No 87

Visy Mill Facilitation Act 1997 No 139

Wild Dog Destruction Act 1921 No 17 (jointly with the Minister for Lands and Water)

Minister for Lands and Water

Australian Oil Refining Agreements Act 1954 No 34

Botany Bay National Park (Helicopter Base Relocation) Act 2004 No 27

Cemeteries and Crematoria Act 2013 No 105

Central Coast Water Corporation Act 2006 No 105

Commons Management Act 1989 No 13

Crown Lands Act 1989 No 6 (except parts, the Premier, parts, the Minister for Finance, Services and Property, and parts, the Minister for Sport)

Crown Lands (Continued Tenures) Act 1989 No 7

Dams Safety Act 1978 No 96

Googong Dam Catchment Area Act 1975 No 4

Hay Irrigation Act 1902 No 57

Hunter Water Act 1991 No 53

Irrigation Areas (Reduction of Rents) Act 1974 No 83

Murrumbidgee Irrigation Areas Occupiers Relief Act 1934 No 52

New South Wales—Queensland Border Rivers Act 1947 No 10

Pipelines Act 1967 No 90, jointly with the Minister for Industry, Resources and Energy

Public Reserves Management Fund Act 1987 No 179

Public Works and Procurement Act 1912 No 45, section 34 (3) and (4) (remainder, the Minister for Finance, Services and Property)

Roads Act 1993 No 33, Parts 2, 4 and 12 (section 178 (2) excepted), section 148 and the remaining provisions of the Act so far as they relate to Crown roads (remainder, parts, the Minister for Roads, Maritime and Freight, parts, the Minister for the Environment, and parts, the Minister for Local Government)

Snowy Hydro Corporatisation Act 1997 No 99, section 57 (remainder, the Minister for Industry, Resources and Energy)

Soil Conservation Act 1938 No 10 (except Parts 2A, 3 and 4, and sections 15 and 30A in so far as they relate to Parts 2A, 3 and 4, jointly with the Minister for the Environment)

Sydney Water Act 1994 No 88

Trustees of Schools of Arts Enabling Act 1902 No 68

Tweed River Entrance Sand Bypassing Act 1995 No 55

Wagga Wagga Racecourse Act 1993 No 109, sections 4 and 5 (remainder, the Minister for Racing)

Water Act 1912 No 44

Water (Commonwealth Powers) Act 2008 No 69

Water Efficiency Labelling and Standards (New South Wales) Act 2005 No 12

Water Industry Competition Act 2006 No 104 (except Part 3, the Premier)

Water Management Act 2000 No 92

Water NSW Act 2014 No 74

Wentworth Irrigation Act 1890 54 Vic No 7

Western Lands Act 1901 No 70

Wild Dog Destruction Act 1921 No 17, jointly with the Minister for Primary Industries

Minister for Racing

Australian Jockey and Sydney Turf Clubs Merger Act 2010 No 93

Casino Control Act 1992 No 15

Gambling (Two-up) Act 1998 No 115

Gaming and Liquor Administration Act 2007 No 91

Gaming Machine Tax Act 2001 No 72, Part 4 and Schedule 1 (remainder, jointly with the Treasurer and the Minister for Finance, Services and Property, except Part 3, the Treasurer and the Minister for Finance, Services and Property, jointly)

Gaming Machines Act 2001 No 127

Greyhound Racing Act 2009 No 19

Harness Racing Act 2009 No 20

Hawkesbury Racecourse Act 1996 No 74

Liquor Act 2007 No 90

Lotteries and Art Unions Act 1901 No 34

Public Lotteries Act 1996 No 86

Racing Administration Act 1998 No 114

Racing Appeals Tribunal Act 1983 No 199

Registered Clubs Act 1976 No 31

Thoroughbred Racing Act 1996 No 37

Totalizator Act 1997 No 45 (except section 76, the Treasurer)

Unlawful Gambling Act 1998 No 113

Wagga Wagga Racecourse Act 1993 No 109 (except sections 4 and 5, the Minister for Lands and Water)

Appendix 2 - Legislation and legal change (continued)

Minister for the Arts

Art Gallery of New South Wales Act 1980 No 65

Australian Museum Trust Act 1975 No 95

Copyright Act 1879 42 Vic No 20

Film and Television Industry Act 1988 No 18

Library Act 1939 No 40

Museum of Applied Arts and Sciences Act 1945 No 31

Sydney Opera House Trust Act 1961 No 9

Legal change

New legislation

Marine Estate Management Act 2014

Water NSW Act 2014

Amending legislation

Electricity Supply Amendment (Bush Fire Hazard Reduction) Act 2014

Liquor Legislation Amendment (Statutory Review) Act 2014

Mine Subsidence Compensation Amendment Act 2014

Mining Amendment (Small Scale Title Compensation Act) 2014

Petroleum (Onshore) Amendment (NSW Gas Plan) Act 2014

Snowy Hydro Corporatisation Amendment (Snowy Advisory Committee) Act 2014

Water Industry Competition Amendment (Review) Act 2014

Water Management Amendment Act 2014

Work Health and Safety (Mines) Amendment Act 2014

Regulations

Agricultural and Veterinary Chemicals (New South Wales) Regulation 2015

Agricultural Industry Services Amendment (Recognised Foundation Instrument) Regulation 2014

Animal Research Amendment (Animal Code) Regulation 2014

Casino Control Amendment (Casino Supervisory Levy) Regulation 2014

Cemeteries and Crematoria Regulation 2014

Electricity Supply (Corrosion Protection) Regulation 2014

Electricity Supply (General) Regulation 2014

Electricity Supply (General) Amendment (Sale of Macquarie Generation) Regulation 2014

Electricity Supply (Safety and Network Management) Amendment (Directions for Bush Fire Risk Mitigation Work) Regulation 2014

Electricity Supply (Safety and Network Management) Regulation 2014

Film and Television Industry (Advisory Committee) Regulation 2014

Fisheries Management (General) Amendment (Recreational Saltwater and Freshwater Fishing) Regulation 2014

Fisheries Management (General) Amendment (Southern Bluefin Tuna) Regulation 2015

Fisheries Management Legislation Amendment (Declared Diseases and Noxious Fish) Regulation 2015

Gaming and Liquor Administration Amendment (Application Fee for Review of Decision) Regulation 2014

Gas Supply (Natural Gas Retail) Regulation 2014

Liquor Amendment (Fees) Regulation 2014

Liquor Amendment (Miscellaneous) Regulation 2014

Liquor Amendment (Miscellaneous) Regulation 2015

Liquor Amendment (RSA) Regulation 2015

Liquor Amendment (Special Events Extended Trading) Regulation 2014

Liquor Amendment (Special Licence Conditions) Regulation (No 2) 2014

Liquor Amendment (Special Licence Conditions) Regulation 2015

Liquor Amendment (Sydney CBD Entertainment Precinct Plan of Management) Regulation 2014

Lotteries and Art Unions Regulation 2014

Marine Estate Management Legislation Amendment Regulation 2014

Mine Subsidence Compensation Amendment (Contributions) Regulation 2015

Mining Amendment (Small-Scale Title Compensation) Regulation 2014

Mining Amendment (Transitional) Regulation 2014

National Energy Retail (Adoption) Amendment (Exemption) Regulation 2014

National Energy Retail Law (Adoption) Amendment (Carbon Tax) Regulation 2014

National Energy Retail Law (Adoption) Amendment (Retail Price Deregulation) Regulation 2014

Racing Administration Amendment (Approval Conditions) Regulation 2014

Registered Clubs Amendment (Limitation of Number of Members) Regulation 2014

Rice Marketing Amendment (Qualifications) Regulation 2014

Water Industry Competition (General) Amendment (Certificates of Compliance) Regulation 2015

Appendix 2 - Legislation and legal change (continued)

Water Management (General) Amendment (Anabranch Water) Regulation 2014

Water Management (General) Amendment (Anabranch Water) Regulation 2015

Water NSW Amendment (Delegation) Regulation 2014

Work Health and Safety (Mines) Regulation 2014

Statute Law (Miscellaneous Provisions) Act (No 2) 2014

Amendments made to:

Biofuels Act 2007

Biofuels Regulation 2007

Crown Lands Regulation 2006

Electricity Supply Act 1995

Electricity Supply (General) Regulation 2014

Electricity Supply (Safety and Network Management) Regulation 2014

Energy Services Corporations Act 1995 No 95

Energy and Utilities Administration Act 1987

Gas Supply (Safety and Network Management) Regulation 2013

Hunter Water Act 1991

Mine Safety (Cost Recovery) Act 2005

Mine Safety (Cost Recovery) Regulation 2013

Mine Subsidence Compensation Act 1961

Mining Amendment Act 2008

Petroleum (Onshore) Act 1991

Petroleum (Onshore) Regulation 2007

Pipelines Act 1967

Pipelines Regulation 2013

Registered Clubs Act 1976

Rice Marketing Act 1983

Snowy Hydro Corporatisation Act 1997

Sydney Water Act 1994

Sydney Water Catchment Management Act 1998

Veterinary Practice Regulation 2013

Water Management Act 2000

Water Sharing Plan for the Greater Metropolitan Region Unregulated River Water Sources 2011

Water Sharing Plan for the Namoi Unregulated and Alluvial Water Sources 2012

Statute Law (Miscellaneous Provisions) Act 2015

Amendments made to:

Australian Jockey and Sydney Turf Clubs Merger Act 2010

Biological Control Act 1985

Central Coast Water Corporation Act 2006

Charitable Fundraising Regulation 2008

Coal Innovation Administration Act 2008

Electricity Supply Act 1995

Electricity Supply (Corrosion Protection) Regulation 2014

Electricity Supply (Country Energy) Regulation 2005 – [repealed and transferred to *Electricity Supply Act 1995*]

Electricity Supply (General) Regulation 2014

Energy and Utilities Administration Act 1987

Energy Services Corporations Act 1995

Energy Services Corporations (Dissolution of Australian Inland Energy Water Infrastructure) Regulation 2005 – [repealed and transferred to *Energy Services Corporations Act 1995*]

Fisheries Management Act 1994

Gambling (Two-up) Act 1998

Gaming Machines Act 2001

Greyhound Racing Act 2009

Harness Racing Act 2009

Liquor Act 2007

Marine Estate Management Regulation 2009

Mining Act 1992

Pipelines Regulation 2013

Prevention of Cruelty to Animals Act 1979

Racing Appeals Tribunal Act 1983

Registered Clubs Act 1976

Rice Marketing Act 1983

Thoroughbred Racing Act 1996

Veterinary Practice Act 2003

Water Sharing Plan for the Greater Metropolitan Region Unregulated River Water Sources 2011

Work Health and Safety (Mines) Regulation 2014

Water sharing plans

The following amendments to Water Sharing Plans were made this year:

Water Sharing Plan for the Gwydir Regulated River Water Source Amendment Order 2014

Water Sharing Plan for the Lachlan Regulated River Water Source Amendment Order 2014

Water Sharing Plan for the Macquarie and Cudgegong Regulated Rivers Water Source Amendment Order 2014

Water Sharing Plan for the NSW Border Rivers Unregulated and Alluvial Water Sources Amendment Order 2014

Water Sharing Plan for the Peel Valley Regulated, Unregulated, Alluvium and Fractured Rock Water Sources Amendment Order 2014

Water Sharing Plan for the Peel Valley Regulated, Unregulated, Alluvium and Fractured Rock Water Sources Amendment Order (No 2) 2014

Water Sharing Plan for the Upper Namoi and Lower Namoi Regulated River Water Sources Amendment Order 2015

Appendix 3 – Significant judicial decisions

Mine Safety Law

A number of successful prosecutions were brought against mining operators who breached their work health and safety obligations where workers were killed or severely injured. Significant penalties were ordered by the Court, together with moiety and costs to the Prosecutor.

In *Jennifer Nash v Lake Coal Pty Ltd - District Court Proceedings 2013/167345 and 2013/167429*, the Defendant was sentenced on 20 April 2015 to a penalty of \$250,000 following the entry a plea of guilty to charges under sections 8(1) and 8(2) of the *Occupational Health and Safety Act 2000* (OHS Act). The Prosecutor was also awarded moiety and costs. The prosecution, which was commenced in May 2013, arose out of an incident on 3 June 2011 at the Chain Valley Colliery which resulted in the death of a mine worker.

In *Nash v Donaldson Coal Pty Ltd and Nash v General Carrying Pty Ltd*, the Secretary accepted enforceable undertakings from Donaldson Coal Pty Ltd and General Carrying Pty Ltd on 12 May 2015. Prosecution proceedings were subsequently commenced against Donaldson Coal (the mine operator) and General Carrying (the transport company) in December 2013 for offences under the OHS Act.

Under the undertakings, each company will deliver a project designed to increase awareness in the mining and transport industries respectively regarding mesh transport hazards. The Secretary was satisfied that the respective projects would deliver long term sustainable safety improvements in the Tasman Mine workplace, the mining and transport industries and the community. These undertakings are significant as they are the first undertakings accepted by the department following the introduction of enforceable undertakings in NSW workplace safety legislation with the commencement of the *Work Health and Safety Act 2011* (WHS Act) on 1 January 2012.

Other significant judicial decisions in this area related to inspectors' powers under the WHS Act. In one decision, the Supreme Court of NSW rejected the Defendant's argument that the power under s155 of the WHS Act to issue notices for information and records should be interpreted narrowly. The judgment set a precedent across Australia and underlined the importance of work health and safety regulation. In

another Supreme Court of NSW decision, the department successfully defended a challenge to the use of powers under s171 of the WHS Act, which are used by departmental Inspectors to require answers to questions and production of documents upon entering a mining workplace.

Water Law

The department brought several successful prosecutions for breaches of the *Water Management Act 2000* (WM Act) in the Land and Environment Court (LEC) and the Local Court including the first prosecution for offences under s91E of the WM Act, where a significant penalty was awarded. Section 91E of the WM Act relates to the carrying out of a controlled activity (such as the construction of a dam) in, on or under waterfront land without approval. The department also successfully defended a challenge to the decision of the Minister Administering the WM Act relating to dams, which clarified the scope of ministerial power in relation to issuing directions regarding the removal of 'excluded works'.

In *Bailey v Director General, Department of Natural Resources (formerly known as Department of Land and Water Conservation) [2014] NSWSC 1012*, the Supreme Court of NSW delivered judgment on 25 July 2014 in favour of the Director General, Department of Natural Resources and other Defendants. The proceedings concerned a claim for damages brought by the Plaintiffs for malicious prosecution arising from a failed Department of Land and Water Conservation prosecution in 2002-2003 in relation to the clearing of native vegetation. The Plaintiffs also claimed damages for misrepresentation, misfeasance in public office and interference in their trade or business in relation to an alleged lost opportunity to construct a dam. The claim was estimated to be worth several million dollars. Following the successful judgment, costs were awarded to the Defendants.

In *Arnold & Ors v Minister Administering the Water Management Act 2000 & Anor*, some 100 farmers and water licence holders challenged in the Supreme Court of NSW the validity of the Water Sharing Plan for the Lower Murray Groundwater Source (Plan), the commencement of which resulted in reductions to the water entitlements of those farmers and licence holders. The Plan was challenged on various grounds. Judgment was delivered in favour of the Minister administering the WM Act on 31 May 2013.

Appendix 3 – Significant judicial decisions (continued)

An appeal which was filed in the NSW Court of Appeal in August 2013 was dismissed with costs on 13 November 2014. On 18 June 2015, the High Court refused special leave to appeal from the Court of Appeal's Judgment. The Judgment clarified that the Plan was valid and appropriate.

Fisheries Law

On 13 February 2015, the Local Court at Moruya convicted two men of offences under the *Fisheries Management Act 1994* concerning the illegal possession of eastern rock lobsters at Rosedale NSW on 7 November 2014. Both men were convicted of (i) possessing eastern rock lobsters being (a) more than the permissible number and (b) measuring less than the prescribed minimum size; and (ii) obstructing Fisheries Officers in the exercise of their duties.

One of the men was also convicted of assaulting a Fisheries Officer with a motor vehicle. In total the two men were fined \$19,400 and ordered to pay the department's legal costs. The vehicle used to assault the Fisheries Officer was also seized and forfeited to the State.

Mineral Resources Law

A number of proceedings were commenced in the LEC challenging decisions by the Minister for Resources and Energy in relation to various issues, including the granting of mining leases, exploration licences and an exemption order. In each of these matters, the Minister's decision was upheld. The Minister was also successful in obtaining costs orders, some of which were awarded on an indemnity basis.

In *Agricultural Equity Investments Pty Ltd and Gold and Copper Resources Pty Ltd v Minister for Resources and Energy & Ors LEC 13/80622*, the LEC upheld an exemption order exempting certain entities from the need to have a mining lease and in turn permitting the entities to carry out gold and limestone concentrate processing in their plant at a location separate to the actual mine. This judgment was significant as it permits the continuation of a mineral processing plant which provides significant employment in regional NSW.

Minister for Resources and Energy v Gold and Copper Resources Pty Ltd NSWCA 14/301804 involved a successful appeal by the Minister in the NSW Court of Appeal relating to the interpretation of Rule 59.9 of the *Uniform Civil Procedure Rules*, which deals with the provision of a Statement of Reasons in cases where judicial review of an administrative decision is sought. The Minister appealed an LEC decision requiring the Minister to provide a Statement of Reasons in relation to a decision to renew an exploration licence. The Court of Appeal concluded that it was not a proper exercise of the Court's discretion to order the Minister to provide a Statement of Reasons because the challenge to the Minister's decision constituted an abuse of process. This Judgment was significant as Rule 59.9 is relatively new and there has been little judicial consideration of it.

Appendix 4 – Evaluation and improvement

NSW Trade & Investment is committed to continuous improvement of programs and services to both internal and external stakeholders. Internal audit and risk management systems are a critical part of NSW Trade & Investment's corporate governance and internal control systems, and a requirement of Treasury Policy Paper TPP 09-05 *Internal Audit and Risk Management Policy for the NSW Public Sector*²⁶. These processes and systems provide a level of assurance that enables senior management of the department to understand, manage and satisfactorily control risk exposures.

The department operated a co-sourced internal audit function in 2014-15. Internal audits were conducted by its own staff and contractors Deloitte Touche Tohmatsu, KPMG and O'Connor Marsden and Associates. Reports containing findings and recommendations were provided to the Audit and Risk Committee (ARC). The implementation of all recommendations is monitored and particular emphasis given to those rated as high to very high risk.

The ARC had four to five members during the year including an independent chair and two independent members.

The ARC met on eight occasions and the following internal reviews were undertaken during 2014-15:

- Crown Lands Delegation of Authority Business Processes Audit
- Emergency Management Follow-up Audit
- Environmental Impact Monitoring Review
- External Funding Management Processes in the Department of Primary Industries Audit
- Mineral Exploration Assessment Review
- Murray Metering Pilot Project Review
- Office of Liquor Gaming and Racing Enquiries and Complaints Handling Processes Review
- Office of Regional Development Northern Rivers Jobs Plan Review
- Public Water Announcements Process and Insider Trading Risk Fraud Control and Risk Analysis
- Quality Assurance Review of the Internal Audit Function
- SAP Automated Controls Configuration Assessment - Procurement
- Separation Business Processes Audit, and
- Total Asset Management Follow-up Audit.

Appendix 5 – Risk management and insurance

Risk management

Risk management principles are embedded in various ways across the department, including in work health and safety, program and project management, emergency management planning and environmental management systems.

The department's Enterprise Risk Management (ERM) framework has been developed in accordance with the NSW Treasury *Internal Audit and Risk Management Policy for the NSW Public Sector* (TPP 09-05)²⁶. It provides a systematic approach for implementing, monitoring, reviewing and continually improving our risk management processes.

As part of the ERM framework, the department maintains corporate and divisional risk registers.

Each division identifies and evaluates its risks, documenting current controls and proposed mitigation strategies to minimise negative risks or enhance positive opportunities. The corporate and divisional registers are also used to inform the department's internal audit program, overseen by the Audit and Risk Committee.

To ensure continual improvement, the department undertook a review of its ERM framework during 2014-15 to more closely align it with the department's new strategic planning and performance reporting framework. As the business environment continues to change, the enterprise risk management framework will evolve and adapt, ensuring business risks are managed and mitigated accordingly.

²⁶ TPP 09-05 was in effect during the 2014-15 financial year. It was replaced by TPP 15-03 on 1 July 2015.

Appendix 5 – Risk management and insurance (continued)

Risk management attestation

The following attestation statement outlining compliance with the Treasury Circular TC 09-08 *Internal Audit and Risk Management Policy* has been submitted to NSW Treasury on behalf of the NSW Treasurer.

Internal Audit and Risk Management Attestation for the 2014-2015 Financial Year for the NSW Department of Trade and Investment, Regional Infrastructure and Services

I, Simon Smith am of the opinion that during 2014-2015 the NSW Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) had internal audit and risk management processes in operation that were, in all material respects, compliant with the core requirements set out in Treasury Circular TC 09/08 *Internal Audit and Risk Management Policy*. These processes provided a level of assurance that enabled the senior management of NSW Trade & Investment to understand, manage and satisfactorily control risk exposures.

I, Simon Smith am of the opinion that the Audit and Risk Committee was constituted and operated in accordance with the independence and governance requirements of Treasury Circular NSW TC 09/08. The Chair and Members of the Audit and Risk Committee were:

- Independent Chair Mr Ian Neale, (appointed from 8 April 2013 to 7 April 2016)
- Independent Member Ms Victoria Weekes, (appointed from 8 April 2013 to 7 April 2016)
- Independent Member Mr Ken Barker, (appointed from 7 October 2014 to 6 October 2018)
- Non-independent Member Ms Renata Brooks (appointed from 18 February 2013 to 17 February 2016 and now retired)
- Non-independent Member Mr Michael Bullen (appointed from 18 February 2013 to 17 February 2016)

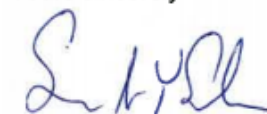
This Audit and Risk Committee was established under a shared arrangement with the NSW Food Authority.

I, Simon Smith declare that this Internal Audit and Risk Management Attestation is made on behalf of the controlled entity Milk Marketing (NSW) Pty Limited.

During 2014-2015 NSW Trade & Investment's internal audit services were provided by three external contractors and departmental staff. This model was chosen after a review of the internal audit function which included consultation with stakeholders, management and the Committee.

Should you wish to discuss this statement further please contact Sian Malyn, Chief Audit Executive on tel. 9842 8034.

Yours sincerely

 28/8/15

Simon A Y Smith
Secretary

Appendix 5 – Risk management and insurance (continued)

Insurance

The Department is insured through the Treasury Managed Fund (TMF), a self-insurance scheme administered by the GIO (general insurance) and Allianz (workers compensation insurance). The coverage provided by the scheme is all inclusive and policies are held for Workers Compensation, Motor Vehicles, Property, Miscellaneous and Public Liability. A summary of claims paid by the TMF during the 2014–15 financial year is contained in Table 1.

Table 1. Summary of claims paid by the TMF during 2014–15

Policy	Number of Claims	Amount Paid \$	Reserve Balance \$	Recovered to Date \$	Net Incurred \$
Motor Vehicles	397	1,175,727	174,914	175,533	1,175,107
Property	87	1,299,013	61,645	700,177	2,027,505
Public Liability	36	374,494	839,157	4,279	1,209,372
Miscellaneous	3	3,034	2,425	0	5,459
Workers Compensation	115	374,838	565,450	0	940,142
Total	638				5,357,585

Appendix 6 – Digital information security policy attestation

I, Simon Smith, am of the opinion that the security controls in place to mitigate risks to the digital information of the NSW Department of Industry require improvement. This is because Digital Information Security is evolving at a rate greater than the department's traditional investment and effort.

Given the scale and complexity of the department's systems, the implementation will be risk-based.

Governance, change plans and investment priorities for 2016 reflect this change in posture.



Simon A Y Smith
Secretary
NSW Department of Industry

Appendix 7 – Work health and safety

Throughout 2014-15 the department continued its commitment to the goal of *‘Every person home safe and well every day’* through the ongoing development of innovative and sustainable work health and safety (WHS) systems and processes.

The current reporting period saw continued performance improvement across a range of health and safety key performance indicators. A highlight was the sustained positive performance in the effective management of workplace injuries. Lead indicators including workplace inspections and risk assessments continued to gain momentum with the increasing use of the department’s safety mobile application, allowing workers to notify incidents and complete workplace inspections and risk assessments on their mobile devices.

The reporting period also saw the completion of risk registers and health and safety operational plans across all branches within the department.

The department’s Safety & Wellbeing Strategy 2012-15 was closed off in June 2015, marking the completion of all key improvement initiatives specified in the strategy.

Notable achievements during the year included finalisation of the new safety management system, further functionality in the electronic WHS systems, and the continued development of the WHS curriculum library through additional eLearning tools.

Effective safety initiatives and a disciplined approach to workers compensation case management have resulted in direct returns to the department through both refunds from hindsight adjustments and a reduction in annual returns. Benefits to the department have included hindsight adjustments of approximately \$3 million and a \$1.5 million reduction in premium costs over a two year period. A number of health and wellbeing initiatives have been undertaken throughout the year including ‘Wellbeing Tradeshows’, bringing together key speakers and interactive sessions focusing on worker wellbeing, in addition to health monitoring programs for targeted groups.

The department’s Health & Safety Strategy 2015-18 has been developed, endorsed by the department’s executive and released to staff.

Combined workplace incident statistics 2014-15

Frequency Rate *	3.35
Incident Rate #	0.59
Average Lost Time Rate †	13.53
No. Lost Time Incidents (LTIs)	32.00
Lost Time Severity Rate Δ	45.27

* The number of Lost Time Incidents (LTIs) 1,000,000 hours worked

The number of LTIs per 100 employees

† Average lost time rate is time lost in days divided by the number of lost time injuries

Δ The number of days lost per 1,000,000 hours worked

Figure 1: Distribution of injuries reported to the health and safety unit 2014-15

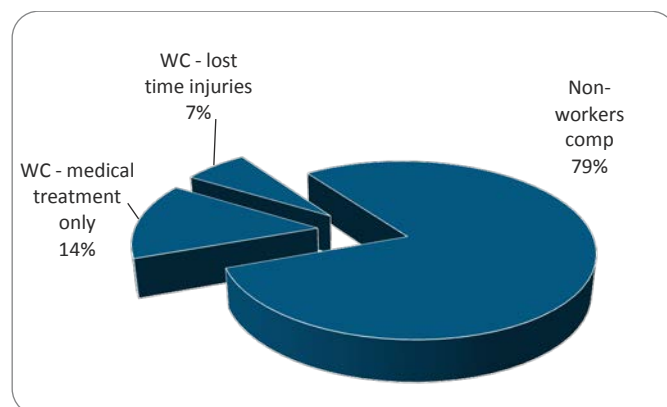
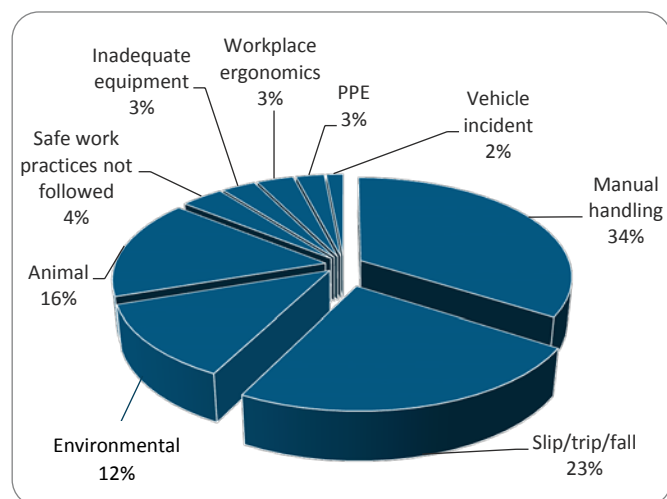


Figure 2: Mechanism of all injuries reported to the health and safety unit 2014-15.



Appendix 8 – Human resources

The percentage of senior executive-related costs over total employee-related costs for NSW Trade & Investment is 6.8 per cent for 2014-15, compared with 10 per cent for 2013-14. This includes applicable on-costs for both Senior Executive Service and Senior Officer employees with NSW Trade & Investment, and excludes personnel services.

All NSW Trade & Investment staff are subject to the *Government Sector Employment Act 2013* and associated regulations.

All statistics in the following tables are expressed in equivalent full-time (EFT) unless otherwise stated.

Staff numbers

	2011-12	2012-13	2013-14	2014-15
Permanent	4,036.00	3,385.00	2,874.00	3,180.24
Other	742.00	1,120.00	1,306.27	999.25
Total	4,778.00	4,505.00	4,180.27	4,179.49

Number of female and male staff within salary levels

2014-15

Salary Level	\$0-\$41679	\$41679-\$54742	\$54742-\$61198	\$61198-\$77441	\$77441-\$100145	\$100145-\$125181	\$125181> (Non SES)	\$125181> (SES)	Total
Female	31.34	104.71	134.00	444.49	657.52	281.92	126.01	55.11	1,835.10
Male	26.74	144.29	105.60	318.40	792.81	534.84	340.21	81.50	2,344.39
Totals	58.08	249.00	239.60	762.89	1,450.33	816.76	466.22	136.61	4,179.49

2013-14

Salary Level	\$0-\$41679	\$41679-\$54742	\$54742-\$61198	\$61198-\$77441	\$77441-\$100145	\$100145-\$125181	\$125181> (Non SES)	\$125181> (SES)	Total
Female	92.00	117.51	219.81	408.96	562.58	266.80	93.41	43.71	1,804.78
Male	106.00	161.80	125.70	328.50	777.23	513.06	298.20	65.00	2,375.49
Totals	198.00	279.31	345.51	737.46	1,339.81	779.86	391.61	108.71	4,180.27

2012-13

Salary Level	\$0-\$41679	\$41679-\$54742	\$54742-\$61198	\$61198-\$77441	\$77441-\$100145	\$100145-\$125181	\$125181> (Non SES)	\$125181> (SES)	Total
Female	108	222	215	479	586	335	33	45	2,023
Male	113	257	110	346	806	613	177	60	2,482
Totals	221	479	325	825	1,392	948	210	105	4,505

2011-12

Salary Level	\$0-\$39670	\$39670-\$52104	\$52104-\$58249	\$58249-\$73709	\$73709-\$95319	\$95319-\$119149	\$119149> (Non SES)	\$119149> (SES)	Total
Female	406	162	197	433	426	251	164	16	2,055
Male	82	127	276	366	918	543	385	26	2,723
Totals	488	289	473	799	1,344	794	549	42	4,778

Appendix 8 – Human resources (continued)

Number and level of executive staff

The *Government Sector Employment Act 2013* (GSE Act) requires that all senior executives transition to the new Public Service Senior Executive employment arrangements contained in the GSE Act, before 23 February 2017. The department is well advanced in completing this transition. The following table shows the number, level and average remuneration both of senior executives who are still transitioning and therefore employed under the previous senior executive classifications, and of executives who have already transitioned and are now employed in the new Senior Executive Bands.

The total number of executives employed at the end of the 2014-15 financial year was 136.61. The total number of executives employed at the end of the 2013-14 financial year was 109.71. These figures are not comparable as they include different classifications of senior executives. The 2013-14 figure does not include a 'senior officer' classification that is included in the 2014-15 figure. This is a function of the department transitioning senior executive employment to the GSE Act Public Service Senior Executive employment arrangements.

	2014-15			2013-14		
	Female	Male	Average remuneration (\$)	Female	Male	Average remuneration (\$)
New Executive Bands						
1	23.9	29.1	198,171.40	3	2	173,078.75
2	8.81	12.8	268,009.40	1.8	1	243,778.33
3	2	2	404,562.50	0	0	n/a
4	0	0	n/a	0	0	n/a
Totals	34.71	43.9		4.8	3	
	78.61			7.8		
Previous Executive Levels						
1	9	13	179,098.70	15	16	177,795.06
2	2.8	7	202,218.40	5.91	14	200,461.80
3	4	13.6	228,597.40	8	15	225,073.10
4	1	4	241,000	6	6	252,730.33
5	1	0	305,400	2	7	278,309
6	0	0	n/a	2	1	336,850
7	0.6	0	387,150	1	2	411,666.67
8	0	1	544,455	0	1	534,410
Statutory	1	0	272,000	0	0	n/a
Totals	19.4	38.6		39.91	62	
	58			101.91		
136.61			109.71			

Appendix 9 – Workforce diversity

NSW Trade & Investment is committed to actively developing and maintaining a diverse workforce which is free of discrimination and is reflective of the New South Wales community.

For the department, workforce diversity initiatives are designed to:

- build positive workplaces and provide support for all employees
- strengthen workforce planning capability to integrate workforce diversity strategies, and
- build a workforce which reflects the diversity of the wider community as identified in NSW Public Sector benchmarks and targets.

The *Government Sector Employment Act 2013* (GSE Act) preserves the focus on existing diversity groups, being:

- Aboriginal people
- Women
- People from culturally and linguistically diverse backgrounds, and
- People with disability.

The GSE Act also provides flexibility to encompass a broader spectrum of diversity, including mature workers, young people and carers.

In 2015-16 the department will develop an overarching Diversity and Inclusion Framework to encompass programs addressing existing diversity groups. The framework will also identify strategies which address the diverse needs of all staff.

A key to achieving workforce diversity objectives is integrating workforce diversity strategies and programs into the department's workforce planning. This ensures a direct link between business needs and the benefits of a diverse workforce.

As part of the department's *Plan for Preventing and Responding to Bullying in the Workplace*, Respectful Workplace Behaviour training for non-supervisory staff and managers has been rolled out across the department. The training covered discrimination, harassment and bullying. This initiative will be strengthened in 2015-16 as Respectful Workplace Behaviour training is incorporated into a range of team development, supervisor and management training.

Women's employment and development

The department remains committed to actively providing opportunities for the employment and development of women. A key focus is supporting women to identify and achieve career goals and to encourage potential women leaders and managers to participate in leadership and management programs both within the department and in programs provided externally.

The representation level of women in the NSW Government sector is higher than in the total NSW workforce and as a consequence the NSW Public Service benchmark for women's representation is 60 per cent. The total percentage of women in Senior Executive roles is slightly above the target for the sector.

A Gender Equality Steering Committee was established during 2014-15, with representation from across the department and a Deputy Secretary as executive sponsor. A number of working groups have been set up to address key issues affecting gender equality, and a series of forums have been run to provide development and networking opportunities.

The Gender Equality Working Groups will work on strategies and activities in the following areas:

- Structured Development and Career Progression
- Addressing Conscious and Unconscious Bias, and
- Promoting Flexible Working Arrangements.

In addition, an overarching strategy for gender equality will be developed as part of the department's Diversity and Inclusion Framework during 2015-16.

Appendix 9 – Workforce diversity (continued)

Aboriginal employment

The department continued to progress work that supports employment and retention of Aboriginal staff during 2014-15. The department also continued to promote its activities to Aboriginal communities through arts and cultural events and major business initiatives.

A new Aboriginal Employment Strategy (AES) will be developed to coordinate current departmental activities and to build on the recommendations from the NSW Public Sector Aboriginal Employment Strategy 2014-17. The department's AES will focus on:

- Attracting and retaining Aboriginal staff
- Supporting career development and progression
- Improving Aboriginal cultural competency in the workplace, and
- Integrating Aboriginal employment and development into workforce planning.

In 2014-15 the department supported extension of the Aboriginal Support Network by inviting all Aboriginal and Torres Strait Island (ATSI) staff in the cluster to join.

In 2015-16 a focus for the department will be development of inclusive and culturally appropriate recruitment options. The department will also be rolling out a new Cultural Awareness Program.

People from culturally and linguistically diverse (CALD) backgrounds

The NSW Public Sector target that relates to people from CALD backgrounds is 'people whose first language was not English'. The sector benchmark is 19 per cent representation. The department achieved 6.5 per cent in 2014-15 with no real variation from the previous year. The department's Multicultural Plan 2014-16 identifies a range of strategies to improve CALD representation. Appendix 27 contains more detailed information on the department's multicultural programs and services.

People with a disability

Employment of people with a disability remains a priority strategy area for the department. The NSW Public Sector aimed to increase the employment of people with a disability requiring workplace adjustment to 1.5 per cent.

National Disability Strategy

The department continued its participation in the development of a whole-of-government National Disability Strategy to improve the lives of people with disability, promote participation and create a more inclusive society. It focuses on six policy areas, with strategies under each area which affect government departments and which have designated lead agencies.

Representatives of the department contributed to the development and finalisation of the NSW Disability Inclusion Plan (NSW DIP) and the department is developing a Disability Inclusion Action Plan (DIAP) from the NSW DIP. The DIAP will be in place by the end of 2015 and will align to a four year cycle to comply with the revised guidelines. The DIAP will be integrated into departmental business planning and strategic directions.

The department will be forming an internal disability employee group to provide advice and contribute to the development of the department's DIAP. In addition, the department will be developing guidelines and resources for hiring managers, to ensure equitable access through recruitment.

Appendix 9 – Workforce diversity (continued)

Trends in the representation of workforce diversity groups

Workforce Diversity Group	Benchmark/Target	2013	2014	2015
Women	50.0%	43.7%	45.1%	45.9%
Aboriginal People and Torres Strait Islanders	2.6%	0.4%	0.1%	0.3%
People whose First Language Spoken as a Child was not English	19.0%	7.5%	7.2%	6.5%
People with a Disability	N/A	1.9%	2.3%	2.0%
People with a Disability Requiring Work-Related Adjustment	1.5%	0.1%	0.5%	0.4%

Trends in the distribution of workforce diversity groups

Workforce Diversity Group	Benchmark/Target	2013	2014	2015
Women	100	91	91	92
Aboriginal People and Torres Strait Islanders	100	N/A	N/A	N/A
People whose First Language Spoken as a Child was not English	100	107	107	108
People with a Disability	100	103	103	102
People with a Disability Requiring Work-Related Adjustment	100	N/A	N/A	N/A

Note 1: A Distribution Index of 100 indicates that the centre of the distribution of the Workforce Diversity group across salary levels is equivalent to that of other staff. Values less than 100 mean that the Workforce Diversity group tends to be more concentrated at lower salary levels than is the case for other staff. The more pronounced this tendency is, the lower the index will be. In some cases the index may be more than 100, indicating that the Workforce Diversity group is less concentrated at lower salary levels.

Note 2: The Distribution Index is not calculated where Workforce Diversity group or non-Workforce Diversity group numbers are less than 20.

Appendix 10 – Overseas travel

Staff undertook overseas travel during 2014-15 to progress key business and research programs, to promote investment in NSW and to facilitate export development opportunities.

Overseas travel related to international trade missions, delegations and business events is important in strengthening the department's global business relationships and attracting investment into the state. Staff provide on the ground guidance and support to NSW companies at tradeshow or on trade missions, with the goal of securing new customers or strengthening market access. On occasions, staff accompany Ministers on overseas travel to provide industry and market specialist advice, and to make connections that are important to the business of the department in priority trade and investment markets.

The department is fortunate that a number of research staff lead their field internationally. Overseas travel to progress research projects and to facilitate partnerships and collaborations enhances the department's capacity to provide research to underpin productivity growth in the state's primary industries and to address related social and environmental issues. All overseas travel costs incurred by staff travelling in relation to Australian Centre for International Agricultural Research (ACIAR) projects are met by ACIAR. ACIAR funds research projects that reflect the priorities of Australia's aid program and national research strengths, as well as the agricultural research and development priorities of partner countries.

All staff travel is subject to the requirements of the department's travel policy.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	Jennifer Wood Chemist (Pulse Quality)	Canada 3-16/07/14	Present research at joint conference of the 6th International Food Legume Research Conference and 7th International Conference on Legume Genetics and Genomics.
NSW DPI	Kristy Hobson Pulse Breeder (Chickpea)	Canada, USA 5-18/07/14	Present research at joint conference of the 6th International Food Legume Research Conference and 7th International Conference on Legume Genetics and Genomics.
NSW DPI	Graham Charles Research Agronomist	USA 11-25/07/14	Visit key researchers and consultants in the cotton industry.
NSW DPI	Gururaj Kadkol Durum Breeder	France, USA, Canada 3-28/07/14	Visit durum breeders and pre-breeding researchers in France, USA and Canada.
NSW DPI	Ben Doolan Fisheries Management Officer	United Kingdom 4-22/07/14	Represent NSW DPI - 2014 Annual Symposium of Fisheries Society of British Isles.
Resources & Energy	Peter Sunol Senior Inspector (SIME)	Finland 12-21/07/14	International Electrotechnical Commission (IEC) Subcommittee 31M AHG5 meeting.
NSW DPI	Scott Hansen Director General	New Zealand 21-24/07/14	Accompany The Hon Katrina Hodgkinson to meet New Zealand counterpart.
Business NSW / Arts NSW	Gary Offner A/Executive Director	Seoul, Republic of Korea 27-30/07/14	Conduct interviews for the position of NSW Trade & Investment Director. This position is based in Korea.
NSW DPI	Yizhou Chen Senior Research Scientist	China 24/07/14-3/08/14	Attend the 34th International Society of Animal Genetics Conference.
NSW DPI	Leonard Tesoriero Senior Plant Pathologist Biosecurity	Philippines 26/07/14-7/08/14	Conduct crop disease surveys and deliver lectures and workshops for the Australian Centre for International Agricultural Research (ACIAR).
NSW DPI	Hanwen Wu Senior Research Scientist	Spain 26/07/14-6/08/14	Attending 7th World Congress on Allelopathy (7WCA) Vigo, Spain.
NSW DPI	David Hopkins Senior Principal Research Scientist	Uruguay, China 17/08/14-1/09/14	Attend 60th International Congress of Meat Science and Technology.
NSW DPI	Hutton Oddy Principal Research Scientist	Canada 15-23/08/14	Attend Animal Selection Genetics and Genomics Network meeting.
NSW DPI	Paul Arthur Leader Beef Genetics/Senior Principal Research Scientist	Canada 12-23/08/14	Attend 10th World Congress on Genetics Applied Livestock Production.
NSW DPI	Robert Herd Principal Research Scientist	Canada 15-23/08/14	Attend 10th World Congress on Genetics Applied Livestock Production.
NSW DPI	Suzanne Mortimer Research Scientist	Canada 15-23/08/14	Attend 10th World Congress on Genetics Applied Livestock Production.
NSW T&I	Warwick Badgery Research Scientist - Soils	China 4-18/08/14	Complete work on ACIAR project LPS/2008/048.
NSW DPI	Paul Greenwood Senior Principal Research Scientist	Netherlands, Denmark 18/08/14-1/09/14	Speaker at the 65th EAAP Annual Conference and visit Wageningen University.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
Resources & Energy	Steven Bentham A/Senior Inspector Electrical Engineering	Netherlands 21/08/14- 2/09/14	Attend IECEX meetings.
NSW DPI	Graeme Sandral Research Agronomist	France 23/08/14- 8/09/14	Attend 5th International Symposium on Phosphorus in Soils and Plants.
Business NSW / Arts NSW	Andrew Ward Manager Business Advisory	Hong Kong 11-17/08/14	Manage HKTDC Food Expo Trade Mission including logistical components.
NSW DPI	Scott Davenport Executive Director, Strategic Policy & Chief Economist	Pakistan 29/08/14- 5/09/14	Duties related to proposed ACIAR project.
NSW DPI	Wayne O'Connor Research Leader Aquaculture	Vietnam 5-11/08/14	ACIAR project FIS/2010/100, which aims to increase hatchery based bivalve production.
NSW DPI	Jeffrey Hammond Director Centre for Animal & Plant Biosecurity	New Zealand 13-15/08/14	Expert panel for lab review.
NSW DPI	Annette Cowie Technical Specialist Climate Policy	New Zealand 31/08/14- 6/09/14	Present at LCA Conference 2014 and workshop on land use in LCA.
Business NSW / Arts NSW	Trish Pascuzzo Manager Business Events & Missions	Hong Kong 11-17/08/14	Manage HKTDC Food Expo Trade Mission including all logistical components.
NSW Trade & Investment	Mark Paterson Secretary	Hong Kong 14-16/08/14	Accompany the Deputy Premier on business mission.
NSW DPI	Olivia Reynolds Senior Research Scientist	Sweden 23/08/14- 1/09/14	Attend and present at 6th International Conference on Silicon in Agriculture.
Business NSW / Arts NSW	Andrew Ward Manager Business Advisory	Malaysia, Singapore 25-30/08/14	Manage agribusiness and processed food business trade mission.
NSW DPI	Troy Hogarth Team Leader Compliance	USA 23/08/14- 30/09/14	Benchmarking visit to Montana fish and game agencies and Colorado parks and wildlife agencies.
Resources & Energy	Yong Yi Zhen Senior Geologist (Palaeontologist)	Argentina 27/09/14- 9/10/14	Participate in 4th International Palaeontological Congress (IPC).
NSW DPI	Mark Hickey Leader Northern Horticulture	Cambodia 28/09/14- 4/10/14	Meet with ACIAR HORT/2012/018 Cambodia mango project partners and government officials to discuss progress with project.
NSW DPI	Michael Taylor Senior Environmental Officer	New Zealand 28/09/14- 2/10/14	Attend and receive award at the International Erosion Control Association Conference in Wellington, New Zealand.
NSW DPI	Graham Brown Senior Environmental Officer	New Zealand 28/09/14- 2/10/14	Attend and receive award at the International Erosion Control Association Conference in Wellington, New Zealand.
NSW DPI	David Thompson Consult Coordinator, Southern	New Zealand 27/09/14- 2/10/14	Attend International Erosion Control Association Conference.
NSW DPI	Brett Pflugrath Fisheries Technician	Lao Peoples Democratic Republic 6-22/09/14	Attend Lao PDR as part of pre-approved travel schedule for an externally funded research project.
NSW DPI	Aaron Simmons Technical Specialist Life Cycle Assessment	New Zealand 1-6/09/14	Present at the New Zealand Life Cycle Assessment (LCA) Conference; meet with other researchers and attend associated workshops

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	Peter Snell Rice Breeder / Plant Systems	Thailand 26/10/14-2/11/14	5th International Temperate Rice Conference and International Rice Congress (IRC2014).
NSW DPI	Jason Crean Manager Climate Research & Development	USA 3-13/10/14	Present at the 9th International Life Cycle Assessment (LCA) of Food Conference in San Francisco.
NSW DPI	Leonard Tesoriero Senior Plant Pathologist	USA, Canada, Mexico 1-17/10/14	Attend Canadian Greenhouse Conference and examine commercial greenhouse facilities across North America.
NSW DPI	Bruno Holzapfel Research Scientist	Italy, France 10-26/10/14	International Symposium on Grapevine Roots.
NSW DPI	Laura Pallas Rice Chemist / South Rice Quality	Thailand 26/10/14-2/11/14	Attend and participate in 5th International Temperate Rice Conference and International Rice Congress (IRC2014).
NSW DPI	Jeffrey Hammond Director Centre For Animal & Plant Biosecurity	Croatia, UK, Italy 25/10/14-11/11/14	Attend two international conferences as expert on foot and mouth disease, bluetongue and other orbiviruses.
NSW DPI	Nerida Donovan Plant Pathologist	Bhutan 28/10/14-12/11/14	Review the progress of ACIAR Project Hort2010/089.
Resources & Energy	James Knight Senior Project Officer Science, Coal Innovation	USA 4-12/10/14	Represent department at 12th International Conference on Greenhouse Gas Control Technologies.
NSW DPI	Kim Philpot Technical Officer / Plant Systems	Thailand 26/10/14-2/11/14	Attend 5th International Temperate Rice Conference and International Rice Congress (IRC2014).
NSW DPI	Graeme Sanderson Research Horticulturist	Bhutan 28/10/14-12/11/14	ACIAR HORT/2010/089 Adapting Integrated Crop Management.
NSW DPI	Olivia Reynolds Senior Research Scientist	China 27/10/14-1/11/14	Plant Defence, International Conference on Insect Molecular Ecology & Pest Management.
NSW DPI	Tina Dunn Technical Officer	Thailand 26/10/14-3/11/14	Attend and give poster presentation at the 4th International Rice Congress and 5th Temperate Rice Conference.
NSW DPI	Ben Ovenden Rice Breeder / Plant Systems	Thailand 26/10/14-2/11/14	5th International Temperate Rice Conference & International Rice Congress (IRC2014)
NSW DPI	Angus Carnegie Principal Research Scientist	USA 3-13/10/14	IUFRO World Congress. Participate in myrtle rust workshop and present research carried out by Biosecurity NSW.
NSW DPI	Richard Hayes Research Scientist	USA 25/10/14-3/11/14	The Land Institute & The Estes Institute hosting a meeting to discuss issues.
NSW DPI	Brian Dunn Research Agronomist	Thailand 26/10/14-3/11/14	Attend 4th International Rice Congress and 5th Temperate Rice Conference; give presentation.
NSW DPI	David Jordan Principal Research Scientist	Denmark 14-22/10/14	Attend Nordic-Dutch-Australian Workshop on Antimicrobial Resistance & Usage Surveillance, also involving World Health Organisation.
NSW DPI	Pip Brock Leader, Climate Mitigation	USA (San Francisco) 3-14/10/14	Platform presentation at 9th International LCA of Foods Conference.
Resources & Energy	John Greenfield Director Geological Survey	China 15-27/10/14	Promote opportunities for resource investment in NSW.
NSW DPI	Christine Stone Leader, Forests Research	New Zealand 17-21/11/14	Forest Tech14 National Softwood Industry Conference.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	Deborah Finlaison Veterinary Virologist Biosecurity NSW	Italy 2-9/11/14	Attend conference on bluetongue and related orbiviruses.
NSW DPI	Jamie Ayton Chemist, Edible Oils	China 17-21/11/14	Attend the American Oil Chemists Society & Oils Association Joint Symposium.
NSW DPI	Kate Lorimer-Ward Director Education & Regional Services	New Zealand 21-27/11/14	Final subject for ANZSOG EMPA Program; meetings with agricultural education institutions.
Business NSW / Arts NSW	Carolyn Lenehan Director Govt Relations Missions & Events	United Arab Emirates 22-27/11/14	Attend the Boao Forum for Asia Financial Cooperation Conference.
NSW DPI	Robin Dobos Research Scientist	New Zealand 15-19/11/14	Meet with Dairy NZ & agricultural research scientists.
NSW DPI	Tahir Khurshid Research Horticulturist	Thailand, USA 22/11/14-8/12/14	Monitor work associated with ACIAR Project Hort2010/002.
NSW DPI	Nerida Donovan Plant Pathologist	Thailand 23-29/11/14	Undertake training of commercial citrus nurserymen from Pakistan.
NSW DPI	Mark Hickey Leader Northern Horticulture	Cambodia 29/11/14-12/12/14	Conduct the ACIAR HORT/2012/003 Cambodia mango project annual workshop.
NSW DPI	Jeremy Bright Macadamia Development Officer	Cambodia 29/11/14-10/12/14	Conduct ACIAR HORT/2012/003 Cambodia mango project annual workshop.
NSW DPI	Laura Pallas Rice Chemist / South Rice Quality	Philippines 29/11/14-3/12/14	Invitation from International Rice Research Institute to attend workshop.
NSW DPI	Annette Cowie Technical Specialist Climate Policy	Finland 2-13/12/14	Chair meeting of IEA Bioenergy Task 38 Climate Change Effects of Biomass.
NSW DPI	Annette Cowie Technical Specialist Climate Policy	Italy, Germany 14-26/01/15	Present resilience framework to International Fund for Agricultural Development; attend meeting to complete International Standard on Sustainability Criteria for Bioenergy.
NSW DPI	Michael Ison Education Officer	New Zealand 19-21/01/15	Review developments and innovation in vocational education and training in the primary industries sector.
NSW DPI	Tahir Khurshid Research Horticulturist	Pakistan, Dubai, Indonesia 3-18/01/15	Scoping study for a future ACIAR-funded citrus value chain project.
NSW DPI	Steven Falivene Industry Development Officer, Citrus	Pakistan 3-16/01/15	Part of the contracted ACIAR citrus project.
NSW DPI	Peter Kirkland Senior Principal Research Scientist	China 27/02/15-6/03/15	Plan regional bluetongue network for collaborative research and surveillance.
NSW DPI	Edwina Toohey Beef Development Officer	Ireland, Denmark, Spain, UK, USA 26/02/15-13/03/15	Visit world class research and training facilities in accordance with contractual agreement with AMPC.
NSW DPI	Jeffrey Hammond Director Centre For Animal & Plant Biosecurity	China, Philippines 28/02/15-13/03/15	Chair the first Regional Bluetongue Network for Collaborative Research And Surveillance In China and attend the OIE/SEACFMD meeting in Philippines.
NSW DPI	Angus Carnegie Principal Research Scientist	New Zealand 23-26/02/15	Attend Forest Biosecurity Workshop.
Resources & Energy	Andrew Barnicoat Contractor - Executive Director Geosciences	Canada 27/02/15-6/03/15	Attend the PDAC Mining Convention 2015.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	Anthony Cook Technical Specialist Weeds	Lexington, Kentucky USA 6-15/02/15	Attend the 55th Annual Meeting and Symposium of the Weed Science Society of America.
Resources & Energy	Charles Dowsett Executive Director Industry Investment & Export Support	Canada 27/02/15-6/03/15	Attend the PDAC Mining Convention to promote opportunities for resource investment in NSW.
NSW DPI	Thomas Lee Nordblom Principal Economist	New Zealand 9-16/02/15	Present A Selected Paper At The 59th Annual Conference of the Australian Agricultural & Resource Economics Society.
NSW DPI	Malem Mcleod Professional Officer	Indonesia 31/01/15-8/02/15	Conduct inception meeting for new ACIAR Project SMCN 2012/13 with a specific objective to obtain agreements between NSW DPI, Indonesian partner organisations and ACIAR on implementation.
NSW DPI	Gavin Tinning Professional Officer	Indonesia 31/01/15-8/02/15	Conduct inception meeting for new ACIAR Project SMCN 2012/13 with a specific objective to obtain agreements between NSW DPI, Indonesian partner organisations and ACIAR on implementation.
NSW DPI	Rebecca Lines-Kelly Professional Officer	Indonesia 31/01/15-8/02/15	Conduct inception meeting for new ACIAR project SMCN 2012/13 with specific objective to obtain agreements between NSW DPI, Indonesian partner organisations and ACIAR on implementation.
Business NSW / Arts NSW	Angus Armour Deputy Secretary	Shanghai, Singapore, Jakarta 22/03/15-2/04/15	Attend Boao Forum in Haikou, Boao China. Visit NSW Trade & Investment offices in Shanghai, Singapore and Jakarta.
NSW DPI	Annette Cowie Technical Specialist, Climate Policy	China (Nanjing), Berlin 11-26/04/15	Present at launch workshop for the Global Environmental Facility Project, present resilience framework to Global Soil Week.
NSW DPI	Malem Mcleod Professional Officer	China (Nanjing) 11-23/04/15	Lead ACIAR project 'Improving soil and water management and crop productivity of dryland agriculture systems of Aceh and NSW'.
NSW DPI	Lukas Van Zwieten Principal Research Scientist	China 11-19/04/15	Lead the AusAID public sector linkage building human capacity and knowledge of biochar in Australia and Peru, to address climate change and improve soil, food security and productivity.
NSW DPI	Warwick Badgery Research Scientist - Soils	Austria, China 10/04/15-1/05/15	Deliver an invited presentation at European Geoscience Union Conference and complete work on the ACIAR project 'Examining sustainable livestock grazing systems on Chinese temperate grasslands'.
NSW DPI	Michael Dove Research Scientist	Vietnam 21-29/03/15	Collaborative work with Regional Institute for Aquaculture staff on project FIS/2010/100.
NSW DPI	Graeme Sanderson Research Horticulturist	Bhutan 10-20/04/15	ACIAR-funded project HORT/2010/089.
NSW DPI	Jane Frances Special Project Officer Invasive Species Agreements	New Zealand 10-15/03/15	Attend and deliver presentation to Sub Committee for Aquatic Animal Health meeting.
NSW DPI	Juliet Corish Mgr Strategy & Standards, Animal Biosecurity & Welfare	New Zealand 9-15/03/15	Attend SCAAH meeting as the NSW member of the committee at their annual face to face meeting.
NSW DPI	Livinus Emebiri Cereal Geneticist	Morocco 12-24/04/15	Satisfy project milestones and deliver contracted outputs in GRDC project DAN00174.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	David Hopkins Senior Principal Research Scientist	China (Guangzhou) 11-19/04/15	Visit Guangdong Academy of Agricultural Sciences to give 3 guest lectures and explore potential for collaborative projects.
NSW DPI	Leonard Tesoriero Senior Plant Pathologist	USA, Canada, Mexico 11-23/04/15	Attend Canadian Greenhouse Conference; examine commercial greenhouse facilities across North America.
NSW DPI	William Cuddy Plant Pathologist	New Zealand 28/04/15-1/05/15	Satisfy project milestones and deliver contracted outputs in the PBCRC project PBCRC1411.
NSW DPI	Douglas Somerville Technical Specialist Honey Bees	Timor-Leste, Indonesia 1-20/05/15	Provide expertise and knowledge of apiary production in an ACIAR scoping study to Indonesia and Timor-Leste.
Resources & Energy	Peter Sunol Senior Inspector	USA 5-11/05/15	International Electrotechnical Commission Subcommittee 31M Ad Hoc Group 5 meeting
Business NSW / Arts NSW	Fredrick Trost Export Advisor	China 4-13/05/15	Attend SIAL in Shanghai, network with Australian exporters, provide assistance and advice relating to their business meetings and introductions, meet with NSW Trade & Investment and Austrade teams in Shanghai, Guangzhou and Hong Kong.
NSW DPI	Andrew Sanger Director Invasive Plants And Animals	New Zealand 4-8/05/15	Attend the Marine Pest Sectoral Committee meeting.
NSW DPI	Mark Hickey Leader Northern Horticulture	Cambodia 18/04/15-1/05/15	Conduct training workshops, visit trial sites, evaluate status or mango pest and disease collections and commence development of posters on pest collections and supply chains.
NSW DPI	Ruth Huwer Entomologist	Cambodia 18-25/04/15	Assist in delivering a training workshop on pest and disease collections techniques, visit trial sites and assess progress of research program, evaluate the status of mango pest and disease collections and determine further work required and assist in the development of posters on pest collection.
Business NSW / Arts NSW	Nicholas (Toshio) Kawaguchi Senior Policy Officer StudyNSW	New Zealand 27/04/15-1/05/15	Represent StudyNSW at ANZA Workshop in Auckland New Zealand.
Business NSW / Arts NSW	Peter Mackey Director StudyNSW	New Zealand 27/04/15-1/05/15	Represent StudyNSW at ANZA Workshop in Auckland New Zealand.
NSW DPI	Luke Stephen Technical Specialist Sheep Breeding	USA 3-30/05/15	Provide technical end user expertise to Telstra and Pivotal Laboratories to fast track development of ram breeding tool, bringing together several NSW DPI and Sheep CRC tools into one user online tool/app in time for the 2015 ram selling season.
Business NSW / Arts NSW	Wayne Murphy Export Advisor	South Korea 8-18/05/15	Engage with NSW Trade & Investment Director, Austrade representatives and assist NSW businesses exhibiting at Seoul Food and Hotel 12-15 May 2015.
NSW DPI	Sandra McDougall Leader South Irrigated Cropping Systems	Philippines 18/04/15-5/05/15	ACIAR project HORT2012/020. Project team planning meetings, integrated pest management workshops and writing workshop.
NSW DPI	Craig Boys Research Scientist	Lao Peoples Democratic Republic 30/04/15-7/05/15	Attend Lao PDR as part of the preapproved travel schedule for an externally-funded research project.
NSW DPI	Tony Vancov Senior Research Scientist	India, Thailand 18-26/04/15	Project meetings and facility site visits with Indian and Australian partners for the Australia-India Strategic Research Fund Project.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	Mui-Keng Tan Senior Research Scientist	Morocco 22-30/04/15	Visit phenotyping sites used by international collaborators during phenotyping seasons as a requirement of GRDC project.
NSW DPI	John Wilkins Senior Livestock Research Officer, Beef Industries	Tibet, China 8-23/05/15	Scoping mission SRA for proposed new ACIAR project.
NSW DPI	Jeannette Scott Senior Economist	Cambodia 27/05/15-7/06/15	Satisfy contractual commitment for ACIAR project ASEM2010/049 'Market-Focused Integrated Crop and Livestock Enterprises for Cambodia'.
NSW DPI	Gururaj Kadkol Durum Breeder	Morocco, Italy 22/05/15-7/06/15	Visit ICARDA durum breeding program, attend and present a paper at the durum conference and visit an Italian durum breeding program.
NSW DPI	Juliet Corish Mgr Strategy & Standards, Animal Biosecurity & Welfare	France 21-31/05/15	Attend the 83rd General Session of the World Assembly of the World Organisation for Animal Health.
Business NSW / Arts NSW	Sharon Foster Export Advisor, Business And Regional Development	New Zealand 9-15/06/15	Engage with Austrade representatives in market; attend New Zealand field days; engage with NSW exhibitors and visitors; promote NZ and Pacific markets and opportunities for NSW exporters.
Business NSW / Arts NSW	Rory McAlester Export Advisor	China (Fuzhou) 29/05/15-4/06/15	Attend and support exhibitors at Austrade Dairy China event. Meetings with NSW Trade & Investment representatives from Guangzhou office.
NSW DPI	Kurt Lindbeck Plant Pathologist	UK 16-31/05/15	Develop research collaborations with key scientists in the UK (based at Rothamsted and Warwick) working on diseases of canola, in particular Sclerotinia stem rot.
NSW DPI	Bruno Holzapfel Research Scientist	France, Germany 28/05/15-14/06/15	Participate in a symposium and visit universities in regards to carbohydrate physiology and vine nutrition, including studies on nitrogen and water supply in berry composition and the wine making process in France and Germany.
NSW DPI	Ian Percival Senior Principal Research Scientist	China, USA 21/05/15-20/06/15	Represent the department at 7th International Brachiopod Congress and 12th International Symposium on the Ordovician System, present several scientific papers and attend the business meeting of the Subcommittee on Ordovician Stratigraphy, in my capacity as Secretary.
Business NSW / Arts NSW	Graham Bulless Senior Manager Business And Industry Development	USA 11-23/05/15	Support NSW companies participating on DMO's team Defence Australia's mission to the USA and provide support to NSW Defence envoy during mission.
NSW DPI	Toni Chapman Senior Research Scientist, Plant Biosecurity Research	USA 16/05/15-4/06/15	Attend and participate in Plant Biosecurity Theory and Practice Workshop, a collaborative project meeting and to work in the field and lab to assess the effects of citrus disease Huanglongbing.
NSW DPI	Annette Cowie Technical Specialist Climate Policy	Ireland, Sweden, Germany 17-31/05/15	Contribute to 75th Meeting of the IEA Bioenergy Executive Committee, Chair meeting of Task 38 and present at International Biochar Symposium.
NSW DPI	Michael Sissons Principal Research Scientist	Italy 21/05/15-11/06/15	Attend and present as an invited and sponsored speaker at workshop 'From Seed To Pasta And Beyond' in Bologna and Milan.

Appendix 10 – Overseas travel (continued)

Division	Name and position	Country visited and dates	Purpose of Visit
NSW DPI	Bruno Holzapfel Research Scientist	France, Germany 20-29/06/15	Participate in symposium and visit universities in regards to carbohydrate physiology and vine nutrition, including studies on nitrogen and water supply in berry composition and the wine making process in France/Germany.
NSW DPI	Ehsan Tavakkoli Research Scientist	Netherlands 19-29/06/15	Attend and present at the Rhizosphere 4 Conference.
NSW DPI	Matthew Barwick Senior Fisheries Manager	USA, London, Israel, Japan 22/06/15-18/07/15	Inform development of biological control strategy for common carp as a deliverable of an approved project externally funded through the Invasive Animals CRC. Travel will contribute vital information towards achievement of agreed project milestones and planned outcomes.
NSW DPI	Dean Gilligan Research Leader, Freshwater Ecosystems Research	USA, London, Israel, Japan 22/06/15-18/07/15	Inform development of a biological control strategy for common carp as a deliverable of an approved project externally funded through the Invasive Animals CRC. Travel will contribute vital information towards achievement of agreed project milestones.
Business NSW / Arts NSW	Angus Armour Deputy Secretary	Europe 24/06/15-5/07/15	Attend European Australian Business Council, 9th Australian business mission to Europe program.
NSW DPI	William Cuddy Plant Pathologist	UK, Denmark 26/06/15-12/07/15	Attend International Cereal Rust and Powdery Mildew Conference; present on changes in cereal rust virulence and its impact on Australian cereal industry; visit collaborating pathologists and researchers.
NSW DPI	Alison Bowman Director Plant Systems	Papua New Guinea 20-28/06/15	Scoping study to develop joint research project between PNG and Australia for optimising production of coffee on small scale farms in highlands of PNG; collect initial background information on coffee based production systems and on current research efforts on coffee in the highlands of PNG.
NSW DPI	Steve Knight Executive Engineer	USA 31/05/15-12/06/15	Attend safety evaluation of existing dams International Technical Seminar and study tour.
NSW DPI	Matthew Gordos Regional Manager	Netherlands 18-28/06/15	Present at Fish Passage 2015 International Conference on River Connectivity Best Practices and Innovations. Foster professional networks with world fish passage/fishway experts to develop cost-effective fishways for NSW. Attend two short courses and one field (fishway) excursion.
NSW DPI	Christopher Walsh Research Scientist	Netherlands 17-27/06/15	Present at the Fish Passage 2015 International Conference; attend two short courses and one field excursion.
NSW DPI	Audrey Leo Canola Pathologist	Canada 29/06/15-11/07/15	Present a poster at the 14th International Rapeseed Congress; visit Agriculture And Agri-Food Canada and the Canola Council Of Canada.

Appendix 11 – Requirements arising from employment arrangements

NSW Trade & Investment provided personnel services to the Mine Subsidence Board, NSW Food Authority, New South Wales Rural Assistance Authority, Sydney Catchment Authority (ceased 31 December 2014) and Wild Dog Destruction Board in 2014-15.

Detailed information on personnel services employees, including workforce diversity, is disclosed in the annual reports of each entity.

Agency	Staff numbers (EFT) at 30 June 2015
Mine Subsidence Board	19.42
NSW Food Authority	94.51
New South Wales Rural Assistance Authority	19.00
Wild Dog Destruction Board	12.00

Appendix 12 – Credit card certification

Credit card use in NSW Trade & Investment has been in accordance with the Premier's Memoranda and Treasurer's Directions.



Simon A Y Smith
Secretary

Appendix 13 – Consultants

Consultants equal to or more than \$50,000

Consultant	Cost (\$)	Title/Nature
Ageconplus Pty Ltd	118,464	Commercial Fisheries Reform consultancy
Artd Consultants	78,517	Evaluation of Special Licence Conditions under the NSW Government Kings Cross Plan of Management
Artis Group	83,112	Biosecurity Consultancy relating to Interstate Certification Assurance
Artis Group	79,437	Migration of Business Information System to the Cloud
Australian National University	93,750	RMB Research Project
Baker & McKenzie	160,441	Advisory costs regarding the Keno Licence Project
Cardno	150,433	Strategic Ports Study
Centre For International Economics	67,900	IPART Pricing Submission consultancy
CH2M Hill Australia Pty Limited	56,247	Site Selection for Groundwater Assessment Project
Clayton Utz	57,699	Probity Advisor for EOI for minerals exploration licences
Coffey Environments Australia P/ L	186,564	Contamination and geotechnical report on Broken Earth complex, Broken Hill
Crowe Horwath Australia Pty Ltd	79,687	Audit framework for energy rebates programs
CSIRO	191,470	Strategic Soil Tillage consultancy
Customer Experience Company	120,000	Customer satisfaction measurement methodology, research design and implementation
DAH Contracting Pty Limited	92,601	Cemeteries Reform Project
Datasmith Pty Limited	101,641	Database for LIHR
Deloitte Touche Tohmatsu	74,538	"Agribusiness in NSW" Consultancy
Deloitte Touche Tohmatsu	130,000	Crown Lands Reform
Deloitte Touche Tohmatsu	78,769	Office of Water Structural Review
Deloitte Touche Tohmatsu	87,885	Environmental data base repository business case
Douglas Partners Pty Ltd	50,396	Geotechnical, engineering and remediation design advice for decommissioning True Blue shaft
Earth Systems Consulting Pty Ltd	452,413	Derelict mine site investigation / detailed remediation design works (Temora and Sunny Corner)
EarthCheck Pty Ltd T/A ec3	53,950	Small Business Support
Emga Mitchell McLennan	70,532	Water baseline data project
Farmlink	71,540	Soil Research
Fresh Agenda Pty Ltd	55,000	"Growing the NSW Dairy Industry" consultancy
Geographic Web Solutions Pty Ltd	62,085	Soil Research consultancy
GHD Pty Ltd	132,438	Menindee Lakes Planning project consultancy
GHD Pty Ltd	214,802	Derelict Mines Risk Assessment Program; site investigation and remediation concept design (Macleay catchment; Wild Cattle Creek)
Grosvenor Management Consulting Pty Ltd	151,150	Reserves Management consultancy
Heggies Australia Pty Ltd	120,909	Woodsreef mine air quality monitoring and risk assessments
Holistic Leadership Pty Ltd	88,563	"Confident Leaders Program" for DPI managers - Statewide
House Paddock	60,351	Cotton Industry Skills Development Project
Independent Pricing & Regulatory Tribunal	100,000	Benchmarking landholder compensation rates
Ingauge Energy Pty Ltd	401,880	Statewide risk assessment of derelict petroleum wells, site inspections and prioritisation
Kathy Jones and Associates	52,925	Advisory fees for the Establishment of Parramatta Culture Precinct & Relocation of MAAS.

Appendix 13 – Consultants (continued)

Consultant	Cost (\$)	Title/Nature
KPMG Australia	355,000	Crown Lands Review "Building a Better Business"
KPMG Australia	150,000	Framework for Exploration Licence Boundaries
Kreab Gavin Anderson Australia Ltd	52,436	Communications Support for the Boao Forum for Asia Sydney Conference 2015
Land & Property Information	453,500	High Value Reserve Valuations
Land & Property Information	294,818	Crown Lands Estate Mass Valuation
LHJ Pty Ltd	625,461	Moxham Quarry consultancy
Macquarie Capital Australia Ltd	700,000	Advisory costs regarding the Keno Licence Project
Minter Ellison	520,327	Advisory costs regarding the CMS Licence Project and advice on Greyhound Racing Regulation
Miracle Dog Pty Ltd	80,520	Future of NSW Wool industry consultancy
Nation Partners Pty Ltd	132,288	Crown Land Management Strategy Review
National ICT Australia Ltd	79,520	Advice on Coal Seam Gas NPA
Netspot Pty Limited	52,000	Moodle Upgrade and Hosting for Tocal
Newgate Communications Pty Ltd	275,750	Coal Seam Gas Communications & Stakeholder Strategy
Noetic Solutions Pty Ltd	61,878	MSAC Fatalities Review
Nous Group Pty Ltd	83,967	Development and facilitation of DPI Management workshop
NSW Public Works	205,667	CFR – Woodsreef Mine Rehab
NSW Water Solution	102,126	Implementation of Murray-Darling Basin Plan
Oxygen Business Systems	147,081	Office of Liquor, Gaming and Racing Data Tool
Parashift Pty Ltd	50,300	Geological information system review
Precision Sourcing Australia	687,014	Design and provision of SAP ByD ERP Training
Preston Rowe and Pattison	118,525	Rental Valuations
Pricewaterhouse Coopers	265,190	Advisory costs regarding the Keno and CMS Licence Projects
Pricewaterhouse Coopers	96,030	Enterprise Risk Management Framework
Pulse Australia	60,000	Industry Pulse and Oilseed Development Officer
RJA Pty Ltd	71,000	Energy Legal Services
Root Projects Australia Pty Ltd	140,100	Advisory fees for the Establishment of Parramatta Culture Precinct & Relocation of MAAS.
Shakti Corp Pty Ltd	106,234	Functional Safety Training Stage IV
Sinclair Knight Merz - Jacobs Group Aust	115,450	Marine parks mapping
Sinclair Knight Merz	73,004	Jacobs Business Case
Solve Group	84,800	Dispute Resolution
Smalls & Associates Pty Ltd	111,686	Noxious Insect (Locust) destruction consultancy
Thermo Informatics Asia Pacific P/L	111,570	Configuration of SIM and integration into BIS
Umwelt Environmental Consultants	257,563	Audit/inspection of legacy mining titles sites, environmental assessment of proposed common exploration and guidance on workplace health and safety legislation.
University Of Technology Sydney	152,546	GreenPower program review
University Of Technology Sydney	89,237	Beef Research
URS Australia Pty Ltd	61,335	Site investigation and remediation design works (Lobs Hole derelict mine)
Vanguard Business Services	150,925	Strategic Skills and Continuing Education Training Programs
WdScott Asia Pty Ltd	100,946	Organisational Review and Design
Worley Parsons	190,525	Eden Wharf consultancy

Appendix 13 – Consultants (continued)

Consultant	Cost (\$)	Title/Nature
Worley Parsons	94,478	Coffs Harbour Spillway - Geotechnical Consultancy
Contractors >\$50k	1,031,684	
Total	12,820,570	

Consultants less than \$50,000

Category	Cost (\$)	Number of engagements
Information Technology	263,906	26
Management Services	1,678,844	151
Environmental	2,535,621	232
Legal	125,194	14
Organisational Review	254,819	32
Training	-	-
Engineering	-	-
Finance	9,360	2
Other (Please Specify)	-	-
Policy Review	9,000	1
Building Services Design Consultancy	60,921	19
Administration	66,067	45
Social Media Monitoring	-	-
Property Advice - Walsh Bay Development	-	-
Contractors <\$50k	1,837,698	764
Total	6,841,430	1,286

Summary

Total > or = \$50,000	12,820,570
Total <\$50,000	6,841,430
Total in Appendix 13	19,662,000
Total per Financial Statements	19,662,000
Variance	-

Appendix 14 – Payment of accounts

The payment of accounts performance in 2014-15 has improved significantly over the previous financial year with 93 per cent of accounts having been paid on time. Post implementation of the Enterprise Resource Planning (ERP) in 2012-13 and the introduction of a number of additional agencies during 2013-14, the 2014-15 financial year provided an opportunity to stabilise and improve payment processes.

The department routinely provides advice to suppliers to promote the correct procedure to follow to ensure payments are made in a timely manner, including provision of an induction letter to each new supplier.

Strategies to promote the transfer of low value payments to Purchase Card have seen an increase in Purchase Card transaction volumes by 44 per cent in 2014-15 compared to the previous financial year. Over the medium term this will deliver further process efficiencies.

Small business payment performance

Pursuant to the NSW Government policy related to payments to small businesses, the department has a registration process to allow small businesses to be identified. If the department fails to pay a compliant small business supplier invoice within 30 days, penalty interest is automatically calculated and paid to the supplier. Payment performance for registered small businesses in 2014-15 significantly improved over the previous financial year with 94 per cent of suppliers paid on time.

Penalty interest payments

There were five interest penalty payments made during 2014-15, totalling \$668.

Initiatives to improve payment performance

The department will continue to improve payment performance through initiatives including:

- Continued focus on the transfer of suitable payments to Purchase Cards for low value purchases, to reduce the volume of payments that need to be manually entered
- Working with the NSW Small Business Commissioner to modify how small businesses are identified and removing the onus on small businesses to register. The rates of registration remain very low, despite promotion to suppliers
- Continued communication with requesters, suppliers and internal departments to ensure they are familiar with our current procedures, and
- Review of accounts payable automation systems to further reduce the volume of manual processes.

Appendix 14 – Payment of accounts (continued)

Aged Analysis of payments made by payment quarter

Below is a schedule of the dollar amount of payments made during 2014-15 by NSW Trade & Investment. Also included is the time these documents were paid, in relation to the due date.

All suppliers

Quarter	Current Within Date \$	Less than 30 days overdue \$	Between 30 and 60 days overdue \$	Between 60 and 90 days overdue \$	Greater than 90 days overdue \$
September 2014	430,183,708	1,464,759	399,903	602,237	396,827
December 2014	509,996,516	2,137,125	423,353	599,783	269,321
March 2015	507,586,310	1,494,500	708,683	116,533	229,563
June 2015	562,113,772	1,359,023	501,606	160,016	660,238

Small business*

Quarter	Current Within Date \$	Less than 30 days overdue \$	Between 30 and 60 days overdue \$	Between 60 and 90 days overdue \$	Greater than 90 days overdue \$
September 2014	901,280	-	244	-	-
December 2014	226,495	882	-	-	-
March 2015	646,542	-	-	-	-
June 2015	533,398	-	-	-	-

Accounts paid on time each quarter

Below is a schedule indicating the percentage of payments paid 'on time' as compared to the department's target.

All suppliers

Measure	Sep-14	Dec-14	Mar-15	Jun-15
Invoices due for payment (Number)	22,654	20,449	17,205	17,945
Invoice paid on time (Number)	20,622	19,362	15,647	17,404
Percentage paid on time (%)	91	95	91	97
Amount due for payment (\$)	434,418,683	513,817,791	513,669,239	565,654,132
Amount paid on time (\$)	420,986,820	503,481,871	480,720,660	559,510,977
Percentage paid on time (%)	97	98	94	99
Number of payments of interest on overdue accounts (Number)	2	2	1	0
Interest paid on late accounts (\$)	255	142	271	0

Small business*

Measure	Sep-14	Dec-14	Mar-15	Jun-15
Invoices due for payment (Number)	55	49	72	73
Invoice paid on time (Number)	47	47	69	72
Percentage paid on time (%)	85	96	96	99
Amount due for payment (\$)	761,196	165,504	581,973	478,178
Amount paid on time (\$)	722,383	155,660	515,536	477,815
Percentage paid on time (%)	95	94	89	100
Number of payments of interest on overdue accounts (Number)	2	2	1	0
Interest paid on late accounts (\$)	255	142	271	0

* During 2014-15 small businesses were required to register with the department in order to be identified as small businesses in terms of payment of accounts. The rates of registration remain very low, and the department is working with the NSW Small Business Commissioner to improve this process.

Appendix 15 – Land disposal

NSW Trade & Investment, Crown Lands division sold 40 surplus properties returning \$5.2 million in the 2014-15 financial year. A further 94 properties were acquired from Crown Lands by other agencies for government purposes.

Other NSW Trade & Investment disposals include the vesting of the Newcastle Court House in Government Property NSW.

All documents relating to the department's land disposals are available under the *Government Information (Public Access) Act 2003*.

Appendix 16 – Capital Works

The following tables contain details of major capital projects undertaken by NSW Trade & Investment in 2014-15.

Completed capital works	Amount (\$000)
Pier 2/3 compliance work	420
Maintenance backlog (ARTS)	1,002
Sydney Metro Accommodation Strategy	691

Capital works in progress	Amount (\$000)
Bethungra Dam Stabilisation	282
Coastal infrastructure	15,611
Dredging of North Coast Waterways	1,527
Water Reform in the Murray Darling Basin	237
WB Clarke Geoscience Core Storage Expansion	1,182
Implementation of the Aquifer Interference Policy	2,703
Regional Office Accommodation	1,732

Appendix 17 – Disclosure of controlled entities

The department controls the following entities pursuant to the Annual Reports (Departments) Regulation 2015, the *Public Finance and Audit Act 1983* and Australian Accounting Standards Board 10 Consolidated Financial Statements:

- Water Administration Ministerial Corporation
- Lands Administration Ministerial Corporation, and
- Marine Parks Authority (abolished 19 December 2014).

Water Administration Ministerial Corporation

The Water Administration Ministerial Corporation (WAMC) is administered by the *Water Management Act 2000*. WAMC's functions include:

- constructing, maintaining and operation of water management works, gauging stations and other monitoring equipment
- conduct research, collect information and develop technology in relation to water management
- acquire rights to water, whether within or beyond New South Wales, and
- any other functions which enable the objects of the Act to be attained.

Via delegation, the department undertakes these functions.

The NSW Department of Primary Industries – Water (DPI Water), formerly the Office of Water, undertakes monopoly water management services on behalf of WAMC. The Independent Pricing and Regulatory Tribunal (IPART) reviews the prices that DPI Water can charge for the monopoly water management services it delivers. IPART's role is to ensure that water management is undertaken in the most efficient way to reduce costs and ensure costs are recovered equitably.

Lands Administration Ministerial Corporation

The Lands Administration Ministerial Corporation (LAMC) is administered by the *Crown Lands Act 1989*. LAMC's functions include:

- enter into an agreement with a third party to undertake development or construction on Crown land
- enter into an agreement with a third party to act as agent for the sale or lease of Crown land
- enter into an agreement with a third party for the provision of services or information, and
- other functions outlined in the *Crown Lands Act 1989*.

Via delegation, the department undertakes these functions.

Marine Parks Authority (abolished 19 December 2014)

The Marine Parks Authority was legislated by the *Marine Parks Act 1997*. The *Marine Parks Act 1997* was repealed on 19 December 2014. The applicable legislation from 19 December 2014 is the *Marine Estate Management Act 2014*. The *Marine Estate Management Act 2014* formed the Marine Estate Management Authority and the Marine Protected Areas Fund. Cash balances were transferred to the Marine Protected Areas Fund and the remaining assets and liabilities of the Marine Parks Authority were transferred to the department.

Milk Marketing (NSW) Pty Ltd

Milk Marketing (NSW) Pty Ltd is a wholly owned subsidiary of the department. Refer to Appendix 18 for further information.

Appendix 18 – Disclosure of subsidiaries

The department holds 100 per cent of the \$2 issued capital of Milk Marketing (NSW) Pty Limited. Pursuant to Australian Accounting Standards Board 10 Consolidated Financial Statements, Milk Marketing (NSW) Pty Limited is deemed to be a subsidiary of the department.

Milk Marketing (NSW) was incorporated in June 1989 as a proprietary company to promote and encourage the production, supply, use, sale and consumption of milk and dairy products. Milk Marketing (NSW) successfully promoted milk and was responsible for creating and developing brands such as Shape, Moove and Lite White. It also provided information and education on healthy eating and the role milk plays in a balanced diet.

Milk Marketing (NSW) has been a member of the Conference of Australian Milk Authorities (CAMA) and contributed to the development and implementation in New South Wales of a number of highly successful national generic advertising campaigns for milk. Several of these campaigns received national and international acclaim for marketing excellence, winning awards including a Gold Lion at the Cannes Advertising Festival, two awards at the New York Advertising Festival, and best of category at the Australian Television Awards.

Milk Marketing (NSW) is in the process of being liquidated with all required documentation being lodged with the Australian Securities and Investments Commission. Milk Marketing (NSW) operating loss for the 2014-15 financial year was \$389,157.

Appendix 19 – Implementation of price determinations

Water

NSW Trade & Investment controls the Water Administration Ministerial Corporation (WAMC). The WAMC is constituted under section 371 of the *Water Management Act 2000* (the Act) as a statutory body representing the Crown. The WAMC has no shareholders and its affairs are managed by the Minister for Lands and Water.

The WAMC does not have its own staff, but is authorised to use the staff of any government agency to perform its functions and achieve its objectives. To facilitate this, section 377 of the Act authorises the WAMC to delegate its functions.

By an instrument dated 1 November 2011 all of the functions of the WAMC, apart from the functions listed below, are delegated to DPI Water (formerly the Office of Water) in NSW Trade & Investment. The functions of the WAMC not delegated to DPI Water are:

- Hunter Valley Flood Mitigation functions, which are implemented by the Office of Environment & Heritage in the Department of Premier & Cabinet
- operation of the Water Access Licence Register, which is maintained by NSW Land & Property Information, and
- approving the form of applications for water allocation assignments under sections 71T and 71V of the *Water Management Act 2000*, which is delegated to Water NSW.

Under the *Independent Pricing and Regulatory Tribunal (Water Services) Order 2004*, making available water, making available water supply facilities and the supply of water are monopoly services for which the WAMC is responsible and which are required to be regulated by the Independent Pricing and Regulatory Tribunal (IPART).

IPART sets the maximum prices that DPI Water can charge water access licence holders for the monopoly services it delivers on behalf of the WAMC. The current prices are set by Determination No. 4, 2010, issued by IPART in February 2011. This determination was originally made for the period 1 July 2011 to 30 June 2014, but has been extended to apply until 30 June 2016.

In accordance with section 18(4) of the *Independent Pricing and Tribunal Act 1992*, it is hereby stated that NSW Trade & Investment (DPI Water) has implemented Determination No. 4, 2010, and the prices charged by DPI Water for the monopoly services delivered on behalf of the WAMC during 2014-15 were consistent with the determined prices. As required, these prices were made publicly available on the [website of DPI Water](http://www.water.nsw.gov.au/water-management/fees-and-charges)²⁷ and holders of water access licences in NSW were billed on the basis of these prices.

²⁷ www.water.nsw.gov.au/water-management/fees-and-charges

Appendix 19 – Implementation of price determinations (continued)

Crown lands

Section 151 of the *Crown Lands Act 1989* provides the Minister with the power to grant a rebate of the rent payable for prescribed classes of users.

In July 2013 the Independent Pricing and Regulatory Tribunal (IPART) released the final report of its *Review of rental arrangements for communication towers on Crown Land* (IPART report). The proposed approach recommended by IPART and adopted by the NSW Government is based on the principles of competitive neutrality, and the fees reflect fair, market-based commercial returns for the state.

In July 2014 the NSW Government accepted all 23 IPART recommendations on rental charges for telecommunications towers on Crown land. Rental adjustments will be phased in over five years from 1 July 2013.

The IPART report introduced one 'standard fee' for all sites based on four location categories which resulted in increases and decreases of rent for existing licensed communication providers. The three NSW Government land management agencies responsible for management of these licences are Crown Lands (within NSW Trade & Investment's Department of Primary Industries (DPI) Lands), the NSW Office of Environment & Heritage - National Parks and Wildlife Service (NPWS), and the Forestry Corporation of NSW (Forests NSW). These three agencies have implemented the IPART recommendations under a tri-partite arrangement to develop a policy framework for the assessment of rebate applications. These arrangements apply to organisations occupying Crown land for communications purposes, administered under the *Crown Lands Act 1989* (CLA) and *Western Lands Act 1901* (WLA), managed by DPI Lands. Each agency has been responsible for the implementation of this framework. DPI Lands will complete this project by 30 September 2015. After this date the activity will be managed as business as usual by the DPI Lands Telecommunications Team.

Legal advice from the Crown Solicitors Office on the approach was obtained to ensure the implementation of the recommendations was based on the principles of competitive neutrality, and the fees reflected fair, market-based commercial returns for the state. Licences current at 1 July 2013 will have the new rents phased in over a 5 year period from 1 July 2013 to 30 June 2018. Decreases in rents have been applied from 1 July 2013.

In accordance with section 18(4) of the *Independent Pricing and Tribunal Act 1992*, it is hereby stated that NSW Trade & Investment (through DPI Lands) has implemented the recommendations of the IPART *Review of rental arrangements for communication towers on Crown Land* (IPART final report). Relevant information has been made publicly available on the [Department of Primary Industries – Lands](http://www.ipma.nsw.gov.au/crown_land/leases/licences/telecommunication_licences)²⁸ website. DPI Lands is in the process of billing holders of existing telecommunication licences on the basis of the IPART fee schedule, associated rental rebate process, and DPI Lands' waivers policy.

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http://www.ipma.nsw.gov.au/crown_land/leases/licences/telecommunication_licences

Appendix 20 – Funds granted to non-government community organisations

Public Reserves Management Fund

The Public Reserves Management Fund grants program provides financial support for the development, maintenance and improvement of public reserves. It is a self-sustaining program that is supported by income generated from loan interest, leases and licences on Crown land. Managers of any NSW Crown reserve, as well as freehold showgrounds, schools of arts and commons, may be eligible to apply for funding for general development, maintenance and improvement activities or for pest and weed projects.

Further information is available [online](#)²⁹.

Organisation	Project	Program	Amount 2014-15 (\$)
<i>General development, maintenance and improvement activities</i>			
Albury City Council Crown Reserves Reserve Trust	Installation of behind goal fencing and perimeter fencing	Public Reserves Management Fund	17,000
Alstonville Agricultural Society Inc	Maintenance on Apex shed including lighting, downpipes, building posts, skylight and BBQ area	Public Reserves Management Fund	26,439
Araluen Recreation Reserve Trust	Installation of water tanks and pump and fitting	Public Reserves Management Fund	6,784
Araluen Recreation Reserve Trust	Replacement of fencing and resurfacing of the community tennis court	Public Reserves Management Fund	49,018
Ardlethan Recreation Reserve Trust	Repair, upgrade and maintenance of the facilitates	Public Reserves Management Fund	28,869
Artarmon Girl Guides Reserve Trust	Repair of the Artarmon Girl Guide Community Hall	Public Reserves Management Fund	31,880
Ashford Showground Trust	Provision of safe seating for spectators and fencing for the stockyards	Public Reserves Management Fund	12,380
Ballina Coastal Reserve Trust	Construction of stormwater and drainage, playground equipment, road works and revegetation and landscaping of the southern and south eastern precincts of Lake Ainsworth	Public Reserves Management Fund	150,000
Ballina Coastal Reserve Trust	Construction and completion of a coastal recreational pathway on Crown Reserve land along the Ballina Shire Coast	Public Reserves Management Fund	200,000
Ballina Coastal Reserve Trust	Construction of the replacement Ballina Marine Rescue Tower	Public Reserves Management Fund	350,000
Balmain Police Boys Club Reserve Trust	Installation of new grills on windows to improve security	Public Reserves Management Fund	20,108
Bathurst Showground Trust	Replacement of overhead power lines and associated infrastructure with underground power supply, modern safety power boxes and outlets, single phase and 3 phase, low voltage lighting (Stage 2)	Public Reserves Management Fund	50,000
Belmont Wetlands State Park Trust	Completion of work to upgrade fire trail	Public Reserves Management Fund	40,128
Bemboka Common Trust	Extension of existing stable block	Public Reserves Management Fund	12,000
Ben Lomond War Memorial Hall Trust	Construction of disabled unisex, male and female toilets, safer entranceway and disabled all weather access	Public Reserves Management Fund	66,450
Bermagui Flora And Fauna Reserve Trust	Installation of educational signage, administration costs, PO Box and liability insurance	Public Reserves Management Fund	1,583
Bingara Racecourse And Showground Reserve Trust	Repair & replacement of existing boundary fencing	Public Reserves Management Fund	12,000

²⁹ http://www.lpma.nsw.gov.au/crown_land/crown_reserves/funding/PRMFP

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Binnaway Racecourse Trust	Construction of a new skillion shed to house new starting barriers	Public Reserves Management Fund	21,825
Bland Recreation Reserve Trust	Connection of Town water	Public Reserves Management Fund	5,135
Blayney Showground Reserve Trust	Removal and replacement of showground ring fence	Public Reserves Management Fund	49,897
Boambee Public Recreation And Public Hall Reserve Trust	Repairs and maintenance of hall	Public Reserves Management Fund	21,070
Bondi Public Recreation Reserve Trust	Stabilisation and revegetation of an erodible embankment on the Coastal Walk at Marks Park, Tamarama	Public Reserves Management Fund	23,974
Boorowa Shire Council Crown Reserves Reserve Trust	Removal and replacement of pedestrian bridge	Public Reserves Management Fund	64,955
Broadmeadow Police & Community Youth Club Reserve Trust	Prevention of roof leakages and replacement of the hot water system	Public Reserves Management Fund	10,627
Broadwater Koala Reserve Trust	Maintenance of and consumables for existing Reserve machinery	Public Reserves Management Fund	500
Broken Hill Regional Events Centre Reserve Trust	Installation of a 136,000 L dedicated fire-fighting water storage tank, diesel booster pump, pump house, dual hydrants and hydrant booster	Public Reserves Management Fund	39,451
Brunswick Girl Guides Reserve Trust	Installation of security mesh and insect screens on all windows, and resurfacing of bathroom floor	Public Reserves Management Fund	2,920
Bulahdelah War Memorial Trust	Establishment of the War Memorial Gardens	Public Reserves Management Fund	15,000
Bundarra Showground Trust	Renewal of removable panels of the Camp Draft Arena	Public Reserves Management Fund	9,500
Bundgeam For Community Purposes Reserve Trust	Maintenance and repair of pre-school including trimming and covering main entrance top step, removal and replacement of weather damaged timbers and the sanding and painting of southern wall and toilet block	Public Reserves Management Fund	6,504
Bungendore Rodeo And Equestrian Sports And Recreation Ground Trust	Upgrade stock yards and fences and repairs to toilet facilities	Public Reserves Management Fund	33,000
Bungowannah Public Hall Trust	Building repairs due to environmental damage (white ants before control measures activated)	Public Reserves Management Fund	8,000
Bunnan Memorial Hall Trust	Painting of the exterior walls and roof of the hall	Public Reserves Management Fund	15,280
Burrendong Arboretum Trust	Maintenance and improvement of facilities and infrastructure, and management of existing plant collection	Public Reserves Management Fund	133,228
Burwood Park Reserve Trust	Construction of an open air entertainment facility and community rooms	Public Reserves Management Fund	174,350
Byron Bay Community Reserve Trust	Replacement, repair and protection of the external veranda flooring, ceilings, weatherboard facade and signage	Public Reserves Management Fund	29,648
Byron Island Quarry Reserve Trust	Installation of safety fencing to front reserve and completion of works for main access road and driveway between main road and reserve	Public Reserves Management Fund	39,376
Byron Youth Activity Centre Crown Reserve Trust	Upgrade, renovation and repair of building and amphitheatre	Public Reserves Management Fund	11,944
Cabonne Council Crown Reserves Reserve Trust	Provision of display boards/shelves for the interior of the Cudal Showground Pavilion	Public Reserves Management Fund	10,525

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Cabonne Council Crown Reserves Reserve Trust	Essential power upgrade and installation of lighting facilities at the Cargo Recreation Ground	Public Reserves Management Fund	124,100
Camden Haven Agricultural Horticultural Industrial Society	Completion of the last section of new showground ring fencing	Public Reserves Management Fund	7,945
Camperdown Park Reserve Trust	Development of a walking/cycling circulation path using the existing desire lines	Public Reserves Management Fund	105,875
Cape Banks Rescue Helicopter Service Reserve Trust	Repairs and maintenance of the Westpac Life Saver Rescue Helicopter base	Public Reserves Management Fund	150,000
Casino Showground Racecourse Public Recreation Reserve Trust	Construction of a new multipurpose pavilion	Public Reserves Management Fund	160,000
Clarence Valley Council	Upgrade of beach access infrastructure at Dolphin Park and South Head Park	Public Reserves Management Fund	49,000
Cobargo Showground Trust	Upgrade of showground toilet and shower facilities	Public Reserves Management Fund	29,640
Coffs Harbour Showground & Public Recreation Trust	Replacement of existing 150 conference chairs with new, stackable conference chairs	Public Reserves Management Fund	7,425
Coffs Harbour Showground & Public Recreation Trust	Tree risk management works including remedial pruning and removal of large dead branches to trees and/or removal of trees	Public Reserves Management Fund	11,400
Coffs Harbour Showground & Public Recreation Trust	Management and operational costs	Public Reserves Management Fund	95,000
Conargo Council Crown Reserves Reserve Trust	Installation of a ceiling in the hall	Public Reserves Management Fund	20,300
Coolamon Shire Council Crown Reserves Reserve Trust	Expansion of the caravan park into the area being vacated by the Coolamon Tennis Club; upgrade and improve maintenance and user safety of the existing Coolamon Caravan Park by installing an onsite caretaker's cabin	Public Reserves Management Fund	73,017
Coolatai Sportsground Reserve Trust	Restoration of hall including floor resurfacing, exterior painting and fence installation	Public Reserves Management Fund	22,072
Coolongolook Public Hall Reserve Trust	Accessibility upgrade works to the Coolongolook & District Memorial Hall	Public Reserves Management Fund	29,955
Cooma-Monaro Shire Council Crown Reserves Reserve Trust	Conservation and biodiversity management of Old Cooma Common Grassland Reserve	Public Reserves Management Fund	4,707
Cooma-Monaro Shire Council Crown Reserves Reserve Trust	Installation of shearing stands and sheep pens at Nimmitabel Showground	Public Reserves Management Fund	15,825
Cooma-Monaro Shire Council Crown Reserves Reserve Trust	Upgrade of the cricket practice nets at Rotary Oval	Public Reserves Management Fund	20,739
Coopernook School Of Arts Reserve Trust	Restoration of the roof, including associated flashings and installation of two extraction fans	Public Reserves Management Fund	36,740
Copmanhurst Recreation Reserve Trust	Replacement of existing boundary and entrance fence	Public Reserves Management Fund	5,500
Cowra Police Boys' Club Reserve Trust	Improvement of drainage and stormwater run-off to prevent flooding of public areas	Public Reserves Management Fund	11,132
Cowra Shire Trust	Replacement of the existing life-expired play equipment	Public Reserves Management Fund	56,370
Cowra Showground, Racecourse And Paceway Trust	Update and renovation of camping ground including the replacement of power heads, landscaping, security lighting and painting of amenities block	Public Reserves Management Fund	14,000
Crescent Head Caravan Park And Recreation Reserve Trust	Redesign and replacement of timber footbridge over Killick Creek, including the creation of two off-ramps	Public Reserves Management Fund	169,195
Cronulla Guide Hall Reserve Trust	Lopping and pruning limbs and branches of large gum tree	Public Reserves Management Fund	2,035

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Culcairn Shire Council Crown Reserves Reserve Trust	Installation of drainage to perimeter of oval, netball courts, show pavilion and car parking area	Public Reserves Management Fund	78,100
Cumborah Recreation Reserve Trust	Purchase of insulation and pre-cut kitchen cupboards and benches	Public Reserves Management Fund	9,992
Daceyville Police Boys' Club Reserve Trust	Rectification of the carpark to improve parking use and safety	Public Reserves Management Fund	18,500
Deniliquin Council Crown Reserves Reserve Trust	Establishment of outdoor centre, rehabilitation of area and erection of casting platforms and island bridge	Public Reserves Management Fund	75,394
Deniliquin Council Crown Reserves Reserve Trust	Updating of horse stables to meet WHS standards and safety	Public Reserves Management Fund	31,535
Deniliquin Racecourse Trust	Replacement of caretaker's cottage and upgrade amenities	Public Reserves Management Fund	458,645
Dorrigo Showground & Public Recreation Trust	Upgrade of power and structural improvements of buildings and the construction of a covered walkway linking the main buildings on site	Public Reserves Management Fund	17,900
Drummond Park Pre-School Reserve Trust	Construction of storage sheds and in-roof storage, replacement of dilapidated fence and installation of external sink with hot water	Public Reserves Management Fund	43,411
Dubbo Showground Trust	Upgrade of the irrigation system at the Dubbo Showground	Public Reserves Management Fund	16,179
Dunedoo Showground Trust	Upgrade of the electricity supply, kitchen, dining area, disabled toilet and shower, toilet block; improvements to the show ring; construction or extension of sheds; and upgrade of the Bowman Pavilion	Public Reserves Management Fund	530,480
Dungog Showground & Public Recreation Reserve Trust	Protection from ingress of surface water to dining room and commercial kitchen	Public Reserves Management Fund	9,990
Dural Girl Guides Reserve Trust	Maintenance to the Guide Hall including installation of roof ventilation, treatment of timber floor and entry area landscaping	Public Reserves Management Fund	6,681
East Maitland War Memorial And Rest Park Trust	Rehabilitation and renovation of the Community Hall	Public Reserves Management Fund	17,535
Ebor Conservation And Recreation Reserve Trust	Completion of installation of designated camping and picnic areas	Public Reserves Management Fund	18,570
Edith Recreation Reserve Trust	Upgrade of tennis court toilet outhouse	Public Reserves Management Fund	1,950
Elizabeth Beach Community Purpose Reserve Trust	Drainage and water ponding rectification works	Public Reserves Management Fund	13,822
Emmaville Community Centre Reserve Trust	Painting of the outside of the Community Centre (Old Court House).	Public Reserves Management Fund	9,005
Eurobodalla (Central) Reserve Trust	Upgrade of Moruya Showground stockyards	Public Reserves Management Fund	10,000
Eurobodalla (North) Reserve Trust	Removal of existing aged timber two-swing set and replace with new safe modular playground equipment with rubber soft fall laid underneath	Public Reserves Management Fund	25,000
Eurunderee Public Recreation Reserve Trust	Roof repairs on the existing school house and erection of a shade house	Public Reserves Management Fund	7,500
Eurunderee Public Recreation Reserve Trust	Survey of the reserve site for the purposes of improved site management and site development	Public Reserves Management Fund	11,340
Finley Golf Club Trust	Replacement of ceiling and existing lighting	Public Reserves Management Fund	8,950
Fivebough & Tuckerbil Wetlands Reserve Trust	Purchase of track counters and interpretive signage	Public Reserves Management Fund	5,600

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Forbes Shire Trust	Refurbishment of the Apex Riverside Tourist Park BBQ area	Public Reserves Management Fund	37,821
Forster Headland Trust	Repair and improvement of substantial structural issues	Public Reserves Management Fund	247,569
Frogmore Hall And Recreation Reserve Trust	Acquisition of ride on mower for maintenance purposes	Public Reserves Management Fund	9,500
Ganmain Showground Trust	Upgrade of the electricity supply	Public Reserves Management Fund	7,100
Garema Public Hall And Public Recreation Reserve Trust	Maintenance and security upgrade of hall	Public Reserves Management Fund	13,190
Gilgandra Show Society	Replacement of kiosk	Public Reserves Management Fund	20,000
Girl Guides NSW Reserve Trust	Replacement of damaged floor boards and strut in floor	Public Reserves Management Fund	4,950
Glen Innes Pistol Club Reserve Trust	Replacement of termite damaged timber in Air Range Building, strengthening of wall structure and replacement of dilapidated iron cladding on the entire building	Public Reserves Management Fund	5,889
Glenreagh Public Recreation Reserve Trust	Purchase and installation of fire hose reels	Public Reserves Management Fund	4,000
Goobarragandra Valley Reserves Trust	Conservation of flora and fauna on all reserves, management of river bank problems and maintenance and management of camping facilities	Public Reserves Management Fund	14,000
Gosford Recreation Reserve Trust	Redevelopment of Garnet Adcock Memorial Park, including construction of a new multipurpose clubhouse and amenities building, car parking and landscaping works	Public Reserves Management Fund	1,000,000
Goulburn City Council Crown Reserves Reserve Trust	Replacement of fence around Prell Oval within Victoria Park	Public Reserves Management Fund	12,857
Goulburn City Tennis Court Reserve Trust	Upgrade of toilet facilities	Public Reserves Management Fund	48,000
Grafton Showground And Recreation Reserve Trust	Replacement of the floor in the T J Ford Pavilion	Public Reserves Management Fund	49,999
Graman Racecourse And Recreation Reserve Trust	Upgrade of facilities at Graman Sportsground	Public Reserves Management Fund	27,500
Grenfell Showground Trust	Installation of additional facilities in the pavilion, comprising an extra shower, toilets, baby changing facilities and new office space	Public Reserves Management Fund	129,000
Griffith City Council Crown Reserves Reserve Trust	Upgrade of the septic system, connection of water meter and internal plumbing to the former Wade Park Scout Hall	Public Reserves Management Fund	11,710
Griffith City Council Crown Reserves Reserve Trust	Replacement of the septic system for the backpackers' accommodation and caretaker's cottage	Public Reserves Management Fund	50,000
Griffith City Council Crown Reserves Reserve Trust	Upgrade of the playground facility at West End Oval which includes play equipment, shade shelter, landscaping, seating, edging and soft fall	Public Reserves Management Fund	108,680
Gundagai Council Crown Reserves Reserve Trust	Installation of lighting and replacement of flood damaged concrete paving	Public Reserves Management Fund	2,392
Gundaroo Park Trust	Upgrade of spectator and visiting player facilities at Gundaroo Park	Public Reserves Management Fund	9,988
Gunnedah Police Boys' Club Reserve Trust	Construction and replacement of fencing	Public Reserves Management Fund	25,256
Guyra War Memorial Hall Trust	Major repairs to the roof and flooring	Public Reserves Management Fund	19,139
Hanging Rock Resting Place Reserve Trust	Installation of new shelters, barbecues, entrance sign and a fence of bollards with a gate to prevent access to the dam wall	Public Reserves Management Fund	45,290

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Hannam Vale Recreation Reserve Trust	Slashing of the Reserve	Public Reserves Management Fund	2,500
Hannam Vale Recreation Reserve Trust	Provision of a 9m x 6m concrete slab under a new extension to the pavilion	Public Reserves Management Fund	3,500
Hannam Vale Recreation Reserve Trust	Upgrade of electricity supply to the Reserve	Public Reserves Management Fund	9,280
Hannam Vale Recreation Reserve Trust	Construction of a road from the Reserve entrance across to the pavilion	Public Reserves Management Fund	10,800
Hannam Vale Recreation Reserve Trust	Removal and replacement of pedestrian bridge across a water course	Public Reserves Management Fund	24,400
Hartley Vale Mount Blaxland Reserve Trust	Construction and replacement of severely damaged and/or missing gravesites and stones (stage 5)	Public Reserves Management Fund	6,600
Henty Memorial & Community Hall Trust	Installation of a kitchenette and segregating wall in hall	Public Reserves Management Fund	18,700
Horton Sports Ground Trust	Upgrade of existing canteen facilities with addition of BBQ annex	Public Reserves Management Fund	35,000
Hungry Point Reserve Trust	Undertaking of approved demolition and design in preparation for construction of pathway, fencing and open space	Public Reserves Management Fund	120,945
Jefferson Park Reserve Trust	Transformation of existing recreation area including expanded playground, skate park, 'learn-to-ride' bike track, and resurfacing of tennis courts and half basketball court	Public Reserves Management Fund	49,955
Johns River Public Hall & Recreation Reserve Trust	Completion of interior painting and the installation of a new shade sail	Public Reserves Management Fund	24,675
Kalang Public Hall Reserve Trust	Repair and maintenance of the all-purpose court	Public Reserves Management Fund	3,600
Kangaroo Valley Pioneer Settlement Reserve Trust	Refurbishment of cottage vacated by tenants after 7 years' occupation	Public Reserves Management Fund	5,000
Kariong Amateur Radio Reserve Trust	Replacement of security fence around Communications Tower and its associated building and upgrade of drainage system	Public Reserves Management Fund	9,175
Kearsley Public Hall Reserve Trust	Maintenance of hall including external painting and lighting upgrade, and upgrade of outdoor area including awning, footpaths, undercover hardstand area and driveway	Public Reserves Management Fund	15,851
Kempsey Showground Trust	Refurbishment of training room, dining hall and kitchen/amenity room, operational expenses and replacement of the ride on mower	Public Reserves Management Fund	112,943
Kiama Pre-School Kindergarten Reserve Trust	Dismantling and removal of trees, ground preparation and re-turfing of grassed area, grinding of tree stumps and tree surgery including removal of dead branches	Public Reserves Management Fund	5,000
Killabakh Public Hall Trust	Painting of external timber walls and eaves, doors and trim after repairing or replacing small areas of wood rot	Public Reserves Management Fund	15,000
Killalea State Park Trust	Installation of interpretive signage and shelters	Public Reserves Management Fund	13,300
Killalea State Park Trust	Installation of solar panels and restoration of the disabled bathroom and women's amenities block	Public Reserves Management Fund	36,980
Killarney Vale (Tumbi Vale) Girl Guides Reserve Trust	Improvements and repairs of hall as specified in recent building report	Public Reserves Management Fund	20,935
Kundabung Public Recreation Reserve Trust	Renovation to the public hall including replacement of damaged weatherboards, insulation of walls and ceiling and enclosure of eaves	Public Reserves Management Fund	26,593
Lady Denman Reserve Trust	Engagement of consultant to prepare Business Plan and Site Management Plan	Public Reserves Management Fund	29,700
Lansdowne Public Hall Reserve Trust	Erection of a storage shed	Public Reserves Management Fund	11,293

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Lawson War Memorial Hall Reserve Trust	Upgrade of kitchen and storeroom including removal or termite damage and asbestos	Public Reserves Management Fund	32,352
Leeton Shire Council Crown Reserves Reserve Trust	Construction of disabled unisex sanitary facility at the Leeton Jockey Club premises	Public Reserves Management Fund	13,888
Lightning Ridge Historical Society Trust	Installation of shade cloth in patio area	Public Reserves Management Fund	700
Line of Lode Reserve Trust	Preparation of a strategic Concept Development Plan and an Adaptive Reuse Plan on the Line of Lode at Broken Hill	Public Reserves Management Fund	80,000
Lismore Albert Park Reserve Trust	Development and construction of mountain bike trail and walking track	Public Reserves Management Fund	226,250
Liston Children's Playground Reserve Trust	Installation of new playground equipment to supplement existing equipment	Public Reserves Management Fund	23,430
Lockhart Council Crown Reserves Reserve Trust	Repairs to the Bidgeemia Community Hall	Public Reserves Management Fund	18,000
Lockhart Council Crown Reserves Reserve Trust	Replacement of Tower Lookout viewing platform, timber seating and tables, and installation of new BBQ shelter and information signs	Public Reserves Management Fund	47,868
Lyndhurst Showground Reserve Trust	Upgrade by refurbishment of recreation ground club house/main building with improved shower facilities, and upgraded kitchenette	Public Reserves Management Fund	12,874
Lyne Park Reserve Trust	Reconstruction of part of seawall	Public Reserves Management Fund	140,000
Maclean Showground Trust	Installation of screen guards and roller shutter	Public Reserves Management Fund	9,480
Maclean Showground Trust	Painting upgrade of buildings	Public Reserves Management Fund	29,749
Maclean Showground Trust	Continuation of power supply infrastructure upgrade works to Maclean Showground (Stage 2)	Public Reserves Management Fund	47,657
Maitland Showground (Addition) Trust	Upgrade of the electricity supply and installation of underground cables	Public Reserves Management Fund	25,575
Mangrove Mountain Flora Reserve Trust	Erection of signage to display the name of reserve, the purpose and map of area	Public Reserves Management Fund	605
Manning River Agricultural And Horticultural Society Taree Inc.	Removal and replacement of timber fencing outside ring	Public Reserves Management Fund	45,000
Marrar Gymkhana Reserve Trust	Electrical upgrade, trenching and making good road surface	Public Reserves Management Fund	5,676
Meerschaum Vale Hall Trust	Upgrade of kitchen, and purchase and installation of PA system, stage lighting bar and lattice to prevent unauthorised access to the underneath of the hall	Public Reserves Management Fund	15,000
Mendooran Showground Trust	Replacement and upgrade of existing non-compliant electrical supply	Public Reserves Management Fund	157,500
Milton Showground Reserve Trust	Provision of fencing at Nowra Showground Dog Park and landscaping at both Nowra and Milton Showground Dog Parks	Public Reserves Management Fund	20,000
Moree Police Boys' Club Reserve Trust	Refurbishment of the kitchen at the Moree PCYC	Public Reserves Management Fund	38,035
Moree Showground Trust	Repairs and maintenance to the toilet and shower facility	Public Reserves Management Fund	18,180
Morisset Recreation Reserve Trust	Installation of air conditioning and new flooring in the extension of PCYC Morisset	Public Reserves Management Fund	23,496
Mount Arthur Reserve Trust	Ongoing annual maintenance of the Reserve and facilities, including employment of a part-time Ranger for 2014-15	Public Reserves Management Fund	9,800
Mullumbimby Showground Trust	Completion of Stage 2 of repairs to electrical infrastructure	Public Reserves Management Fund	48,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Murray Council Crown Reserves Reserve Trust	Installation of fencing	Public Reserves Management Fund	7,650
Murray Council Crown Reserves Reserve Trust	Removal and replacement of existing light poles	Public Reserves Management Fund	24,461
Murwillumbah Showground Trust	Removal and replacement of leaking roof	Public Reserves Management Fund	25,900
Nambucca River District Agricultural Association Ltd	Removal and replacement of show ring fencing and gate	Public Reserves Management Fund	40,000
Nambucca Shire Council	Removal and replacement of footbridge	Public Reserves Management Fund	30,000
Narromine Showground Reserve Trust	Replacement of the Pavilion roof and guttering	Public Reserves Management Fund	42,789
Newcastle Historic Reserve Trust	Repair of moisture affected areas at 90 Hunter St, upgrades to The Yard, upgrade of bathroom, kitchenette, lighting and security	Public Reserves Management Fund	110,869
Newcastle Velodrome Trust	Installation of new fencing to site	Public Reserves Management Fund	58,115
North Orange Public Recreation Reserve Trust	Provision of lighting to newly constructed playing fields, including poles, lights and power connection	Public Reserves Management Fund	28,115
Nowendoc Recreation Reserves Trust	Extension and upgrade of existing cutting ring	Public Reserves Management Fund	3,416
Oberne Recreation Reserve Trust	Replacement of lighting and repairs to fencing around tennis courts	Public Reserves Management Fund	28,096
Oberon Showground Trust	Replacement of existing cattle yards	Public Reserves Management Fund	6,000
Orange City Council	Site preparation and construction of multipurpose pavilion	Public Reserves Management Fund	275,000
Pac Park South Reserve Trust	Rehabilitation of the Pac Park waterway	Public Reserves Management Fund	50,000
Pambula Wetlands And Heritage Reserve Trust	Maintenance of waking/cycle track (former race track), TMF Fire and Damage Insurance	Public Reserves Management Fund	1,815
Parkes (East) Public Recreation Reserve Trust	Resurfacing of basketball court and replacement of backboards and rings	Public Reserves Management Fund	20,000
Parkes Public Recreation Reserve Trust	Upgrade of dam fence to meet safety standards	Public Reserves Management Fund	17,950
Patonga Public Hall And Bush Fire Brigade Trust	Replacement of boundary fencing and installation of solar panels on the roof	Public Reserves Management Fund	8,726
Randwick City Council Grant Reserve Trust	Installation of new barrier fencing near cliff edge	Public Reserves Management Fund	41,250
Rileys Hill Dry Dock Heritage Reserve Trust	Ongoing maintenance and development of the Reserve	Public Reserves Management Fund	13,548
Robertson Showground Trust	Connection of the showground to newly completed sewerage system built in Robertson, as required by Wingecarribee Shire Council	Public Reserves Management Fund	7,500
Sandigo Recreation And Hall Trust	Replacement roof cladding and re-stumping the Sandigo Public Hall	Public Reserves Management Fund	43,500
Snowy River Shire Council Crown Reserves Reserve Trust	Upgrade of the amenities block and workshop/garage at Snowy River Holiday Park, including provision of disabled use facilities and universal access	Public Reserves Management Fund	181,657
ST Ives Showground Reserve Trust	Construction of a unisex accessible toilet, picnic shelters, tables, seating and BBQ facilities	Public Reserves Management Fund	50,000
Sulphide Street Station Railway And Historical Museum Trust - Broken Hill	Completion of exterior stonework restoration	Public Reserves Management Fund	25,000
Tabulam Public Hall Reserve Trust	Urgent repairs to hall and reimbursement of funds received from previous grant	Public Reserves Management Fund	43,796
Taleeban Reserve Trust	Removal of vegetation and construction of a fox and rabbit-proof fence along the western side of the Reserve	Public Reserves Management Fund	80,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Tamworth Police Boys Club Reserve Trust	Construction of a car port/garage at the side of the PCYC to store club vehicles and equipment	Public Reserves Management Fund	13,252
Terrigal Recreation Reserve Trust	Construction of new and formalisation of existing car parking areas in Terrigal Haven	Public Reserves Management Fund	210,000
The Brewarrina Race Show & Recreation Grounds Reserve Trust	Upgrade of the existing facilities at Brewarrina Showground	Public Reserves Management Fund	35,000
Toonumbar Public Recreation Reserve Trust	Maintenance and repairs to old school house	Public Reserves Management Fund	16,539
Trundle Public Recreation Reserve Trust	Rejuvenation of Berryman Oval's facilities, comprising a new playground and shade cloth	Public Reserves Management Fund	42,024
Trundle Racecourse Trust	Upgrade of electricity supply at racecourse	Public Reserves Management Fund	3,146
Trundle Showground Trust	Upgrade of power supply	Public Reserves Management Fund	55,000
Tucabia Reserve Trust	Design and development of plant ID markers, and construction of information kiosk, picnic tables and benches	Public Reserves Management Fund	9,500
Tumbarumba Shire Council Crown Reserves Reserve Trust	Provision of infrastructure to re-transmit Tumbarumba's digital television signal to the Tumbarumba Creek Caravan Park	Public Reserves Management Fund	22,114
Tumut Showground Trust	Construction of duplicated poultry pavilion	Public Reserves Management Fund	41,600
Tunglebung Public Recreation Reserve Trust	Maintenance of hall including painting	Public Reserves Management Fund	14,850
Tyalgum Community Hall Association Inc	Repair of front wall cladding and window frames	Public Reserves Management Fund	30,000
Ulamambri Public Hall Trust	Construction of skillion roof over outdoor activity area	Public Reserves Management Fund	3,300
Ulladulla Native Flora & Fauna Reserve Trust	Promotion of Reserve and upgrade of walking tracks and lookouts	Public Reserves Management Fund	18,810
Ulladulla Wildflower Reserve Trust	Maintenance of existing tracks, signage, seating and fences, signage and completion of new track extension, creation of monthly flower guides, administration and insurance costs	Public Reserves Management Fund	2,000
Upper Orara Recreation Reserve Trust	Installation of alarm for on-site sewerage management system, as per request from Coffs Harbour City Council	Public Reserves Management Fund	1,327
Uralla Showground Trust	Upgrade and maintenance of amenities block for WHS requirements	Public Reserves Management Fund	3,000
Urana Shire Council Crown Reserves Reserve Trust	Installation of solar pump supply system from Billabong Creek to Rand Recreation Reserve, and solar power for Reserve	Public Reserves Management Fund	21,258
Valla Beach Public Recreation Reserve Trust	Construction of 280m walkway on Reserve along the existing roadway to Middle Beach car park	Public Reserves Management Fund	53,467
Victory Park Caravan Park Reserve Trust	Upgrade of existing facilities at Victory Park Caravan Park	Public Reserves Management Fund	40,000
Villawood North Community Centre Reserve Trust	Replacement of air-conditioning system, repair of ceiling and internal painting of building	Public Reserves Management Fund	29,350
Wagga Wagga City Council Crown Reserves Reserve Trust	Installation of cable fence	Public Reserves Management Fund	29,168
Walcha Showground And Public Recreation Reserve Trust	Installation of access ramp to dining room and shelter roof in BBQ facility	Public Reserves Management Fund	13,000
Walcha Showground And Public Recreation Reserve Trust	Replacement of entrance foyer at hall	Public Reserves Management Fund	15,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Walcha Tennis Courts Reserve Trust	Upgrade of outdoor area including installation of sun shade, sandpit and outdoor furniture	Public Reserves Management Fund	6,805
Wallabadah Reserve Trust	Renovation and recommissioning of toilet facilities	Public Reserves Management Fund	34,169
Wallangra Recreation Reserve Trust	Upgrade of hall including electrical works, non-structural acoustic work, artistic sign and garden beautification project	Public Reserves Management Fund	14,748
Warialda Racecourse Trust	Replacement of rainwater storage tank	Public Reserves Management Fund	2,580
Warialda Showground Trust	Replacement of wooden arena fence	Public Reserves Management Fund	17,892
Warners Bay (Mount Hutton) Girl Guides Association Reserve Trust	Replacement of non-safety glass with safety glass in downstairs hall	Public Reserves Management Fund	3,298
Wattle Flat Heritage Lands Trust	Clearer definition of walking trails by rearranging fallen timber, rocks and other debris	Public Reserves Management Fund	2,200
Wauchope Show Society Limited	Re-positioning of overhead power lines underground and establishment of bore for watering of arena and animals	Public Reserves Management Fund	231,342
Wee Jasper Reserves Trust	Ongoing management of the Wee Jasper Reserves Trust	Public Reserves Management Fund	222,352
Wentworth Park Reserve Trust	Replacement of existing boundary fences	Public Reserves Management Fund	11,722
Westleigh Girl Guides Reserve Trust	Full removal of the Guide Hall	Public Reserves Management Fund	20,900
Willow Bend Caravan Park Reserve Trust	Removal and replacement of unsafe residence	Public Reserves Management Fund	66,000
Windale Police Citizens Youth Club Reserve Trust	Renovation of the PCYC function room and reconfiguration of space to support after-school care services and holiday programs	Public Reserves Management Fund	19,656
Woodenbong Public Hall Trust	Replacement of roof with new material due to deterioration of the 57 year old existing roofing material	Public Reserves Management Fund	48,808
Woodenbong Reserve Trust	Purchase and installation of Maserator pump	Public Reserves Management Fund	3,885
Wyrallah Flood Refuge Reserve Trust	Installation of gate and cattle fencing	Public Reserves Management Fund	\$9,000
Yarramalong School Community Centre Trust	Restoration and conversion of 140 year old 10 acre public school site into a local Community Centre	Public Reserves Management Fund	101,200
Yorklea Public Hall Trust	Decommissioning of two pit toilets at Yorklea	Public Reserves Management Fund	1,500
Young Community Arts Centre Trust	Repair and replacement of rotten and unsafe timbers on building, and painting of timber surfaces	Public Reserves Management Fund	20,896

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
<i>Showground projects</i>			
Adelong Showground And Recreation Reserve Trust	Replacement of existing grandstand seating with new compliant seating	Public Reserves Management Fund	39,800
Armidale Showground Reserve Trust	Repairs to internal road networks including earthworks and road base	Public Reserves Management Fund	23,460
Ashford Showground Trust	Installation of shade sails	Public Reserves Management Fund	12,112
Bangalow Park Showground Reserve Trust	Alterations to existing rotunda building including new canteen and toilet facilities, first aid room, office, covered outdoor area and club room	Public Reserves Management Fund	36,660
Bathurst Showground Trust	Replacement of existing power lines and infrastructure with underground cabling, new power boxes and outlets	Public Reserves Management Fund	50,000
Binnaway Showground Reserve Trust	Repair and upgrade of kitchen and toilet facilities	Public Reserves Management Fund	25,957
Blacktown Showground Reserve Trust	Demolition of unusable building, and installation of sheltered picnic areas, paved pathways and associated landscape works	Public Reserves Management Fund	95,099
Canowindra Showground and Racecourse Trust	Replacement of existing damaged pavilion and construction of a new multipurpose building	Public Reserves Management Fund	72,986
Cassilis War Memorial Park Trust	Removal and replacement of arena fence	Public Reserves Management Fund	48,000
Cessnock & District Agricultural Association Inc	Finalise construction of shed to be used as poultry pavilion	Public Reserves Management Fund	17,481
Coffs Harbour Showground & Public Recreation Trust	Replacement of the arena light poles	Public Reserves Management Fund	98,570
Collarenebri Showground Racecourse Reserve Trust	Repairs to shower and amenities block	Public Reserves Management Fund	2,489
Coolah Showground and Recreation Reserve Trust	Contribution towards staged construction of additional, high-capacity amenities block with disabled facilities	Public Reserves Management Fund	49,500
Coolamon Shire Council Crown Reserves Reserve Trust	Repair of Secretary's Office and leaking pipes outside main pavilion	Public Reserves Management Fund	8,000
Cooma-Monaro Shire Council Crown Reserves Reserve Trust	Installation of water tank for use in amenities	Public Reserves Management Fund	6,612
Cooma-Monaro Shire Council Crown Reserves Reserve Trust	Repairs to mortar joints, replacement of sacrificial render on grandstand and structural improvements to sheep pavilion	Public Reserves Management Fund	21,000
Cowra Showground, Racecourse And Paceway Trust	Replacement of roof and seating in the grandstand building	Public Reserves Management Fund	230,050
Culcairn Shire Council Crown Reserves Reserve Trust	Construction of a disabled toilet facility on the Culcairn Showgrounds.	Public Reserves Management Fund	48,134
Eurobodalla (Central) Reserve Trust	Increase number of power boxes and water taps around showground as part of 3 year improvement plan	Public Reserves Management Fund	28,221
Ganmain Showground Trust	Construction of a multipurpose centre	Public Reserves Management Fund	26,885
Gresford Park Trust	Upgrade kitchen preparation area including new gas-operated griddle plates and stainless steel front, side and rear splashbacks	Public Reserves Management Fund	8,560
Guyra Shire Council	Installation of RCD (safety switches) on caravan power outlets and contribution towards additional power outlet poles	Public Reserves Management Fund	26,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Inverell Showground Trust	Replacement of doors and repairs to floor in pavilion, upgrades to camp draft area to address safety issues, replacement motor for bar cool room, and purchase of new cool room and microphone base system	Public Reserves Management Fund	85,319
Kiama Showground Reserve Trust	Upgrade of Public Announcement (PA) system.	Public Reserves Management Fund	15,000
Lockhart Council Crown Reserves Reserve Trust	Upgrade and convert toilet to include disabled access area and paint exterior of building	Public Reserves Management Fund	39,500
Maclean Showground Trust	Upgrade existing power supply by installing underground cabling	Public Reserves Management Fund	49,600
Manilla Reserve Trust	Remove and replace four existing power poles, upgrade meter boxes and aerial cables	Public Reserves Management Fund	31,818
Merriwa Showground Reserve Trust	Upgrade of cattle yards and replacement of boundary fencing and stable guttering	Public Reserves Management Fund	40,000
Mudgee Showground Reserve Trust	Upgrade electrical supply to the showground pavilion to enhance existing commercial kitchen	Public Reserves Management Fund	15,675
Mullumbimby Showground Trust	Upgrades to roofing on buildings, upgrade and replacement of ageing infrastructure and planning and surveying as per approved PoM	Public Reserves Management Fund	49,700
Nabiac Showground Reserve Trust	Repairs and upgrade to showground hall amenities including drainage and sewer rectification works, water conservation measures and exterior painting.	Public Reserves Management Fund	29,812
Narrandera Showground Trust	Upgrade of electrical wiring in Pioneer Hall and partial re-wiring of some external grounds wires to meet current safety standards	Public Reserves Management Fund	48,000
Parkes Showground Trust	Replacement of amenities block that is beyond repair with foundations crumbling and large cracks in the walls resulting in pipes breaking	Public Reserves Management Fund	200,000
Pastoral & Agricultural Society Of Deniliquin Ltd	Re-roofing, installing guttering/stormwater system and lighting upgrades in cattle pavilion, development of business plan and purchase of a lockable storage container	Public Reserves Management Fund	43,208
Paterson Sportsground Public Recreation Reserve Trust Incorporated	Addition of shower and change room to existing amenities block	Public Reserves Management Fund	49,000
Robertson Showground Trust	Repair of metal framework and application of protective epoxy coating, replacement of roof cladding on cattle shed	Public Reserves Management Fund	11,600
Snowy River Shire Council Crown Reserves Reserve Trust	Replacement of existing fencing around show ring	Public Reserves Management Fund	18,500
St Ives Showground Reserve Trust	Upgrade electrical supply, replacement and resurfacing of internal roads, repair and refurbishment of heritage buildings and construction of disabled access toilet facilities	Public Reserves Management Fund	67,500
Trangie Showground & Racecourse Reserve Trust	Disconnect and strip out electrical wiring light fittings and power points, install mains switchboard and main earth and supply and wire new power points, fluorescent lights and exit and emergency lights to the Trangie Pavilion.	Public Reserves Management Fund	25,195
Tullamore PA & H Association	Construction of additional exhibition pavilion and repair of existing rotunda	Public Reserves Management Fund	15,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Urbenville Reserve Trust	Upgrades and essential repairs to amenities block	Public Reserves Management Fund	7,000
Walgett Racecourse & Showground Reserve Trust	Renovation of the FL Moore Grandstand Precinct Stage 2, relocate and erect the women's and men's jockeys facilities	Public Reserves Management Fund	41,250
Warialda Showground Trust	Replace and upgrade high voltage electrical supply to the showground buildings and switchboard	Public Reserves Management Fund	107,165
Wauchope Show Society Limited	Repairs to leaking pavilion hall roof	Public Reserves Management Fund	40,977
Willawarrin Sportsground Reserve Trust	Construction of new steel show ring fence to address WHS issues	Public Reserves Management Fund	38,925
Yeoval Reserve Trust	Construction of new amenities block	Public Reserves Management Fund	139,000
Young Showground Trust	Engagement of contractor to complete a Business Plan for showground	Public Reserves Management Fund	20,000
<i>Pest and weed control projects</i>			
Albury City Council Crown Reserves Reserve Trust	On-ground control works to eradicate freesias which have escaped from gardens and contaminated 6 hectares of Crown Land.	Public Reserves Management Fund	5,000
Alison Hone Reserve Trust	Control of St Johns wort, blackberry and serrated tussock	Public Reserves Management Fund	1,500
Anna Bay Protection From Sand Drift Reserve Trust	Weed removal and suppression works to address infestations of spiny burr, coral trees, lantana, bitou bush, cat's claw creeper and green cestrum	Public Reserves Management Fund	29,700
Balgowlah Heights Public Recreation Reserve Trust	Weed control targeting WONS and Noxious Weeds including asparagus fern, lantana, tussock, paspalum and boneseed	Public Reserves Management Fund	19,900
Ballina Coastal Reserve Trust	Contribution towards comprehensive noxious and environmental weed control along the Reserve	Public Reserves Management Fund	38,000
Baradine Common Trust	Eradicate noxious weeds including blue heliotrope tree, prickly pear, common pear, boxthorn, mother of millions and green syphron	Public Reserves Management Fund	4,126
Bell Bird Bend Reserve Trust	Primary weed control in bushland along a bend in Toongabbie Creek and fumigation of fox dens exposed	Public Reserves Management Fund	10,000
Bemboka Common Trust	Spray and remove blackberries, African lovegrass and fireweed, and prepare weed management plan to support future applications	Public Reserves Management Fund	5,000
Bindo Public Recreation Reserve Trust	Spraying class 4 noxious weeds and WoNs on Crown Land	Public Reserves Management Fund	10,000
Blayney Shire Council Crown Reserves Reserve Trust	Undertake weed control using approved herbicides along banks of Belubula River at Pound Flat Reserve	Public Reserves Management Fund	9,810
Blue Mountains City Council	Restoration of shale-based EECs through strategic landscape control of high risk weeds across the eastern escarpment of the Blue Mountains	Public Reserves Management Fund	9,840
Box Road Reserve Trust	Weed control of noxious weeds and WONS in a high use community facility on Crown Lands at Box Road Reserve, Sylvania	Public Reserves Management Fund	10,500
Burrendong Arboretum Trust	Eliminate current Class 4 Noxious Weeds including blackberry and prickly pear and control species such as St John's wort, blue heliotrope and sweetbriar	Public Reserves Management Fund	8,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Byrangery Grass Reserve Trust	Weed control along Phase 1 of educational walking track being constructed by Reserve Trust members and other community volunteers	Public Reserves Management Fund	4,610
Cabramatta Sportsground Reserve Trust	Targeted weed species control to promote regeneration of native vegetation, enhancing biodiversity of Cabramatta Creek and improving water quality within the catchment	Public Reserves Management Fund	10,500
Canbelego Common Trust	Control and removal of prickly pear (Class 4 Noxious Weed) on Reserve to enhance natural environment and create potential sustainable grazing opportunities for local community	Public Reserves Management Fund	7,857
Condobolin Research Station Reserve Trust	Remove current weed load (Bathurst burr, devil's claw, African boxthorn, wild radish, lippia, feathertop Rhodes grass, khaki weed and thornapple phalaris)	Public Reserves Management Fund	2,966
Coffs Creek Reserve Trust	Control of noxious and environmental weeds, including removal of maidera vine and lantana, and follow up bush regeneration works	Public Reserves Management Fund	3,780
Coffs Creek Reserve Trust	Control of noxious and environmental weeds within this high profile Crown reserve	Public Reserves Management Fund	4,000
Coffs Harbour City Council	Noxious and environmental weed control to follow up on previous weed control works undertaken on this Crown reserve	Public Reserves Management Fund	1,875
Coffs Harbour Showground & Public Recreation Trust	Purchase of chemicals to control weed infestation to showground perimeters, in and around Coffs Creek, behind grandstand areas, amongst existing gardens and around building perimeters	Public Reserves Management Fund	500
Conargo Council Crown Reserves Reserve Trust	Weed management on recreation reserves and parks to maintain high quality recreational facilities throughout the Conargo Shire.	Public Reserves Management Fund	20,000
Cooma-Monaro Shire Council	Eradication of blackberry, willows and other woody weeds	Public Reserves Management Fund	5,000
Cooma-Monaro Shire Council Crown Reserves Reserve Trust	Control of the noxious weed populations of St John's wort and African lovegrass in Memorial Driveway Park	Public Reserves Management Fund	3,000
Coonabarabran Shire Council Crown Reserves Reserve Trust	Control of privet, blackberry and other noxious weeds by cut and paste or removal methods	Public Reserves Management Fund	22,500
Cowra Shire Trust	Chemicals and labour to eradicate invasive species in Reserve and assist in preservation of areas of Western Slopes Grassy Woodland, Grassy White Box Woodland and a pure stand of Yellow Box	Public Reserves Management Fund	11,500
Dargan Creek Reserve Trust	Control the spread of noxious weeds including serrated tussock and blackberry	Public Reserves Management Fund	1,500
Dirawong Reserve Trust	Hand remove glory lily infestation on southern coastal dunes and remove bitou bush infestation and other invasive weeds north of Bergs Beach	Public Reserves Management Fund	5,000
Dunedoo Riverside Park Reserve Trust	Control invasive species infestations along the riparian zone of the Talbragar River by cut and paste or removal methods	Public Reserves Management Fund	10,000
Fivebough & Tuckerbil Wetlands Reserve Trust	Annual fox baiting program within the Reserve	Public Reserves Management Fund	2,640
Fivebough & Tuckerbil Wetlands Reserve Trust	Collaborative project undertaking weed control works of fleabane, Bathurst and galvanised burrs, thistles and horehound to prevent spread	Public Reserves Management Fund	3,300

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Fairfield Park Reserve Trust	Improving biodiversity of Prospect Creek through the removal of targeted weed species and promoting regeneration of native vegetation	Public Reserves Management Fund	29,185
Gladesville Reserve Trust	Weed control to protect Endangered Ecological Communities	Public Reserves Management Fund	10,000
Glen Innes Pistol Club Reserve Trust	Pest control through strategic fox trapping	Public Reserves Management Fund	3,000
Glen Innes Pistol Club Reserve Trust	Weed control of blackberry, St Johns wort and privet using herbicide	Public Reserves Management Fund	1,194
Goulburn Golf Course Trust	Noxious weed spraying	Public Reserves Management Fund	882
Grenfell Showground Trust	Removal of weeds and mistletoe from existing native trees	Public Reserves Management Fund	2,507
Gulgong Recreation Reserve Trust	Spraying weeds including khaki weed, silverleaf nightshade, St John's wort and blue heliotrope	Public Reserves Management Fund	1,451
Gundaroo Common Reserve Trust	Serrated tussock and St John's wort weed control	Public Reserves Management Fund	5,000
Gunnedah Public Recreation Reserve Trust	Controlling declared noxious weeds as required by the <i>Noxious Weeds Act 1993</i> in line with the Northern Inland Weeds Advisory Committee (NIWAC) strategy	Public Reserves Management Fund	4,296
Harrington Beach State Park Trust	Strategic control of priority noxious and environmental weeds utilising best practice chemical treatment and hand removal	Public Reserves Management Fund	28,000
Hartley Reserves Trust	Eradication of rabbit harbours	Public Reserves Management Fund	1,500
Hartley Reserves Trust	Control the spread of noxious weeds, especially serrated tussock, within the three reserves	Public Reserves Management Fund	1,500
Hassans Walls Public Recreation Reserve Trust	Weed control in the Reserve to maintain and protect environmental values and fulfil legal responsibility as a landholder	Public Reserves Management Fund	19,680
Heathcote Public Recreation Reserve Trust	Weed control of high risk noxious weeds and WONS on Crown Lands in a high risk pathway of the Woronora River Catchment within Heathcote	Public Reserves Management Fund	8,500
Helensburgh West Public Pound Purposes Reserve Trust	Collaborative Wild Deer Management Program	Public Reserves Management Fund	35,000
Hillston Showground Trust	Pest and weed control over a three years to control rabbits and noxious weeds	Public Reserves Management Fund	4,000
Illawarra District Noxious Weeds Authority	Continuation of a ground spraying program to control infestations of bitou bush on Bevan's Island	Public Reserves Management Fund	4,000
Killalea State Park Trust	Contribution towards bandicoot survey programs and reporting	Public Reserves Management Fund	8,000
Ku-Ring-Gai Council	Weed control of asparagus fern, blackberry and boneseed after a planned fuel hazard reduction burn	Public Reserves Management Fund	20,000
Lake Parramatta Reserve Trust	Primary weed control in bushland along Hunts Creek, both upstream and downstream of Lake Parramatta water body	Public Reserves Management Fund	10,000
Leeton Shire Council Crown Reserves Reserve Trust	Weed control and management of a significant infestation of khaki weed (Category 4 declared noxious weed)	Public Reserves Management Fund	20,000
Lightning Ridge Lions Club Park Reserve Trust	Hudson Pear Control Programme	Public Reserves Management Fund	10,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Lilli Pilli Reserve Trust	Control of exotic vines and scramblers identified as a key threatening process under the <i>Threatened Species Conservation Act 1995</i> in Endangered Ecological Communities (EECs) (Littoral Rainforest)	Public Reserves Management Fund	29,810
Lockhart Council Crown Reserves Reserve Trust	Control of noxious and environmental weeds including privet, peppercorns, St John's wort and sweet briar within the reserves specified.	Public Reserves Management Fund	6,024
Lucas Heights Reserve Trust	Weed control of noxious weeds and WONS on Crown Lands in a high risk pathway of the Mill/ Barden Creek catchment	Public Reserves Management Fund	16,000
Menai Public Hall Reserve Trust	Weed control of high risk noxious weeds and WONS on Crown Lands in a high risk pathway of Woronora and Georges River Catchments in Illawong	Public Reserves Management Fund	7,000
Mosman Foreshore Reserves Lands Trust	Bush restoration works and fire hazard preparation works at two reserves managed under the Balmoral Reserves Plan of Management	Public Reserves Management Fund	28,000
Mount Arthur Reserve Trust	Follow up control of bridal creeper weed within the Mt Arthur Reserve	Public Reserves Management Fund	2,816
Narrabri Shire Council	Continuation of management and control of noxious weeds including but not limited to green cestrum and boxthorn on Eulah Creek Cemetery	Public Reserves Management Fund	500
Nimmitabel Common Trust	To control the spread of noxious weeds such as St John's wort, blackberries, sweet briar and African lovegrass	Public Reserves Management Fund	10,000
Nepean River Scenic Reserve Trust	Rehabilitation of Camden Wetlands to allow the Camden community and visitors who utilise the Nepean River Cycleway to appreciate wetlands in the Nepean River Reserve system	Public Reserves Management Fund	35,312
North Bourke Public Recreation Reserve Trust	Engage contractor to control emerging Noogoora burr in environmental riparian zone	Public Reserves Management Fund	2,500
North Lake Wyangan Reserve Trust	Mechanical removal of prickly pear and African boxthorn from the subject site with follow up monitoring and spraying of regrowth	Public Reserves Management Fund	7,150
Parkes Public Recreation Reserve Trust	Control of cumbungi weed infestations at Bushman's Dam and Kelly Reserve	Public Reserves Management Fund	1,764
Penrith City Council	Rehabilitation and revegetation on Reserve R36615 only for Cooks River Castlereagh Ironbark Forest and vulnerable Castlereagh Scribbly Gum Woodland ecological communities along informal tracks and reserve edges	Public Reserves Management Fund	10,000
Port Macquarie-Hastings Council	Contribution towards noxious and invasive weed control on all remnant vegetation in the reserve	Public Reserves Management Fund	4,000
Port Macquarie Reserve Trust	Undertake noxious and invasive weed control on all remnant vegetation in the reserve	Public Reserves Management Fund	6,000
Prince Edward Park Reserve Trust	Weed control of high risk noxious weeds and WONS on Crown Lands in a high risk pathway of the Loftus Valley	Public Reserves Management Fund	11,000
Renshaw Showground Reserve Trust	Trapping program for control of pests	Public Reserves Management Fund	3,795
Riverglade Reserve Trust	Weed control to protect Endangered Ecological Communities	Public Reserves Management Fund	20,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Sir Joseph Banks Reserve Trust	Primary noxious weed removal and control	Public Reserves Management Fund	21,084
Silverwater Recreation Reserve Trust	Removal of Weeds of National Significance including asparagus fern, to support the work of Landcare volunteers at Johnys Point Sunshine Reserve (also known as Johnys Reserve)	Public Reserves Management Fund	9,000
Silverton Cycleway Reserve Trust	Engage contractor to treat and eradicate localised weed incursions for boxthorn and mesquite on Stage 1 of the cycleway	Public Reserves Management Fund	2,800
Sutherland Shire Council	Integrated rabbit control using strategic and best practice management at numerous Crown land reserves in the Sutherland Shire LGA	Public Reserves Management Fund	15,000
Sutherland Shire Council	Integrated fox and wild dog control using strategic and best practice management at numerous Crown land reserves in the Sutherland Shire LGA	Public Reserves Management Fund	20,000
Sutherland Shire Council	Weed control of high risk noxious weeds and WONS on Crown Lands focusing on the Still Creek area and its tributaries	Public Reserves Management Fund	5,500
Sutherland Shire Council	Weed control of high risk noxious weeds and WONS at Reserve Road Reserve and Polo Street Sanitary Reserve Kurnell	Public Reserves Management Fund	10,500
Sutherland Shire Council	Contribution towards weed control of high risk noxious weeds and WONS in on Crown Lands in a high risk area of Woronora River and Valley	Public Reserves Management Fund	18,000
Sutherland Shire Council	Bush regeneration throughout the reserve focusing on the heavily weed infested in north-eastern corner of the site overlooking Port Hacking	Public Reserves Management Fund	29,621
Swallow Rock Reserve Trust	Integrated deer and goat control using strategic and best practice management at numerous Crown land reserves in the Sutherland Shire LGA	Public Reserves Management Fund	30,000
Taleeban Reserve Trust	Fox and Feral Pig Baiting Program.	Public Reserves Management Fund	6,450
Tamarama Park Reserve Trust	Removal of large infestations of lantana, blackberry and madeira vine facilitating terracing and revegetation of a ridge top rock shelf and regeneration of rainforest in the wet gully below	Public Reserves Management Fund	29,500
Taren Point Public Recreation Reserve Trust	Integrated cane toad control using strategic, best practice management and developed research proposal at numerous Crown land reserves in the Sutherland Shire LGA	Public Reserves Management Fund	10,000
Tharbogang Environmental Protection Reserve Trust	Collaborative project undertaking weed control works to prevent spread into adjoining lands	Public Reserves Management Fund	2,464
Uralla Shire Council	Undertake strategic urgent weed control works on Wooldridge Fossicking Area	Public Reserves Management Fund	9,750
Urana Shire Council Crown Reserves Reserve Trust	New fencing and weed control	Public Reserves Management Fund	6,251
Upper Manilla Reserve Trust	Treatment of noxious weeds including green cestrum, tiger pear and African boxthorn	Public Reserves Management Fund	280
Wagga Wagga City Council Crown Reserves Reserve Trust	Removal of Weeds of National Significance (willows) by cut-and-poison technique along 1km of Murrumbidgee River bank	Public Reserves Management Fund	28,480
Wee Jasper Reserves Trust	Wild Dog Control Program	Public Reserves Management Fund	9,875

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
West Griffith Reserve Trust	Collaborative project undertaking weed control works of silverleaf nightshade Bathurst burr and thistles to prevent spread	Public Reserves Management Fund	11,630
West Haven Reserve Trust	Contribution towards noxious and invasive weed control in Henry Kendall and Shark Beach Reserves	Public Reserves Management Fund	2,000
Willyama Common Trust	Management of weed species affecting the Willyama Common	Public Reserves Management Fund	22,595
Wiseman Park Reserve Trust	Contribution towards restoration of Illawarra Lowlands Grassy Woodland and Fairy Creek riparian zone at Wisemans Park Wollongong	Public Reserves Management Fund	10,000
Woodstock Soldiers Memorial Trust	Funding for chemicals, fencing and mowing to eradicate and control invasive species and assist in preservation of endangered Box Gum Grassy Woodland and Derived Grassland communities	Public Reserves Management Fund	2,178
Woolgoolga Beach Reserve Trust	Contribution towards weed control and revegetation to restore Grey Headed Flying Fox habitat	Public Reserves Management Fund	5,000
Yamba Preservation Of Native Flora Reserve Trust	Control of priority noxious and environmental weeds on various Crown Reserves within the Clarence Valley LGA	Public Reserves Management Fund	42,000

Note: Amounts in the above table are unaudited results. Whilst the operations of the fund are undertaken by the department, the Public Reserve Management Fund is not controlled by the department, and is reported and audited separately from the department.

State Parks

Operations and plant/equipment grants provide funding support towards the development of State Parks as sustainable businesses that generate ongoing funding for activities that protect and enhance the social and environmental value of Crown Lands.

Organisation	Project	Program	Amount 2014-15 (\$)
Inland Waters Holiday Parks Trust	Burrinjuck Waters State Park	State Parks – Operations & Plant / Equipment Grants	650,000
	Lake Burrendong State Park		
	Lake Keepit State Park		
	Lake Glenbawn State Park		
	Copeton Waters State Park		
	Grabine Lakeside State Park		
	Wyangala Waters State Park		
Killalea State Park Trust	Killalea State Park	State Parks – Operations & Plant / Equipment Grants	325,000

Animal Welfare Grants

Animal welfare grants are provided to organisations for programs that promote the health and welfare of animals, and the prevention of cruelty to animals.

Organisation	Project	Program	Amount 2014-15 (\$)
Animal Welfare League	Animal Welfare Grant	Prevention of Cruelty to Animals	75,000
Cat Protection Society	Animal Welfare Grant	Prevention of Cruelty to Animals	15,500
Domestic Animal Birth Control	Animal Welfare Grant	Prevention of Cruelty to Animals	3,000
RSPCA	Animal Welfare Grant	Prevention of Cruelty to Animals	424,000
WIRES	Animal Welfare Grant	Prevention of Cruelty to Animals	15,500

Appendix 20 – Funds granted to non-government community organisations (continued)

Financial counselling services

The department's funding to support financial counselling services for rural communities contributes to economic development in regional New South Wales.

Organisation	Project	Program	Amount 2014-15 (\$)
Rural Financial Counselling Service	Southern Region	Education & Regional Services, AgNSW	264,000
Rural Financial Counselling Service	Bourke Region	Education & Regional Services, AgNSW	55,000
Rural Financial Counselling Service	Northern Region	Education & Regional Services, AgNSW	255,200
Rural Financial Counselling Service	Central Region	Education & Regional Services, AgNSW	349,800

Habitat Grant Program

Through the Habitat Grant Program, the department provides funding to organisations for projects to rehabilitate fish habitat in freshwater and saltwater areas of New South Wales.

Organisation	Project	Program	Amount 2014-15(\$)
Bathurst Regional Council	The Macquarie River Waterways and Riparian Restoration Action Program (WRRAP) – Reach 3 restoration works	Habitat Action Grant	6,942
Friends of Lane Cove National Park Inc.	Protecting fish habitat along the Lane Cove River Estuary	Habitat Action Grant	52,800
Friends of Lane Cove National Park Inc.	Lane Cove Australian Bass Habitat Project Stage 2	Habitat Action Grant	5,000
Great Lakes Council	Upper Monkerai Land management partnership – Upper Karuah River Riparian Project and Lantana Control (Stage 1)	Habitat Action Grant	26,375
Lake Macquarie City Council	Engaging the community in the protection of saltmarsh along Dora Creek	Habitat Action Grant	3,950
Manning Landcare Inc	Stabilizing creek crossing and regenerating surrounds	Habitat Action Grant	827
Rockdale City Council	Tonbridge Creek rehabilitation	Habitat Action Grant	12,500
Tweed Shire Council	Bilambil Creek riparian restoration	Habitat Action Grant	20,000
Advanced Fly Fishing School Sydney	Nurturing the Nepean	Habitat Action Grant	3,760
AH Blake & GJ Matthews	Tuross Greenway Fish & Dairy	Habitat Action Grant	11,460
Bass Sydney Fishing Club Inc	Final Payment-Emu Plains Bass	Habitat Action Grant	996
Bellingen Shire Council	Rock Fillets for Fish Fillets	Habitat Action Grant	20,000
Big River Bass Fly Fishing Club Inc.	Big River Banks	Habitat Action Grant	6,208
CB Alexander Foundation	Webbers Creek Tocal	Habitat Action Grant	4,054
Coffs Harbour City Council	Poundyard Ck CHCC	Habitat Action Grant	3,500
Private Landholder	Hollingworth Ck Restoration	Habitat Action Grant	800
Eurobodalla Shire Council	Snake Flat Tuross Heads ESC	Habitat Action Grant	12,130
Friends of the Colo Inc.	Willow Removal Colo	Habitat Action Grant	775
Greater Taree City Council	Manning River Stabilisation 14/15	Habitat Action Grant	20,000
Headlands Shade and Tint	Shaws Bay Emigrant Ck	Habitat Action Grant	500
Hunter Native Fish Inc.	Planting the Paterson	Habitat Action Grant	12,303
Private Landholder	Coldstream Riparian Rehab	Habitat Action Grant	480
Inland Waterway Rejuvenation Association	Mending our Macquarie	Habitat Action Grant	26,678

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15(\$)
Jiggi Catchment Landcare Group Inc	Goolmangar Ck Fish Habitat	Habitat Action Grant	2,738
Lansdowne Fishing Club	Lansdowne FC Rec Area Rehab	Habitat Action Grant	752
Macleay Landcare Network Inc	Macleay River Woody Habitat	Habitat Action Grant	15,184
Manning River Oyster Farmer Association Inc	Pelican Bay # 1 Manning River Oyster	Habitat Action Grant	12,000
Private Landholder	Fernmount HAG 1213	Habitat Action Grant	460
Nambucca Shire Council	Restoring Fish Habitat in the Nambucca	Habitat Action Grant	20,000
Nambucca Shire Council	Taylors Arm HAG UtungunLandCare #1	Habitat Action Grant	4,770
Private Landholder	Pasargadae/Kalang	Habitat Action Grant	1,305
Orara Valley Rivercare Groups Management Committee	Orara River Rehab	Habitat Action Grant	15,500
Robert Hunter Bellevue Park	Coopers Ck Fish Habitat Restoration	Habitat Action Grant	10,060
Roots Down Conservation	Biodiversity for Bass Marom Ck	Habitat Action Grant	2,920
Rylstone District Environment Society Inc	Restoration Fish Habitat Cudgegong River	Habitat Action Grant	16,738
Private Landholder	Neighbours for Natives	Habitat Action Grant	4,400
Seabreeze Beach Hotel Fishing Club Incorporated	Saving Saltmarsh	Habitat Action Grant	870
The University Of New South Wales UNSW Business School	Big Swamp	Habitat Action Grant	22,050
Tierramar Consulting P/L	Hastings Citizen Science	Habitat Action Grant	2,846
Underwater Research Group Of NSW	Marine Debris	Habitat Action Grant	192
Wetland Care Australia P/L	Clarence South Arm Rehab	Habitat Action Grant	15,316
Wilsons River Landcare Group Inc	Improving the Catch Lismore	Habitat Action Grant	4,920

Bather Protection Program

The department provides grants through the Bather Protection Program for equipment and infrastructure to improve bather protection, for example, new observation towers and equipment for more effective shark spotting.

Organisation	Project	Program	Amount 2014-15(\$)
Coffs Harbour City Council	Tower Grant - High Powered Binoculars	Bather Protection Program	1,967
Lake Macquarie City Council	Red Head mobile tower	Bather Protection Program	15,000
Surf Life Saving Nsw	150 sets of Binoculars	Bather Protection Program	9,000
Wollongong City Council	Tower Funding	Bather Protection Program	16,000
Wyong Shire Council	Tower Grant	Bather Protection Program	3,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Small Grants Program

Through the Small Grants Program, the department provides low value grants to organisations to improve local recreational fishing facilities.

Organisation	Project	Program	Amount 2014-15(\$)
Albury City Council	Kremer St Reserve fish cleaning table	SMALL GRANTS PROGRAM	2,000
Bingara Anglers Club Inc	Revamp fingerling tanks	SMALL GRANTS PROGRAM	4,329
Bingara Anglers Club Inc	Supply of fish tanks/stands	SMALL GRANTS PROGRAM	10,200
Central Acclimatisation Society Oberon	Lake Oberon angler access project	SMALL GRANTS PROGRAM	9,140
Murrumbidgee Shire Council	Fish cleaning station Darlington Pt	SMALL GRANTS PROGRAM	5,000
Southern Cross University	Develop Mangrove Jack Stage1	SMALL GRANTS PROGRAM	10,000
The University Of Newcastle Financial Services	Recreational fishing grant	SMALL GRANTS PROGRAM	4,995

General Grants Program

Through the General Grants Program, funding is provided to improve facilities and undertake research related to recreational fishing across New South Wales.

Organisation	Project	Program	Amount 2014-15(\$)
Australian National Sportfishing Association NSW Branch	Fishing for therapy	General Grants Program	3,000
Ballina High School	Ballina Marine Centre Grant	General Grants Program	2,740
Barkindji Maraura Elders Environmental Team Ltd	Lower Darling habitat	General Grants Program	15,036
Bega Valley Shire Council	Merimbula Tathra Fish Tables and Boat Ramp Grant	General Grants Program	13,532
Bombala Council	Black Lake Alive grant	General Grants Program	1,600
Boree Creek Landcare Group Inc	Boree Ck Willow	General Grants Program	9,354
Bundi Fishing Club	Trees for the Pumpkin Patch	General Grants Program	10,872
Byron Bay Deep Sea Fishing Club Inc	Byron FAD	General Grants Program	2,110
Corowa Shire Council	Corowa fishing platform grant	General Grants Program	24,800
Cowra Shire Council	Lachlan CBD	General Grants Program	7,500
Dominion Consulting Pty Ltd	Charter Economic Survey	General Grants Program	10,000
Dunedoo Area Community Group Incorporated	Talbragar Expression Session	General Grants Program	8,000
Eurobodalla Shire Council	Jamieson's Beach Stairs Grant	General Grants Program	15,000
Eurobodalla Shire Council	Fish Tables Durras, Tuross, Tomakin	General Grants Program	10,000
Eurobodalla Shire Council	South Durras headland stairway	General Grants Program	11,037
Eurobodalla Shire Council	Preddy's Wharf Cleaning Table	General Grants Program	5,850
Fish Habitat Partnership	FISH HABITAT PARTNERSHIP and other projects	General Grants Program	46,568
Gwydir Shire Council	Gwydir River Healthy Habitats	General Grants Program	2,434
Inland Waterway Rejuvenation Assoc	Macquarie Re-snagging	General Grants Program	2,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15(\$)
Inverell Shire Council	Cats Claw Dumaresq and Weir to Bridge exotic removal	General Grants Program	24,477
K2c Incorporated	UMDR Willow	General Grants Program	4,160
Liverpool Plains Shire Council	Quipolly Dam Casting wharf	General Grants Program	40,000
Manning Landcare Inc	Browns Creek Environmental Study	General Grants Program	182
Mosman Municipal Council	Reels, rambles, reefs	General Grants Program	8,000
Narooma Sport & Gamefishing Club Incorporated	Assisting others to enjoy fishing	General Grants Program	1,250
Northern Slopes Landcare Association Inc	Horton Bring Back The Fish (BBTF) milestone payment	General Grants Program	10,000
Pepperell Research & Consulting P/L	Game Fish Tagging/Monitoring report	General Grants Program	40,000
Port Macquarie Hastings Council	Camden Haven fish platform	General Grants Program	80,000
Port Stephens Family Support Service Inc	Fishing For Family fun	General Grants Program	500
Recreational Fishing Alliance Of NSW Inc	Fishing Safety Officer and others	General Grants Program	72,335
Richmond Valley Council	Evans Head fish cleaning table	General Grants Program	4,900
Riverina Highlands Landcare Network	Final Payment Adelong Ck Fish Habitat	General Grants Program	5,360
S T & S O Gallagher	Fish Cleaning Shelter Bomaderr	General Grants Program	8,615
Sea Life Conservation Fund	Sea Life Grey Nurse Shark Project	General Grants Program	6,000
Shoalhaven City Council	Bolong Road fishing platform	General Grants Program	25,000
South East Trawl Fishing Industry Association Ltd	Eastern Gemfish submission	General Grants Program	2,500
Southern Cross University	Biology of Mangrove jack	General Grants Program	6,489
The City Of Newcastle	Stockton fishing platform	General Grants Program	31,500
The University Of New South Wales UNSW Business School	Restoration of underwater forests	General Grants Program	15,015
Wingecarribee Shire Council	Wingecarribee Recreational Platform	General Grants Program	10,000
Yeoval Sports Fishing Club	Obley Weir Little River and Osage Orange Yeoval FC	General Grants Program	12,029

Consumer advocacy and assistance

Through the Energy & Water Consumer Advocacy Program, the department provides funding to support advocacy services for consumers in their dealings with energy and water providers.

Organisation	Project	Amount 2014-15 (\$)
Public Interest Advocacy Centre	Energy & Water Consumer Advocacy Program	348,516

Appendix 20 – Funds granted to non-government community organisations (continued)

Arts NSW

As the NSW Government's arts and culture policy and development body, Arts NSW invests in the success and future of arts and culture in NSW through infrastructure and funding programs, and targeted strategies. Arts NSW invests in quality work and ideas, and to increase the reach of that work. It invests in arts and culture business and careers.

Arts NSW offers direct funding to artists, organisations and arts workers through our Arts and Cultural Development Program. The program funds a range of activities from multiyear programs and projects to professional development, and across theatre, dance, visual arts and more. Arts NSW also creates funding opportunities through some of its strategic partnerships and initiatives.

Further information is available [online](#)³⁰.

Arts and Cultural Development Program - Negotiated Funding

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Australian Chamber Orchestra	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017	193,629
Bangarra Dance Theatre Australia Ltd	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017	534,649
Biennale of Sydney	Biennale of Sydney	679,446
Brandenburg Ensemble Ltd	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017	457,342
Carriageworks Ltd	Year 2 of multiyear program funding (2014-2016)	1,527,000
Company B Ltd	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 & 2017 (\$476,042), year 1 of multiyear program funding (2015-2017) rolling contract 2016 & 2017, 2015 now includes \$25K for Parsons (\$501,943)	977,985
Museum of Contemporary Art	Year 2 of multiyear program funding (2014-2016) including the Lloyd Rees Memorial Lecture (\$5,000)	3,568,090
Musica Viva Australia	Year 1 of multiyear program funding (\$390,729) Musica Viva in Schools (\$125,000) and the Newcastle series (\$16,288) (2015-2017) rolling contract 2016 and 2017 (\$195,364, \$336,653)	532,017
Opera Australia	Final payment: Year 3 of multiyear program funding (2012-2014) (\$985,698), year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017 (\$2,364,962)	3,350,660
Sydney Dance Company	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017 (\$133,609 x2)	267,218
Sydney Symphony Orchestra Holdings Pty Ltd	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017	3,212,653
Sydney Theatre Company Ltd	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017	511,369
Sydney Theatre Company Ltd	Final payment brought forward from 2015-16: the annual program and operations of the Sydney Theatre Company (\$600,000), the annual program and operations of the Sydney Theatre Company (\$200,000)	800,000
Sydney Writers` Festival	Year 3 of multiyear program funding (2013-2015)	417,380
The Australian Ballet	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 and 2017	676,045
The Bell Shakespeare Company Ltd	Year 1 of multiyear program funding (2015-2017) rolling contract 2016 & 2017 (\$308,343), year 1 of multiyear program funding (2015-2017) rolling contract 2016 & 2017 - includes \$144,00 for regional touring (\$452, 343)	760,686
The Bell Shakespeare Company Ltd	Year 3 of a rental subsidy for the Argyle Stores (2013-2016)	116,666
The Sydney Festival Limited	Year 3 of multiyear core funding for the Sydney Festival (2013-2015)	5,089,940

³⁰ <http://www.arts.nsw.gov.au/index.php/category/funding-and-support/types-of-funding/>

Appendix 20 – Funds granted to non-government community organisations (continued)

Professional development

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Artspace Visual Arts Centre Ltd	Management of the 2014 Emerging Visual Arts Fellowship and exhibition	25,000
Clarkson, David	2015 Arts & Technology Fellowship: Interactive Technology Research for Theatre	30,000
Foreshew, Nichole	2014 Aboriginal Arts Fellowship	30,000
Irish, Paul	2015 History Fellowship: This is Where They Travelled: Historical Aboriginal Lives in Sydney (contract drafted)	30,000
Library Council of NSW	The award money for the 2014 NSW Premier's History Awards (\$75,000), the award money for the 2015 NSW Premier's Literary Awards (\$250,000)	325,000
Nithiyendran, Ramesh Mario	2014 Emerging Visual Arts Fellowship	30,000
Sydney Conservatorium of Music to be paid this F/Y	Sculthorpe Fellowship	30,000
Van Hout, Vicki	2014 Dance Fellowship	30,000

Program funding

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Accessible Arts	Year 3 of multiyear program funding (2013-2015)	245,211
Albury City Council for Albury Library Museum	2015 Annual Program	45,000
Armidale & Region Aboriginal Cultural Centre & Keeping Place	2015 annual program funding	55,990
Arts Law Centre of Australia	Year 3 of multiyear program funding (2013-2015)	125,214
Arts On Tour - NSW Ltd	Year 3 of multiyear program funding (2013-2015)	318,380
Artspace Visual Arts Centre Ltd	Year 4 of quadrennial program funding (2012-2015)	551,459
Asian Australian Artists Association Inc	Year 3 of multiyear program funding (2013-2015)	165,000
Auburn City Council for Peacock Gallery and Auburn Artists Studio	2015 Annual Program	45,000
Australia Dance Council - Ausdance NSW	2015 annual program funding previously multiyear	187,821
Australian Book Review Inc	2015 Annual Program	30,000
Australian Centre for Photography Ltd	Year 4 of quadrennial program funding (2012-2015)	463,736
Australian Design Centre	Year 4 of quadrennial program funding (2012-2015)	686,886
Australian Music Centre Ltd	2015 annual program funding	30,000
Australian Script Centre	2015 Annual Program	12,000
Australian Theatre for Young People	2015 annual program funding	98,000
Band Association of NSW	2015 annual program funding	20,360
Bankstown City Council for Bankstown Arts Centre	2015 Annual Program	30,000
Bankstown Youth Development Service	Year 3 of multiyear program funding (2013-2015)	197,000
Bathurst Regional Council for Bathurst Memorial Entertainment Centre	2015 Annual Program	50,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Bathurst Regional Council for Bathurst Regional Art Gallery	2015 annual program funding for Bathurst Regional Art Gallery	71,260
Bega Valley Shire Council for Bega Regional Gallery	2015 Annual Program	35,000
Beyond Empathy Limited	2015 Annual Program	100,000
Big hART Inc	2015 annual program funding	313,035
Blacktown City Council for Blacktown Arts Centre	Year 3 of multiyear program funding (2013-2015)	177,000
Boomalli Aboriginal Artists Co-operative Ltd	2015 Annual Program	50,000
Brand X Productions Inc	2015 Annual Program	70,000
Broken Hill City Council for Broken Hill Regional Art Gallery	2015 annual program funding previously multiyear (rollover TBC)	45,810
Campbelltown City Council for Campbelltown Arts Centre	Year 3 of multiyear program funding (2013-2015)	240,000
Cementa Inc	2015 Annual Program	80,000
Clarence Valley Council for Grafton Regional Gallery	2015 Annual Program	60,000
Cowra Shire Council for Cowra Regional Art Gallery	2015 Annual Program	20,000
Critical Path	2015 annual program funding previously multiyear	280,000
Critical Stages	2015 Annual Program	120,000
d/Lux Media Arts Incorporated	Year 4 of quadrennial program funding (2012-2015)	100,000
Darlinghurst Theatre Limited	2015 annual program funding	120,000
De Quincey Company Ltd	2015 annual program funding	91,620
DirtyFeet Ltd	2015 Annual Program	51,356
Dubbo City Council for Western Plains Cultural Centre	2015 annual program funding previously multiyear (rollover TBC)	66,170
Ensemble Offspring	2015 Annual Program	60,000
Fairfield City Council for Fairfield Museum & Gallery	2015 Annual Program	45,000
First Draft Inc	2015 annual program funding previously multiyear (rollover TBC)	91,620
fLiNG Physical Theatre Inc	2015 Annual Program	75,000
Flying Fruit Fly Foundation Ltd	2015 annual program funding previously multiyear (rollover TBC)	110,000
Force Majeure	Year 3 of multiyear program funding (2013-2015)	125,500
Form Dance Projects Inc	2015 annual program funding previously multiyear (rollover TBC)	162,880
Gadigal Information Service Aboriginal Corporation	2015 Annual Program	45,000
Gloucester Arts and Cultural Council Inc	2015 Annual Program	10,000
Gondwana Choirs	Year 3 of multiyear program funding (2013-2015)	100,000
Gosford City Council for Gosford Regional Gallery	2015 Annual Program	42,000
Goulburn Mulwaree Council for Goulburn Regional Gallery	2015 Annual Program	80,000
Griffin Theatre Company Ltd	2015 annual program funding (rollover TBC)	259,207
Griffith City Council for Griffith Regional Art Gallery	2015 Annual Program	17,270
Hawkesbury City Council for Hawkesbury Regional Gallery & Hawkesbury Regional Museum	Year 3 of multiyear program funding for Hawkesbury Regional Gallery & Hawkesbury Regional Museum (2013-2015)	104,345
Heaps Decent Ltd	2015 Annual Program	40,000
History Council of NSW Inc	2015 annual program funding previously multiyear (rollover TBC)	101,800
HotHouse Theatre Ltd	2015 annual program funding previously multiyear (rollover TBC)	155,000
Hunter Writers Centre	2015 Annual Program	50,000
ICE (Info & Cultural Exchange)	Year 3 of multiyear program funding (2013-2015)	313,035
Illawarra Performing Arts Centre Ltd	2015 Annual Program for Merrigong Theatre	71,500

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
International Performing Writers' Association Inc t/a Word Travels	2015 Annual Program	58,000
Ironwood Chamber Ensemble Inc	2015 Annual Program	12,000
Lake Macquarie City Council for Lake Macquarie City Art Gallery	Year 3 of multiyear program funding for Lake Macquarie City Gallery (2013-2015)	100,000
Legs on the Wall Inc	Year 3 of multiyear program funding (2013-2015)	181,500
Lismore Regional Gallery	2015 Annual Program	65,000
Liverpool City Council for Casula Powerhouse Arts Centre	2015 Annual Program	135,000
Local Government NSW	Minister's decision	115,000
Maitland City Council for Maitland Regional Art Gallery	2015 annual program funding previously multiyear	66,170
Manly Council for Manly Art Gallery and Museum	2015 Annual Program	45,000
Milk Crate Theatre	2015 Annual Program	20,000
Monkey Baa Theatre Company	2015 annual program funding (rollover TBC)	125,000
Moogahlin Performing Arts Inc	2015 Annual Program	60,000
MOP Projects Inc	2015 Annual Program	32,000
Moree Cultural Art Foundation Ltd for Moree Plains Gallery	2015 annual program funding	31,500
Mosman Municipal Council for Mosman Art Gallery	2015 Annual Program	75,000
Museums and Galleries NSW	2015 annual program funding previously multiyear	830,000
MusicNSW	2015 annual program funding previously multiyear	328,164
National Association for the Visual Arts	2015 annual program funding previously multiyear	40,000
New England Regional Art Museum	2015 Annual Program	45,000
New South Wales Writers' Centre	2015 annual program funding	125,400
Newcastle Historic Reserve Trust	2015 Annual Program	70,000
Northern Rivers Performing Arts Inc	2015 Annual Program	250,000
Northern Rivers Writers' Centre	2015 annual program funding	61,589
Open City Inc	2015 Annual Program	35,000
Orange City Council for Banjo Paterson Writers' Centre	2015 Annual Program	10,000
Orange City Council for Orange Regional Gallery	2015 annual program funding	61,080
Orange Regional Council for Orange Regional Museum	2015 Annual Program	45,000
Outback Theatre for Young People	2015 Annual Program	100,000
PACT Centre for Emerging Artists	2015 annual program funding	76,350
Parramatta City Council for Parramatta Artists' Studios	Year 3 of multiyear program funding for Parramatta Artists' Studios (2013-2015)	80,000
Parramatta City Council for Riverside Theatres	2015 Annual Program	43,180
Penrith Performing and Visual Arts Ltd	2015 annual program funding previously multiyear	356,300
Penrith Symphony Orchestra Inc	2015 Annual Program	10,000
Performing Lines Ltd	2015 Annual Program for Theatre Network	80,000
PlayWriting Australia	2015 annual program funding previously multiyear	101,800
Poetry In Action Inc	2015 Annual Program	70,000
Port Macquarie-Hastings Council for the Glasshouse Regional Gallery	2015 Annual Program	60,000
Powerhouse Youth Theatre Inc	2015 annual program funding previously multiyear	83,000
Precarious Inc t/a Circus Monoxide	2015 Annual Program	50,400
Regional Arts NSW	2015 annual program funding previously multiyear	453,250
Rinse Out Inc t/as Underbelly Arts	2015 Annual Program	50,000
Saltwater Freshwater Arts Alliance Aboriginal Corporation	2015 Annual Program	100,000
Shaun Parker & Company Ltd	2015 Annual Program	152,667
Shopfront Theatre for Young People Co-op Ltd	2015 annual program funding previously multiyear	84,000
South Coast Writers' Centre Inc	Year 3 of multiyear program funding (2013-2015)	77,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Spaghetti Circus Inc	2015 Annual Program	40,000
Stalker Theatre Inc	2015 annual program funding previously multiyear	95,000
Studio ARTES Northside Inc	2015 Annual Program	45,000
Sutherland Shire Council for Hazelhurst Regional Gallery and Arts Centre	Year 3 of multiyear program funding for Hazelhurst Regional Gallery and Arts Centre (2013-2015)	100,000
Sydney Arts Management Advisory Group (SAMAG)	2015 Annual Program	25,000
Sydney Chamber Choir Inc	2015 Annual Program	9,000
Sydney Chamber Opera	2015 Annual Program	10,000
Sydney Improvised Music Association	2015 Annual Program	90,000
Sydney Non Objective	2015 Annual Program	25,000
Sydney Philharmonia Choirs Ltd	2015 Annual Program	70,000
Sydney Youth Orchestras	2015 annual program funding	100,000
Synergy & TaikOz Ltd	2015 annual program funding (rollover TBC)	91,620
Tamarama Rock Surfers Theatre Company Ltd	2015 Annual Program	89,897
Tamworth Regional Council for Tamworth Regional Gallery	Year 3 of multiyear program funding for Tamworth Regional Gallery (2013-2015)	50,000
Tantrum Theatre Co-operative Ltd t/a Tantrum Youth Arts	2015 Annual Program	65,000
The Cad Factory	2015 Annual Program	50,000
The Eleanor Dark Foundation Ltd	2015 annual program funding	150,000
The English Association for Southerly	2015 Annual Program	22,000
The Invisible Inc	2015 Annual Program	29,890
The Octapod Association	2015 annual program funding previously multiyear	130,431
The Performance Space Ltd	Year 3 of multiyear program funding (2013-2015)	702,333
The Red Room Company Ltd Inc	2015 Annual Program	55,000
The Song Company Pty Ltd	2015 annual program funding previously multiyear	208,690
Theatre 4a Inc t/a Performance 4a	2015 Annual Program	40,000
Tweed Shire Council for Tweed River Regional Art Gallery	2015 annual program funding previously multiyear	50,900
Urban Theatre Projects Ltd	2015 annual program funding previously multiyear	152,700
Wagga Wagga City Council for Museum of the Riverina	2015 annual program funding previously multiyear	70,000
Wagga Wagga City Council for Wagga Wagga Art Gallery	Year 3 of multiyear program funding (2013-2015)	60,000
Wagga Wagga Writers Writers Inc	2015 Annual Program	46,500
WestWords (previously Blacktown City Council)	2015 Annual Program	110,000
Winifred West Schools Ltd for Sturt Craft Centre	2015 Annual Program	25,000
Wollongong City Council for Wollongong City Gallery	2015 annual program funding previously multiyear	62,500

Project funding

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Addison Road Community Centre	The Shape of Things (working title)	24,030
Albury City Council for Albury Regional Art Gallery	Learn, engage, create	23,500
Albury City Council for Albury Regional Art Gallery	A capital project to replace the exhibition lighting system for the Albury Regional Art Gallery	60,000
Arts North West Inc	Heading West	79,500
Arts North West Inc	Creative Freedom Curator - Aboriginal Cultural Showcase	15,000
Arts Northern Rivers Inc	If These Halls Could Talk	150,000
Arts OutWest Inc	Exposure	74,938
Arts Radar Pty Ltd	Hip Lit	51,515
Arts Upper Hunter Inc	Upper Hunter Theatre Forum	3,370

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Auburn Community Development Network Inc	Auburn Cartographies of Diversity	60,000
Australasian Performing Rights Association Ltd	Sounds Australia 2015	30,000
Australia Dance Council - Ausdance NSW	Flipside - A youth dance and multi- arts project (\$55,000), Murmuration Residency 2015 (\$60,000)	115,000
Australian Chamber Orchestra	ACO2 NSW & QLD Tour	34,043
Band Association of NSW	2015 devolved grants program for community band development	15,000
Bangarra Dance Theatre Australia Ltd	"Kinship"	142,760
Base Art Incorporated	Maram Bung Gu	60,000
Bathurst Regional Council	BMEC / ATYP Youth Theatre Collaboration	45,000
Bathurst Regional Council for Bathurst Regional Art Gallery	A capital project to replace the Bathurst Regional Art Gallery's lighting system	60,000
Bathurst Regional Council, Australian Fossil and Mineral Museum	Your History	45,000
Berrima District Historical & Family History Society Inc	Southern Highlands 1200 Anzac Centenary Project: Stage 2 Gallery Fitout capital works	35,002
Black, Colin	The London Ear Drops project	5,000
Blackwood, Sally	Directing Secondment role with renowned ensembles Sasha Waltz & Guests, the Freiburg Baroque Orchestra and Vocal consort Berlin,	4,034
Body, Harriet	A dual mentorship between Robert "Thom" Smith and Harriet Body	5,000
Bundanon Trust	Transmit Art and Banner Project	8,500
Bundanon Trust	SNAKE SESSIONS	60,000
Burraston, David	Presentation of Rainwire at Balance/Unbalance Conference Arizona 2015	5,000
Byron Shire Council	Season Styles – Bundjalung Arts Collective	15,000
CDP Theatre Producers Pty Ltd	"The 26-Storey Treehouse"	108,232
Chan, Kristina	A Faint Existence	5,000
Cordite Poetry Inc.	NSW-based Author Payments for Cordite Poetry Review	10,300
Crack Theatre Festival Inc	Crack Theatre Festival 2015	60,000
Creative Nonfiction Pty Ltd	Ghosts of Biloela	22,000
Critical Stages	4000 Miles (\$35,753), Songs for the Fallen (\$14,872)	50,625
Culture at Work	Creative Sparks: Blue Carbon	12,000
CuriousWorks Inc.	Emergence (MYTH - Story Cycle I)	35,000
Eastern Riverina Arts	709.94R Aboriginal Art from Eastern Riverina	14,600
Eastern Riverina Arts	BASIN: collaborative theatre writing	60,000
Eastern Riverina Arts Inc	Bijou - a cabaret of secrets and seduction	4,311
Erth - Visual & Physical Incorporated	Erth's Prehistoric Aquarium	60,000
Erth - Visual & Physical Incorporated	Erth's Dinosaur Zoo	28,712
Ferguson, Darryl	Carving to Gamilaroi	3,000
Fielding, Saretta Jane	Mariyang Malang 'Onward Together'	3,000
First Nations Australia Writers Network	First Nations Australia Writers Workshop 2015	17,600
Flying Fruit Fly Foundation	Burrnha Bila Buraay (Bouncing River Kids)	15,000
Flying Fruit Fly Foundation	Flying Solo	60,000
Four Winds Concerts Inc	The Bermagui Project - Aboriginal engagement	55,474
Gilgandra Shire Council	A capital project to replace the lighting system at Cooee March Gallery in Gilgandra	4,250
Greater Taree City Council	The Open Door Project	26,000
Griffith City Council for Griffith Regional Art Gallery	Melanie Baulch's Murrumbidgee Shadow Play Residency	6,159
Hahn, Alex	Invitation to the San Jose Jazz Festival and USA Tour of 'The Wallflower Show' with band The Blue Riders.	5,000
Haines, David	Working with curator Jasmin Stephens as the Australian representative for the Kuandu Biennale 2014 at the Kuandu Museum of Art Taipei, Taiwan	5,000
Harrison, Nathan	Applespiel will work with Boho Interactive to develop and present an interactive theatre work for London Science Museum	5,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Hester, Bianca	Residency in Auckland to research, engage mentors and expand networks	4,994
HotHouse Theatre Ltd	The Long Float - Outdoor community work with Sport for Jove	43,290
Hromek, Sian Christiane	Creative development of Covered By Concrete for Underbelly Arts Festival	3,000
Hubert Thomas Timbery	Bidjigal Whale Dreaming project	3,000
Illawarra Performing Arts Centre Ltd	Live Music Space	60,000
Illawarra Performing Arts Centre Ltd	year 3 of the strategic industry development: the Regional Outreach Co-ordinator position (2013-2015)	10,423
Johnson, Carole	Sharing Accomplishments of Indigenous Contemporary Dance Internationally	5,000
Keen, Warwick Patrick	"Back to Burra Bee Dee" Photographic Exhibition	3,000
Leon, Owen	An artist residency at Swatch Art Peace Hotel, Shanghai.	5,000
Lismore City Council for Lismore Regional Gallery	Dreaming Trail: trading between Bundjalung and Gumbaynggirr	15,000
Lockhart Shire Council	Redesigning Above the Floodline- Exhibition Fit Out	17,542
Marguerite Pepper Productions	It's Not For Everyone (\$57,953), Loose Canon's "Trash Alchemy" (\$60,000)	117,953
Monkey Baa Theatre Company	'I Am Jack' and 'The Unknown Soldier'	46,808
Murray Arts Inc	Our Stories: Our Voices	15,000
Museums and Galleries NSW	2015 devolved grant programs (\$387,000) previously multiyear (excludes additional devolved \$100K)	387,000
MusicNSW	2015 devolved grant funding previously multiyear (previously \$40K)	100,000
Narrandera Shire Council	Narrandera Arts Heat and Light	16,000
National Association for the Visual Arts	2015 annual program funding previously multiyear	70,000
National Young Writers' Festival	National Young Writers' Festival	35,000
Orana Arts Inc	Fire Station Arts Centre - Gallery and Studio upgrades	9,041
Orana Arts Inc	LFP2	145,500
PACT Centre for Emerging Artists	Hissy Fit's 'I might blow up someday'	20,000
Parramatta City Council for Riverside Theatres	David Ouch's A Promised Land (working title)	12,500
Performing Lines Ltd	Blackie Blackie Brown creative development (\$26,509), Ms Mirabelle Wouters' 'Whelping Box', the film (\$10,000), Ms Sue Healey's 'On View' (\$49,500)	86,009
Phillips, Justy	professional development mentorship with artist and philosopher, Erin Manning, at the SenseLab in Montreal,	5,000
Places and spaces inc association	Red Earth	46,745
Powerhouse Youth Theatre Inc	Nine Lives	32,000
Rapaport, Tessa	A 6-month residency at the Cité Internationale des Arts, Paris	4,893
RealArtWorks Inc	Nothing Is Useless	75,000
Regional Arts NSW	2015 devolved CASP funding previously multiyear	250,000
Royal Australian Historical Society	2015 devolved Cultural Grants Program for Local History Research and Publication previously multiyear	45,000
Saxon, Sue	Training and mentoring by leading UK Art Educators: Tate Modern's Anna Cutler, Director of Learning and Emily Pringle, Head, Learning Practice and Research; Eleanor Nairne at Artangel and Serpentine Gallery	4,330
Sculpture by the Sea Inc	year 3 of multiyear funding (2012-2014) for the 2014 Sculpture by the Sea Bondi exhibition	300,000
Shammas, Hazem	Hazem Shammas will travel to Palestine for cultural research and development, collectively working with Palestinian artists and theatre makers towards a larger theatrical project.	2,500
Shaun Parker & Company Ltd	Blue Love regional NSW	23,000
Sheather, Tyrone	Learning of the traditional and culturally appropriate ochres and pigments of his country directly benefiting his project 'Giidanyba'.	4,177
Shellharbour City Council	Weaving Cultures	15,000
Sivanesan, Sumugan	A writers residency in Sri Lanka	3,198
Slippry Sirkus	'Articipate'	55,000
South Coast Writers Centre	SCWC Mentorship for Emerging Indigenous Writers	14,678

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Spaghetti Circus Inc.	Stage One: The Borogroves	59,998
Sydney Symphony Orchestra	2015 Regional Tour	103,692
Sydney University for Sydney College of the Arts	Contemporary Art and Feminism's Future Feminist Archive project	45,000
Tantrum Theatre Co-operative	Hello, Stranger	38,097
The Australian Ballet	The Australian Ballet's 2015 Regional Tour	54,268
The Cad Factory	A capital project to purchase production equipment for the Cad Factory's work throughout the Riverina	3,768
The Song Company Pty Ltd	Song Company Regional Tours 2015	46,163
The University of Melbourne	Year 3 of multiyear program funding (2013-2015) for Asialink	34,434
Theatre Kantanka Incorporated	Send With No Attachment	23,000
Tregloan, Anna	As the second part of her residency in Goyang, South Korea and Bilpin NSW, Anna Tregloan will research, experiment with and prepare for the presentation of an installed performance work.	4,959
Tumbarumba Shire Council	Stage Curtains for Memorial Hall	12,500
Tyalgum Music Festival	Tyalgum Music Festival 2015	12,000
Upper Kangaroo River Progress Association Inc	Capital project to install technical and production equipment for Upper River Hall	17,500
Wagga Wagga City Council	Talking Machines	150,000
Wagga Wagga City Council	Panel Forum: Key cultural and political issues impacting Indigenous artists	7,000
Worimi Local Aboriginal Land Council	If I had Known?	30,840
Wyong Shire Council	Capital project to provide A/V and audio equipment for The Art House in Wyong	59,800

Strategic support

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Albatross Musical Theatre Company	Rental of a warehouse space	5,000
APACA	2015 APACA Conference 'Mobilise'	40,100
Arts Mid North Coast	Year 3 of multiyear program funding (2013-2015)	140,000
Arts North West Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Arts Northern Rivers Inc	My Way Stories (\$15,000), year 3 of multiyear program funding (2013-2015) (\$140,000)	155,000
Arts OutWest Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Arts Upper Hunter	Year 3 of multiyear program funding (2013-2015)	140,000
Australia Council	Artist support (Clive Freeman and Jamie-Lea Hodges) for COUNTRY exhibition, Venice Biennale 2015 (\$10,000), the NSW component of the professional development program for the Venice Biennale 2015 (\$20,000)	30,000
Australia Dance Council - Ausdance NSW	National Dance Forum	15,000
Australian Centre for Health (From Other Operating)	Celebrate Creative Ageing Sydney	20,000
Australian Theatre for Young People	Djurali - Aboriginal Middle Years Transition Program (\$35,000), 2015 annual program funding (\$50,000)	85,000
Bangarra Dance Theatre Australia Ltd	Year 3 of a NSW Aboriginal Dance Initiative (2012-2014)	50,000
Bankstown City Council for Bankstown Arts Centre	Arts Ready: an Aboriginal traineeship	22,750
Blacktown City Council for Blacktown Arts Centre	Arts Ready: an Aboriginal traineeship	22,750
Boyd, Daniel	Crating costs associated with exhibiting in the Venice Biennale 2015	5,000
Brand Orange	Banjo Patterson Festival	7,500
Campbelltown and Airds Historical Society	Storage and documentation of the Society's collection of artefacts	4,000
Campbelltown City Council for Campbelltown Arts Centre	Parliament Art Prize	50,000
Carriageworks Pty Ltd	Project Manager	54,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
CAT Awards Ltd	CAT Awards Regional Community Theatre Program	20,000
Clancy, Jo	Dance and the Child International Congress in Denmark	5,000
Company B Ltd	2014 Philip Parsons Award and Lecture	25,000
Country Music Association of Australia Inc	2015 Troy Cassar-Daley scholarship	5,000
Dickens, Karla	Professional development program on Wiradjuri Country (for Cementa 2015)	5,000
Eastern Riverina Arts Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Eurobodalla Shire Council	Granite Town signage	5,000
fLiNG Physical Theatre Inc.	Aboriginal Dance Producer	37,500
Flying Fruit Fly Foundation Ltd	Hosting 5 Chinese acrobats	5,000
Forbes Art Society	The Amazing Project	3,000
Form Dance Projects Inc	2015 annual program funding	100,000
Gadigal Information Service Aboriginal Corporation	Aboriginal students to participate in music camps/ workshops	25,000
Harry, Newell	Crating costs associated with exhibiting in the Venice Biennale 2015	5,000
Jerome, Ken	Sacred Paths - Sacred Sites	3,000
Kaldor Projects	Triennial program funding	100,000
Lismore Musical Festival Society	Purchase of an audio mixer	750
Lithgow Garden Club	Publication of the 'Wombats Don't Eat Pot Plants' book	800
Manilla Historical Society	Purchase of a laptop to assist in the documentation and preservation of the history of Manilla	1,500
Mirramu Creative Arts Ltd	The development of a new dance-theatre work 'L'	59,928
Moorambilla Voices Ltd	Contribution to the annual program	75,000
Mr Clarrie Power (funds paid to Atlas Printing)	Production of a joke book in aid of Cootamundra Can Assist	200
Ms Lucy Simpson	Yilaalu: in time	20,000
Ms Nicole Monks	Bounce - Aboriginal Designer Furniture Range	20,000
Mundine, Djon	Professional development program on Wiradjuri Country (for Cementa 2015)	5,000
Murray Arts Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Museums and Galleries NSW	Museums Australia National Conference bursaries	11,475
NAISDA	Aboriginal students to participate in dance camps	55,000
Newcastle Writers' Festival	The 2015 Newcastle Writers Festival	50,000
Northern Rivers Performing Arts Inc	Mid Career Associate Artist with NORPA	49,000
NSW Writers Centre	mentoring emerging Aboriginal writers	30,000
Old Time New Vogue Dance Club	New sound system	900
Orana Arts	Portraits of Language	15,000
Orana Arts Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Outback Arts Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Parramatta City Council for Riverside Theatres	Establishing a resident performing arts company as a production unit (multiyear 2014/15 - 2017/18)	200,000
Philp, Michael	Carnal Cosmology	2,500
PlayWriting Australia	mentoring emerging Aboriginal playwrights	30,000
Queanbeyan Arts Society	Minor capital works program	40,000
RealArtWorks Inc	The Building(s) Still Lives	70,000
Regional Youth Support Services	Arts Pathways	5,000
Sculpture by the Sea Inc	Year 2 of the regional sculpture acquisition project (2013-2014) (\$18,525), Multiyear funding (2015-2018) (\$300,000)	318,525
Simpson, Lucy	Travel assistance for the 'Small is Beautiful' micro-business conference, Glasgow, Scotland	4,500
South East Arts (NSW) Inc	Year 3 of multiyear program funding (2013-2015)	140,000
South Pacific Electric Railway Co-operative Society Ltd.	Sign for the Sydney Tram Museum	1,000
South West Arts Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Southern Tablelands Arts (STARTS) Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Sydney Harbour Foreshore Authority	Community Festivals Emerging Artists Mentorship Program	34,000
Sydney TAFE - EORA College	Supporting Aboriginal Students	30,000
Tantrum Theatre Co-operative for the Paper Cut Collective	A Minute of Your Time	22,873

Appendix 20 – Funds granted to non-government community organisations (continued)

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
The British Council	Year 2 of triennial funding (2014-2016) for the ACCELERATE Indigenous Australian Leadership Program	30,000
The Embroiderers' Guild of NSW	Storage and mannequins	10,000
The Sydney Festival Ltd	Programming Associate	49,961
Trevisani Nel Mondo Association	Creation and publication of a book detailing the history and culture of the Italian community of Monaro	3,000
Tweed Shire Council	Audience development for the Margaret Olley Centre	10,000
Tweed Shire Council for Tweed Regional Museum	Contemporary Voices	52,500
West Darling Arts Inc	Weeping Cloud touring production	14,539
West Darling Arts Inc	Year 3 of multiyear program funding (2013-2015)	144,000
Western NSW Local Health District for Narromine Health Service	Supply of an Indigenous artwork for the refurbishment of the residents and transitional aged care dining room	7,000
Western Riverina Arts Inc	Year 3 of multiyear program funding (2013-2015)	140,000
Wing, Jason	Residency at International Studio Curatorial Program, New York	5,000

Additional Programs

Recipient	Purpose/Program Name	Amount 2014-15 (\$)
Accessible Arts	Epicormia Collectives' The Re-authoring Impulse (60,000), Outlandish Arts' Falling in love with Frida tour (\$60,000)	120,000
Artbank	The development of works for acquisition, commission or exhibition through cross disciplinary collaborations	100,000
Arts Northern Rivers Inc	The Corner Dance Lab 2016	60,000
Australian Dance Council t/a Ausdance NSW	Murmuration Dance Theatre - Residency Program 2016	60,000
Cabramatta High School	Year 2 of a residency program at Cabramatta, Fairvale and Merrylands High Schools employing three artists each year (2014-2016)	40,000
Carriageworks Ltd	Year 2 of placement of four Aboriginal artists at Alexandria Park Community School and the National Centre of Indigenous Excellence (2014-2016)	40,000
Carriageworks Ltd	Carriageworks' arts and disability program in 2015, including 'A Simple Infinity' with Urban Theatre Projects and a commission with Dance Integrated Australia and Force Majeure	100,000
Cerebral Palsy Alliance	Jalpari... Water Angel	26,348
Illawarra Performing Arts Centre t/as Merrigong Theatre Company	Bent (working title)	25,899
Metro Screen Ltd	The Committee	30,000
Museum of Contemporary Art Ltd	Bella Plus	60,000
Performing Lines Ltd	My Radio Heart - Re-Development	41,905
Riverina Community College	'THE ART FACTORY'	50,000
Royal Rehab	The Royal Rehab ImagineMe Project in Regional NSW	59,977
Shopfront Theatre for Young People Co-op Ltd	Year 2 of the 'Room 13' student-led arts residency project developed with Athelstone and Woniara Road Public Schools (2014-2016)	40,000
Shopfront Theatre for Young People Co-op Ltd	BODYLINES EXTEND: Performance & Artistic Leadership Program	57,000
Social Ventures Australia	The development of a social enterprise model and three year business plan for the Studio ARTISTS program in collaboration with Studio Artes	45,000
Studio ARTES Northside Inc	Re-Presenting Studio ARTISTS: Branding for Business, the implementation of a social enterprise model (\$130,000), Studio ARTISTS: Expanding Islands (\$28,000)	158,000
Sunnyfield	Rising Hatch	46,220
Tharawal Local Aboriginal Land Council	Tharawal Local Aboriginal Land Council	40,000
University of Newcastle	Year 2 of the evaluation of the impacts of the Fresh AIR Initiative (2014-2016)	30,000
Urban Theatre Projects Ltd	The Bre & Back creative ageing exemplar project	50,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Office of Liquor, Gaming & Racing

Funding from the Responsible Gambling Fund – Counselling and treatment

Information about funding from the Responsible Gambling Fund is available from the website of the [Office of Liquor, Gaming & Racing](http://www.olgr.nsw.gov.au)³¹.

Organisation	Project	Program	Amount 2014-15 (\$)
Anglicare Canberra & Goulburn	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	229,559
Anglicare Northern Inland	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	143,790
Arab Council Australia	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	272,375
CatholicCare	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	416,808
Centacare NENW	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	78,014
Co-As-It	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	96,015
BaptistCare NSW & ACT (formerly known as Hopestreet)	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	272,536
Lifeline Broken Hill	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	127,663
Lifeline Central West	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	374,639
Lifeline Harbour to Hawkesbury	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	80,236
Lifeline North Coast	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	177,253
Mission Australia – Campbelltown	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	136,252
Mission Australia – Coastal Sydney	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	246,422
Mission Australia – Hunter	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	239,599
Mission Australia – North Coast	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	75,756
Mission Australia – Parramatta	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	122,915
Mission Australia – Riverina	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	163,100
Mission Australia – Wollongong	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	359,267
Northern Rivers Gambling Counselling Service	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	297,685
Northern Sydney Local Health District	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	355,180
Peninsula Community Centre Inc.	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	194,201
Samaritans Foundation – Cessnock	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	102,650
Samaritans Foundation – North Coast	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	117,052
South West Sydney Local Health District	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	128,568
St Vincent de Paul	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	143,761
St Vincent's Hospital	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	556,355

³¹ http://www.olgr.nsw.gov.au/rgf_home.asp

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Sydney Women's Centre	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	94,391
UnitingCare Goulburn North East – St David's Care	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	183,925
UnitingCare Mental Health – Fairfield	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	156,097
UnitingCare Mental Health – Parramatta	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	192,563
UnitingCare Mental Health – Warringah	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	94,360
UnitingCare Mental Health – West Gosford	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	91,802
UnitingCare Unifam Counselling & Meditation – Campbelltown	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	140,292
UnitingCare Unifam Counselling and Mediation – Central Coast	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	142,005
UnitingCare Unifam Counselling and Mediation – Nowra	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	98,539
University of Sydney – Darlington	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	449,933
University of Sydney – Lidcombe,	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	368,229
University of Sydney Campbelltown	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	210,845
Vietnamese Community in Australia	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	154,234
Wagga Wagga Family Support	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	179,638
Wesley Mission – Central Coast	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	142,593
Wesley Mission – Coastal Sydney	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	630,035
Wesley Mission – Fairfield	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	46,747
Wesley Mission – Newcastle	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	225,830
Wesley Mission – Wollongong	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	139,552
Wesley Mission Penrith	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	305,721
Western Sydney Local Health District – multicultural problem gambling service and Chinese specific services	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	734,431
Woodrising Neighbourhood Centre	To provide counselling services to problem gamblers and those close to them.	Gambling Help Counselling service	99,035

Note: Whilst the operations of the fund are undertaken by the department, the Responsible Gambling Fund is not controlled by the department and is reported and audited separately from the department.

Appendix 20 – Funds granted to non-government community organisations (continued)

Research and other projects

Organisation	Project	Program	Amount 2014-15 (\$)
Association of Children's Welfare Agencies – Centre for Community Welfare Training	To provide comprehensive state-wide training services for Gambling Help services and health/welfare workers	State wide Training Service	457,851
Northern Rivers Community Gateway	Delivery of Waruwi Aboriginal problem gambling awareness and community engagement activities in the Northern Rivers, North Coast and Northern Inland regions.	Gambling and Aboriginal Awareness Program	122,727
South Western Sydney TAFE	To raise awareness of problem gambling amongst Aboriginal health and welfare workers	Aboriginal Problem Gambling Training Program	64,863
The Poche Centre for Indigenous Health	To raise awareness of problem gambling amongst Aboriginal health and welfare workers	Aboriginal Problem Gambling Training Program	63,333
Turning Point- Eastern Health	NSW contribution to national Gambling Help Online	Gambling Help Online	251,463

ClubGRANTS Category 3

In 2011 an amendment to the *Gaming Machine Tax Act 2001* created a pool of funding for New South Wales infrastructure projects. The ClubGRANTS Category 3 Fund supports the NSW Government's commitment to increasing participation in sport, recreation, arts and cultural activities, and to supporting healthy lifestyles.

The ClubGRANTS Category 3 Fund is managed by the Office of Liquor, Gaming and Racing. Further information is available from the website of the [Office of Liquor, Gaming & Racing](#).

Organisation	Project	Program	Amount 2014-15 (\$)
Albury City Council	Urana Road Oval Sporting Pavilion Redevelopment	ClubGRANTS Category 3	228,000
Auburn City Council	Redevelopment Of Ruth Everuss Aquatic Centre, Lidcombe	ClubGRANTS Category 3	500,000
Ballina Shire Council	Lennox Head Cultural & Community Centre: Community Events Improvements	ClubGRANTS Category 3	200,000
Balranald Shire Council	Balranald Discovery Centre Playground and Skatepark	ClubGRANTS Category 3	150,000
Berrigan Shire Council	Tocumwal Skate Park Redevelopment	ClubGRANTS Category 3	105,000
Campbelltown City Council	Minto Indoor Sports Centre Extension	ClubGRANTS Category 3	500,000
Canterbury City Council	Anzac Park Upgrade	ClubGRANTS Category 3	250,000
CareWest Ltd	4C - CareWest Community Connection Centre	ClubGRANTS Category 3	500,000
Cooma Little Theatre Ltd	Cooma Little Theatre Upgrade And Improved Capital Infrastructure Project	ClubGRANTS Category 3	427,000
Cooma Monaro Shire Council	Lions Park: Development Of Recreational Facilities	ClubGRANTS Category 3	307,000
Dhiiyaan Aboriginal Centre	Dhiiyaan Aboriginal Centre Refurbishment	ClubGRANTS Category 3	497,545
Eurobodalla Shire Council	Enhancing Corrigan's Beach Reserve: Creating An All-Inclusive, Accessible Playground	ClubGRANTS Category 3	300,000
Griffith Post School Options Inc.	Hydrotherapy Pool And Gymnasium/Stadium Floor	ClubGRANTS Category 3	500,000
Gundagai Shire Council	Gundagai Gym And Heated Pool Redevelopment	ClubGRANTS Category 3	316,242
Lake Macquarie BMX Club Inc.	Lake Macquarie BMX Club Facility Upgrade To International Standard	ClubGRANTS Category 3	493,168
Lithgow City Council	Blast Furnace Park Cultural Heritage Precinct Development	ClubGRANTS Category 3	300,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Maitland Repertory Theatre Inc.	Maitland Repertory Theatre Rehearsal Space And Storage Building Stage 2	ClubGRANTS Category 3	101,150
Minimbah Challenge Inc.	Minimbah Indoor Sports Centre	ClubGRANTS Category 3	400,000
Murray Shire Council	Upgrade To Moama Recreation Reserve	ClubGRANTS Category 3	290,000
Narrandera Arts and Community Centre Working Party	Narrandera Arts And Community Centre	ClubGRANTS Category 3	240,000
Palerang Council	Braidwood Recreation Grounds Redevelopment Project - Stage 5	ClubGRANTS Category 3	500,000
Parkes Hockey Incorporated	Parkes Hockey Inc - International Standard Eco-Friendly Synthetic Hockey Field	ClubGRANTS Category 3	500,000
Penrith City Council	Joan Sutherland Performing Arts Centre Theatre Lighting And Audio-Visual Upgrade	ClubGRANTS Category 3	500,000
Redmond Oval Committee	Redmond Oval Development	ClubGRANTS Category 3	500,000
Robertson and District Swimming Pool Association Inc.	Robertson Aquatic Centre	ClubGRANTS Category 3	350,000
Rotary Club of Henty Inc.	Henty Recreation Skate Park Hub	ClubGRANTS Category 3	150,000
Shoalhaven City Council	Nowra Pool Club House / Meeting Room	ClubGRANTS Category 3	500,000
Shopfront Theatre for Young People Co-Op Ltd	Shopfront Accessibility Upgrades	ClubGRANTS Category 3	175,000
Snowy River Shire Council	Lake Jindabyne Foreshore Recreation Area: Playground & Fitness Universal Access	ClubGRANTS Category 3	110,000
Tamworth Mountain Bikers Inc. (TAMMTB)	Tamworth Mountain Bike Park (Tampb) Facility And Cultural Trail Development	ClubGRANTS Category 3	165,000
Ted Noffs Foundation Inc.	Liverpool Street University Production Studio Build And Facility Upgrade	ClubGRANTS Category 3	119,742
Temora Shire Council	Youth Space Development	ClubGRANTS Category 3	110,993
The Dunn & Lewis Youth Development Foundation Ltd	Dunn Lewis Centre Stage 2B	ClubGRANTS Category 3	500,000
Tyalgum Community Hall Association Inc.	Tyalgum Community Hall Preservation	ClubGRANTS Category 3	110,000
Upper Hunter Shire Council	Aberdeen Outdoor Recreation Hub	ClubGRANTS Category 3	144,000
Walgett District Sporting Club Ltd	Upgrading Walgett Golf Course Watering System	ClubGRANTS Category 3	175,000
Warringah Council	Dee Why Town Centre Community Facility (PCYC) And Car Park	ClubGRANTS Category 3	400,000
West Tamworth League Club Ltd	Scully Park Regional Sporting Precinct Project	ClubGRANTS Category 3	500,000
Wyong Shire Council	The Art House Fit-Out	ClubGRANTS Category 3	465,000
Coonabarabran Bowling Club	Upgrade to kitchen facilities	Emergency Response	34,000
Coonabarabran Golf Club	Playground and BBQ for emergency volunteers, families and evacuees	Emergency Response	5,500
Singleton RSL	Power generator	Emergency Response	838,000
Springwood Country Club	Expansion of dam for Elvis helicopters	Emergency Response	80,000
Springwood Sports Club	Portable kitchen facilities	Emergency Response	36,443
Kendall Tennis Centre	Kendall Tennis Centre	Community Devt Fund	205,000
Bombala Council	Bombala Council	Community Devt Fund	100,000
St Clements Anglican Church	St Clements Anglican Church	Community Devt Fund	50,000
Batemans Bay Surf Lifesaving Club	Batemans Bay Surf Lifesaving Club	Community Devt Fund	150,000
Bathurst and Districts Vietnam Veterans Association	Bathurst and Districts Vietnam Veterans Association	Community Devt Fund	80,000
Taree Motor Cycle Club	Taree Motor Cycle Club	Community Devt Fund	100,000
Campbelltown City Council	Campbelltown City Council	Community Devt Fund	100,000
Bathurst Regional Council	Bathurst Regional Council	Community Devt Fund	120,000

Appendix 20 – Funds granted to non-government community organisations (continued)

Organisation	Project	Program	Amount 2014-15 (\$)
Taree City Rugby League Football Club	Taree City Rugby League Football Club	Community Devt Fund	100,000
Snowy River Shire Council	Snowy River Shire Council	Community Devt Fund	100,000
Soul Cafe (Lifeshaper Family Services)	Soul Cafe (Lifeshaper Family Services)	Community Devt Fund	7,981
Kyogle Community Economic Development Committee	Kyogle Community Economic Development Committee	Community Devt Fund	45,000
Asia Pacific Football Institute	Asia Pacific Football Institute	Community Devt Fund	25,000
Bungendore Rugby League Football Club	Bungendore Rugby League Football Club	Community Devt Fund	25,000

Investment and Export Services

The department provides grants to improve the promotion of regional investment opportunities.

Organisation	Project	Program	Amount 2014-15 (\$)
Central Coast Tourism Inc	Central Coast Major Events Manager	Regional Assistance Fund	10,000
Community Technology Centres Association Incorporated	Review of CTCA Business Plan and mentoring	RIIF – Business Growth Projects	55,000

Innovation and Industry Policy

The department provides grants to improve the promotion of investment opportunities in New South Wales.

Organisation	Project	Program	Amount 2014-15 (\$)
Committee for Sydney	BRD Knowledge Hubs - Financial Services - Support NSW Financial Sector 2015	State Investment Attraction Scheme	13,000

Office of the Chief Scientist & Engineer

The department provides grants to support science and engineering research programs in New South Wales.

Organisation	Project	Program	Amount 2014-15 (\$)
Australian Science Media Centre	Australian Science Media Centre	Funding for 2014-15	37,030
ASN Conferences Pty Ltd	Australasian Society for Immunology Annual Scientific Meeting 2014	NSW Research Attraction and Acceleration Program	5,000
Capital Markets CRC	Capital Markets Cooperative Research Centre (CRC)	Commonwealth CRCs Program Round 16	110,000
Children's Cancer Institute	Support for the Lowy Symposium 2015	NSW Research Attraction and Acceleration Program	5,000
Engineers Australia	Support for Australian Engineering Week 2014	Australian Engineering Week	3,850
Garvan Institute of Medical Research	7th Garvan International Signalling Symposium	NSW Research Attraction and Acceleration Program	7,500
National Youth Science Forum	Support for 21 NSW-based students to attend international science fora	National Youth Science Forum	24,750
Sydney Institute of Marine Science	Support for the World Harbour Project	NSW Research Attraction and Acceleration Program	55,000
The Warren Centre	Innovation Lecture Series: Beyond Earth	NSW Research Attraction and Acceleration Program	7,720
Victor Chang Cardiac Research Institute	The Victor Chang Cardiac Research Institute's Annual Symposium	NSW Research Attraction and Acceleration Program	8,000
Victor Chang Cardiac Research Institute	Support for the Heme Oxygenase Congress 2014	NSW Research Attraction and Acceleration Program	5,000

Appendix 21 – Fisheries Trust Fund Reports

Charter Fishing Trust Fund

In 2014-15 funds from the Charter Fishing Trust Fund were used for the following programs:

Project	Total Available 2014-15* \$'000	Actual Expenses 2014-15 \$'000	Carry Forward \$'000
Charter fishing monitoring	23	5	18
Charter fishing consultation	5	93	-88
Total	28	98	-70

* The total available 2014-15 consists of allocations from the trust fund in 2014-15 and amounts carried forward from 2013-14

Note: Amounts in the above table are unaudited results. Whilst the operations of the Trust are undertaken by the department, the Charter Fishing Trust Fund is not controlled by the department, and is reported and audited separately from the department.

Recreational Fishing (Freshwater) Trust Fund

In 2014-15 funds from the Recreational Fishing (Freshwater) Trust Fund were used for the following programs:

Project	Total Available 2014-15* \$'000	Actual Expenses 2014-15 \$'000	Carry Forward \$'000
Corowa fishing platform	25	25	0
Dollar-for-dollar native fish stocking program	234	199	35
Effectiveness of stocking research	220	223	-3
Enhanced fish production at hatcheries for stocking in inland waters	387	338	49
Expenditure committee meeting expenses	33	23	10
Fishcare volunteer program	152	181	-29
Fishing Platform Quipolly Dam Quirindi	50	40	10
Fisheries officers (inland)	815	753	62
Freshwater recreational management program	166	147	19
Gaden trout hatchery	578	690	-112
Gaden trout hatchery tour guide	65	112	-47
Inland fish habitat restoration grants program	360	127	233
Inland stocking management officer	109	113	-4
Macquarie perch research	64	67	-3
Murray cod research	330	226	104
Recreational fishing access officers (inland)	289	282	7
Regional inland fish habitat manager	165	225	-60
Research on bass populations in Clarence River	3	2	1
Small grants program	60	79	-19
Basscatch tournament monitoring	26	0	26
Total	4,131	3,852	279

* The total available 2014-15 consists of allocations from the trust fund in 2014-15 and amounts carried forward from 2013-14.

Note: Amounts in the above table are unaudited results. Whilst the operations of the Trust are undertaken by the department, the Recreational Fishing (Freshwater) Trust Fund is not controlled by the department, and is reported and audited separately from the department.

Appendix 21 – Fisheries Trust Fund Reports (continued)

Recreational Fishing (Saltwater) Trust Fund

In 2014-15 funds from the Recreational Fishing (Saltwater) Trust Fund were used for the following programs:

Project	Total Available 2014-15* \$'000	Actual Expenses 2014-15 \$'000	Carry Forward \$'000
ACoRF meeting expenses	31	27	4
Angel rings (life buoys) installation for rock fishers	98	56	42
Biological assessment of Sydney artificial reef	60	60	0
Barotrauma in coastal recreational fishing species research	3	3	0
Biology of rock blackfish research	8	8	0
Building Shoalhaven offshore artificial reef	955	949	6
Coastal fish habitat protection and management	173	134	39
Coastal fish habitat restoration grants program	1,074	457	617
Economic survey of the charter fishing industry	10	10	0
Economic survey of recreational fishing	80	80	0
Estuarine artificial reefs deployment	591	505	86
Expenditure committee meeting expenses	33	18	15
Developing environmentally friendly recreational fishing gears and practices	335	219	116
Fish aggregation devices (FADs)	219	218	1
Fishcare volunteer program	611	475	136
Fish cleaning tables – South Coast	17	10	7
Fish cleaning tables – Port Stephens area	17	15	2
Fishing 4 Therapy workshops for the physically and mentally disabled	3	3	0
Fisheries officers (9 coastal officers)	1,053	982	71
Fisheries officers (mobile squads)	471	411	60
Fish habitat restoration extension officer	167	150	17
Fishing platform - Camden Haven	100	80	20
Fishing platform – Moruya	58	58	0
Fishing platform - Stockton	32	32	0
Gamefish tagging program	137	138	-1
Gamefish tournament monitoring	231	138	93
Greater Sydney region recreational fishing survey public web portal	26	26	0
Improving angler access to South Coast fishing spots	26	26	0
Marine stocking of important recreational fish species in coastal waters	300	300	0
Monitoring of marine stocking	570	324	246
Monitoring of offshore artificial reefs	218	160	58
Movements of key recreational fishing species research program	31	31	0
Mulloway angler research program	345	178	167
Pipi research	56	37	19
Promoting responsible fishing at Port Macquarie & Ballina Marine Discovery centres	71	63	8
Recreational fishing access officer (coastal)	138	116	22
Recreational Fishing Alliance rock fishing safety officer	234	70	164
Recreational fishing trust executive officer	164	186	-22

Appendix 21 – Fisheries Trust Fund Reports (continued)

Project	Total Available 2014-15* \$'000	Actual Expenses 2014-15 \$'000	Carry Forward \$'000
Recreational fishing publications program	143	129	14
Recreational fisher survey workshops	15	10	5
Relocation of large fish from Eraring Power Station canal system	77	24	53
Research on blood worms	21	15	6
Research on Dolphinfin tagging and cost effective sampling methods	31	31	0
Research on maximising survival of released fish	6	6	0
Research on recreational fishing havens	15	15	0
Research on recreational fishing and ciguatera poisoning	35	20	15
Research on life history of drummer	8	8	0
Research on mangrove jack biology	6	6	0
Research survey on licence churn	31	9	22
Restoration of missing underwater forests in Sydney	11	11	0
Small grants program	100	59	41
Statewide survey of recreational fishing in NSW	243	166	77
Stockton recreational fishing platform	32	32	0
Study on landed fish at gamefishing tournaments	39	29	10
Trust governance project	147	116	31
Total	9,706	7,439	2,267

* The total available 2014-15 consists of allocations from the trust fund in 2014-15 and amounts carried forward from 2013-14.

Note: Amounts in the above table are unaudited results. Whilst the operations of the Trust are undertaken by the department, the Recreational Fishing (Saltwater) Trust Fund is not controlled by the department, and is reported and audited separately from the department.

Joint funding activities

Funds from the Recreational Fishing (Freshwater) Trust Fund and the Recreational Fishing (Saltwater) Trust Fund were jointly used for the following programs:

Project	Total Available 2014-15* \$'000	Actual Expenses 2014-15 \$'000	Carry Forward \$'000
Stocking of Mangrove Jack	81	72	9
Fishing guides for recreational fishers	190	225	-35
Fishing promotion	37	1	36
Fishing workshops for children	56	43	13
Get hooked....it's fun to fish school education program	435	421	14
NSW fish habitat partnership	30	25	5
Recreational fishing fee administration	1,527	2,080	-553
Recreational fishing fee renewal notice	165	37	128
Recreational fishing fee research database	90	6	84
Recreational Fishing Infrastructure Manager	141	142	-1
Tournament management and promotion	139	160	-21
Total	2,891	3,212	-321

* The total available 2014-15 consists of allocations from the trust fund in 2014-15 and amounts carried forward from 2013-14.

Amounts in the above table are unaudited results. Whilst the operations of these Trusts are undertaken by the department, the Recreational Fishing (Freshwater) Trust Fund and the Recreational Fishing (Saltwater) Trust Fund are not controlled by the department, and are reported and audited separately from the department.

Appendix 22 – Mineral resources fund reports

Minerals and Petroleum Administrative Fund

The department incurred expenditure of \$17.108 million in the 2014-15 year from the Minerals and Petroleum Administrative Fund. The breakup of the expenditure is as follows:

Activity	Expenditure (\$'000)
Rehabilitation of derelict mines	5,635
Environmental regulation of minerals, petroleum and mining activities	2,195
Compliance and enforcement of obligations created by the grant of a right to explore, extract or produce petroleum or minerals	3,281
Enhanced communication and community liaison functions	1,993
Development and implementation of the Common Ground application	504
Other regulatory and administrative activities including titles, geoscience land use and overheads in relation to the minerals and petroleum industries	3,500
Total	17,108

Minerals and Petroleum Investment Fund

The department incurred expenditure of \$6.799 million in the 2014-15 year from the Minerals and Petroleum Investment Fund. The breakup of this expenditure is as follows:

Activity	Expenditure (\$'000)
Exploration Investment Attraction	172
Cooperative Drilling	613
Geoscience Information & Delivery	2,437
Regional Mapping & Exploration Geoscience	2,013
Mineral System Studies	895
Coal & Petroleum Basin Studies	669
Total	6,799

Small-Scale Titles Levy Fund

The expenditure from the Small-Scale Titles Levy Fund in the 2014-15 year was \$50,243. The money in this fund is collected via industry levies since 1 January 2015 and the distribution of the funds was as follows:

Activity	Expenditure (\$)
Rehabilitation Works	10,032
Road Works	39,486
Mullock Dump Works	725
Total	50,243

Appendix 23 – Cost of annual report production

The total external cost of producing the NSW Trade & Investment 2014-15 Annual Report was \$3,960 (excl GST).

Appendix 24 – Response by Department Head

The Auditor General has raised a significant issue in the course of the 2014-15 audit in relation to the completeness and accuracy of accounting for Crown Land. Improvements have been made since the previous financial year, however further work will be undertaken to continue addressing the issue raised.

Appendix 25 – Research and development

NSW Department of Primary Industries

The NSW Department of Primary Industries (NSW DPI) manages a significant research portfolio with a total expenditure of more than \$90 million per year. About half of the investment comes from partnerships, alliances and collaborations. These arrangements make NSW DPI one of the largest primary industries research organisations in Australia, with more than 900 active projects. Many of NSW DPI's scientists lead their field internationally, with NSW DPI scientists ranked in the top 1% of world research institutions in agricultural science, and plant and animal science.

NSW DPI's partnerships and collaborations enhance its capacity to provide research that underpins and drives productivity growth in the state's primary industries, and to address key environmental and social issues with primary industries. The research activities of NSW DPI play a key role in preparing the state's primary industries for the challenges of the future.

NSW DPI is involved with seven Cooperative Research Centres (Table 1), which along with 37 significant co-investors (Table 2), contribute to research activities. We further collaborate with a wide range of universities within and outside of Australia, CSIRO and state departments from other jurisdictions. A number of these arrangements have been formalised in significant alliances (Table 3).

Table 1. Current Involvement with Cooperative Research Centres (CRCs)

CRC Name
Australasian Invasive Animals CRC
Future Farm Industries CRC
Australian Biosecurity CRC for Emerging Infectious Disease
Sheep Industry Innovation CRC
CRC for High Integrity Pork
CRC for Polymers
Plant Biosecurity CRC

Table 2. Significant Co-investors

AusAid
 Australian Centre for International Agriculture Research
 Australia Pork Limited
 Australian Grape & Wine Authority
 Australian Wool Innovations
 Cotton R&D Corporation
 Dairy Australia
 Department of Sustainability, Environment, Water, Population and Communities
 Department of Agriculture (Cwlth)
 Department of Environment & Climate Change
 Department of Water & Energy
 Environment Protection Authority
 Environmental Research Trust / Environment Australia
 Fish Conservation Trust
 Fisheries Research & Development Corporation
 Forest & Wood Products Australia
 Freshwater Trust
 Grains R&D Corporation
 Horticulture Innovation Australia
 Local Government Authorities
 Local Land Services Central Tablelands
 Local Land Services Central West
 Local Land Services Hunter
 Local Land Services Murray
 Local Land Services North Coast
 Local Land Services Northern Tablelands
 Local Land Services Western
 Meat & Livestock Australia
 Murray Darling Basin Authority
 National Parks & Wildlife Service
 Rural Industries R&D Corporation
 Saltwater Trust
 Seafood Coop Research Centre
 South Australia Research & Development Institute
 Sydney Catchment Authority
 Sydney Metropolitan Catchment Management Authority
 Wildlife Health Australia

Appendix 25 – Research and development (continued)

Table 3. Formal Alliances

Alliance	Key partners
Animal Genetics and Breeding Unit	University of New England
National Grape and Wine Industry Centre	Charles Sturt University
EH Graham Centre for Agricultural Innovation	Charles Sturt University
Coastal Agricultural Landscapes Centre	Southern Cross University
NSW Centre for Animal & Plant Biosecurity	University of Sydney
AusGem – Australian Centre for Genomic Epidemiological Microbiology	University of Technology Sydney
University of Newcastle and DPI Centre for Balanced Land Use	University of Newcastle
Synthetic Biology Collaboration	Macquarie University
Australian Cotton Research Institute	CSIRO

Business NSW / Arts NSW

During 2014-15 research and development was commissioned to inform the development and promotion of the NSW business, investor and skilled migration program, supporting the growth and competitiveness of the NSW economy.

1. Market research was undertaken by BDA Marketing and Planning Pty Ltd to identify and analyse priority international markets, and the drivers and influencers to attract skilled, business and investor migrants to NSW. \$154,000 (incl. GST) was expended in 2014-15.
2. Pricewaterhouse Coopers was engaged to undertake research and analysis of best practice and competitive approaches and prepare a comprehensive business development plan for the NSW migration program. \$99,378.67 (incl. GST) was expended in 2014-15.
3. The Centre for International Economics was commissioned to undertake analysis to inform the nomination process for skilled occupations under the NSW Skilled Migration program. \$18,150 (incl. GST) was expended in 2014-15.

Industry Connect – Knowledge Hubs

Knowledge Hubs are industry-led collaborative partnerships centred on NSW industry sectors which bring businesses together with research and industry associations. Their purpose is to share information, direct research and collaborate through shared projects to drive innovation and create shared value. The department has supported five Knowledge Hubs which, with their project partners, contribute to research activities.

The department contributed to a research paper commissioned by the Financial Services Knowledge Hub titled *'Unlocking the potential: the Fintech opportunity for Sydney'*. The paper identifies key enabling conditions for Fintech to flourish, setting out what Sydney needs to do to compete, thrive and become a leading Fintech hub in the Asia Pacific region. Total cost expended in 2014-15 was \$20,000.

The department contributed to a research paper commissioned by the Financial Services Knowledge Hub titled *'Bringing benefits to all: How Sydney's financial services sector leads the Australian economy'*. The paper investigates the broader impact of Sydney's financial services sector in the state and national economy, and what role this sector can play going forward. Total cost expended in 2014-15 was \$20,000.

Appendix 25 – Research and development (continued)

The department provided funding to the Financial Services Knowledge Hub to conduct research into financial services regulation through diverse industry consultation. Discussions focused on issues around the extent to which the current regulatory regimes, in which the Fintech sector operates, ensure both that the consumer interest is protected and that the regulatory environment encourages Fintech innovation and entrepreneurship. Total cost expended in 2014-15 was \$10,000.

The department provided funding to the Financial Services Knowledge Hub to conduct research into government grants and incentive programs for start-ups. Total cost expended in 2014-15 was \$10,000.

The department provided funding to the Medical Technology Knowledge Hub to undertake a comprehensive skills study during 2014-15 and 2015-16. This study is an audit of current skills in the industry through research, surveying and engagement with industry to better understand who is working in the industry now and who will be in the future, where the shortages are and what we can do to plan for future skills needs. Total cost expended in 2014-15 was \$50,000.

The department provided funding to the Energy Innovation Knowledge Hub to complete research and review of energy programs. The aim is to have industry and association groups share innovation outcomes and findings from sponsored energy related industry programs. Total cost expended in 2014-15 was \$30,000.

Smart Work Hubs Pilot Program

The NSW Government has supported the establishment and operation of a number of industry-run Smart Work Hubs in areas with large commuter populations. Five Smart Works Hubs are located in Western Sydney and the NSW Central Coast, at:

- Rouse Hill
- Oran Park
- Wyong
- Penrith, and
- Gosford.

The objective of the Smart Work Hubs Pilot Program is to determine if Smart Work Hubs are suitable for further private sector investment by demonstrating the various operating models, potential market opportunities and economic and productivity benefits that Smart Work Hubs can create. Smart Work Hubs funded under the Program will operate for a minimum of twelve months. Using high-speed Internet and

information technologies they will cater to workers who would otherwise commute to the city.

The department engaged the University of Newcastle to manage the collection and evaluation of data on the operation of the Smart Work Hubs Pilot Program. Total cost expended in 2014-15 was \$104,551.

Collaborative Economy

The department contracted Creative Labs to conduct research to better understand the nature and potential impact of the collaborative economy in general, including in regional NSW. The research focussed on exploring existing opportunities to boost local economic development, entrepreneurship and innovation, and to strengthen regional economies. Total cost expended in 2014-15 was \$26,500.

Exporter and Investor Survey

During 2014-15 the department commissioned an exporter and investor survey to provide a comprehensive investigation of the needs of NSW exporters and inward investors. The survey results will inform NSW Government programs for trade and investment attraction to ensure they are well-targeted to drive jobs growth and economic development outcomes for NSW. The survey work was carried out by Hall & Partners/Open Mind Pty Ltd at a cost of \$138,651.

Appendix 25 – Research and development (continued)

Regional prospectus research

During 2014-15 the department commissioned research into benefits and options for a regional investment or value prospectus, in response to a range of regional NSW stakeholders identifying potential value from such a prospectus in driving regional economic growth. The research investigated how a regional prospectus could provide a cost-effective mechanism to achieve the following benefits:

- Promote industry and investment opportunities in regional NSW
- Raise the profile of NSW regions
- Market regions' local businesses and industries to potential customers and investors
- Highlight regional competitive advantages and emerging industry opportunities, and
- Provide current information to support investment-related decision making.

Total cost expended in 2014-15 was \$26,977.50 (incl. GST).

Market intelligence reports

Market intelligence reports were commissioned during 2014-15 to provide expert advice on opportunities for key NSW industry sectors in the China, Japan, Korea, and India markets. This research also informed departmental advice to the NSW Department of Premier and Cabinet on key trade and investment opportunities for the NSW Government's Japan and Korea Country Strategies. The total cost of the commissioned market intelligence reports was \$108,112.73. The work was undertaken by: Alan Morrell (China market analysis); Mike Moignard (India market analysis); Elizabeth Masamune (Japan market analysis); and Young Yu (South Korea market analysis).

Arts NSW

Meeting of Cultural Ministers

As a member of the Meeting of Cultural Ministers (MCM) and in conjunction with the Commonwealth, States and Territories, NSW contributes funding to a Cultural Special Account. This account supports a range of cultural data projects including funding a program of work by the Australian Bureau of Statistics (ABS) through the National Centre for Cultural and Recreation Statistics (NCCRS). In 2014, the ABS discontinued funding for the NCCRS and withdrew from the Memorandum of Understanding (MoU) with the Commonwealth to deliver the cultural data work program. The NSW contribution to the Cultural Special Account in 2014-15 of \$62,777.76 was under expended due to closure of NCCRS. A subsequent MoU is in the process of being negotiated between the Commonwealth and the ABS to continue to deliver key statistical work.

Arts NSW has commissioned, with the other Australian jurisdictions that are members of the Statistics Working Group under the Cultural Officials Working Group, the second Arts Participation Survey which builds on the 2009 survey 'More Than Bums On Seats'. The survey provides a comprehensive picture of both how Australians are involved in the arts today, and how attitudes and behaviors are changing. NSW took part in the national survey and has commissioned additional survey questions and a greater survey depth in key localities across the state at a cost of \$8,000. The survey report 'Arts in daily life – NSW Arts Participation 2013' was released in December 2014.

Recalibrating Culture

Recalibrating Culture is an Australian Research Council funded project lead by Western Sydney University to examine cultural production and consumption in Greater Western Sydney. As an industry participant Arts NSW is contributing \$15,000 over 3 years.

A partnership between Western Sydney University, Arts NSW, six local governments, and the Information and Cultural Exchange in Parramatta, this research project will provide insight into current trends and drivers in cultural employment and activity.

Appendix 25 – Research and development (continued)

Arts and culture sector analysis

ACIL Allen Consulting was commissioned by the department to undertake an analysis of the economic and social benefits that flow from the arts and culture sector as well as the potential market failures in the sector.

There were two main objectives with this project. The first was to have a better understanding of the benefits that flow to the state and the community from the arts and culture sector. The second was to understand what market failures are relevant to the arts and culture sector and which might therefore warrant intervention by the government. The final report was delivered in November 2014 at a cost of \$96,086.

Sydney Culture Pass

A key action under *Create in NSW: the NSW Arts and Cultural Policy Framework* is to investigate a Sydney Culture Pass, to integrate ticketing and benefits across arts and cultural organisations. The Sydney Culture Pass will be designed in partnership with each arts and cultural organisation and will help boost the visitor economy. Options for benefits include concessional entry, priority access and discounts at venue stores and cafes. Arts NSW commissioned work in April 2015 to scope existing national and international models to inform design options, at a cost of \$19,691.

Screen NSW

Producer Internship Placement Research Project

Screen NSW's Strategic Opportunities Program 2014-15 provided \$10,000 to Metro Screen for a Producer Internship Placement Research Project.

Metro Screen undertook a research project to identify and address the gap in professional development pathways for early career screen producers with limited experience but demonstrated talent and potential. The research undertaken was to explore how Metro Screen could fill that gap to build meaningful opportunities for early career emerging producers. Metro Screen consulted with a range of industry stakeholders including production companies, screen agencies, Screen Producers Australia, Information and Cultural Exchange, Screen Hunter and Screenworks to ensure that recommendations were in line with industry needs and current trends, and focused on filling gaps in the professional development pathways of emerging

producers in Sydney, Western Sydney and regional NSW.

The project produced a comprehensive research report and marketing plan.

Travelling Film Festival research

Screen NSW's Strategic Opportunities Program 2014-15 provided \$11,612 to the Sydney Film Festival for research into the Travelling Film Festival (TFF). In 2015, Sydney Film Festival engaged Louis Randall Creative Consulting to review its NSW touring program to identify potential locations, audiences and partnerships for TFF future expansion in regional NSW. A second phase of research is concentrated on Western Sydney, looking at potential locations, audiences and partnerships. The project will result in a comprehensive research report and a four-year strategic plan for the TFF.

Responsible Gambling Fund

In 2014-15 the NSW Government's Responsible Gambling Fund (the Fund) continued its active role in supporting gambling-related research. Managed by the Office of Liquor, Gaming and Racing (OLGR) on behalf of the Fund, the research program aims to increase understanding of the impacts of gambling and to provide important input into the Government's responsible gambling policies and programs.

As well as funding state-specific research, funding has also been provided to a national gambling research program called Gambling Research Australia. This program is a partnership between the Commonwealth and State and Territory Governments to initiate and manage cost-effective and relevant national gambling research.

Research projects supported by OLGR in 2014-15 are summarised in Table 4. Detailed information about the research program is available in the Responsible Gambling Fund's annual report, available from the [OLGR website](http://www.olgr.nsw.gov.au/gaming_rgf_research.asp)³².

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http://www.olgr.nsw.gov.au/gaming_rgf_research.asp

Appendix 25 – Research and development (continued)

Table 4. Research projects supported by the Office of Liquor, Gaming & Racing in 2014-15

Agency	Purpose	Amount (\$)
Completed Research		
Southern Cross University	Research into alternative treatments for problem gambling	\$30,000
Schottler Consulting	Impact of Structural Characteristics of Electronic Gaming Machines	Research funded by Gambling Research Australia*
ORC International	Marketing of Sports Betting and Racing	Research funded by Gambling Research Australia*
Ongoing Research		
University of Sydney	Gambling harm minimisation research	\$263,566
Australian National University's Centre for Gambling Research	Longitudinal study of clients of Gambling Help services	\$434,498 (NSW component of funding)
Southern Cross University	The Use of Social Media in Gambling	Research funded by Gambling Research Australia*
Turning Point Alcohol and Drug Centre	Gambler Self-Help Strategies	Research funded by Gambling Research Australia*
South Australian Centre for Economic Studies	Responsible Gambling and Casinos	Research funded by Gambling Research Australia*
Market Solutions	Loyalty Programs	Research funded by Gambling Research Australia*
Central Queensland University	Innovations in Traditional Gambling Products	Research funded by Gambling Research Australia*
New Research		
<i>To be determined</i>	Impact of the Gambling Help Services	\$100,000

* The NSW Government contributes \$290,000 each year to Gambling Research Australia, as the national gambling research partnership between the Commonwealth and State and Territory Governments.

Appendix 25 – Research and development (continued)

Office of Science and Research

Research Attraction and Acceleration Program (RAAP) expenditure 2014-15

The RAAP supports innovation and investment in the state's research and development capacity, primarily through the leveraged funding of high-impact research and research infrastructure.

In 2014-15:

- \$8 million in funding was allocated to National ICT Australia (NICTA) to support high-impact ICT research. NICTA has been valuable to the NSW Government as it undertakes contract research with applications to hard policy problems in areas such as health, transport and water.
- \$500,000 was allocated to the successful TechVouchers program. The Program provides small to medium enterprises (SMEs) seed funding of up to \$15,000 to help them engage with NSW universities and public sector research organisations, and access equipment and expertise.
- \$500,000 in funding was awarded to Macquarie University to lead Australia's participation in the global Yeast 2.0 project. The Project aims to create the world's first synthetic yeast genome.
- \$300,000 was directed to the Australian Synchrotron to fund the NSW Industry Synchrotron Access Scheme. Under the arrangement, NSW industry is directly accessing, and benefiting, from the Synchrotron's technical capabilities and staff expertise.
- \$290,000 was allocated to the Conference Sponsorship Program (CSP), administered by the NSW Office of Science & Research (OSR). Almost 50 research conferences across NSW were awarded funding during two CSP competitive grants rounds.
- Close to \$250,000 was spent on supporting science engagement and outreach activities – including National Science Week celebrations, and events hosted by a network of 19 Regional Science Hubs operating statewide. Funding was also provided to the Australian Science Media Centre (AusSMC), Engineers Australia, the National Youth Science Forum, UNSW Innovation Awards, and the Science and Research Breakfast Seminar Series hosted by the Chief Scientist & Engineer.
- \$130,000 was spent on the annual NSW Science & Engineering Awards, which seek to recognise excellence and reward the state's leading researchers for cutting-edge work that has generated economic, environmental, health, social or technological benefits for New South Wales. The Scientist of the Year received a cash prize of \$55,000 and eight category winners each received \$5,000 in prize money.
- \$82,000 was allocated to fund the Science and Engineering Student Competition Sponsorship Program which offers grants to support research by teams of NSW university students attending science, technology, engineering and mathematics competitions domestically and internationally.
- \$70,000 in co-investment support was provided for the Basin GENeSIS Hub, which was successful in its bid for funding under the Commonwealth's Industrial Transformation Research Program. The research to be undertaken by the Hub, based at the University of Sydney, is of high importance to New South Wales. Characterising sedimentary basins is crucial for understanding extraction activities including for coal, conventional gas and coal seam gas projects.
- \$25,000 was invested to jointly-fund with StudyNSW the Interactive NSW Research Map, which showcases the State's higher education, science, and research and development capabilities in an easy-to-use geospatial format. The Map is hosted on the NSW Chief Scientist & Engineer's website.

More widely, the Office of the Chief Scientist & Engineer (in which the Office of Science & Research sits) worked across the state in multiple portfolios in 2014-15 to address key policy issues for the NSW Government. These projects covered areas as diverse as health, environment, roads, energy and mining.

Appendix 25 – Research and development (continued)

Resources & Energy

Coal Innovation NSW Fund³³

The Coal Innovation Administration Act 2008 established the Coal Innovation NSW Fund (the fund). The purpose of the fund includes the provision of funding for research into, and development of, low emissions coal technologies, as well as the provision of funding to increase public awareness and acceptance of the importance of reducing greenhouse gas emissions through the use of low emissions coal technologies.

The key programs implemented under Coal Innovation NSW include the Delta Carbon Capture and Storage Demonstration Project, NSW CO₂ Storage Assessment Program (including the Darling Basin Drilling Program), and the Research and Development program. These projects involved work with a number of research bodies, including the University of Newcastle and the CSIRO.

Details of the projects are as follows:

Delta Carbon Capture and Storage (CCS) Demonstration Project, Stage 1, is a \$28.3 million jointly funded project with the Commonwealth and Australian Coal Association Low Emissions Technologies (ACALET). Due to the withdrawal of funding by the Commonwealth Government following the 2014 Federal Budget, the Delta CCS project became unviable and was terminated in early 2014-15.

NSW CO₂ Storage Assessment Program, including the Darling Basin Drilling Program, is a \$54.3 million program jointly funded with the Commonwealth and ACALET and expected to run until 2015. The aim of this program is to find and assess long-term storage options for CO₂ captured from fossil fuel electricity generators and industry.

In the Darling Basin Drilling Program, two wells were drilled near Cobar and Wilcannia. Preliminary results have been positive for the last well drilled and computer modelling from data received reveals that the porous sandstones may be capable of permanently storing 50 years of CO₂ emissions from one of NSW's coal fired power stations.

For 2014-15, total expenditure on the Darling Basin Drilling Program was \$588,160.

Three projects of the Coal Innovation NSW Research and Development program remain ongoing in 2014-15. They are:

- The **Direct Carbon Fuel Cell**, with the University of Newcastle, investigating efficient electricity generated directly from coal through the chemical oxidation of coal which has been ground and purified of contaminants
- **Mineral Carbonation International**, a joint venture with the University of Newcastle, Orica, Greenmag and Australian Government trialling the mineral carbonation process that transforms captured CO₂ emissions into forms of carbonate rock for potential use as new building materials in the construction industry, and
- **Demonstration of Ventilation Air Methane Regenerative After Burner technology** with Centennial Coal, to mitigate fugitive methane emissions escaping from underground coal mines.

For 2014-15, total expenditure by the fund on research and development projects was \$1,195,347.

Coal Innovation NSW is also a member of the CRC for Greenhouse Gas Technologies (CO₂CRC), for the period 2009 to 2015. Membership fee is \$250,000 per annum.

Geological Survey of NSW

The Geological Survey of NSW (GSNSW) participates in and contributes to the following geoscientific research collaborations:

- As an affiliate member of the Deep Exploration Technologies CRC (2010-18), a \$145 million collaboration that delivers research programs in more successful, cheaper and safer ways to drill, analyse and target deep mineral deposits. Annual affiliate membership fee of \$11,000.
- As operator of the NSW node of the AuScope National Virtual Core Library, a collaborative infrastructure project led by CSIRO that supports mineral exploration by researching Australian mineral systems through extensive hyperspectral logging and imaging of archival and newly submitted drillcore. The contract for maintenance of the HyLogger™ system and software upgrades is renewed on an annual basis. The 2014-15 fee was \$86,000.

³³ Whilst the department supports its operations, Coal Innovation NSW is not controlled by the department and is reported and audited separately from the department.

Appendix 25 – Research and development (continued)

- NSW Southern Thomson Orogen Project. A three-year collaborative project with Geoscience Australia and the Geological Survey of Queensland (2013-16) to carry out geophysical and geochemical data collection, detailed studies of selected sites and local stratigraphic drilling. GSNSW expenditure in 2014-15 was \$672,000.
- Australian Research Council (ARC) linkage project to test geodynamic models in the Southern Thomson Orogen - led by the University of Newcastle, with GSNSW, Geological Survey of Queensland, Queensland University of Technology and the University of Queensland. The 3-year project commenced in early-2015. GSNSW contribution to the project is in-kind support and \$30,000 per year for 3 years.
- The AMIRA UNCOVER Roadmap project, a 12 month desktop study that maps out the research required to support mineral exploration in covered terrains. GSNSW contributed \$5,000.
- Support of \$9,081 for a University of Newcastle Honours research project in the East Riverina, focussed on potential field modelling, metamorphic and structural studies.
- Support of \$2,460 for a UNSW Honours research project focussed on the geological evolution of the Tamworth Belt.
- \$10,195 in support of a Royal Melbourne Institute of Technology (RMIT) review of spectral and geophysical data to aid GSNSW's mapping in the northern East Riverina.
- PALM paleomagnetic and rock magnetic laboratory at Newcastle Institute for Energy and Resources. Ongoing project, externally funded.
- ANU joint ARC funded project on imaging the lithosphere under SE Australia based on earthquake records & ambient noise tomography. No contribution in 2014-15. Project has now concluded.
- CSIRO Wagga hydrogeochemistry project (2013-2015). No GSNSW contribution in 2014-15. The data was collected in March and May 2013, a draft report was received in December 2014, and final report is due in July 2015.
- Joint paleontological research (no cash contribution) with Charles University, Prague, the University of Missouri and Macquarie University.

Appendix 26 – Waste

NSW Trade and Investment is committed to the NSW Government Resource Efficiency Policy (GREP) and promotes minimisation, reuse and recycling of generated wastes. The waste reduction component of the GREP requires government agencies to ensure they reduce the creation of wastes, and warrants that any wastes they do generate are separated for collection and recycling.

Several of the larger sites of the department have instigated the *Waste Watcher Station* series of recycle bins. Desk side garbage bins, which previously were simply a receptacle for all waste, have been removed and replaced with separate material-specific recycle bins (paper only, glass/plastics, organics, and general waste). These are strategically placed around the floors of these tenancies. The necessity of staff now having to walk to a waste recycling station promotes the program, which also stimulates awareness of environmental issues in the office.

The department supports the following policies:

- Purchasing items with recycled content when possible
- Purchasing items with the minimum quantity of packaging
- Sending reports, memos and letters electronically
- Encouraging the use of non-toxic cleaning products
- Encouraging E-Waste recovery from the general waste stream and "mobile mustering" for the recycling of mobile phones and batteries, and
- Shredding paper to use for packaging material.

The department continues to support waste minimisation which aims to eliminate waste before it is produced and reduce its quantity and toxicity. Prevention is the primary goal, followed by reuse, recycling, treatment and appropriate disposal.

Appendix 27 - Implementation of Recovery and Threat Abatement Plans

Recovery plans relating to threatened fish and marine vegetation are prepared under the *Fisheries Management Act 1994* (the Act). The plans identify the actions required to recover the species to a position of viability in nature. Similarly, threat abatement plans are prepared to address key threatening processes listed under the Act, and they identify actions required to reduce the impact of threatening processes.

NSW DPI is the lead implementation agency, however each plan also identifies other government agencies, authorities, councils and community groups that have a role and responsibility to contribute to implementing recovery and threat abatement actions. Public authorities are required to report on actions taken to implement measures for which they are responsible in their annual report to Parliament.

Surveys of populations of threatened species are undertaken as part of broader fish community assemblage surveys, as well as NSW DPI's threatened fish monitoring program. Threatened species compliance operations continue as does distribution of information brochures and installation and maintenance of relevant signage. Habitat improvement works are also undertaken to benefit threatened species, as well as aquatic biodiversity more generally.

A Priorities Action Statement (PAS) is located on the [NSW DPI website](http://www.dpi.nsw.gov.au/fisheries/species-protection/priorities-action-statement)³⁴ and lists prioritised recovery actions and threat abatement actions for all threatened species listings under the *Fisheries Management Act 1994*.

This report only relates to actions taken by NSW DPI to implement measures identified in recovery and threat abatement plans. Six recovery plans and one threat abatement plan have been finalised to date, as reported below.

1. Eastern Freshwater Cod (*Maccullochella ikei*)

A seasonal (August, September and October) ban on all forms of fishing continues in the Mann–Nymboida River system to minimise disturbance of Eastern Freshwater Cod (EFC) during the breeding season. Targeted compliance operations were undertaken during the year and additional signage advising of the fishing ban was erected at strategic river access points.

A range of research and population monitoring programs are in progress. These include ongoing monitoring and tagging programs in both the Clarence and Richmond River systems. A study of the movement patterns and habitat selection of EFC in the Mann River was published:

Butler, G. et al (2014), Movement patterns and habitat selection of the Endangered eastern freshwater cod *Maccullochella ikei* in the Mann River, Australia, ENDANGERED SPECIES RESEARCH, Vol. 23: 35–49.

NSW DPI commenced work on the 10 year statutory review of the EFC recovery plan during 2014-15.

2. Oxleyan Pygmy Perch (*Nannoperca oxleyana*)

NSW DPI provided information, reviewed and approved the Threatened Fish Management Plan for the Woolgoolga to Ballina Pacific Highway Upgrade. This plan will ensure minimal impact on Oxleyan Pygmy Perch (OPP) during construction.

NSW Roads and Maritime Services (RMS) engaged consultants to undertake studies of known and potential locations of OPP populations in the area. As part of the construction work new drought refuge habitat will be created and incorporated into the National Park estate. Further monitoring has been undertaken of OPP populations and the drought refuge and connectivity study has been completed.

This work has increased knowledge of OPP populations, habitat and connectivity requirements. As part of the development approval for the road construction, a biodiversity offset of 10 ha is required for OPP. During 2014-15 a potential offset area was identified on private land, located upstream of known habitat in the Tabbimoble area. NSW DPI also worked with RMS to develop translocation protocols for OPP captured during dewatering and creek diversion activities required for the highway upgrade construction.

NSW DPI commenced work on the 10 year statutory review of the OPP recovery plan during 2014-15.

3. Silver Perch (*Bidyanus bidyanus*)

Population and distribution surveys continue as part of broader fish community assemblage surveys. NSW DPI continued to collect and store genetic samples opportunistically with a view to undertaking detailed population genetic analysis when sufficient samples are available.

³⁴ www.dpi.nsw.gov.au/fisheries/species-protection/priorities-action-statement

Appendix 27 – Implementation of Recovery and Threat Abatement Plans (continued)

A review of the conservation status of Silver Perch in New South Wales has commenced, following its national listing as critically endangered under the Commonwealth *Environment Protection and Biodiversity Conservation Act 1999*.

4. Trout Cod (*Maccullochella macquariensis*)

The conservation stocking program in the upper Macquarie region (above Lake Burrendong) continued with approximately 20,000 fish stocked during the reporting period.

A Ministerial order to permit recreational fishing for Trout Cod of stocked fish in specified impoundments was approved in November 2014. The environmental, social and economic impacts of the order were assessed in a Species Impact Statement exhibited for public comment in 2012. Approximately 4,000 Trout Cod fingerlings were stocked into Talbingo Dam, south of Tumut, for recreational fishing purposes.

5. River Snail (*Notopala sublineata*)

A population of *Notopala sublineata* collected from pipes and tanks on Banrock Station in South Australia is being held at Narrandera Fisheries Centre. Observations of the habitat preferences and breeding behaviour of the species continue to be undertaken. Attempts to collect further individuals during flushing of irrigation pipes at Dareton in June 2015 were unsuccessful.

The Fisheries Scientific Committee has made a proposed determination to upgrade the status of this species to critically endangered and change its name to Darling River Snail.

A Masters Degree thesis on the River Snail was completed in 2015:

Mitchell P.K. (2015), *Notopala sublineata*: An Endangered Snail within the Murray-Darling Basin, NSW. M.Sc., Macquarie University.

6. Black Rockcod (*Epinephelus daemeli*)

A study of juvenile Black Rockcod abundance and habitat sites in NSW was published:

Harasti, D. et al (2014), Where are the little ones: distribution and abundance of the threatened serranid *Epinephelus daemeli* (Gunther, 1876) in intertidal habitats in New South Wales, Australia, *Journal of Applied Ichthyology*, 1-9.

NSW DPI continued to support surveys for Black Rockcod by the Nature Coast Marine Group on the state's south coast.

Removal of large woody debris - Key Threatening Process

The removal of large woody debris is listed as a key threatening process because it negatively impacts two or more threatened species, specifically the endangered Eastern Freshwater Cod (*Maccullochella ikei*) and Trout Cod (*Maccullochella macquariensis*), and well as the vulnerable Macquarie Perch (*Macquaria australasica*) and Silver Perch (*Bidyanus bidyanus*). The department prepared a threat abatement plan to address this key threatening process in 2007. During 2014-15 the department continued to implement the plan, installing 72 individual trees in 14 snag complexes in the Macquarie River and 15 snags across five sites on the Horton River.

Joint Management Agreements

The Minister may enter into a joint management agreement under Part 7A of the *Fisheries Management Act 1994* with one or more public authorities for the management, control, regulation or restriction of an action that is jeopardising the survival of a threatened species, population or ecological community. There are joint management agreements in force during the 2014–15 year for the NSW Shark Meshing (Bather Protection) Program.

The agreements are between the Minister for Primary Industries and the Secretary, NSW Trade & Investment; and between the Chief Executive, Office of Environment & Heritage and the Secretary NSW Trade & Investment. The Fisheries Scientific Committee and the Scientific Committee must conduct an annual review of the performance of the parties to the joint management agreements and advise the Minister and Secretaries of any deficiencies in the implementation of the agreements.

The 2014-15 performance report for the NSW Shark Meshing (Bather Protection) Program, and the Fisheries Scientific Committee's review of this report, are available for public inspection on the NSW DPI website³⁵.

³⁵ www.dpi.nsw.gov.au/fisheries

Appendix 28 – Multicultural Policies and Services Program

NSW government agencies are required to plan for a culturally, linguistically and religiously diverse community. The current mechanism for doing this is the Multicultural Policies and Services Program, which is a whole of government program overseen by Multicultural NSW.

The department is committed to the *Community Relations and Principles of Multiculturalism Act 2000* (the Act) and the NSW Government's aims and objectives for multiculturalism as set out in the Multicultural Policies and Services Program. Each NSW government agency is required to have a current multicultural plan outlining how it will conduct its business within a culturally, linguistically and religiously diverse society.

During 2014-15, the department implemented key actions from the NSW Trade & Investment Multicultural Plan 2014-16. The plan guides the department's contribution to the NSW Government's multicultural agenda and ensures we meet our obligations under the Act.

Specific measures and strategies to address the needs of Aboriginal and Torres Strait Islander people are not reported through the Multicultural Policies and Services Program in New South Wales.

Following is a summary of multicultural outcomes achieved by NSW Trade & Investment during the 2014-15 financial year.

Human resources

A number of strategies were undertaken by the department during 2014-15 designed to enhance its capacity to serve culturally and linguistically diverse (CALD) communities and to employ and train people with linguistic and cultural expertise.

The department worked to identify and support the linguistic and inter-cultural skills needed within our client-facing positions, to ensure that business needs are serviced by appropriate human resourcing. Specific training needs are being integrated into staff personal development plans. The department included multicultural awareness training and information about its equity policies in online training modules for existing and new staff during 2014-15. The department is continuing to implement a project to increase the uptake of equal employment opportunity data in human resources systems.

Multicultural provision in corporate accommodation

A key action implemented by the department during 2014-15 was the creation of multi-purpose rooms, available for private religious observation requirements for staff and visitors, as part of a broad range of accommodation improvements undertaken in Sydney, Parramatta, Orange and other regional office locations. Integrating multicultural considerations into the department's planning and corporate operations, and communicating these opportunities to staff, are important activities contributing to the department achieving cultural diversity outcomes.

Skills and education

The department is committed to providing vocational education and qualification or skills courses to meet the identified needs of primary industry communities, including CALD groups.

The department's Tocal College offers a range of courses related to primary industries, which can be tailored for specific groups on demand. An example of this is the Certificate III in Production Horticulture which was delivered to 13 vegetable farmers from western Sydney with Cambodian heritage. The certificate was completed over nine months of farm-based training, which was facilitated by a Khmer-speaking PhD student sited within NSW DPI and supported by NSW DPI research scientists and other technical experts. The training focussed on production management with irrigation, crop nutrition and biosecurity. The 13 farmers graduated in March 2015 and the direct involvement of departmental staff in the training helped build ongoing relationships between the department and the farming community.

To strengthen its capacity to deliver targeted training into the future, Tocal College has recruited a specialised Education Officer Horticulture Production and developed a vocational education and training program under the NSW Government's *Smart and Skilled* framework introduced in January 2015.

Appendix 28 – Multicultural Policies and Services Program (continued)

Multicultural community engagement

During 2014-15 over 2,000 people participated in a range of fishing and community engagement activities offered by the department, including presentations, community events and 119 fishing workshops. Communities involved came from many cultural backgrounds, including China, Vietnam, Korea, Burma, Indonesia, Philippines, Malaysia, Iran, Egypt, Lebanon, Syria, Saudi Arabia, Bangladesh, Pakistan, Sudan, Cambodia and Laos.

Participants at these events received translated fisheries and water safety resource material. Topics covered responsible fishing and conservation practices including protection of marine life and habitats, fishing rules and regulations, rigging, casting, baiting, and water safety. Water safety information emphasised rock fishing safety, as a strategy designed to prevent rock fishing tragedies among CALD fishers. These activities were delivered by the department in partnership with a number of multicultural organisations across metropolitan and regional New South Wales, including local Councils, schools, government agencies and community groups.

The department also engaged with over 90,000 people during 2014-15 at a number of shows, festivals and fairs, including the Sydney Royal Easter Show. Many of these people were from CALD communities and were able to benefit from the multicultural backgrounds of the department's volunteers present at these events.

Links with CALD groups continue to be strengthened through the department's involvement with international delegations, overseas projects and students.

The department continues to provide multilingual information on a range of issues in order to more effectively engage with the state's CALD community, including multilingual signage, brochures and website information, direct translation services and targeted use of multicultural print and electronic media. Use of the department's translation services is ongoing. Two NAATI accredited staff continue to be located at Sydney Markets to assist CALD groups meet regulatory requirements relating to biosecurity and food safety issues. Over 50 interpreting and translating services via telephone or face to face were provided during 2014-15 for people seeking fisheries information

During 2014-15 the department distributed over 35,000 multilingual brochures, industry fact sheets and DVDs on topics including fishing safety and regulations, biosecurity threats, and food safety.

Energy Accounts Payment Assistance Scheme

The Energy Accounts Payment Assistance Scheme (the Scheme) helps people experiencing a short term financial crisis or emergency to pay their electricity or gas bill. The Scheme uses ABS data and past demand to target areas where financial hardship may be prevalent. In doing this work the Scheme reaches CALD groups. In 2014-15 the department accredited a number of agencies from CALD community groups to issue vouchers to eligible customers. This included providing appropriate training for these agencies prior to accreditation. The department will continue to review accreditation processes, as well as accredited parties, to ensure the scheme is effective.

Electricity price deregulation

In 2014-15 electricity prices were deregulated to promote greater competition in the electricity market and to encourage more retailers to operate in New South Wales. The department delivered an information campaign to support the deregulation of electricity prices, and to foster multicultural engagement with this campaign the following actions were taken:

- Radio scripts were translated into Arabic, Mandarin, Cantonese and Vietnamese, and were played on nine stations broadcasting to these audiences
- Digital media was used to provide information in Traditional Chinese, Simple Chinese, Arabic and Vietnamese
- A campaign website was developed and made available in Traditional Chinese, Simple Chinese, Arabic and Vietnamese, and
- A consumer fact sheet was produced in Traditional Chinese, Simplified Chinese, Vietnamese and Arabic. This was distributed to community welfare organisations assisting households with management of their energy bills as well as to other key stakeholders.

The post campaign survey found that exposure to the campaign was particularly high amongst those who speak a language other than English at home, with 28 per cent of respondents having been exposed to the campaign.

Appendix 28 – Multicultural Policies and Services Program (continued)

Visitor Economy Policy

The NSW Visitor Economy Industry Action Plan provides a framework for actions to revitalise NSW tourism and events industries. In recognition of the role the state's multicultural communities have in the growth of the visitor economy, the Plan supports a number of actions which contribute to assisting people from CALD backgrounds. These actions include the provision of improved access to public transport information in multiple languages and placing a higher priority on supporting industry, education and training institutions to provide cultural awareness, language and customer service training. Implementation of these actions is being monitored by the NSW Government.

Business and Skilled Migration Program

In 2014-15 NSW Trade & Investment completed the actions under the NSW Strategy for Business Migration and Attracting International Students that aim to attract skilled workers, business people, investors and international students to the state.

During the year, around 4,000 applicants from 90 countries were nominated by NSW for skilled visas under the State Nomination Program. India, China, Nepal, Pakistan and Bangladesh were the top source countries for skilled visa nominations. In addition, over 1,300 applicants from 46 countries were nominated for skilled visas to locate in regional NSW. India, Nepal, Pakistan, Bangladesh and Sri Lanka were the top source countries for regional skilled visa nominations.

In 2014-15, the NSW Government nominated 618 people for business or investor migration, including for the Significant Investor Visa (SIV). The large majority of SIV nominees were from mainland China, with other nominees coming from Hong Kong, Macau, South Africa, North America, Europe and the Pacific. NSW nominees for other business visa categories came largely from Asia and the Middle East. NSW business migrants who were nominated in 2014-15 invested or committed to invest \$111 million³⁶ into the economy and created or committed 329 jobs.

³⁶ This figure does not include investment in the Significant Investor Visa.

Multicultural Business Advisory Panel

The NSW Multicultural Business Advisory Panel (MBAP) advises the Government on ways to harness the benefits of the state's cultural diversity, language skills and overseas links to build partnerships and drive business growth in New South Wales. It identifies opportunities to improve the way the NSW Government promotes living and working in, or visiting New South Wales. The 15 members of MBAP act as a conduit between the NSW Government and multicultural business communities.

MBAP membership provides representation of not only established but also emerging multicultural communities and business groups in New South Wales.

MBAP provided advice to government and supported multicultural initiatives and activities during 2014-15 including:

- Advising on ways for New South Wales businesses to capitalise on cultural diversity, as well as support strategies to attract global talent and international students to the state
- Supporting delivery of the NSW Government's multicultural engagement strategy by Multicultural NSW, the Premier's Multicultural Economic Participation Award and the Premier's Harmony Dinner event in 2015, and
- Providing support and direction for the department's small business outreach activities to CALD communities through delivery of the NSW Government's pilot business seminars, including seminars offered for Vietnamese and Arabic communities in February 2015

Create in NSW: The NSW Arts and Cultural Policy Framework

The NSW Government's *Create in NSW: The NSW Arts and Cultural Policy Framework* focusses on pathways and opportunities to support practitioners and engage audiences from CALD communities. For example, Arts NSW has initiated a new partnership with the Sydney Harbour Foreshore Authority (SHFA) to deliver a 3 year CALD mentoring program for up to 15 emerging artists, as part of SHFA's ongoing capacity building program for its 20 CALD community festivals.

Appendix 28 – Multicultural Policies and Services Program (continued)

Arts and Cultural Development Program

The Arts and Cultural Development Program prioritises support for audiences and artists from CALD backgrounds. Some examples include Carriageworks, Asian Australian Artists' Association (4A), Information and Cultural Exchange, and the Urban Theatre Project.

Carriageworks

Carriageworks engages with CALD audiences and CALD productions through programming culturally relevant work, and through its NSW CALD industry access strategy. This strategy focusses on opportunities for CALD secondary and tertiary students, providing CALD young people with multi-year professional industry opportunities. Arts NSW supports Carriageworks with over \$1.5 million of program funding.

Asian Australian Artists' Association (4A)

Performance 4a is an incorporated artists' association with the twin aims of promoting professional opportunities for Australian artists of Asian background working in performance; and bringing contemporary Asian-Australian stories to main stage venues and festivals. Performance 4A continued this work in 2015 with the assistance of \$40,000 in annual funding, as part of a 3 year \$165,000 funding program.

Information and Cultural Exchange

The Information and Cultural Exchange contributes to and promotes the evolving and rich cultural/artistic life of the diverse western Sydney region. In 2014-15, annual program funding of \$313,035 was allocated to the Information and Cultural Exchange to assist in delivering against five program areas: community engagement; artist development; screen cultures; sub/URBAN cultures; and family creative hub. The Information and Cultural Exchange also received financial support of \$118,500 from Screen NSW for its Screen Cultures Program, Producer Perfect, Story Lab and the Arab Film Festival.

Urban Theatre Projects

Urban Theatre Projects (UTP) received \$152,700 in annual program funding for projects such as:

- **Faith:** a multi-faith project collaborating with 100 religious leaders, residents and young children from western Sydney to create a large-scale video work simulcast outdoors for 21 days across 7 suburbs in western Sydney.
- **Home:** told in three parts, Home takes its inspiration from the great Arabic and Indian storytelling traditions, where charismatic raconteurs would hold court night after night to tell well known stories for the village.

Screen NSW support for multicultural projects

In 2014-15 Screen NSW supported nine projects with a total funding allocation of over \$1.6 million, intended to generate over \$25 million in spending and 1,753 jobs in New South Wales. Projects contracted in 2014-15 represented culturally diverse voices and stories.

Responsible Gambling Fund

The Responsible Gambling Fund (RGF) aims to reduce the impact of problem gambling on people in New South Wales through prevention, early intervention and treatment activities and services. Reaching people in targeted ethnic communities who speak little or no English is an integral part of the RGF's offering. Chinese, Arabic, Vietnamese and Italian speakers are a particular focus, although most language groups can access free counselling through the Multicultural Gambling Help service.

In 2014-15, close to 6.95 per cent of the fund's income, or \$1.2 million, was allocated to six multicultural-specific gambling treatment and support services. During the year 542 clients accessed these services through 3,185 sessions.

New materials were developed in languages other than English, including *Problem Gambling: Help for Family and Friends* in Italian and *Talking to Teens about Gambling: a guide for parents and carers* in Chinese languages. In 2014-15, RGF commissioned new research to look at emerging language communities and assess which might need particular focus in the future. As a result of this work, a new strategy to produce promotional materials in eight additional languages was developed.

Appendix 28 – Multicultural Policies and Services Program (continued)

More than 100 in-language awareness activities were delivered by services in schools, libraries, neighbourhood centres and cultural venues, tailored to suit individual cultural beliefs and traditions about gambling. The number of individuals accessing language-specific materials through the Gambling Help website and You Tube channel continued to grow during the year.

NSW Small Business Commissioner

The Office of the NSW Small Business Commissioner (OSBC) has developed and implemented a number of key initiatives to engage with CALD small businesses. These initiatives form part of the OSBC's goal to "*empower multicultural small businesses by engaging with communities and providing information in a range of languages*".

A three year pilot program with Western Sydney University in the Sydney West region concluded on 30 June 2015. The research component, *Investigating multicultural drivers for seeking small business assistance*, highlighted that migrant and multicultural small businesses face specific challenges in engaging business assistance, and emphasised the importance of ethnic diversity in the economy. A key recommendation from the report was to expand migrant and multicultural business outreach.

The OSBC website has a multicultural portal to assist multicultural small business owners, and includes information about retail and commercial leasing, dispute resolution, key small business resources, compliance information and other small business issues in Arabic, Cantonese, Mandarin, Korean and Vietnamese.

Small Biz Connect program

In 2014-15, the NSW Government committed an additional \$1.1 million in funding over four years to further support multicultural small businesses in Greater Western Sydney. The Small Biz Connect program was expanded, with engagement of specialist advisors.

Arabic, Cantonese, Mandarin, Korean and Vietnamese speaking Small Biz Connect business advisors are on the ground to support multicultural small businesses in and around Greater Western Sydney. Multicultural advisors have joined the Small Biz Bus on visits to Fairfield, Merrylands, Auburn, Parramatta, and Bankstown to provide business advice and support to Arabic, Chinese, Korean and Vietnamese small business owners. All five visits were promoted through the media in each of the four languages.

The OSBC hosted multicultural small business seminars in Haymarket, Kogarah, Strathfield, Parramatta, Hurstville, Merrylands, and Wetherill Park to assist Korean, Indian, Chinese, Arabic, and Vietnamese small business communities. The seminars increased the OSBC's understanding of multicultural small businesses, and raised awareness in these communities of the OSBC's services and the online multilingual information portal. In accessing the OSBC's services, multicultural small businesses across NSW are able to take advantage of interpreting services in over 160 languages and dialects.

Appendix 28 – Multicultural Policies and Services Program (continued)

Future plans and directions

During 2015-16 the department will continue to deliver on actions from its Multicultural Plan 2014-16, covering planning, consultation and feedback, leadership, access and equity, communication, and social and economic development activities and programs.

Following is a summary of strategies and activities that are planned for implementation in 2015-16.

- Attend and exhibit at multicultural events and shows, and conduct fishing and community engagement workshops for non-English speaking communities.
- Produce, update, distribute and promote translated information covering topics such as rock fishing safety, recreational fishing advice and requirements, marine pests, healthy waterways, resources and energy, and the Scores on Doors food safety program.
- Deliver vocational education and qualifications or skills courses during 2015-16 to meet the identified needs of primary industry communities, including CALD groups. Tocal College is well-placed to provide targeted training into the future, through its vocational education and training program developed under the NSW Government's *Smart and Skilled* framework.
- Implement a communications plan incorporating CALD requirements following passage of the new Biosecurity Bill through the NSW Parliament.
- Review the level of use and the languages demanded of interpreter services on the department's customer service helpline, to maintain alignment with high contact CALD groups.
- Identify CALD requirements for service delivery and engagement when developing specific plans, major policies or projects, including the DPI Biosecurity & Food Safety's Customer Services Charter and Community Engagement Strategy, or when promoting opportunities for representation on industry consultation committees.

Appendix 29 – Consumer response

It is recognised that the majority of customer service complaints can be satisfactorily settled by providing further information or explanation at the time the original dissatisfaction is raised.

Where the client is not satisfied with the service or response and this cannot be resolved by frontline staff or Branch management, the matter may be progressed according to the department's complaints handling policy framework, which is comprised of a policy and procedures. Effective handling of complaints is an essential part of the department's approach to providing services to clients that meet their expectations and are responsive to their needs.

The department's complaints handling policy framework is available to our clients on our website. Guidelines in the framework provide for:

- investigating complaints
- informing complainants about progress and outcomes
- identifying problems and suggesting improvements to systems and processes
- obtaining information to assist the department to make decisions on resource allocation, training, prioritisation, planning and quality assurance, and
- providing a Right of Review if the complainant remains unsatisfied with the outcome.

The target timeframe for completing any necessary investigation and responding to the complainant under the complaints handling policy framework is one month from date of receipt.

Complaints – NSW Trade & Investment (other than Crown Lands)

During 2014-15 the department received and investigated 20 complaints in accordance with the complaints handling policy framework. As at 30 June 2015, seven of these complaints were yet to be finalised and will be included in the 2015-16 return.

Five complaints concerned the actions or behaviour of staff members, including allegations of unprofessional behaviour, poor service and inadequate responses to concerns or issues. Three of these complaints were finalised in the reporting period: in one case it was determined that staff

should have handled interpersonal interactions in a more conciliatory manner; with the remaining two complaints considered to have been handled appropriately.

Two complaints related to delays in finalising or processing matters. In each case the time taken was considered to be within normal service standards.

Eight complaints involved Family Energy Rebate or NSW Nominated Migration Plan actions, where required supporting information was not provided within the required timeframes and there is no discretion available to extend the application acceptance period.

Four complaints concerned website management or information content which were satisfactorily resolved.

One complaint related to incorrect licence details – this matter was confirmed and licence details corrected.

No requests were made to review any of the decisions made during the 2014-15 reporting period.

Further information is available from the department's Complaints Manager via email to complaints@industry.nsw.gov.au

Complaints – Crown Lands

Crown Lands operates under the NSW Trade & Investment complaints handling policy framework in implementing its complaints handling system. During 2014-15 Crown Lands registered 45 complaints in the complaints handling system. Staff use this system to register complaints that are made over the telephone, mailed or emailed. The target timeframe for complaints to be investigated and responded to is 28 days from receipt, which is in line with one month timeframe specified in the NSW Trade & Investment complaints handling policy framework.

Figure 1 provides a breakdown of complaints received by issue, excluding bushfire complaints. 18 per cent of complaints recorded were in relation to Environmental/Risk Hazard issues.

Appendix 29 – Consumer response (continued)

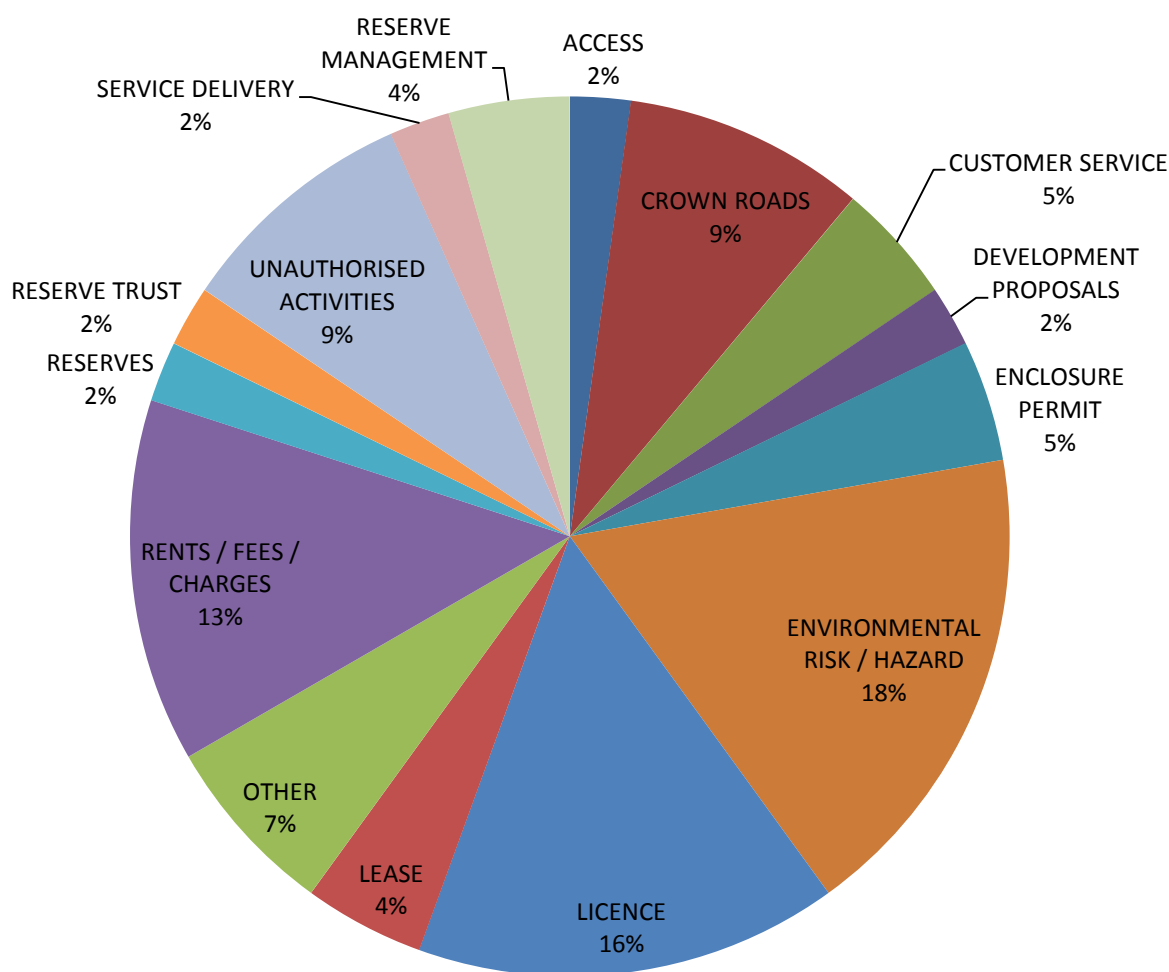


Figure 1. Distribution of complaints received by Crown Lands during 2014-15

Of the 45 complaints received, two complaints were referred to other authorities to respond to in the first instance, and three complaints were withdrawn. The remaining 40 complaints were investigated in accordance with the NSW Trade & Investment complaints handling policy framework. Of the investigated complaints, six resulted in Crown Lands reviewing and implementing improved processes or issuing an apology. 24 complaints were investigated and resolved through Crown Lands staff providing additional information or undertaking additional work. Two complaints were investigated and no evidence was found to support the complaints. Three complaints involved issues between neighbours which Crown Lands investigated and mediated an outcome.

Compliance activities are in the process of being implemented to address the remaining five complaints.

67 bushfire complaints/hazards were identified during 2014-15 and investigated by Crown Lands, with 33 of these resulting in work being undertaken or programmed for the future. Ten of the complaints were deemed to be a tenure holder, Reserve Trust or Rural Fire Service issue. Investigations into the remaining 24 of these complaints determined that no work was required.

Further information is available from the Coordinator Client Services at PO Box 2185 Dangar 2309, by telephone on 1300 886 235 or email enquiries@crownland.nsw.gov.au.

Appendix 30 – Volunteer program

The Fishcare program involves 214 volunteers across New South Wales, dedicated to assisting the NSW Department of Primary Industries (NSW DPI) in fostering positive changes in community attitudes to responsible fishing practices and ethics.

In 2014-15, volunteers participated in 397 registered events, making 52,300 contacts and dedicating 7,200 hours of service (around 1,023 days) to the program. Major achievements and key figures for the program in 2014-15 include:

- The general age demographic of volunteers was 45-62 years
- 7 per cent of volunteers came from culturally and linguistically diverse (CALD) communities, such as Arabic, Italian, and Greek communities
- 16 volunteers completed two day theory training in Sydney and were certified as Fishcare volunteers after successfully completing the probationary period
- Sydney region undertook 173 events, making 26,100 contacts
- The Sydney International Boat Show involved the largest number of rostered volunteers, with 15 volunteers and three DPI staff contacting 5000 people over the duration of the event
- The largest freshwater event was the Northern Inland 4x4 Fishing and Caravan Show, held in November 2014 at Inverell, with around 1,200 people contacted over the two days, and
- In western New South Wales 86 events were undertaken and 10,200 people contacted.

During 2014-15 volunteers partnered with local councils, clubs and groups to teach approximately 7,000 children between the ages of 8-14 years the basics of fishing. Partner groups included Guides, Scouts, Department of Education (senior and junior fishing for sport), Sydney International Regatta Centre (SIRC) weekly fishing open days, retirees, and Landlearn students.

Volunteers also assisted NSW DPI to run state-wide paid and free of charge fishing workshops. 842 children attended a paid fishing workshop, and 990 children attended free of charge workshops. All revenue raised goes back to the Recreational Fishing Trust to assist with the program.

***'Get hooked...it's fun to fish'* primary schools education program**

The *'Get Hooked...it's fun to fish'* program teaches students at an early age (Stages 2 and 3) about the importance of aquatic habitats, and introduces them to safe and responsible fishing practices. Schools register for a calendar year: in the 2014 calendar year, over 4,800 students participated from 98 schools (49 coastal and 49 inland) across the state, and in the 2015 calendar year 87 schools (63 coastal and 24 inland) with over 4,300 students are participating.

Volunteers are essential to the running of the program. In 2014, Fishcare volunteers assisted at 13 incursions and events, and 48 fishing workshops across New South Wales. Volunteers dedicated many hours of service to the program, the majority at the annual Get Hooked Workshop Weeks, where 1,500 students participated in theory and practical fishing lessons.

Appendix 31 – Government Information (Public Access) Act 2009

The department received 213 valid applications under the *Government Information (Public Access) Act 2009* (GIPA) during the 2014-15 reporting period. Of these, 11 were subsequently withdrawn by the applicant and nine were transferred to other agencies as the information sought more closely related to the functions of those other agencies.

Decisions for 31 applications were pending as at 30 June 2015 and will be included in the 2015-16 reporting period. Similarly, 30 applications received in the 2013-14 reporting period that had not been decided as at 30 June 2014 are included in this report.

A total of 192 applications were therefore decided during 2014-15.

There continued to be a steady increase in the number of applications from legal representatives, up from 59 during 2013-14 to 69 during the current reporting period. General applications from members of the public remained reasonably consistent at 63 for 2014-15, slightly down on the figure of 65 general applications during 2013-14.

Environmental matters continued to be of particular interest during the 2014-15 reporting period compared to 2013-14, with 62 of the 213 valid GIPA applications received during 2014-15 relating to minerals (up from 48). Applications relating to the NSW Office of Water, DPI Fisheries, DPI Agriculture and DPI Biosecurity accounted for 105 of the 213 total valid GIPA applications received during 2014-15, an increase from 43 applications during 2013-14.

Liquor, gaming and casino-related information was the subject of 33 applications, and 50 applications were received concerning Crown lands

30 decisions were subject to Internal Review, with the original decision being upheld in 24 of these cases and varied in six cases. The majority of variations following Internal Review were of a minor nature which did not unduly reflect upon the quality of the original decision.

Four matters were lodged with the NSW Civil and Administrative Tribunal (NCAT) but were subsequently withdrawn by the applicant.

Due to the nature of the department's operations, most applications seek access to information received from, or related to, third party businesses. Given these circumstances, consultation with third parties is a regular requirement for a substantial number of applications. This consultation frequently involves a large volume of complex and technical information, with consequent challenges in interpretation and sensitivities.

One such matter which was finalised during the 2014-15 reporting year concerned an application originally received in 2012. In addition to the original decision, that application was subject to three reviews by the NSW Information Commissioner and three subsequent departmental decisions. This matter was finalised in February 2015.

Under section 7(3) of the GIPA Act, the department must review its program for proactively releasing information on at least an annual basis. A proactive release program is in place to review information as it is produced or received, with a view to making information available online where appropriate.

Appendix 31 – Government Information (Public Access) Act 2009 (continued)

Statistical information on 2014-15 GIPA applications

Table A. Number of applications by type of applicant and outcome*

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	6	6	2	1	1	0	0	1
Members of Parliament	4	6	2	1	0	0	0	0
Private sector business	8	12	2	2	1	2	0	2
Not for profit organisations or community groups	2	7	1	0	0	1	0	1
Members of the public (application by legal representative)	20	29	6	6	0	3	0	5
Members of the public (other)	19	28	6	5	1	2	0	2

* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of applications by type of application and outcome

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*	0	1	0	2	0	0	0	0
Access applications (other than personal information applications)	56	82	19	11	3	8	0	10
Access applications that are partly personal information applications and partly other	3	5	0	2	0	0	0	1

* A **personal information application** is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

Appendix 31 – Government Information (Public Access) Act 2009 (continued)

Table C: Invalid applications

Reason for invalidity	Number of applications
Application does not comply with formal requirements (section 41 of the Act)	1
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	1
Invalid applications that subsequently became valid applications	0

Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 to Act

	Number of times consideration used*
Overriding secrecy laws	6
Cabinet information	9
Executive Council information	0
Contempt	2
Legal professional privilege	8
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

* More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

Appendix 31 – Government Information (Public Access) Act 2009 (continued)

Table E: Other public interest considerations against disclosure: matters listed in table to section 14 of Act

	Number of occasions when application not successful
Responsible and effective government	24
Law enforcement and security	10
Individual rights, judicial processes and natural justice	67
Business interests of agencies and other persons	20
Environment, culture, economy and general matters	1
Secrecy provisions	1
Exempt documents under interstate Freedom of Information legislation	1

Table F: Timeliness

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	162
Decided after 35 days (by agreement with applicant)	28
Not decided within time (deemed refusal)	2
Total	192

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision varied	Decision upheld	Total
Internal review	6	24	30
Review by Information Commissioner*	3	6	9
Internal review following recommendation under section 93 of Act	1	0	1
Review by ADT	0	0	0
Total	10	30	40

* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

Table H: Applications for review under Part 5 of the Act (by type of applicant)

	Number of applications for review
Applications by access applicants	18
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	22

Appendix 32 – Privacy management

NSW Trade & Investment respects the privacy of our employees and of the public who use our services. As a NSW Government agency, NSW Trade & Investment must comply with the requirements of the *Privacy and Personal Information Protection Act 1998* (PPIPA) and the *Health Records and Information Privacy Act 2002*.

No complaints of breaches of privacy were received during the 2014-15 reporting period.

One matter was carried over from 2013-14 as it had not been finalised as at 30 June 2014, concerning a complaint that compliance officers had inappropriately disclosed details of an offence to other people. The complaint was investigated and

those people who the complainant stated had been told of the offence were interviewed. Those people all confirmed they had witnessed the incident and no information had been separately disclosed to them by the compliance officers concerned. It was therefore found that no breach of privacy had occurred.

Requests for access to personal information held by the department may be made to the Privacy Management Officer, PO Box K348, Haymarket NSW 1240 or email to privacy@industry.nsw.gov.au.

Appendix 33 – Public Interest Disclosures

The *Public Interest Disclosures Act 1994* (PID Act) was amended to require agencies to report every six months to the Ombudsman on Public Interest Disclosures (PIDs), and to include this information in Annual Reports.

From 1 January 2014 the information required to be reported includes PIDs made by staff in performing their day-to-day functions.

This report covers those PIDs received during the period from 1 July 2014 to 30 June 2015 (summarised in Figure 1).

Figure 1. Summary of PIDs received 2014-15

	Made by public officials performing their day to day functions	Under a statutory or other legal obligation	All other PIDs
Number of public officials who have made a disclosure to the Agency	0	0	0
Number of public interest disclosures received by the Agency:	0	0	3
Of public interest disclosures received, how many were primarily about:			
• corrupt conduct	0	0	2
• maladministration	0	0	1
• serious & substantial waste	0	0	0
• government information contravention	0	0	0
Number of public interest disclosures (received since 1 Jan 2012) that have been finalised in this reporting period	0	0	3

Appendix 33 – Public Interest Disclosures (continued)

Section 25 of the PID Act provides for reports to be referred to agencies to manage where that is considered appropriate. Three such referrals were made: two by the Ombudsman and one from the Independent Commission Against Corruption (ICAC).

The matters concerned included allegations of conflicts of interest by staff, inappropriate use of departmental resources and maladministration in decisions being made.

On occasion, concerns are raised by staff that are not PIDs, as they are not reported in accordance with the Policy or concern relatively minor matters. However, these reports are investigated and managed in a similar manner to PIDs. This includes keeping the reporter's identity as confidential as possible, providing support and advising on the outcome of investigations into their concerns.

The NSW Trade & Investment Public Interest Disclosures (PID) Reporting Policy and Procedure was developed in accordance with the requirements of the *Public Interest Disclosures Act 1994* and approved effective 1 October 2011. The Policy and Procedure are publicly available on the department's website as Open Access Information under the *Government Information (Public Access) Act 2009*.

The following action has been taken to ensure that staff are aware of the contents of the Policy and of the protections available, as required under s6E(1)(b) of the *Public Interest Disclosures Act 1994*:

- PID information sessions were provided to Divisional and Branch management
- Training in PID management and awareness was provided by the Ombudsman to managers and staff in the metropolitan and regional offices
- Information on PIDs was included in Staff Newsletters and circulars, and
- Information on PIDs, including the Policy and Procedures, is available on the internet and intranet.

Financial statements

NSW Trade & Investment

Financial Statements for the year ended 30 June 2015

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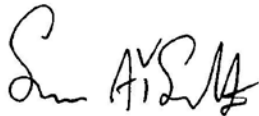
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**STATEMENT BY THE SECRETARY,
DEPARTMENT OF INDUSTRY, SKILLS AND REGIONAL DEVELOPMENT**

Pursuant to Section 45F of the *Public Finance and Audit Act 1983*, and in relation to the former Department of Trade & Investment, Regional Infrastructure & Services, I state that:

- The accompanying financial statements and notes to the financial statements have been prepared in accordance with the provisions of the Public Finance and Audit Act 1983, the Financial Reporting Code for Budget Dependent General Government Sector Agencies, the applicable clauses of the Public Finance and Audit Regulation 2015 and the Treasurer's Directions;
- The statements exhibit a true and fair view of the financial position of the Department as at 30 June 2015, and of its financial performance and its cash flows for the year then ended; and
- At the date on which the statement is signed, I am not aware of any circumstances that would render any particulars included in the financial statements to be misleading or inaccurate.

Dated the 4th December 2015

A handwritten signature in black ink, appearing to read 'Simon AY Smith'.

Simon AY Smith
SECRETARY



INDEPENDENT AUDITOR'S REPORT

Department of Trade and Investment, Regional Infrastructure and Services

To Members of the New South Wales Parliament

I have audited the accompanying financial statements of the Department of Trade and Investment, Regional Infrastructure and Services (the Department) which comprise the statement of financial position as at 30 June 2015, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows, for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information of the Department and the consolidated entity. The consolidated entity comprises the Department and the entities it controlled at the year's end or from time to time during the financial year.

Opinion

In my opinion, the financial statements:

- give a true and fair view of the financial position of the Department and the consolidated entity as at 30 June 2015, and of their financial performance and cash flows for the year then ended in accordance with Australian Accounting Standards
- are in accordance with section 45E of *Public Finance and Audit Act 1983* (PF&A Act) and the Public Finance and Audit Regulation 2015.

My opinion should be read in conjunction with the rest of this report.

The Secretary's Responsibility for the Financial Statements

The Secretary is responsible for the preparation of the financial statements that give a true and fair view in accordance with Australian Accounting Standards and the PF&A Act, and for such internal control as the Secretary determines is necessary to enable the preparation of financial statements that give a true and fair view and that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on the financial statements based on my audit. I conducted my audit in accordance with Australian Auditing Standards. Those standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including an assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.


My opinion does *not* provide assurance:

- about the future viability of the Department or the consolidated entity
- that they have carried out their activities effectively, efficiently and economically
- about the effectiveness of the internal control
- about the assumptions used in formulating the budget figures disclosed in the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information, that may have been hyperlinked to/from the financial statements.

Independence

In conducting my audit, I have complied with the independence requirements of the Australian Auditing Standards and other relevant ethical pronouncements. The PF&A Act further promotes independence by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies but precluding the provision of non-audit services, thus ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their role by the possibility of losing clients or income.



A T Whitfield PSM
Acting Auditor-General

10 December 2015
SYDNEY

Department of Trade and Investment,
Regional Infrastructure and Services

Financial Statements

JUNE 2015

Beginning of the Financial Statements

Department of Trade and Investment, Regional Infrastructure and Services

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2015

	Notes	Consolidated			Parent	
		Actual 2015 \$000	Budget** 2015 \$000	Actual 2014* \$000	Actual 2015 \$000	Actual 2014* \$000
Expenses excluding losses						
Operating expenses						
Employee related	2(a)	532,452	538,582	641,758	530,161	637,839
Other operating expenses	2(b)	474,860	414,678	319,991	458,276	314,064
Depreciation and amortisation	2(c)	108,053	87,731	93,195	93,818	84,598
Grants and subsidies	2(d)	581,471	625,116	576,817	583,207	578,963
Finance costs	2(e)	30	842	165	30	165
Other expenses	2(f)	33,683	13,042	44,295	33,488	44,076
Total expenses excluding losses		1,730,549	1,679,991	1,676,221	1,698,980	1,659,705
Revenue						
Recurrent appropriation (net of transfer payments)	7	894,721	960,516	983,205	894,721	981,205
Capital appropriation (net of transfer payments)	7	34,106	37,966	36,378	34,106	36,378
Sale of goods and services	3(a)	322,404	290,230	259,597	316,045	251,995
Investment revenue	3(b)	13,359	23,850	26,939	12,328	25,426
Fees and fines	3(c)	-	17,900	-	-	-
Grants and contributions	3(d)	174,333	99,415	116,441	156,870	68,291
Acceptance by the Crown Entity of employee benefits and other liabilities	8(a)	33,256	28,712	37,605	33,214	37,642
Transfers to NSW Treasury	8(b)	(66,425)	(68,061)	(62,889)	(65,899)	(62,617)
Other revenue	3(e)	32,974	33,799	39,276	32,609	38,810
Personnel services revenue	3(f)	52,387	65,108	171,762	52,387	171,762
Total Revenue		1,491,115	1,489,435	1,608,314	1,466,381	1,548,892
Gain / (loss) on disposal	4	847	538	(29,306)	2,740	(6,748)
Other Gains / (losses)	5	23,032	(5,488)	(49,077)	36,176	(26,944)
Net Result	29	(215,555)	(195,506)	(146,290)	(193,683)	(144,505)
Other comprehensive income						
Items that will not be reclassified to net result						
Net increase / (decrease) in property, plant and equipment revaluation surplus ***		281,111	-	498,610	120,546	490,393
Items that may be reclassified to net result						
Superannuation actuarial gains / (losses)	23(b)	(11,400)	-	(12,862)	(11,400)	(12,862)
Other net increases / (decreases) in equity		-	-	-	-	-
Total other comprehensive income		269,711	-	485,748	109,146	477,531
TOTAL COMPREHENSIVE INCOME		54,156	(195,506)	339,458	(84,537)	333,026

The accompanying notes form part of these financial statements.

* The prior year comparative has been altered. Refer to note 35 and 1q for further details.

Budget reflects the addition of the Treasury announced budget of NSW Trade & Investment (T&I) and Water Administration Ministerial Corporation (WAMC) (Note 1p). Budget adjusted for the net of transfer payments to recurrent appropriations and elimination of functions recognised in T&I and WAMC (Note 1p).

** Consolidated budgets information (refer 1(p)), includes budgets for certain entities which are reported separately and whose results are not included in actuals. In relation to these entities, the budget includes income of approximately \$40m and expense of approximately \$22m. The entities are Milk Marketing (NSW) Pty Limited, Marine Parks Authority (abolished 19/12/2014), Responsible Gambling Fund, Coal Innovation Fund, Public Reserves Management Fund, Agricultural Scientific Collection Trust, Recreational Fishing (Freshwater) Trust Fund, Recreational Fishing (Saltwater) Trust Fund, Commercial Fishing Trust Fund, Charter Fishing Trust Fund, Fish Conservation Trust Fund, Aquaculture Trust Fund and Cemeteries and Crematoria NSW. These Funds report separately and are therefore not included in these financial statements.

*** Major Increases included in the increase are WAMC revaluation of Levee Banks of \$149m and Crown Land revaluation of \$160m, less de-recognition of duplicated crown land of \$47m.

Refer Note 28 for variance analysis.

Department of Trade and Investment, Regional Infrastructure and Services
STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2015

	Notes	Consolidated			Parent	
		Actual	Budget**	Actual	Actual	Actual
		2015	2015	2014*	2015	2014*
		\$000	\$000	\$000	\$000	\$000
ASSETS						
Current Assets						
Cash and cash equivalents	11	378,882	457,580	364,082	349,163	337,466
Receivables	12	173,804	130,900	173,964	160,349	169,216
Inventories	13	9,181	21,595	14,182	9,181	14,182
Biological assets	20	2,388	5,203	1,685	2,388	1,685
Other financial assets	18	7,541	13,663	7,076	7,541	7,076
Non-Current Assets held for sale	19	1,503	3,450	2,192	1,503	2,192
Total Current Assets		573,299	632,391	563,181	530,125	531,817
Non-Current Assets						
Receivables	12	153,028	182,708	200,472	146,036	198,764
Inventories	13	4,744	13,220	15,306	4,744	15,306
Financial assets at fair value	14	4,288	-	4,373	4,288	4,373
Property Plant and Equipment	15					
- Crown Land		5,747,656	-	5,729,820	5,422,248	5,132,940
- Land and Buildings		412,182	5,569,853	452,298	384,447	409,971
- Plant and Equipment		52,658	52,480	59,578	48,446	53,938
- Infrastructure Systems		2,117,013	1,345,368	1,975,704	1,294,082	1,289,154
- Leased Assets (Buildings)		163,681	-	165,393	163,681	165,393
- Work in Progress		60,635	-	78,657	60,635	78,657
Total Property Plant and Equipment		8,553,825	6,967,701	8,461,450	7,373,539	7,130,053
Intangible assets	16					
- Intangible assets		181,900	46,842	139,741	181,113	139,741
- Work in progress - Intangible assets		2,805	-	21,847	2,805	21,847
Total Intangible assets		184,705	46,842	161,588	183,918	161,588
Investments accounted for under the equity method	33	-	895,267	-	-	-
Biological assets	20	5,075	-	3,582	5,075	3,582
Other financial assets	18	13,346	-	13,457	11,563	13,457
Total Non-Current Assets		8,919,011	8,105,738	8,860,228	7,729,163	7,527,123
Total Assets		9,492,310	8,738,129	9,423,409	8,259,288	8,058,940
LIABILITIES						
Current Liabilities						
Payables	21	180,301	99,926	149,365	181,301	142,104
Borrowings	22	-	2,763	971	-	971
Provisions	23(a)	89,176	90,393	94,146	77,685	94,146
Other	24	67,897	22,221	31,349	55,226	24,546
Total Current Liabilities		337,374	215,303	275,831	314,212	261,767
Non-Current Liabilities						
Borrowings	22	-	5,477	-	-	-
Provisions	23(a)	38,551	65,834	82,408	38,551	82,408
Other	24	13	-	5,689	13	5,689
Total Non-Current Liabilities		38,564	71,311	88,097	38,564	88,097
Total Liabilities		375,938	286,614	363,928	352,776	349,864
Net Assets		9,116,372	8,451,515	9,059,481	7,906,512	7,709,076
EQUITY						
Reserves		940,583	528,733	714,209	746,357	680,515
Accumulated funds		8,175,789	7,922,782	8,345,272	7,160,155	7,028,561
Total Equity		9,116,372	8,451,515	9,059,481	7,906,512	7,709,076

The accompanying notes form part of these financial statements.

* The prior year comparative has been altered. Refer to note 35 for further details.

Budget reflects the addition of the Treasury announced budget of NSW Trade & Investment and Water Administration Ministerial Corporation (WAMC) (Note 1p).

** Consolidated budgets information (refer 1(p)), includes budgets for certain entities which are reported separately and whose results are not included in actuals. In relation to these entities, the budget includes assets of approximately \$80m. The entities are Milk Marketing (NSW) Pty Limited, Marine Parks Authority (abolished 19/12/2014), Responsible Gambling Fund, Coal Innovation Fund, Public Reserves Management Fund, Agricultural Scientific Collection Trust, Recreational Fishing (Freshwater) Trust Fund, Recreational Fishing (Saltwater) Trust Fund, Commercial Fishing Trust Fund, Charter Fishing Trust Fund, Fish Conservation Trust Fund, Aquaculture Trust Fund and Cemeteries and Crematoria NSW. These Funds report separately and are therefore not included in these financial statements. The Budget for 2015 includes NSW Trade and Investment and Water Administration Ministerial Corporation.

Refer Note 28 for variance analysis.

Department of Trade and Investment, Regional Infrastructure and Services
STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2015

	Notes	Consolidated			Parent		
		Accumulated	Asset	Total	Accumulated	Asset	Total
		Funds	Revaluation Reserve	Equity	Funds	Revaluation Reserve	Equity
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 July 2014 *		7,008,235	667,815	7,676,050	7,008,235	667,815	7,676,050
Adjustment - 2014	35	1,337,037	46,394	1,383,431	20,326	12,700	33,026
Restated total equity at 1 July 2014		8,345,272	714,209	9,059,481	7,028,561	680,515	7,709,076
Net result for the year		(215,555)	-	(215,555)	(193,683)	-	(193,683)
Other comprehensive income:							
Net increase / (decrease) in property, plant and equipment		-	281,111	281,111	-	120,546	120,546
Superannuation actuarial gains / (losses)	23(b)	(11,400)	-	(11,400)	(11,400)	-	(11,400)
Total other comprehensive income		(11,400)	281,111	269,711	(11,400)	120,546	109,146
Total comprehensive income for the year		(226,955)	281,111	54,156	(205,083)	120,546	(84,537)
Transfers to / (from) reserves		54,737	(54,737)	-	54,704	(54,704)	-
Transactions with owners in their capacity as owners							
Increase / (decrease) in net assets from equity transfers	25	2,735	-	2,735	281,973	-	281,973
Total transactions with owners in their capacity as owners		57,472	(54,737)	2,735	336,677	(54,704)	281,973
Balance at 30 June 2015		8,175,789	940,583	9,116,372	7,160,155	746,357	7,906,512
Balance at 1 July 2013*		7,293,452	161,779	7,455,231	7,293,452	161,779	7,455,231
Adjustment - 2013		1,184,525	53,820	1,238,345	(133,971)	28,343	(105,628)
Restated total equity at 1 July 2013		8,477,977	215,599	8,693,576	7,159,481	190,122	7,349,603
Net result for the year		(146,290)	-	(146,290)	(144,505)	-	(144,505)
Other comprehensive income:							
Net increase / (decrease) in property, plant and equipment		-	498,610	498,610	-	490,393	490,393
Superannuation actuarial gains / (losses)	23(b)	(12,862)	-	(12,862)	(12,862)	-	(12,862)
Total other comprehensive income		(12,862)	498,610	485,748	(12,862)	490,393	477,531
Total comprehensive income for the year		(159,152)	498,610	339,458	(157,367)	490,393	333,026
Transactions with owners in their capacity as owners							
Increase / (decrease) in net assets from equity transfers	25	26,447	-	26,447	26,447	-	26,447
Total transactions with owners in their capacity as owners		26,447	-	26,447	26,447	-	26,447
Balance at 30 June 2014		8,345,272	714,209	9,059,481	7,028,561	680,515	7,709,076

The accompanying notes form part of these financial statements

* The prior year comparative has been altered. Refer to note 35 for further details.

Department of Trade and Investment, Regional Infrastructure and Services
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2015

Notes	Consolidated			Parent	
	Actual	Budget	Actual	Actual	Actual
	2015 \$000	2015 \$000	2014* \$000	2015 \$000	2014* \$000
CASH FLOWS FROM OPERATING ACTIVITIES					
Payments					
Employee related	(480,894)	(510,080)	(648,174)	(478,520)	(644,277)
Grants and subsidies	(610,282)	(602,512)	(546,813)	(612,012)	(546,710)
Finance costs	(30)	(826)	(165)	(30)	(165)
Other	(407,159)	(459,461)	(468,841)	(415,871)	(464,995)
Total Payments	(1,498,365)	(1,572,879)	(1,663,993)	(1,506,433)	(1,656,147)
Receipts					
Sale of goods and services	412,761	359,406	448,483	416,217	440,704
Interest received	13,438	23,170	64,023	12,404	63,286
Recurrent appropriation	919,748	960,516	973,217	919,748	973,217
Cash transfers to the Consolidated Fund	(66,425)	(68,061)	(119,358)	(65,899)	(119,358)
Grants and contributions	167,622	23,943	42,513	166,673	36,562
Capital appropriation (excluding equity appropriation)	34,106	37,966	36,378	34,106	36,378
Other	54,456	173,398	42,651	60,120	42,532
Total Receipts	1,535,706	1,510,338	1,487,907	1,543,369	1,473,321
NET CASH FLOWS FROM OPERATING ACTIVITIES	37,341	(62,541)	(176,086)	36,936	(182,826)
CASH FLOWS FROM INVESTING ACTIVITIES					
Proceeds from sale of Land and Buildings, Plant and Equipment and Infrastructure Systems	32,558	38,786	38,397	27,736	33,447
Purchases of Land and Buildings, Plant and Equipment and Infrastructure Systems	(50,128)	(54,080)	(38,673)	(49,043)	(38,673)
Purchase of Investments	-	-	-	-	-
Purchases of intangibles	(4,084)	(2,743)	(5,348)	(3,292)	(5,348)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(21,654)	(18,037)	(5,624)	(24,599)	(10,574)
CASH FLOWS FROM FINANCING ACTIVITIES					
Repayment of borrowings and advances	(971)	(536)	(9,608)	(971)	(9,608)
Other	-	600	(272)	-	-
NET CASH FLOWS FROM FINANCING ACTIVITIES	(971)	64	(9,880)	(971)	(9,608)
NET INCREASE/(DECREASE) IN CASH	14,716	(80,514)	(191,590)	11,366	(203,008)
Opening cash and cash equivalents	364,082	538,094	555,672	337,466	540,474
Cash transferred in / (out) as a result of administrative restructuring	84	-	-	331	-
CLOSING CASH AND CASH EQUIVALENTS	378,882	457,580	364,082	349,163	337,466

The accompanying notes form part of these financial statements.

* The prior year comparative has been altered. Refer to note 35 for further details.

Refer Note 28 for variance analysis.

Budget reflects the addition of T&I and WAMC (Note 1p). Budget adjusted for the net of transfer payments to recurrent appropriations and elimination of functions recognised in T&I and WAMC (Note 1p).

Department of Trade and Investment, Regional Infrastructure and Services
SERVICE GROUP STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

EXPENSES & INCOME	Business NSW / Arts NSW *	Resources & Energy *	Primary Industries *	Personnel Services *	Cluster Grant Funding *	Not Attributable*	Total NSW Trade & Investment
	2015 \$000	2015 \$000	2015 \$000	2015 \$000	2015 \$000	2015 \$000	2015 \$000
Expenses excluding losses							
Operating Expenses							
Employee related	52,830	58,192	293,332	41,120	-	86,978	532,452
Other operating expenses	34,281	41,293	312,503	-	-	86,783	474,860
Depreciation and amortisation	8,407	2,346	86,936	-	-	10,364	108,053
Grants and subsidies	225,211	223,358	87,068	-	37,453	8,381	581,471
Finance costs	30	-	-	-	-	-	30
Other expenses	831	5	32,847	-	-	-	33,683
Total expenses excluding losses	321,590	325,194	812,686	41,120	37,453	192,506	1,730,549
Revenue							
Recurrent appropriation**	-	-	-	-	-	894,721	894,721
Capital appropriation**	-	-	-	-	-	34,106	34,106
Sale of goods and services	32,966	61,830	216,253	-	-	11,355	322,404
Investment revenue	2,708	508	15,619	-	-	(5,476)	13,359
Grants and contributions	2,132	796	159,654	-	11,053	698	174,333
Acceptance by the Crown Entity of employee benefits and other liabilities	1,920	1,990	13,574	135	-	15,637	33,256
Transfers to NSW Treasury	-	-	(66,425)	-	-	-	(66,425)
Other revenue	3,198	2,192	22,045	-	-	5,539	32,974
Personnel services revenue	-	-	-	52,387	-	-	52,387
Total Revenue	42,924	67,316	360,720	52,522	11,053	956,580	1,491,115
Gain/ (loss) on disposal	(859)	(271)	2,415	-	-	(438)	847
Other gains /(losses)	(407)	-	18,767	-	-	4,672	23,032
Net result	(279,932)	(258,149)	(430,784)	11,402	(26,400)	768,308	(215,555)
Other Comprehensive Income							
Net increase / (decrease) in property, plant and equipment asset revaluation reserve	-	-	281,111	-	-	-	281,111
Superannuation actuarial gains / (losses)	-	-	-	-	-	(11,400)	(11,400)
Other comprehensive income for the year	-	-	281,111	-	-	(11,400)	269,711
TOTAL COMPREHENSIVE INCOME	(279,932)	(258,149)	(149,673)	11,402	(26,400)	756,908	54,156

* The names and purpose of each service group are summarised in Note 10

** Appropriations are made on an entity basis and not to individual service groups.

Department of Trade and Investment, Regional Infrastructure and Services
SERVICE GROUP STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

ASSETS & LIABILITIES	Business NSW / Arts NSW * 2015 \$000	Resources & Energy * 2015 \$000	Primary Industries * 2015 \$000	Personnel Services * 2015 \$000	Cluster Grant Funding * 2015 \$000	Not Attributable* 2015 \$000	Total NSW Trade & Investment 2015 \$000
ASSETS							
Current Assets							
Cash and cash equivalents	-	-	-	-	-	378,882	378,882
Receivables	56,186	64,189	44,639	8,090	700	-	173,804
Inventories	-	-	8,455	-	-	726	9,181
Biological assets	-	-	2,388	-	-	-	2,388
Other financial assets	95	-	7,390	-	-	56	7,541
Assets held for sale	-	-	1,503	-	-	-	1,503
Total Current Assets	56,281	64,189	64,375	8,090	700	379,664	573,299
Non-Current Assets							
Receivables	-	-	-	27,124	-	125,904	153,028
Inventories	-	-	4,744	-	-	-	4,744
Financial Assets at Fair Value	62	-	4,226	-	-	-	4,288
Total Property Plant and Equipment	249,609	12,418	8,266,489	-	-	25,309	8,553,825
Intangible assets	2,392	2,169	169,565	-	-	10,579	184,705
Investments – equity method	-	-	-	-	-	-	-
Biological assets	-	-	5,075	-	-	-	5,075
Other financial assets	421	-	12,925	-	-	-	13,346
Total Non-Current Assets	252,484	14,587	8,463,024	27,124	-	161,792	8,919,011
Total Assets	308,765	78,776	8,527,399	35,214	700	541,456	9,492,310
LIABILITIES							
Current Liabilities							
Payables	-	-	-	-	-	180,301	180,301
Borrowings	-	-	-	-	-	-	-
Provisions	50,503	4,692	27,298	6,683	-	-	89,176
Other	-	-	32,804	-	-	35,093	67,897
Total Current Liabilities	50,503	4,692	60,102	6,683	-	215,394	337,374
Non-Current Liabilities							
Borrowings	-	-	-	-	-	-	-
Provisions	935	24	883	27,279	-	9,430	38,551
Other	13	-	-	-	-	-	13
Total Non-Current Liabilities	948	24	883	27,279	-	9,430	38,564
Total Liabilities	51,451	4,716	60,985	33,962	-	224,824	375,938
NET ASSETS	257,314	74,060	8,466,414	1,252	700	316,632	9,116,372

* The names and purpose of each service group are summarised in Note 10

Department of Trade and Investment, Regional Infrastructure and Services
Service group statements for the period ended 30 June 2015

	Business NSW / Arts NSW *	Resources & Energy *	Primary Industries *	Personnel Services *	Cluster Grant Funding *	Not Attributable*	Total NSW Trade & Investment
	2015 \$000	2015 \$000	2015 \$000	2015 \$000	2015 \$000	2015 \$000	2015 \$000
Administered Expenses							
Transfer Payments							-
Other							-
Total Administered Expenses	-	-	-	-	-	-	-
Administered Revenue							
Transfer Receipts							-
Consolidated Fund							
- Fees, fines & Licences	31,270		4,937				36,207
- Royalties		117,985					117,985
- Other		-					-
Total Administered Revenue	31,270	117,985	4,937	-	-	-	154,192
ADMINISTERED REVENUE LESS EXPENSES	31,270	117,985	4,937	-	-	-	154,192

* The names and purpose of each service group are summarised in Note 10

Administered assets and liabilities are disclosed in Note 31

In accordance with amendments to the Mining Act 1992, the NSW Office of State Revenue became responsible for administering Royalties relating to royalty periods which commenced on 1 July 2014 or later.

Administration of Royalties calculated and paid in arrears for royalty periods prior to 1 July 2014 remain the responsibility of the Department.

Department of Trade and Investment, Regional Infrastructure and Services
SERVICE GROUP STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

EXPENSES & INCOME	Business NSW / Arts NSW * 2014 \$000	Resources & Energy * 2014 \$000	Primary Industries * 2014 \$000	Personnel Services * 2014 \$000	Cluster Grant Funding * 2014 \$000	Not Attributable* 2014 \$000	Total NSW Trade & Investment 2014 \$000
Expenses excluding losses							
Operating Expenses							
Employee related	52,903	53,187	295,930	158,253	-	81,485	641,758
Other operating expenses	24,226	32,257	178,809	158	-	84,541	319,991
Depreciation and amortisation	2,758	121	64,081	-	-	26,235	93,195
Grants and subsidies	118,205	201,263	201,430	-	55,919	-	576,817
Finance costs	57	-	-	-	-	108	165
Other expenses	25	20	4,028	-	-	40,222	44,295
Total expenses excluding losses	198,174	286,848	744,278	158,411	55,919	232,591	1,676,221
Revenue							
Recurrent appropriation**	-	-	-	-	-	983,205	983,205
Capital appropriation**	-	-	-	-	-	36,378	36,378
Sale of goods and services	6,525	58,975	189,491	-	-	4,606	259,597
Investment revenue	2,199	1	16,161	-	-	8,578	26,939
(Transfers to the Crown Entity)	-	-	-	-	-	-	-
Grants and contributions	-	-	75,466	-	40,975	-	116,441
Acceptance by the Crown Entity of employee benefits and other liabilities	9,904	2,117	16,039	6,650	-	2,895	37,605
Transfers to NSW Treasury	-	-	(62,889)	-	-	-	(62,889)
Other revenue	14,807	4,068	17,886	-	-	2,515	39,276
Personnel services revenue	-	-	-	169,611	-	2,151	171,762
Total Revenue	33,435	65,161	252,154	176,261	40,975	1,040,328	1,608,314
Gain/ (loss) on disposal	-	-	(26,596)	-	-	(2,710)	(29,306)
Other gains /(losses)	-	-	(49,077)	-	-	-	(49,077)
Net result	(164,739)	(221,687)	(567,797)	17,850	(14,944)	805,027	(146,290)
Other Comprehensive Income							
Net increase / (decrease) in property, plant and equipment asset revaluation reserve	-	-	498,610	-	-	-	498,610
Superannuation actuarial gains / (losses)	-	-	-	-	-	(12,862)	(12,862)
Other net increases / (decreases) in equity	-	-	-	-	-	-	-
Other comprehensive income for the year	-	-	498,610	-	-	(12,862)	485,748
TOTAL COMPREHENSIVE INCOME	(164,739)	(221,687)	(69,187)	17,850	(14,944)	792,165	339,458

* The names and purpose of each service group are summarised in Note 10

** Appropriations are made on an entity basis and not to individual service groups.

Department of Trade and Investment, Regional Infrastructure and Services
SERVICE GROUP STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

ASSETS & LIABILITIES	Business NSW / Arts NSW *	Resources & Energy *	Primary Industries *	Personnel Services *	Cluster Grant Funding *	Not Attributable*	Total NSW Trade & Investment
	2014 \$000	2014 \$000	2014 \$000	2014 \$000	2014 \$000	2014 \$000	2014 \$000
ASSETS							
Current Assets							
Cash and cash equivalents	-	-	660	-	-	363,422	364,082
Receivables	76,466	46,603	25,628	23,695	698	874	173,964
Inventories	2,811	-	11,371	-	-	-	14,182
Biological assets	-	-	1,685	-	-	-	1,685
Other financial assets	-	-	-	-	-	7,076	7,076
Assets held for sale	-	-	211	-	-	1,981	2,192
Total Current Assets	79,277	46,603	39,555	23,695	698	373,353	563,181
Non-Current Assets							
Receivables	65	-	95,013	72,054	-	33,340	200,472
Inventories	-	-	15,306	-	-	-	15,306
Financial Assets at Fair Value	4,340	33	-	-	-	-	4,373
Total Property Plant and Equipment	189,072	9,672	8,262,706	-	-	-	8,461,450
Intangible assets	-	-	161,588	-	-	-	161,588
Investments – equity method	-	-	-	-	-	-	-
Biological assets	-	-	3,582	-	-	-	3,582
Other financial assets	-	-	-	-	-	13,457	13,457
Total Non-Current Assets	193,477	9,705	8,538,195	72,054	-	46,797	8,860,228
Total Assets	272,754	56,308	8,577,750	95,749	698	420,150	9,423,409
LIABILITIES							
Current Liabilities							
Payables	76,872	66,544	5,699	172	21	57	149,365
Borrowings	971	-	-	-	-	-	971
Provisions	68,487	2,990	240	22,862	-	(433)	94,146
Other	449	418	20,414	-	-	10,068	31,349
Total Current Liabilities	146,779	69,952	26,353	23,034	21	9,692	275,831
Non-Current Liabilities							
Borrowings	-	-	-	-	-	-	-
Provisions	2,027	840	26,315	28,900	-	24,326	82,408
Other	-	-	5,689	-	-	-	5,689
Total Non-Current Liabilities	2,027	840	32,004	28,900	-	24,326	88,097
Total Liabilities	148,806	70,792	58,357	51,934	21	34,018	363,928
NET ASSETS	123,948	(14,484)	8,519,393	43,815	677	386,132	9,059,481

* The names and purpose of each service group are summarised in Note 10

Department of Trade and Investment, Regional Infrastructure and Services
SERVICE GROUP STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

	Business NSW / Arts NSW *	Resources & Energy *	Primary Industries *	Personnel Services *	Cluster Grant Funding *	Not Attributable*	Total NSW Trade & Investment
	2014 \$000	2014 \$000	2014 \$000	2014 \$000	2014 \$000	2014 \$000	2014 \$000
Administered Expenses							
Transfer Payments							-
Other							-
Total Administered Expenses	-	-	-	-	-	-	-
Administered Revenue							
Transfer Receipts	-	-	-	-	-	-	-
Consolidated Fund							
- Fees, fines & Licences	8,656	-	4,593	-	-	-	13,249
- Royalties	-	1,341,783	-	-	-	-	1,341,783
- Other	-	42,515	-	-	-	-	42,515
Total Administered Revenue	8,656	1,384,298	4,593	-	-	-	1,397,547
ADMINISTERED REVENUE LESS EXPENSES	8,656	1,384,298	4,593	-	-	-	1,397,547

* The names and purpose of each service group are summarised in Note 10
Administered assets and liabilities are disclosed in Note 31

Department of Trade and Investment, Regional Infrastructure and Services
SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES

	Note	2015			
		RECURRENT APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND	CAPITAL APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND
		\$000	\$000	\$000	\$000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE					
Appropriation Act		1,657,216	1,501,883	37,966	34,276
Additional Appropriations					
s26 A PF&AA – Commonwealth specific purpose payments					
		1,657,216	1,501,883	37,966	34,276
OTHER APPROPRIATIONS / EXPENDITURE					
Additional Appropriations		18,696	18,696		
Treasurer's Advance		720	185		
s26 A PF&AA – Commonwealth specific purpose payments		10,850	7,300		
Transfers to / from another agency (s32 of the Appropriation Act)		45	45		
Other Adjustments		(122,348)	-		
Section 45 - variation of authorised payments from Consolidated Fund					
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)		1,565,179	1,528,109	37,966	34,276
Amount drawn down against Appropriation	7		1,563,204		34,106
Liability to Consolidated Fund			35,095		-

	Note	2014			
		RECURRENT APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND	CAPITAL APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND
		\$000	\$000	\$000	\$000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE					
Appropriation Act		1,561,695	1,460,330	41,670	37,525
Additional Appropriations					
s24 A PF&AA – transfer of functions between departments		48,193	46,473		
s26 A PF&AA – Commonwealth specific purpose payments		16,455	16,455		
		1,626,343	1,523,258	41,670	37,525
OTHER APPROPRIATIONS / EXPENDITURE					
Transfers to / from another agency (s32 of the Appropriation Act)		(10,200)			
Other Adjustments				616	616
Section 45 - variation of authorised payments from Consolidated Fund					
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)		1,616,143	1,523,258	42,286	38,141
Amount drawn down against Appropriation	7		1,533,326		36,378
Liability to Consolidated Fund			10,068		-

The Summary of Compliance is based on the assumption that Consolidated Fund moneys are spent first (except where otherwise identified or prescribed). The Liability to Consolidated Fund represents the difference between the "Amount Drawn against Appropriation" and the "Total Expenditure / Net Claim on Consolidated Fund". For an explanation of variances to Budget, refer to Note 28

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Reporting entity

The Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) is a NSW Government department. NSW Trade & Investment (the Department) is a not-for-profit entity (as profit is not its principal objective) and the department does not have a cash generating unit. NSW Trade & Investment is consolidated as part of the NSW Total State Sector Accounts.

NSW Trade & Investment is a reporting entity. The financial statements include the separate financial statements for NSW Trade & Investment as the parent entity and the consolidated entity consisting of the following entities:

- NSW Trade & Investment
- Milk Marketing (NSW) Pty Ltd
- Water Administration Ministerial Corporation
- Lands Administration Ministerial Corporation (including controlled entities)
- Marine Parks Authority (dissolved 19 December 2014)

In the process of preparing the financial statements for the consolidated entity, consisting of the controlling and controlled entities, all inter-entity transactions and balances have been eliminated, and like transactions and other events are accounted for using uniform accounting policies.

NSW Trade & Investment provided Personnel Services to Mine Subsidence Board, Rural Assistance Authority, NSW Food Authority, Sydney Catchment Authority (Ceased 31 December 2014) and the Wild Dog Destruction Board, in the current financial year. The recipients of Personnel Services are separate reporting entities and not controlled by NSW Trade & Investment.

These financial statements for the year ended 30 June 2015 have been authorised for issue by the Secretary on 4 December 2015.

(b) Basis of preparation

The consolidated entity's financial statements are general purpose financial statements which, subject to note 1(a), have been prepared on an accrual basis in accordance with:

- applicable Australian Accounting Standards (which include Australian Accounting Interpretations)
- the requirements of the *Public Finance and Audit Act 1983* and Regulation 2015 and
- the Financial Reporting Directions published in the Financial Reporting Code for NSW General Government Sector Entities or issued by the Treasurer.

Property, plant and equipment, assets (or disposal groups) held for sale and financial assets at 'fair value through profit and loss' and available for sale are measured at fair value. Other financial statement items are prepared in accordance with the historical cost convention except where specified otherwise.

Judgements, key assumptions and estimations management has made are disclosed in the relevant notes to the financial statements.

All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency.

(c) Statement of compliance

The financial statements and notes comply with Australian Accounting Standards, which include Australian Accounting Interpretations.

(d) Administered activities

NSW Trade & Investment administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources resulting from these transactions for the achievement of NSW Trade & Investment's own objectives.

Transactions and balances relating to the administered activities are not recognised as NSW Trade & Investment's revenues, expenses, assets, and liabilities but are disclosed in the accompanying schedules as "Administered Revenues", "Administered Expenses", "Administered Assets" and "Administered Liabilities". (Refer Note 31 and 32)

Included in Administered revenue are any fines, regulatory fees and contributions collected by NSW Trade & Investment on behalf of the Crown. Responsibility for the administration of mineral royalties transferred to the NSW Office of State Revenue on 1st July 2014 by agreement with NSW Office of State Revenue.

The accrual basis of accounting and all applicable accounting standards have been adopted for the reporting of the administered activities.

(e) Borrowing costs

Borrowing costs are recognised as expenses in the period in which they are incurred, in accordance with Treasury's mandate to not-for-profit general government sector agencies.

(f) Insurance

The consolidated entity's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self-insurance for Government entities. The expense (premium) is determined by the Fund Manager based on past claim experience.

(g) Accounting for interests in joint arrangements

The Department's share of assets, liabilities, revenue and expenses of a joint operation have been incorporated in the financial statements under the appropriate headings. Details of the joint arrangements are set out in note 33.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Accounting for the Goods and Services Tax (GST)

Income, expenses and assets are recognised net of the amount of GST, except that:

- the amount of GST incurred by the consolidated entity as a purchaser that is not recoverable from the Australian Taxation Office is recognised as part of the cost of acquisition of an asset or as part of an item of expense and
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the Statement of Cash Flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the Australian Tax Office are classified as operating cash flows.

(i) Income recognition

Income is measured at the fair value of the consideration or contribution received or receivable. Additional comments regarding the accounting policies for the recognition of income are discussed below.

(i) Parliamentary Appropriations and Contributions

Except as specified below, parliamentary appropriations and contributions from other bodies (including grants and donations) are generally recognised as income when the consolidated entity obtains control over the assets comprising the appropriations / contributions. Control over appropriations and contributions are normally obtained upon the receipt of cash.

Appropriations are not recognised as income in the following

- 'Equity appropriations' to fund payments to adjust a for-profit entity's capital structure are recognised as equity injections (i.e. contribution by owners) on receipt and equity withdrawals on payment to a for-profit entity. The reconciliation between the Statement of Comprehensive Income, Statement of Summary of Compliance with Financial Directives and the total appropriation is disclosed in Note 7.
- Unspent appropriations are recognised as liabilities rather than income, as the authority to spend the money lapses and the unspent amount must be repaid to the Consolidated Fund as disclosed in Note 7 and 9. The liability is disclosed in Note 24 as part of "Current Liabilities – Other". The amount will be repaid and the liability will be extinguished in the next financial year. Any liability in respect of transfer payments is disclosed in Note 31 "Administered Assets and Liabilities".

(ii) Sale of Goods

Revenue from the sale of goods is recognised as revenue when the consolidated entity transfers the significant risks and rewards of ownership of the assets.

(iii) Rendering of Services

Revenue is recognised when the service is provided or by reference to the stage of completion (based on labour hours incurred to date).

(iv) Personnel services revenue

Reimbursement of employee benefits and related on-costs for the entities to which NSW Trade & Investment supplies personnel services is recognised as revenue. Revenue is recognised when the service has been provided.

(v) Investment Revenue

Interest revenue is recognised using the effective interest method as set out in AASB 139 *Financial Instruments: Recognition and Measurement*. Rental revenue from operating leases is recognised in accordance with AASB 117 *Leases* on a straight-line basis over the lease term. Royalty revenue is recognised in accordance with AASB 118 *Revenue* on an accrual basis in accordance with the substance of the relevant agreement. Dividend revenue is recognised in accordance with AASB 118 when NSW Trade & Investment's right to receive payment is established.

(vi) Sale of Land

From the date of the administrative restructure implemented under the Public Sector Employment and Management (Departments) Order 2011 the consolidated entity has undertaken activities associated with the acquisition, management and divestiture of land that were previously undertaken by the former Land and Property Management Authority (LPMA).

(a) Sale of land

Revenue from the sale of developed and undeveloped land is recognised on settlement when the consolidated entity transfers the significant risks and rewards of ownership of the assets. A 10% deposit of the sale price is normally paid on the date of exchange of contract and is recognised as a liability until the settlement of the sale.

(b) Sale of surplus land controlled by other government agencies

The consolidated entity acts as an agent for other government agencies in regard to the sale of surplus Crown land. After deducting the consolidated entity's selling expenses, the proceeds from the sale are remitted to the selling government agency, which is responsible for transferring any Crown share of proceeds to the consolidated Fund. These proceeds are therefore not recognised as revenue in these financial statements.

(c) Land declared to be Crown land

Land declared to be Crown or returned to Crown is recognised at fair value through equity (where transfer is within state sector) or revenue (where transfer is from outside state sector) upon publication of the notice in the NSW Government Gazette.

(d) Land acquisition sales

Revenue from land sales, for Crown land acquired by other government agencies and local governments, is recognised upon the publication of the acquisition notice in the NSW Government Gazette.

(e) Cost of sales

The cost of sales includes the cost of land for land sales and development costs incurred in bringing the land to the 'developed land' stage.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Assets

(i) Acquisition of assets

Assets acquired are initially recognised at cost. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Australian Accounting Standards.

Assets acquired at no cost, or for nominal consideration, are initially recognised at their fair value at the date of acquisition - see also assets transferred as a result of an equity transfer – Note 1(o).

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Where payment for an asset is deferred beyond normal credit terms, its cost is the cash price equivalent, i.e. the deferred payment amount is effectively discounted at an asset-specific rate.

(ii) Land assets

The consolidated entity has four broad categories of land which are reported as assets:

(a) Crown land under tenure

Crown land under tenure represents all parcels of Crown land which have a lease, license, permissive occupancy or enclosure permit in place.

(b) Untenured Crown land

Untenured Crown land includes all parcels of Crown land, except for those with tenure arrangements in place or Crown reserves under management by reserve trusts. Untenured Crown land includes Crown reserves for which no formal trust has been established, unoccupied Crown land, certain Crown roads, land granted under Aboriginal land claims awaiting transfer, land under waterways and land within the three nautical mile zone.

(c) Crown Reserves under trust

All parcels of land which are Crown Reserves under Trust are excluded from land assets of NSW Trade & Investment, except those consolidated as part of Land Administration Ministerial Corporation, or, where no trust manager exists or the Department is the manager.

(d) Other Land

These are parcels of land where the consolidated entity has buildings and research stations situated and any other land held for their own activities. These lands form part of the other land and buildings asset category.

(iii) Capitalisation thresholds

Property, plant and equipment and intangible assets costing \$5,000 and above individually (or forming part of a network costing more than \$5,000) are capitalised.

(iv) Revaluation of property, plant and equipment

Physical non-current assets are valued in accordance with the 'Valuation of Physical Non-Current Assets at Fair Value' Policy and Guidelines Paper (TPP 14-01). This policy adopts fair value in accordance with AASB 13 *Fair Value Measurement* and AASB 116 Property, Plant and Equipment.

Property, plant and equipment is measured at the highest and best use by market participants that is physically possible, legally permissible and financially feasible. The highest and best use must be available at a period that is not remote and take into account the characteristics of the asset being measured, including any socio-political restrictions imposed by government. In most cases, after taking into considerations, the highest and best use is the existing use. In limited circumstances, the highest and best use may be a feasible alternative use, where there are no restrictions on use or where there is a feasible higher restricted alternative use.

Fair value of property, plant and equipment is based on a market participants' perspective, using valuation techniques (market approach, cost approach, income approach) that maximise relevant observable inputs and minimise unobservable inputs. Also refer to Note 15 and Note 17 for further information regarding fair value.

The consolidated entity re-values each class of property, plant and equipment with sufficient regularity to ensure that the carrying amount of each asset in the class does not differ materially from its fair value at reporting date. High value parcels of Crown Land have been revalued on a rolling basis to ensure no valuation is older than 3 years at 30 June 2015, and parcels not individually revalued in 2015 have had indexation applied.

The last revaluation on Infrastructure - Levee Bank (also known as Hunter Valley Flood Mitigation Scheme Assets) was completed in June 2015 and was based on an independent assessment.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(iv) Revaluation of property, plant and equipment (cont.)

Crown Land is categorised as Land under tenure and Untenured Crown land. These categories are valued as follows:

(a) Land under tenure

The consolidated entity's interest in land under tenure is limited by the existence of agreements, which in many cases will deny the consolidated entity occupancy of the land for many years or in perpetuity. The consolidated entity's interest in these tenures is generally limited to the right to receive the income stream from the rentals combined with (in the case of term leases) the present value of the market value of the land deferred for the lease term. Land held as finance leases are not included in this category.

Consequently, the basis of valuation is capitalisation of the gross rental income stream from the different classifications of land within each local government area (LGA), appropriately taking into account the conditions attached to the leases.

Individual capitalisation rates were determined by the valuers for different types of tenure arrangements within different LGAs. These were in the range of 3% to 12% and applied to the gross rental income stream to determine the land values.

The only exception to this relates to Crown land under enclosure permit, which is valued on the same basis as untenured Crown land.

(b) Untenured Crown land

The determination of global rates per hectare for a variety of land classifications for each LGA is considered the most appropriate approach to determine a value for untenured Crown land. This methodology has the advantage of being a practical way to cost effectively arrive at a market-based value for Crown land where the consolidated entity holds full interest.

The revaluation methodology was enhanced through the application of individual valuations for high value parcels, with the remaining lands being subject to mass valuation.

For the mass valuations, a valuation rate per hectare was provided for each land category type, within each LGA. The land was valued at the highest and best use taking into account zoning and other restrictions, access to services, infrastructure and property market demand. These value elements were considered in a global way when formulating a level to apply to the particular land category. The rates per hectare for each land category were determined following a consideration of sales of comparable land in the locality. Where significantly different classes of land were identified within a category, these were accounted for in compiling the overall rate per hectare for the land category.

The consolidated entity has recognised land under roads at a value per hectare rate based on the value of adjoining land.

Non-specialised assets with short useful lives are measured at depreciated historical cost, as an approximation of fair value. The entity has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

When revaluing non-current assets using cost approach, the gross amount and the related accumulated depreciation are separately restated.

For other assets valued using other valuation techniques, any balances of accumulated depreciation at the revaluation date in respect of those assets are credited to the asset accounts to which they relate. The net asset accounts are then increased or decreased by the revaluation increments or decrements.

Revaluation increments are credited directly to the asset revaluation reserve, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the net result, the increment is recognised immediately as revenue in the net result.

Revaluation decrements are recognised immediately as expenses in the net result, except that, to the extent that a credit balance exists in the asset revaluation reserve in respect of the same class of assets, they are debited directly to the revaluation surplus.

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of non-current assets, but not where an asset that has previously been revalued is disposed of, any balance remaining in the asset revaluation reserve in respect of that asset is transferred to accumulated funds.

(v) Impairment of property, plant and equipment

The consolidated entity records Aboriginal Land Claims as a full impairment against the carrying value of the Land, when the claim is granted. Other than this, as a not-for-profit entity with no cash generating units, the consolidated entity is effectively exempted from AASB 136 Impairment of Assets and impairment testing. This is because AASB 136 modifies the recoverable amount test to the higher of fair value less costs to sell and depreciated replacement cost. This means that, for an asset already measured at fair value, impairment can only arise if selling costs are material. Selling costs are regarded as immaterial.

Aboriginal Land Rights Act 1983

The consolidated entity has impaired the carrying value of Land for land claims which have been granted to Local Aboriginal Land Councils under the Aboriginal Land Rights Act 1983 as at June 2015, but not yet transferred. The amount, representing the fair value of land granted based on estimated size of the land, is expensed when granted. Until the land is surveyed, the precise area to be transferred is unknown.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(vi) Contaminated Land

When the Environment Protection Agency identifies land as contaminated and provides an order, an impairment provision is raised for the land when the cost to remediate the land is quantifiable. In the event that cost of restoring the contaminated land exceeds the value of the land a liability is recognised.

As part of the 2014 valuation, where contaminated land was known, and remediation cost was considered to be material, the valuer took this into consideration. During 2015 further review of high risk parcels was undertaken, to be completed in 2016.

(vii) Assets not able to be reliably measured

The consolidated entity holds certain assets that have not been recognised in the Statement of Financial Position because the consolidated entity is unable to measure reliably the value for the assets. These assets include mineral core specimens obtained through drilling over a considerable period of time.

(viii) Depreciation of property, plant and equipment

Except for certain heritage assets, depreciation is provided for on a straight-line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to the consolidated entity.

All material separately identifiable components of assets are depreciated over their shorter useful lives.

Land is not a depreciable asset. Certain heritage assets including original artworks and collections and heritage buildings may not have a limited useful life because appropriate curatorial and preservation policies are adopted. Such assets are not subject to depreciation. The decision not to recognise depreciation for these assets is reviewed annually.

The depreciation of buildings and infrastructure is calculated on a straight line basis. Due to the nature and location of its activities, a useful life guide of 40 years is used for buildings and 20 years for infrastructure. The actual useful life range applied is 4 – 140 years for buildings and 2 – 78 years for infrastructure.

Equipment and vehicles are depreciated on a straight line basis over the remaining life to scrap value (where applicable) so as to write off the depreciable amount of each asset as it is consumed over its useful life to the entity.

Each class of asset has a default life which may be varied as a result of management review either at acquisition or at any time during the asset life.

Default asset class lives are:

Plant and equipment	2 - 20 years
Marine Craft and equipment	5 - 17 years
Vehicles and trailers	5 - 40 years
Buildings and Infrastructure	3 – 40 years
Furniture and fittings	3 - 13 years
Leasehold improvements	Period of lease
Water Infrastructure and Levee Banks	100 - Unlimited years

Fully depreciated assets have a cost of \$ 28.408 million.

(ix) Major Inspection Costs

When each major inspection is performed, the labour cost of performing major inspections for faults is recognised in the carrying amount of an asset as a replacement of a part, if the recognition criteria are satisfied.

(x) Restoration costs

The estimated cost of dismantling and removing an asset and restoring the site is included in the cost of an asset, to the extent it is recognised as a liability.

(xi) Maintenance

Day-to-day servicing costs or maintenance are charged as expenses as incurred, except where they relate to the replacement of a part or component of an asset, in which case the costs are capitalised and depreciated.

(xii) Leased assets

A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and rewards incidental to ownership of the leased assets, and operating leases under which the lessor effectively retains all such risks and rewards.

Where a non-current asset is acquired by means of a finance lease, the asset is recognised at its fair value at the commencement of the lease term. The corresponding liability is established at the same amount. Lease payments are allocated between the principal component and the interest expense.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(xiii) Intangible assets

The consolidated entity recognises intangible assets only if it is probable that future economic benefits will flow to the consolidated entity and the cost of the asset can be measured reliably. Intangible assets are measured initially at cost. Where an asset is acquired at no or nominal cost, the cost is its fair value as at the date of acquisition.

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives.

Internally developed software costs that are directly associated with the production of identifiable and unique software products controlled by the consolidated entity and that will probably generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. Direct costs include software development employee costs and an appropriate portion of relevant overheads. Costs associated with maintaining computer software are recognised as an expense as incurred.

All research costs are expensed. Development costs are only capitalised when certain criteria are met.

The useful lives of intangible assets are assessed to be finite.

Intangible assets are subsequently measured at fair value only if there is an active market. As there is no active market for the consolidated entity's intangible software assets, the assets are carried at cost less any accumulated amortisation.

The consolidated entities' intangible assets are amortised using the straight line method over a period of 3 - 14 years.

Water licences have been valued at cost where there is no active market.

Intangible assets are tested for impairment where an indicator of impairment exists. If the recoverable amount is less than its carrying amount the carrying amount is reduced to recoverable amount and the reduction is recognised as an impairment loss.

(xiv) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These financial assets are recognised initially at fair value, usually based on the transaction cost or face value. Subsequent measurement is at amortised cost using the effective interest method, less an allowance for any impairment of receivables. Any changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.

Short-term receivables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

(xv) Inventories

Inventories held for distribution are stated at cost, adjusted when applicable, for any loss of service potential. A loss of service potential is identified and measured based on the existence of a current replacement cost that is lower than the carrying amount. Inventories (other than those held for distribution) are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost or "first in first out" method.

The cost of inventories acquired at no cost or for nominal consideration is the current replacement cost as at the date of acquisition. Current replacement cost is the cost the consolidated entity would incur to acquire the asset. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land development inventories (refer note 13) include land development projects at different stages of completion and comprise developed land for sale, works in progress (land under development) and undeveloped land. Registered valuers are engaged in determining the net realisable value of property where there is an indication that the net realisable value may have fallen below cost. All direct development expenditures and appropriate development overheads are charged to the relevant projects. Developed land is land which has been subdivided and registered on completion of all development activity. Land for sale as developed land is recognised initially as inventory at the time the decision is made to develop the land. The value of the land is measured at fair value on acquisition as determined by registered valuers. Work in progress (land under development) represents land that has been subdivided into precincts and where development activity relating to the precinct has commenced. Current developed land and work in progress is expected to be sold within the next twelve months. Undeveloped land consists of land holdings where no development has taken place and land holdings where estate major work activity has been undertaken. It excludes precincts on which development activity has commenced. Undeveloped land is classified as a non-current asset.

(xvi) Investments

Investments are initially recognised at fair value plus, in the case of investments not at fair value through profit or loss, transaction costs. The consolidated entity determines the classification of its financial assets after initial recognition and, when allowed and appropriate, re-evaluates this at each financial year end.

- Fair value through profit or loss – the consolidated entity subsequently measures investments classified as "held for trading" or designated "at fair value through profit or loss" at fair value. Financial assets are classified as "held for trading" if they are acquired for the purpose of selling in the near term. Derivatives are also classified as held for trading. Gains or losses on these assets are recognised in the net result for the year.
- Held to maturity investments – Non-derivative financial assets with fixed or determinable payments and fixed maturity that the consolidated entity has the positive intention and ability to hold to maturity are classified as "held-to-maturity". These investments are measured at amortised cost using the effective interest method. Changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.
- Available for sale investments – Any residual investments that do not fall into any other category are accounted for as available-for-sale investments and measured at fair value in other comprehensive income until disposed or impaired, at which time the cumulative gain or loss previously recognised in other comprehensive income is recognised in the net result for the year. However, interest calculated using the effective interest method and dividends are recognised in the net result for the year.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(xvi) Investments (cont.)

Purchases or sales of investments under contract that require delivery of the asset within the timeframe established by convention or regulation are recognised on the trade date i.e. the date the entity commits itself to purchase or sell the asset.

The fair value of investments that are traded at fair value in an active market is determined by reference to quoted current bid prices at the close of business on the statement of financial position date. The value of the investments are monitored regularly.

(xvii) Impairment of financial assets

All financial assets, except those measured at fair value through profit and loss, are subject to an annual review for impairment. An allowance for impairment is established when there is objective evidence that the entity will not be able to collect all amounts due.

For financial assets carried at amortised cost, the amount of the allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The amount of the impairment loss is recognised in the net result for the year.

When an available for sale financial asset is impaired, the amount of the revaluation is removed from equity and a loss recognised in the net result for the year, based on the difference between the acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss previously recognised in the net result for the year.

Any reversals of impairment losses are reversed through the net result for the year, where there is objective evidence; however impairment losses on an investment in an equity instrument classified as "available for sale" must be made through the revaluation surplus. Reversals of impairment losses of financial assets carried at amortised cost cannot result in a carrying amount that exceeds what the carrying amount would have been had there not been an impairment loss.

(xviii) De-recognition of financial assets and financial liabilities

A financial asset is derecognised when the contractual rights to the cash flows from the financial assets expire; or if the consolidated entity transfers the financial asset:

- where substantially all the risks and rewards have been transferred; or
- where the consolidated entity has not transferred substantially all the risks and rewards, if the entity has not retained control

Where the entity has neither transferred nor retained substantially all the risks and rewards or transferred control, the asset is recognised to the extent of the entity's continuing involvement in the asset.

A financial liability is derecognised when the obligation specified in the contract is discharged or cancelled or expires.

(xix) Non-current Assets (or disposal groups) held for sale

The consolidated entity has certain non-current assets (or disposal groups) classified as held for sale, where their carrying amount will be recovered principally through a sale transaction, not through continuing use. Non-current assets (or disposal groups) held for sale is recognised at the lower of carrying amount and fair value less costs to sell. These assets are not depreciated while they are classified as held for sale. Refer note 19.

(xx) Trust funds

NSW Trade & Investment receives monies as set out in Notes 30 and 31 and holds security deposits in relation to Crown land tenures and mining activities.

As NSW Trade & Investment performs only a custodial role in respect of these monies, and because the monies cannot be used for the achievement of NSW Trade & Investment's own objectives, these funds are separately disclosed in the financial statements.

(xxi) Other assets

Other assets are recognised on a cost basis.

(xxii) Restricted assets

Refer Note 6.

(k) Liabilities

(i) Payables

These amounts represent liabilities for goods and services provided to the consolidated entity and other amounts. Payables are recognised initially at fair value, usually based on the transaction cost or face value. Subsequent measurement is at amortised cost using the effective interest method. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

(ii) Borrowings

Loans are not held for trading or designated at fair value through profit or loss and are recognised at amortised cost using the effective interest method. Gains or losses are recognised in the net result for the year on de-recognition.

Finance lease liabilities are determined in accordance with AASB 117 *Leases*.

(iii) Financial Guarantees

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued and initially measured at fair value, where material. After initial recognition, the liability is measured at the higher of the amount determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised, less accumulated amortisation, where appropriate.

The consolidated entity has reviewed its financial guarantees and determined that there is no material liability to be recognised for financial guarantee contracts at 30 June 2015 and 30 June 2014.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(iv) Employee benefits and other provision

(a) Salaries and wages, annual leave, sick leave and on-costs

Salaries and wages (including non-monetary benefits) and paid sick leave that are expected to be settled wholly within 12 months after the end of period in which the employees render the service are recognised and measured at the undiscounted amounts of the benefits.

Annual leave is not expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. As such, it is required to be measured at present value in accordance with AASB 119 Employee Benefits (although short-cut methods are permitted). Actuarial advice obtained by Treasury has confirmed that the use of an approach using nominal annual leave plus annual leave on the nominal liability (using 7.9% of the nominal value of annual leave) can be used to approximate the present value of the annual leave liability. The entity has assessed the actuarial advice based on the entity's circumstances and has determined that the effect of discounting is immaterial to annual leave.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in the future.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised.

(b) Long Service Leave and Superannuation

NSW Trade & Investment's liabilities (apart from the commercial and semi-commercial activities) for long service leave and defined benefit superannuation are assumed by the Crown Entity. NSW Trade & Investment accounts for the liability as having been extinguished; resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of employee benefits and other liabilities".

NSW Trade & Investment's semi-commercial activity is a member of the Non-Budget Long Service Leave (LSL) Pool. NSW Trade & Investment makes long service leave liability contributions to the NSW Treasury Special Deposits Account. This contribution discharges its liability for long service leave and is expensed as incurred. NSW Trade & Investment is reimbursed by the NSW Treasury for long service leave payments made. NSW Trade & Investment's long service leave liability and equivalent asset are recognised in the Statement of Financial Position as the reimbursement from the Non-Budget LSL Pool is 'virtually certain'.

Long service leave is measured at present value in accordance with AASB 119 *Employee Benefits*. This is based on the application of certain factors (specified in NSWTC 15/09) to employees with five or more years of service, using current rates of pay. These factors were determined based on an actuarial review to approximate present value.

NSW Trade & Investment's commercial and semi-commercial activities are responsible for employee superannuation entitlements under defined contribution plans and defined benefits plans. Contributions to defined contribution superannuation plans are expensed when incurred. For defined benefit plans, the actuarial valuations are carried out at each reporting date by Pillar Administration using the projected unit credit method. In using the actuarial unit credit method, actuarial gains and losses are recognised directly in equity in the period in which they occur, as per NSW Treasury's mandate. The defined benefit obligation recognised in the Statement of Financial Position represents the present value of the defined benefit obligation, adjusted for unrecognised past service costs, net of the fair value of the plan assets.

(c) Consequential on-costs

Consequential costs to employment are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised. This includes outstanding amounts of payroll tax, workers compensation insurance premiums and fringe benefits tax.

(v) Other Provisions

Other provisions exist when the consolidated entity has a present legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the obligation.

Any provision for restructuring is recognised only when an agency has a detailed formal plan and the agency has raised a valid expectation in those affected by the restructuring that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected.

If the effect of the time value of money is material, provisions are discounted at an appropriate percentage, which is a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability. None with a material effect of the time value of money presently exist.

In relation to Land Development, provision for rebates is recognised when certain lots are sold. As part of the condition of sale, the consolidated entity may be committed to make a payment to the purchaser provided certain design criteria are met and applied for within a specified period by the purchaser, usually between 18 – 24 months. This payment represents reimbursement for additional costs incurred by the purchaser in complying with the design criteria set by Landcom.

(l) Contribution to Consolidated Fund

The consolidated entity operates a number of commercial activities which make contributions to the Consolidated Fund of NSW, under differing arrangements.

Crown land sale proceeds and lease income received by the consolidated entity are distributed to the Consolidated Fund. These distributions are net of related costs paid and do not include moneys held as deposits, held in trust, or funds which have yet to be credited against customer accounts.

In relation to the Land Development Working Account (LDWA), NSW Trade & Investment pays an annual contribution, calculated at 100% of the accounting profit at financial year end, subject to maintenance of a minimum working capital limit.

In relation to the Crown Lands Homesites Program (CLHP), NSW Trade & Investment is required to pay an annual contribution, based on any cash over and above working capital requirement, as determined annually.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Fair Value hierarchy

A number of the consolidated entity's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. When measuring fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the entity categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 - quoted prices in active markets for identical assets / liabilities that the entity can access at the measurement date.
- Level 2 - inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.
- Level 3 - inputs that are not based on observable market data (unobservable inputs).

Refer Note 17 and Note 34(f) for further disclosures regarding fair value measurements of financial and non-financial assets.

(n) Equity and reserves

(i) Revaluation surplus

The revaluation surplus is used to record increments and decrements on the revaluation of non-current assets. This accords with the consolidated entity's policy on the revaluation of property, plant and equipment as discussed in note 1(j) (iv).

(ii) Accumulated Funds

The category accumulated funds included all current and prior period retained funds.

(iii) Separate reserve accounts are recognised in the financial statements only if such accounts are required by specific legislation or Australian Accounting Standards (e.g. revaluation surplus).

(o) Equity transfers

The transfer of net assets between agencies as a result of an administrative restructure, transfers of programs / functions and parts thereof between NSW public sector agencies and 'equity appropriations' (refer Note 1(i)(i)) are designated or required by Accounting Standards to be treated as contributions by owners and recognised as an adjustment to "Accumulated Funds". This treatment is consistent with AASB 1004 *Contributions* and Australian Interpretation 1038 *Contributions by Owners Made to Wholly-Owned Public Sector Entities*.

Transfers arising from an administrative restructure involving not-for-profit entities and for-profit government entities are recognised at the amount at which the assets and liabilities were recognised by the transferor immediately prior to the restructure. Subject to below, in most instances this will approximate fair value.

All other equity transfers are recognised at fair value, except for intangibles. Where an intangible has been recognised at (amortised) cost by the transferor because there is no active market, NSW Trade & Investment recognises the asset at the transferor's carrying amount. Where the transferor is prohibited from recognising an internally generated intangible the consolidated entity does not recognise that asset.

(p) Budgeted amounts

The budgeted amounts are drawn from the original budgeted financial statements presented to Parliament, for NSW Trade & Investment and Water Administration Ministerial Corporation, in respect of the reporting period. Subsequent amendments to the original budget (e.g. adjustment for transfer of functions between entities as a result of Administrative Arrangements Orders) are not reflected in the budgeted amounts. Major variances between the original budgeted amounts and the actual amounts disclosed in the primary financial statements are explained in Note 28.

The published budget has been adjusted for transfer payments (Note 9) and consolidation of WAMC, as follows:

Statement of Comprehensive Income

	T&I Original Published \$000	WAMC Original Published \$000	Total \$000	Eliminate WAMC Transaction \$000	Adjusted for Transfer Payments \$000	As Reported \$000
Total Expenses Excluding Losses	2,361,057	63,134	2,424,191	(47,500)	(696,700)	1,679,991
Total Revenue	2,174,135	59,500	2,233,635	(47,500)	(696,700)	1,489,435
Net Result	(191,872)	(3,634)	(195,506)			(195,506)

Statement of Financial Position

	T&I Original Published \$000	WAMC Original Published \$000	Total \$000	Eliminate WAMC Transaction \$000	Adjusted for Transfer Payments \$000	As Reported \$000
Total Assets	7,968,427	769,702	8,738,129			8,738,129
Total Liabilities	286,614	-	286,614			286,614
Total Equity	7,681,813	769,702	8,451,515			8,451,515

Statement of Cash Flows

	T&I Original Published \$000	WAMC Original Published \$000	Total \$000	Eliminate WAMC Transaction \$000	Adjusted for Transfer Payments \$000	As Reported \$000
Net Cash Flows from Operating Activities	(62,541)	-	(62,541)			(62,541)
Net Cash Flows from Investing Activities	(18,037)	-	(18,037)			(18,037)
Net Cash flow from Financing Activities	64	-	64			64
Net Increase/(Decrease) in Cash	(80,514)	-	(80,514)			(80,514)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) Comparative information

Except when an Australian Accounting Standard permits or requires otherwise, comparative information is disclosed in respect of the previous period for all amounts reported in the financial statements. Disclosures in relation to changes which impact on comparatives are disclosed in note 35.

(r) New Australian Accounting Standards issued but not effective

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective have not been adopted for the financial reporting period ended 30 June 2015. These are listed as follows:

- AASB 9, AASB 2010-7 and AASB 2013-9 (Part C), AASB 2014-1 (Part E), AASB 2014-7 and AASB 2014-8 regarding financial instruments
- AASB 14 and AASB 2014-1 (Part D) regarding Regulatory Deferral Accounts
- AASB 15 and AASB 2014-5 regarding Revenue from Contracts with Customers
- AASB 1056 Superannuation Entities
- AASB 2014-3 regarding accounting for acquisitions of interests in joint operations
- AASB 2014-4 regarding acceptable methods of depreciation and amortisation
- AASB 2014-6 regarding bearer plants
- AASB 2014-9 regarding equity method in separate financial statements
- AASB 2014-10 regarding sale or contribution of assets between an investor and its associate or joint venture
- AASB 2015-1 regarding annual improvements to Australian Accounting Standards 2012-2014 cycle
- AASB 2015-2 regarding amendments to AASB 101 disclosure initiatives
- AASB 2015-3 regarding materiality

The consolidated entity has reviewed the new accounting standards and at this stage does not anticipate any material impact on the 2015/16 financial statements.

2. EXPENSES EXCLUDING LOSSES

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
(a) Employee Related Expenses				
Salaries and wages (including recreation leave)	424,363	506,797	422,317	503,207
Superannuation – defined benefit plans	11,209	12,730	11,199	12,708
Superannuation – defined contribution plans	30,102	31,248	29,992	31,043
Long service leave	28,699	32,659	28,654	32,719
Workers compensation insurance	2,536	5,475	2,536	5,475
Payroll tax and fringe benefits tax	27,485	30,957	27,407	30,801
Redundancy payments	7,856	18,890	7,856	18,885
Other - Miscellaneous	202	3,002	200	3,001
	532,452	641,758	530,161	637,839
(b) Other operating expenses include the following:				
Advertising and promotion	10,040	4,669	10,016	4,616
Assets under \$5000	5,437	2,502	5,401	2,488
Auditor's remuneration – audit of financial reports	1,616	1,334	1,563	1,264
Auditor's remuneration – other services	-	2	-	2
Bad and doubtful debts (not provided for elsewhere)	100	-	100	-
Cleaning	4,608	4,421	4,562	4,358
Computer Fees	11,605	11,997	11,601	11,989
Consultancy	19,874	14,360	19,662	14,340
Contractors and other fees	124,669	98,294	123,391	97,074
Cost of Sales	35,924	33,859	35,883	33,790
Courier and freight	1,030	1,012	995	1,005
Data/Internet	5,072	4,992	5,070	4,991
De-recognition of Crown Land	72,264	-	72,264	-
Electricity	6,161	7,079	6,111	7,013
Energy Concession Administration fee	757	892	757	892
Insurance	4,607	4,826	4,578	4,797
Land Impairment – Aboriginal Land Claims	23,705	11,485	23,705	11,485
Legal Crown Solicitors	1,776	2,389	1,765	2,231
Legal other	4,566	1,117	4,553	1,090
Maintenance*	32,525	8,859	20,490	8,364
Motor Vehicle expenses	10,311	14,756	10,219	14,448
Operating lease rental expense – minimum lease payments	38,244	37,761	38,024	37,086
Other operating	33,948	28,257	31,808	25,965
Printing	2,306	2,628	2,295	2,596
Rates	976	1,838	882	1,736
Telecommunication	4,015	4,019	3,985	4,001
Training and staff development	3,664	2,884	3,656	2,858
Travel	15,060	13,759	14,940	13,585
	474,860	319,991	458,276	314,064
Maintenance Reconciliation				
* Maintenance expense - contracted labour and other (non-employee related), as above	32,525	8,859	20,490	8,364
Employee related maintenance expense included in Note 2(a)	69	1,292	69	1,292
Total Maintenance expenses included in Note 2(a) + 2(b)	32,594	10,151	20,559	9,656
(c) Depreciation and amortisation expense				
Buildings	16,881	15,420	16,144	14,700
Infrastructure	66,285	59,438	53,687	52,456
Plant and Equipment	17,675	13,889	16,811	12,994
Amortisation of intangible assets	7,212	4,448	7,176	4,448
	108,053	93,195	93,818	84,598

2. EXPENSES EXCLUDING LOSSES (continued)

	Consolidated		Parent	
	2015	2014	2015	2014
	\$000	\$000	\$000	\$000
(d) Grants and subsidies				
Grants to Government bodies - not specified below	30,631	19,842	32,367	21,988
Grant to Other Non-Government Bodies - not specified below	28,310	45,919	28,310	45,919
Achieving Sustainable Groundwater Entitlements Program	414	419	414	419
Animal Welfare Organisations	1,052	-	1,052	-
Art Gallery of NSW	2,150	-	2,150	-
Arts and Cultural and Development Program	50,006	50,963	50,006	50,963
Australian Museum	3,580	-	3,580	-
Centralised Monitoring Fee – Clubs	1,413	909	1,413	909
ClubGRANTS fund	14,585	-	14,585	-
Country Towns Water Supply and Sewerage Scheme	32,196	62,035	32,196	62,035
Customer Assistance Policy	395	2,131	395	2,131
Destruction of Noxious Weeds	11,099	9,415	11,099	9,415
Disaster Response Services	-	307	-	307
Drought Transport Subsidies	323	1,059	323	1,059
Energy Accounts Payment Assistance	12,493	14,400	12,493	14,400
Environmental Data Portal	2,748	-	2,748	-
Family Energy Rebate	8,068	3,394	8,068	3,394
Independent Liquor and Gaming Authority	1,480	-	1,480	-
Industry Capability Network (NSW)	1,019	1,700	1,019	1,700
Invasive Species	12,116	-	12,116	-
Life Support Rebates Scheme	4,138	3,655	4,138	3,655
Low Income Household Rebate	184,014	176,830	184,014	176,830
Museum of Applied Arts and Sciences	7,157	-	7,157	-
Non cash capital land grant	2,981	32,829	2,981	32,829
Pensioner rate rebates – Essential Water	454	354	454	354
Recurrent grant to Murray Darling Basin Authority	18,275	14,331	18,275	14,331
Regional Industries Investment Fund	8,767	12,250	8,767	12,250
Racing NSW	10,000	10,000	10,000	10,000
Research Attraction & Acceleration Program	9,982	10,894	9,982	10,894
Responsible Gambling Fund	17,688	13,685	17,688	13,685
Rural Assistance Authority	12,129	-	12,129	-
Rural Counsellors Contribution	840	420	840	420
Scholarships	7,510	-	7,510	-
State Library of NSW	2,798	-	2,798	-
State Investment Attraction Scheme	22,297	28,657	22,297	28,657
State Parks Trusts	575	1,300	575	1,300
Surface Water Management	5,900	-	5,900	-
Sustain the Basin	8,786	-	8,786	-
Water NSW	34,103	47,242	34,103	47,242
Subsidies to organisations – public trading enterprises	401	-	401	-
Tweed River project	-	2,458	-	2,458
Water and Sewer System for Aboriginal Communities	8,390	9,219	8,390	9,219
Wild Dog Destruction Board	208	200	208	200
	581,471	576,817	583,207	578,963
(e) Finance Costs				
Interest	-	108	-	108
Amortised interest expense	30	57	30	57
	30	165	30	165
(f) Other expenses				
Beekeepers' Compensation	-	7	-	7
Shark Meshing	1,289	1,450	1,289	1,450
Remedial Works to Mine Areas	-	3,103	-	3,103
Australian Standing Committee on Agriculture	4,897	5,904	4,897	5,904
Coal compensation expense	1,304	280	1,304	280
Regional Development Assistance	-	495	-	495
Australian Technology Showcase	831	753	831	753
Irrigation areas works – private sector	8,100	9,650	8,100	9,650
Rehabilitation of artesian bores	2,667	6,904	2,667	6,904
Crown lease waivers	3,000	3,221	2,861	3,081
Refunds and remissions of Crown Revenue	11,595	11,247	11,539	11,168
Fishing Port Maintenance	-	1,281	-	1,281
	33,683	44,295	33,488	44,076

3. REVENUES

	Consolidated		Parent	
	2015	2014	2015	2014
	\$000	\$000	\$000	\$000
(a) Sale of goods and services				
Sale of goods:				
Sale of produce	7,197	5,749	7,197	5,749
Sale of land developments	28,635	15,332	28,635	15,332
Sale of publications	518	558	518	558
Minor sales of goods and services	1,244	785	1,244	785
Rendering of services:				
Education and training	3,190	3,530	3,190	3,530
Consulting	381	59	381	59
Fees, levies and licences	80,616	42,008	78,087	39,864
Crown Land leases	53,608	43,119	48,705	37,866
Mine Safety Levy	34,774	32,277	34,774	32,277
Recovery of Administrative Costs	11,296	4,093	12,694	4,093
Other Services	15,794	31,762	15,469	31,557
Income from water operations	46,025	46,287	46,025	46,287
Soil Conservation Service	39,126	34,038	39,126	34,038
	322,404	259,597	316,045	251,995
(b) Investment revenue				
Interest	8,829	22,676	7,906	21,220
Rents	4,026	4,243	3,918	4,186
Other	504	20	504	20
	13,359	26,939	12,328	25,426
(c) Fees and fines				
	-	-	-	-
(d) Grants and Contributions (Note 6)				
Grants – Industry/Private Bodies	17,397	33,128	17,104	18,504
Grants – Commonwealth Government	1,072	31,827	1,002	5,449
Grants – NSW Budget Sector Agencies	152,412	48,066	135,317	40,975
Grants – PTE's, Local & Other State Governments	3,452	3,420	3,447	3,363
	174,333	116,441	156,870	68,291
(e) Other revenue				
Other Revenue	32,974	39,276	32,609	38,810
	32,974	39,276	32,609	38,810
(f) Personnel Services Revenue				
Rural Assistance Authority	2,236	769	2,236	769
NSW Food Authority	13,692	7,907	13,692	7,907
Sydney Catchment Authority ⁴	31,585	21,727	31,585	21,727
Independent Liquor and Gaming Authority ²	-	5,013	-	5,013
Wild Dogs Destruction Board	688	218	688	218
Mine Subsidence Board	4,186	4,476	4,186	4,476
Catchment Management Authorities ¹	-	26,425	-	26,425
Australian Museum ²	-	16,131	-	16,131
Museum of Applied Arts and Sciences ²	-	17,289	-	17,289
Art Gallery ²	-	12,817	-	12,817
State Library ²	-	21,845	-	21,845
Film and Television ³	-	2,058	-	2,058
Sydney Opera House ²	-	35,087	-	35,087
	52,387	171,762	52,387	171,762

1. Ceased 31/12/2013

2. Ceased 23/02/2014

3. Ceased 01/07/2014

4. Ceased 31/12/2014

4. GAIN / (LOSS) ON DISPOSAL

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Gain / (loss) on disposal of property, plant and equipment				
Proceeds from disposal	49,322	47,413	48,808	47,054
Written down value of assets disposed	(48,475)	(76,719)	(46,068)	(53,802)
Net gain / (loss) on disposal of property, plant and equipment	847	(29,306)	2,740	(6,748)
Net gain/(loss) on disposal	847	(29,306)	2,740	(6,748)

5. OTHER GAINS / (LOSSES)

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Gain/(Impairment) of Receivables	7,866	(12,619)	8,185	(12,582)
Gain/(Impairment) of Intangibles	28,222	(1,160)	28,222	(1,160)
Gain/(Impairment) of Property Plant and Equipment	(13,056)	(35,298)	(231)	(13,202)
Net Other Gains / (Losses)	23,032	(49,077)	36,176	(26,944)

6. CONDITIONS ON CONTRIBUTIONS

Contributions of \$61.480m during 2014-15 (\$59.655m during 2013-14) were provided for specific purposes associated with industry funded research with NSW Trade & Investment having an obligation to use these funds as specified by the donor body. Expenditure of these contributions has been made in the manner specified by the contributors. Strict terms and conditions apply to these funds. Any funds that are not used on the specific project may be required to be refunded to the donor body unless the body agrees to redirect the funds to another project.

The total amounts of contributions with conditions which were unexpended at 30 June 2015 (including those received in prior years) were \$13.624m (30 June 2014 \$33.134m). These funds will be carried forward to the next financial year.

7. APPROPRIATIONS AND TRANSFERS TO THE CROWN ENTITY

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Recurrent appropriations				
Total recurrent draw-downs from Treasury (per Summary of Compliance)	1,563,204	1,533,326	1,563,204	1,533,326
Less: Liability to Consolidated Fund (per Summary of Compliance)	(35,095)	(10,068)	(35,095)	(10,068)
	1,528,109	1,523,258	1,528,109	1,523,258
Comprising:				
Recurrent appropriations (per Statement of Comprehensive Income)	894,721	983,205	894,721	981,205
Transfer Payments (Note 9)	633,388	540,053	633,388	542,053
	1,528,109	1,523,258	1,528,109	1,523,258
Capital appropriations				
Total capital draw-downs from Treasury (per Summary of Compliance)	34,106	36,378	34,106	36,378
Less: Liability to Consolidated Fund (per Summary of Compliance)	-	-	-	-
	34,106	36,378	34,106	36,378
Comprising:				
Capital appropriations (per Statement of Comprehensive Income)	34,106	36,378	34,106	36,378
Transfer payments	-	-	-	-
	34,106	36,378	34,106	36,378

8(a). ACCEPTANCE BY THE CROWN ENTITY OF EMPLOYEE BENEFITS AND OTHER LIABILITIES

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
The following liabilities and/or expenses have been assumed by the Crown Entity or other Government agencies:				
Superannuation	8,322	8,475	8,313	8,453
Long Service Leave	24,480	28,668	24,448	28,728
Payroll tax	454	462	453	461
	33,256	37,605	33,214	37,642

8(b). TRANSFER TO NSW TREASURY

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Transfers of Crown leasehold revenues to the Crown Entity	(66,425)	(62,889)	(65,899)	(62,617)
	(66,425)	(62,889)	(65,899)	(62,617)

9. TRANSFER PAYMENTS

Transfer Payments are the amounts received by NSW Trade & Investment for transfer to beneficiaries as established by legislation or other authoritative requirements.

Transfer payments are not controlled by NSW Trade & Investment.

Transfer payments made to Forests NSW, Sydney Water Corporation and Hunter Water Corporation are to fund community service obligations.

Transfer payments made to the Local Land Services, Water Administration Ministerial Corporation, Destination NSW, Independent Liquor and Gaming Authority, NSW Food Authority, Art Gallery of NSW, Australian Museum, Museum of Applied Arts and Sciences, State Library of NSW, Rural Assistance Authority, and Sydney Opera House are to fund operations and capital works.

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Art Gallery of NSW	31,346	32,528	31,346	32,528
Australian Museum	27,949	26,213	27,949	26,213
Independent Liquor and Gaming Authority	7,887	6,820	7,887	6,820
Catchment Management Authorities ²	-	13,507	-	13,507
Destination NSW	123,963	125,708	123,963	125,708
Forests NSW	15,157	14,787	15,157	14,787
Game Council of NSW ¹	-	641	-	641
Hunter Water Corporation ⁴	14,368	2,472	14,368	2,472
Local Land Services	32,429	13,507	32,429	13,507
Museum of Applied Arts and Sciences	37,531	42,198	37,531	42,198
New South Wales Film and Television Office ³	-	9,869	-	9,869
NSW Food Authority	11,091	11,293	11,091	11,293
Rural Assistance Authority	22,328	52,275	22,328	52,275
State Library of NSW	83,967	82,008	83,967	82,008
Sydney Opera House Trust	57,369	78,476	57,369	78,476
Sydney Water Corporation ⁴	168,003	27,751	168,003	27,751
Water Administration Ministerial Corporation	-	-	-	2,000
	633,388	540,053	633,388	542,053

Notes:

1. Ceased 15th November 2013

2. Ceased 31st December 2013

3. Ceased 1st July 2014

4. Commenced 1st May 2014

10. SERVICE GROUPS OF THE DEPARTMENT

Business NSW / Arts NSW

Service description: This service group covers supporting businesses and industries to advance trade, investment, research excellence, innovation, employment and competitiveness, and includes strong support for the regions, developing strategies to attract major events and boost tourism, regulating and advising the hospitality and racing industries, and supporting the arts and cultural sectors. This service group was previously known as Industry, Innovation, Hospitality and the Arts.

Resources and Energy

Service description: This service group covers supporting the mineral resources industries by developing geoscientific information, managing titles and improving safety and environmental performance, maintaining frameworks to support a competitive energy market, reliable and secure energy supplies and a sustainable energy mix, delivering customer assistance programs and monitoring electricity and gas networks and licensed pipelines.

Primary Industries

Service description: This service group covers supporting strong regional communities through research, knowledge transfer, planning and regulating the sustainable management of agriculture and fisheries sectors, improving biosecurity, delivering sustainable water management, regional water supply and sewerage programs and managing Crown lands and catchments. This service group includes all consolidated entities.

Personnel Services

Service description: This service group covers provision of personnel services to the existing entities of Mine Subsidence Board, Rural Assistance Authority, NSW Food Authority, Sydney Catchment Authority (to 31 December 2014) and the Wild Dog Destruction Board. The recipients of Personnel Services are separate reporting entities and not controlled by NSW Trade & Investment. In accordance with an Administrative Restructure order NSW Trade and Investment ceased providing these services to the following entities on 23 February 2014: Independent Liquor and Gaming Authority, Australian Museum, Museum of Applied Arts and Sciences, NSW Art Gallery Trust, State Library of NSW, Sydney Opera House Trust. The 11 Catchment Management Authorities ceased to exist on 31 December 2013.

Cluster Grant Funding

Service description: This service group covers the provision of grant funding to agencies within the Trade and Investment, Regional Infrastructure and Services cluster. This includes funding to Destination NSW, Forests NSW, Independent Liquor and Gaming Authority, NSW Food Authority, New South Wales Rural Assistance Authority, Sydney Water Corporation, Hunter Water Corporation.

Not Attributable

Service description: This service group covers the Head Office function of the Trade and Investment, Regional Infrastructure and Services cluster. This includes items that are not attributable to any of the other service groups, within the cluster.

11. CURRENT ASSETS - CASH AND CASH EQUIVALENTS

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Cash at Bank and on hand	378,882	364,082	349,163	337,466
	378,882	364,082	349,163	337,466

For the purpose of the Statement of Cash Flows, cash and cash equivalents include cash at bank, cash on hand, and short term deposits.

Cash and cash equivalent assets recognised in the Statement of Financial Position are reconciled at the end of the financial year to the Statement of Cash Flows as follows:

Cash and cash equivalents (per Statement of Financial Position)	378,882	364,082	349,163	337,466
Closing cash and cash equivalents (per Statement of Cash Flows)	378,882	364,082	349,163	337,466

Refer Note 34 for details regarding credit risk, liquidity risk and market risk arising from financial instruments.

NSW Trade & Investment has credit facilities of \$16.0 million.

12. CURRENT / NON-CURRENT ASSETS - RECEIVABLES

Note	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
CURRENT				
Sale of goods and services	112,520	126,562	111,439	124,755
Miscellaneous	16,752	18,341	4,521	14,033
Less: Allowance for impairment	(13,076)	(20,978)	(12,656)	(20,878)
	116,196	123,925	103,304	117,910
Prepayments	26,164	(69)	26,141	(92)
Prepayments - superannuation pooled fund	162	161	162	161
Interest receivable	2,079	5,039	1,895	5,039
Net GST	13,221	13,287	13,279	14,431
Personnel Services	8,090	23,695	8,090	23,695
Finance leases	7,892	7,920	7,478	7,942
Other	-	6	-	130
	173,804	173,964	160,349	169,216
NON-CURRENT				
Personnel Services	27,125	72,054	27,125	72,054
Finance leases	125,845	126,592	118,853	126,386
Other	58	1,826	58	324
	153,028	200,472	146,036	198,764

Note	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Movement in the allowance for impairment				
Balance at 1 July	20,978	8,366	20,878	8,303
Amounts written off during the year	(36)	(7)	(37)	(7)
Amounts recovered during the year	-	-	-	-
Amount transferred in due to restructure (Note 25)	-	-	-	-
Increase/(decrease) in allowance recognised in profit or loss	(7,866)	12,619	(8,185)	12,582
Balance 30 June	13,076	20,978	12,656	20,878

12. CURRENT / NON-CURRENT ASSETS - RECEIVABLES (continued)

Finance Lease Receivable has been calculated on a per-lease basis by the application of a model developed by an external accounting firm on behalf of the Department, and in accordance with instructions by the Department. In the calculation of the receivable, expert valuation advice has been received in relation to lease capitalisation rates, which are used in the valuation of Land Under Tenure and Finance Lease Receivables.

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Gross investment in the lease	1,355,103	1,385,084	1,335,632	1,384,900
Less: Unearned finance income	(1,221,366)	(1,250,573)	(1,209,301)	(1,250,573)
Less: Unguaranteed residual values	(9,228)	(8,155)	(7,736)	(8,139)
Present value of minimum lease payments	124,509	126,356	118,595	126,188
Gross investment in the lease				
Not later than one year after the current period	8,122	8,192	7,707	8,192
Later than one year and not later than five years	34,117	34,116	32,459	34,116
Later than five years	1,312,864	1,342,776	1,295,466	1,342,592
	1,355,103	1,385,084	1,335,632	1,384,900
Present value of minimum lease payments				
Not later than one year after the current period	7,892	7,953	7,478	7,942
Later than one year and not later than five years	26,639	26,939	25,211	26,904
Later than five years	89,978	91,464	85,906	91,342
	124,509	126,356	118,595	126,188
Net investment in the lease	133,737	134,511	126,331	134,327
Unguaranteed residual values	(9,228)	(8,155)	(7,736)	(8,139)
	124,509	126,356	118,595	126,188

Gross investment in lease is calculated on the basis of perpetual leases being a term of 200 years consistent with the model developed. Perpetual leases do not have a life term and can pass in succession.

Term leases (approx. \$37 million) - in the case of a term lease, the land will revert at the end of the term, and the valuation of these leases has therefore been assessed for sensitivity to changes in the long term growth rate. The table below discloses the impact that an increase or decrease of 1% in the long term growth rate would have on the Finance Lease Receivable.

Perpetual Leases (approx. \$97 million) - the value of a perpetual lease is calculated as a perpetuity (the discounted cash-flow of the perpetual stream of minimum net lease payments). All perpetual leases are individually calculated as perpetuities using the capitalisation rate as the discount rate. Additional calculations have been undertaken using a range of discount rates to ensure that the use of the capitalisation rate is reasonable. For perpetual leases, the value of the receivable is sensitive to changes in the discount rate. The table below discloses the impact that an increase or decrease of 1% in the capitalisation rate would have on the receivable.

Sensitivity of fair value of Lease Receivable to changes in significant assumptions used in the valuation modelling process.

	Change	Consolidated		Parent	
		2015 \$000	2014 \$000	2015 \$000	2014 \$000
Discount rate + 1%	+ 1%	(15,032)	(15,390)	(15,032)	(15,390)
Discount rate - 1%	- 1%	22,570	23,138	22,570	23,138
Capital gain on land + 1%	+ 1%	2,957	2,888	2,019	2,888
Capital gain on land - 1%	- 1%	(2,027)	(1,972)	(1,353)	(1,972)

13. CURRENT / NON-CURRENT ASSETS - INVENTORIES

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
CURRENT				
Valued at cost				
Land developments	6,292	11,371	6,292	11,371
Materials and parts	64	69	64	69
Finished goods	2,825	2,742	2,825	2,742
	9,181	14,182	9,181	14,182
NON-CURRENT				
Valued at cost				
Land developments	4,744	15,306	4,744	15,306
	4,744	15,306	4,744	15,306

14. NON-CURRENT ASSETS - FINANCIAL ASSETS AT FAIR VALUE

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
NON-CURRENT				
Gold Exhibits	4,220	3,908	4,220	3,908
Milk Marketing	-	407	-	407
Shares	68	58	68	58
	4,288	4,373	4,288	4,373

Gold Exhibits

NSW Trade & Investment has control and custody of certain gold exhibits which were transferred following the closure of the Earth Exchange (Mining Museum) in 1995. The valuations are based on the estimated specimen value which comprises the bullion value, but is also dependent on aesthetic qualities, rarity and heritage value.

These exhibits are as follows:

		Consolidated		Parent	
		2015 \$000	2014 \$000	2015 \$000	2014 \$000
	<u>Weight (Troy Oz)</u>				
Maitland Bar Nugget	344.55	3,677	3,406	3,677	3,406
Lucky Hill Nugget	20.85	191	177	191	177
Woods Flat / Cowra Nugget	42.64	325	301	325	301
Alluvial Gold Samples	18	27	24	27	24
TOTAL	426.04	4,220	3,908	4,220	3,908

Milk Marketing (NSW) Pty Limited

The reporting entity Milk Marketing (NSW) Pty Limited is part of the consolidated entity in 2015.

Other Shares

NSW Trade & Investment holds shares in a number of entities listed below. The movement between years represents the movement in market value of shares.

The value of shares represents holdings in:

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Dairy Farmers Milk Co-operative Ltd	28	28	28	28
Rice Growers Co-operative Mills Ltd	33	24	33	24
Rice Marketing Board of NSW	3	2	3	2
Moreton Resources Ltd (Formerly Cougar Energy Limited)	4	4	4	4
	68	58	68	58

Refer Note 33 for further information regarding interests in Joint Arrangements.

Refer Note 34 for further information regarding credit risk, liquidity risk and market risk arising from financial instruments.

15. NON-CURRENT ASSETS – PROPERTY PLANT AND EQUIPMENT

CONSOLIDATED	Crown Land \$000	Land and Buildings* \$000	Leased Land & Buildings \$000	Plant & Equipment \$000	Infrastructure Systems \$000	WIP PPE \$000	Total \$000
At 1 July 2014 - fair value							
Gross carrying amount	6,456,426	673,626	253,390	116,890	3,622,882	78,657	11,201,871
Accumulated Depreciation and Impairment	(726,606)	(221,328)	(87,997)	(57,312)	(1,647,178)	-	(2,740,421)
Net Carrying Amount	5,729,820	452,298	165,393	59,578	1,975,704	78,657	8,461,450
At 30 June 2015 - fair value							
Gross carrying amount	6,489,990	643,921	257,036	124,307	3,842,686	60,635	11,418,575
Accumulated Depreciation and Impairment	(742,334)	(231,739)	(93,355)	(71,649)	(1,725,673)	-	(2,864,750)
Net Carrying Amount	5,747,656	412,182	163,681	52,658	2,117,013	60,635	8,553,825

Reconciliation

A reconciliation of the carrying amount of each class of property, plant and equipment at the beginning and end of the current reporting period is set out below.

CONSOLIDATED	Crown Land \$000	Land and Buildings* \$000	Leased Land & Buildings \$000	Plant & Equipment \$000	Infrastructure Systems \$000	WIP PPE \$000	Total \$000
Year ended 30 June 2015							
Net carrying amount at start of year	5,729,820	452,298	165,393	59,578	1,975,704	78,657	8,461,450
Additions	22,557	278	9	7,082	5,303	32,104	67,333
Assets held for sale (Note 19)	-	-	-	-	-	-	-
Disposals	(147,057)	(4,630)	-	(3,231)	(1,006)	(170)	(156,094)
Transfers	1,670	1,047	3,636	6,465	38,207	(49,956)	1,069
Acquisitions/(Disposals) through administrative restructures	2,597	(8,094)	-	14	9,790	-	4,307
Net revaluation increment less revaluation decrements recognised in reserves	160,896	(4,692)	-	-	153,232	-	309,436
Net revaluation increment less revaluation decrements recognised in equity	-	(12,828)	-	(1,510)	-	-	(14,338)
Impairment	(22,827)	-	-	-	2,068	-	(20,759)
Depreciation expense	-	(11,523)	(5,357)	(17,675)	(66,285)	-	(100,840)
Write back on disposal	-	326	-	1,935	-	-	2,261
Net Carrying amount at end of year	5,747,656	412,182	163,681	52,658	2,117,013	60,635	8,553,825

15. NON-CURRENT ASSETS – PROPERTY PLANT AND EQUIPMENT (continued)

CONSOLIDATED	Crown Land	Land and Buildings*	Leased Land & Buildings	Plant & Equipment	Infrastructure Systems	WIP PPE	Total
	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Year ended 30 June 2014							
Net carrying amount at start of year	5,581,298	433,474	105,506	60,079	1,775,451	95,484	8,051,292
Additions	31,560	26,914	115	7,245	55,421	42,650	163,905
Assets held for sale (Note 19)	-	-	-	-	-	-	-
Disposals	(108,373)	(11,866)	-	(4,239)	(870)	(42,604)	(167,952)
Transfers	(4,011)	1,455	3,364	7,692	(2,204)	(5,349)	947
Acquisitions/(Disposals) through administrative restructures	45,086	(1,758)	-	330	-	-	43,658
Net revaluation increment less revaluation decrements recognised in reserves	202,844	17,865	60,058	(95)	208,213	(11,524)	477,361
Net revaluation increment less revaluation decrements recognised in equity	-	-	-	-	-	-	-
Impairment	(18,584)	(4,044)	-	-	-	-	(22,628)
Depreciation expense	-	(11,770)	(3,650)	(13,889)	(59,438)	-	(88,747)
Write back on disposal	-	2,028	-	2,455	(869)	-	3,614
Net Carrying amount at end of year	5,729,820	452,298	165,393	59,578	1,975,704	78,657	8,461,450

* Land & Buildings includes the property known as Carriage Works as an asset with a value of \$51m, being the fair value of the Land & Buildings. The former Arts NSW paid \$10.5m for the land portion of this asset, which was revalued to \$22.5m prior to the commencement of NSW Trade & Investment. The remainder of the asset value relates to capitalised major improvements to facilities on the site.

Carriage Works is presently leased from the Rail Corporation of NSW, who still holds title, for an indefinite term which only expires at the earlier of:

- (1) Transfer of property title to Urban Growth NSW Development Corporation; or
- (2) Vesting of property title in NSW Trade & Investment by Rail Corporation of NSW.

Urban Growth NSW Development Corporation confirmed in March 2014 they support the transfer of Carriage Works to the Department.

Any vesting of property title in NSW Trade & Investment is required to be at no further cost. Any transfer to Urban Growth NSW Development Corporation would require the removal of \$51m value of the asset from Land & Buildings, and would be likely to be recorded as an 'owners' transaction at that time.

Further details regarding Fair Value measurement are shown in Note 17.

Refer Note 25 for administrative restructure.

15. NON-CURRENT ASSETS – PROPERTY PLANT AND EQUIPMENT (continued)

PARENT	Crown Land \$000	Land and Buildings* \$000	Leased Land & Buildings \$000	Plant & Equipment \$000	Infrastructure Systems \$000	WIP PPE \$000	Total \$000
At 1 July 2014 - fair value							
Gross carrying amount	5,859,546	629,185	253,390	107,748	2,694,193	78,657	9,622,719
Accumulated Depreciation and Impairment	(726,606)	(219,214)	(87,997)	(53,810)	(1,405,039)	-	(2,492,666)
Net Carrying Amount	5,132,940	409,971	165,393	53,938	1,289,154	78,657	7,130,053
At 30 June 2015 - fair value							
Gross carrying amount	6,164,582	603,860	257,036	116,960	2,764,786	60,635	9,967,859
Accumulated Depreciation and Impairment	(742,334)	(219,413)	(93,355)	(68,514)	(1,470,704)	-	(2,594,320)
Net Carrying Amount	5,422,248	384,447	163,681	48,446	1,294,082	60,635	7,373,539

Reconciliation

A reconciliation of the carrying amount of each class of property, plant and equipment at the beginning and end of the current reporting period is set out below.

PARENT	Crown Land \$000	Land and Buildings* \$000	Leased Land & Buildings \$000	Plant & Equipment \$000	Infrastructure Systems \$000	WIP PPE \$000	Total \$000
Year ended 30 June 2015							
Net carrying amount at start of year	5,132,940	409,971	165,393	53,938	1,289,154	78,657	7,130,053
Additions	22,544	278	9	7,076	4,284	32,053	66,244
Assets held for sale (Note 19)	-	-	-	-	-	-	-
Disposals	(138,580)	(5,662)	-	(3,178)	(695)	(170)	(148,285)
Transfers	1,670	1,047	3,638	6,463	38,711	(49,905)	1,624
Acquisitions/(Disposals) through administrative restructures	280,143	(7,782)	-	563	10,185	-	283,109
Net revaluation increment less revaluation decrements recognised in reserves	146,358	(2,946)	-	-	4,013	-	147,425
Net revaluation increment less revaluation decrements recognised in equity	-	-	-	(1,510)	-	-	(1,510)
Impairment	(22,827)	-	-	-	2,117	-	(20,710)
Depreciation expense	-	(10,785)	(5,359)	(16,811)	(53,687)	-	(86,642)
Write back on disposal	-	326	-	1,905	-	-	2,231
Net Carrying amount at end of year	5,422,248	384,447	163,681	48,446	1,294,082	60,635	7,373,539

15. NON-CURRENT ASSETS – PROPERTY PLANT AND EQUIPMENT (continued)

PARENT	Crown Land \$000	Land and Buildings* \$000	Leased Land & Buildings \$000	Plant & Equipment \$000	Infrastructure Systems \$000	WIP PPE \$000	Total \$000
Year ended 30 June 2014							
Net carrying amount at start of year	4,956,910	419,368	105,506	55,539	1,081,895	95,484	6,714,702
Additions	30,392	613	115	6,994	41,897	42,650	122,661
Assets held for sale (Note 19)	-	-	-	-	-	-	-
Disposals	(83,622)	(11,865)	-	(4,240)	(851)	(42,604)	(143,182)
Transfers	(4,011)	1,378	3,364	5,851	(286)	(5,349)	947
Acquisitions/(Disposals) through administrative restructures	45,086	(1,758)	-	330	-	-	43,658
Net revaluation increment less revaluation decrements recognised in reserves	206,769	15,301	60,058	3	219,824	(11,524)	490,431
Net revaluation increment less revaluation decrements recognised in equity	-	-	-	-	-	-	-
Impairment	(18,584)	(4,044)	-	-	-	-	(22,628)
Depreciation expense	-	(11,050)	(3,650)	(12,994)	(52,456)	-	(80,150)
Write back on disposal	-	2,028	-	2,455	(869)	-	3,614
Net Carrying amount at end of year	5,132,940	409,971	165,393	53,938	1,289,154	78,657	7,130,053

* Land & Buildings includes the property known as Carriage Works as an asset with a value of \$51m, being the fair value of the Land & Buildings. The former Arts NSW paid \$10.5m for the land portion of this asset, which was revalued to \$22.5m prior to the commencement of NSW Trade & Investment. The remainder of the asset value relates to capitalised major improvements to facilities on the site.

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Urban Growth NSW Development Corporation confirmed in March 2014 they support the transfer of Carriage Works to the Department.

Any vesting of property title in NSW Trade & Investment is required to be at no further cost. Any transfer to Urban Growth NSW Development Corporation would require the removal of \$51m value of the asset from Land & Buildings, and would be likely to be recorded as an 'owners' transaction at that time.

Further details regarding Fair Value measurement are shown in Note 17.

Refer Note 25 for administrative restructure

16. INTANGIBLE ASSETS

	Consolidated			Parent		
	Software	Water	Total	Software	Water	Total
	\$000	Licences	\$000	\$000	Licences	\$000
At 30 June 2015						
Cost (gross carrying amount)	57,563	185,616	243,179	57,563	184,815	242,378
Accumulated amortisation and impairment	(19,368)	(41,911)	(61,279)	(19,368)	(41,897)	(61,265)
	38,195	143,705	181,900	38,195	142,918	181,113
WIP - Intangibles	2,805	-	2,805	2,805	-	2,805
Net Carrying amount	41,000	143,705	184,705	41,000	142,918	183,918
Year ended 30 June 2015						
Net carrying amount at start of year	46,892	114,696	161,588	46,892	114,696	161,588
Additions / transfers	3,292	1,299	4,591	3,292	-	3,292
Disposals / revaluations / transfers	(2,008)	(476)	(2,484)	(2,008)	-	(2,008)
Writeback/(Impairment losses)	-	28,222	28,222	-	28,222	28,222
Amortisation (recognised in 'depreciation and amortisation')	(7,176)	(36)	(7,212)	(7,176)	-	(7,176)
Net carrying amount at end of year	41,000	143,705	184,705	41,000	142,918	183,918
	Consolidated			Parent		
	Software	Water	Total	Software	Water	Total
	\$000	Licences	\$000	\$000	Licences	\$000
At 30 June 2014						
Cost (gross carrying amount)	39,677	184,815	224,492	39,677	184,815	224,492
Accumulated amortisation and impairment	(14,632)	(70,119)	(84,751)	(14,632)	(70,119)	(84,751)
	25,045	114,696	139,741	25,045	114,696	139,741
WIP - Intangibles	21,847	-	21,847	21,847	-	21,847
Net Carrying amount	46,892	114,696	161,588	46,892	114,696	161,588
Year ended 30 June 2014						
Net carrying amount at start of year	50,494	115,856	166,350	50,494	115,856	166,350
Additions / transfers	5,348	-	5,348	5,348	-	5,348
Disposals / revaluations / transfers	(4,502)	-	(4,502)	(4,502)	-	(4,502)
Writeback/(Impairment losses)	-	(1,160)	(1,160)	-	(1,160)	(1,160)
Amortisation (recognised in 'depreciation and amortisation')	(4,448)	-	(4,448)	(4,448)	-	(4,448)
Net carrying amount at end of year	46,892	114,696	161,588	46,892	114,696	161,588

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS

The Fair Value of non-financial assets have been measured in accordance with AASB 13 Fair Value Measurement: Under AASB13, fair value is defined as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date"

To increase consistency and comparability in fair value measurements and related disclosures, AASB 13 establishes a fair value hierarchy that categorises into three levels aligned to the inputs to valuation techniques used to measure fair value. The fair value hierarchy gives the highest priority to quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1 inputs) and the lowest priority to unobservable inputs (level 3 inputs).

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2 inputs are inputs other than quoted prices included within level 1 that are observable for asset or liability, either directly or indirectly.

Level 3 inputs are unobservable inputs for asset or liability. Unobservable inputs shall be used to measure fair value to the extent that relevant observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for asset or liability at the measurement date. Where Level 3 is adopted a sensitivity analysis shall be included in the assessment of value.

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS (continued)

(a) Fair value hierarchy

At 30 June 2015

Consolidated	Level 1	Level 2	Level 3	Total Fair Value
Property, plant and equipment (Note 15)	\$000	\$000	\$000	\$000
Crown Land	-	4,019,987	1,727,669	5,747,656
Land and Buildings	-	412,182	-	412,182
Leased Land & Buildings	-	163,681	-	163,681
Plant and equipment	-	52,658	-	52,658
Infrastructure systems	-	77,789	2,039,224	2,117,013
Non-current assets (or disposal groups) held for sale (Note 19)	-	1,503	-	1,503
Biological Assets (Note 20)	-	7,463	-	7,463
Total	-	4,735,263	3,766,893	8,502,156

At 30 June 2014

Consolidated	Level 1	Level 2	Level 3	Total Fair Value
Property, plant and equipment (Note 15)	\$000	\$000	\$000	\$000
Crown Land	-	4,019,954	1,709,866	5,729,820
Land and Buildings	-	446,493	5,805	452,298
Leased Land & Buildings	-	165,393	-	165,393
Plant and equipment	-	59,578	-	59,578
Infrastructure systems	-	721,719	1,253,985	1,975,704
Non-current assets (or disposal groups) held for sale (Note 19)	-	2,192	-	2,192
Biological Assets (Note 20)	-	5,267	-	5,267
Total	-	5,420,596	2,969,656	8,390,252

There were no transfers between level 1 or 2 during the period.

Property, plant and equipment with the exception of heritage assets, infrastructure systems and land under water has been valued using market evidence taking into account condition, location and comparability and is therefore categorised as Level 2.

Heritage Buildings, Light houses and Infrastructure (inclusive of Levee banks) were valued on the basis of costs derived from quantity surveyor sourced material and from actual costs for recent capital works.

Crown Land includes land under water and is categorised as Waterways, 20 metre zone and the 3 nautical mile zone. Land under water has been classified as level 3. In the absence of direct market evidence with which to determine the value for asset valuation purposes, in relation to the 3 nautical mile zone, comparison has been to land which has "low economic value". "Low economic value" land is land to which there is limited potential to generate income. The remaining areas of land under water are valued with reference to adjacent land values, having regard to zoning, restrictions access, location, size, topography and other characteristics, and on average have values around 50% less than similar land not inundated with water. These approaches have been determined by Lands & Property Information.

Land from the mean high water mark to the 3 nautical mile boundary (the 3nm zone) has been valued with reference to the value of other low economic value land in NSW, adjusted for differences in location, restriction, uses and comparability. The valuation was undertaken having regard to the location and highest and best use, which may increase the value, and the restrictions both physical and legal on its use, which may decrease value. Having assessed the potential increases and decreases, land in the 3nm zone has been valued at approximately \$500 per hectare, which is no less valuable than the least valuable land in the state.

Biological assets have been valued using market evidence taking into account condition, location and comparability and is therefore categorised as Level 2.

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS (continued)

(b) Reconciliation of recurring Level 3 fair value measurements

At 30 June 2015

Recurring Level 3 fair value measurements	Crown Land \$000	Land and Buildings \$000	Infrastructure Systems \$000	Total Fair Value \$000
Fair value as at 1 July 2014	1,709,866	5,805	1,253,985	2,969,656
Additions	2,231	-	3,400	5,631
Additions held for Sale	-	-	-	-
Disposals	(2,148)	(785)	(779)	(3,712)
Transfers	-	-	689,975	689,975
Equity Transfers (to GPNSW)	-	(3,380)	-	(3,380)
Admin Acquisitions	-	-	-	-
Revaluation - Reserves	17,720	-	153,181	170,901
Revaluation - Equity	-	(1,630)	-	(1,630)
Impairment	-	-	2,116	2,116
Depreciation	-	(10)	(62,654)	(62,664)
Write back on Disposal	-	-	-	-
Fair value as at 30 June 2015	1,727,669	-	2,039,224	3,766,893

At 30 June 2014

Recurring Level 3 fair value measurements	Crown Land \$000	Land and Buildings \$000	Infrastructure Systems \$000	Total Fair Value \$000
Fair value as at 1 July 2013	-	-	-	-
Additions	-	-	13,528	13,528
Adoption of AASB13	1,708,836	8,113	1,109,760	2,826,709
Disposals	-	-	(45)	(45)
Transfers	-	-	(1,919)	(1,919)
Equity Transfers (to GPNSW)	-	-	-	-
Admin Acquisitions	-	-	(11,896)	(11,896)
Revaluation - Reserves	1,030	(2,152)	192,079	190,957
Revaluation - Equity	-	-	-	-
Impairment	-	-	(6,973)	(6,973)
Depreciation	-	-	(912)	(912)
Write back on Disposal	-	(156)	(39,637)	(39,793)
Fair value as at 30 June 2014	1,709,866	5,805	1,253,985	2,969,656

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS (continued)

(b) Valuation techniques, inputs and processes

Non-Financial Assets	Category (Level 2 or Level 3)	Fair Value Consolidated \$000	Valuation Technique(s)	Inputs used	Range (Weighted average)
Crown Land - Tenured and Untenured	Level 2	4,019,987	Market comparables	Sale prices of comparable land. Land Size Long-term land appreciation rate	N/A
Other Land and Buildings (excl heritage Buildings)	Level 2	412,182	Depreciated Replacement Cost (Buildings)	Price per square metre for recent, comparable construction	N/A
Infrastructure Systems (excl Coastal Infrastructure)	Level 2	77,789	Depreciated Replacement Cost	Price per square metre for recent, comparable construction	N/A
Plant and equipment	Level 2	52,658	Depreciated Replacement Cost	Recent market replacement costs	N/A
Leased Land & Buildings	Level 2	163,681	Depreciated Replacement Cost	Recent market replacement costs	N/A
Land Underwater - Tidal and Non-Tidal	Level 3	1,273,901	Market comparables (Land)	Combination of sale prices of comparable land discounted appropriately and low economic value land	N/A
Land Underwater - 3 nautical mile	Level 3	439,525	Market comparables (Land)	Low economic value land	N/A
Land underwater - 20m wide high value	Level 3	14,243	Market comparables (Land)	Combination of sale prices of comparable land discounted appropriately for restrictions on use, and low economic value land	N/A
Infrastructure - Joint Arrangement	Level 3	753,110	Depreciated Replacement Cost	Unit rates for construction	N/A
Infrastructure - Levee Banks	Level 3	822,931	Depreciated Replacement Cost	Recent market replacement costs	N/A
Infrastructure - Coastal	Level 3	463,183	Depreciated Replacement Cost	Price per square metre for construction	N/A

No Change in valuation technique occurred during the period. The valuation was undertaken by Australian Valuation Office and Land and Property Information in 2014, and NSW Public Works and Land & Property Information in 2015.

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS (continued)

(b) Valuation techniques, inputs and processes (continued)

Significant unobservable inputs only. Not applicable for assets or liabilities in the Level 2 category.

(i) Recurring and non-recurring level 3 fair value measurements - valuation processes.

NSW Trade & Investment procured in 2014 valuation services from the Australian Valuation Office to value the Buildings, Heritage Buildings, Infrastructure Systems, Coastal Infrastructure and Plant and Equipment. To value Crown Land, NSW Trade & Investment procured the services of Land & Property Information. NSW Trade & Investment has relied on the valuation models provided by these entities. NSW Trade & Investment tests the procedures of the valuation model at least once every 12 months. Valuers contracted by NSW Trade & Investment have provided written assurance that the model developed is in compliance with AASB 13.

Land Underwater comprises: Three nautical mile zone (3nm zone) - land off the coast, below the high water mark; and Waterways – riverbeds, bays, harbours, lakes etc below the high water mark.

Waterways (Tidal & Non-tidal) - Waterways comprise riverbeds, bays, harbours, lakes, etc. below mean high watermark.

Throughout NSW, both tidal and non-tidal waters include oceans, rivers and lakes. The beds of most tidal waters (including oceans and rivers) and many of the beds of non-tidal waters (including rivers, streams and lakes) are Crown land. Examples of significant waterways include parts of Sydney Harbour and Pittwater.

There are examples of activities in the waterway tidal and non-tidal areas that either generate, or have the potential to generate, income for the Department. They may be leases, licences or permissive occupancies for uses such as private jetties, boatsheds, ramps, spillways, etc.

In addition some of the area is more intensively used for tourism and commercial operations e.g. wharves, jetties, marinas, boating, etc. The valuer, Land and Property Information (LPI), undertake valuations for a number of Government agencies, including valuations of land under roads and parks, which present similar challenges to the land under water.

Valuation of Waterways

LPI utilises the same mass valuation methodology to value its waterways as it does all other categories within the Crown portfolio. The land has been valued on the basis of the highest and best use taking into account zoning and other restrictions, access to services/ infrastructure and property market demand. The rates per hectare for each category were determined following a consideration of sales of comparable land in the locality.

Pursuant to Treasury policy and AASB 13, LPI determined the most appropriate method to be the "market approach", described by LPI as the "Direct Comparison Approach". LPI then made adjustment for size, zoning, location, topography, physical characteristics, etc.

LPI has compared each piece of waterways land to adjacent land and then adjusted for size, zoning, location, topography, physical characteristics, relevant to each local area. On average, waterway land has been valued at around 50% of adjacent non-waterway land.

Three Nautical Mile (3nm) Zone

Valuation of 20m coastal strip

This area is more intensively used for tourism and commercial operations e.g. wharves, jetties, marinas, boating etc. and is considered to extend 20 metres from the coastline with an area of about 2,300 ha. Approximately 50% of this 20 metre strip (1,150 ha) is adjacent to 'high value' areas i.e. coastal urban area.

The area that is intensively used has been valued using the average value (per hectare) of adjacent dry land that is used for public recreation and commercial purposes (determined by the use of market evidence). The value of adjacent dry land has been adjusted by 90% to reflect restrictions on use, based on LPI's experience, reviews of sales of adjacent land, market knowledge, judgement and court precedent. LPI's experience includes undertaking a number of similar valuations for other agencies on similarly restricted assets.

LPI has used a market approach to value this land that utilises: Observable inputs – i.e. comparable adjacent land, being land in a similar location; adjusted for Unobservable inputs – i.e. restrictions on the use of the land by virtue of law, inundation by water, different potential uses.

Valuation of balance of 3nm zone

The balance of the 3nm zone is considered to have some commercial value for activities such as fish farming (*Fisheries Management Act 1994*) and tourism in addition to its existing use for public recreation (as gazetted in accordance with the *Crown Lands Act 1989*).

Unlike the coastal strip, the balance of 3nmz cannot readily be valued using adjacent land as the adjacent land has a significantly higher value which does not reflect the economic value of the balance of 3nmz. Hence market participants are unlikely to take the value of adjacent into account (as required under AASB13.69).

LPI has used a market approach to value this land that utilises: Observable inputs – i.e. comparable land, being land of similarly low economic potential; adjusted for Unobservable inputs – i.e. restrictions on the use of the land by virtue of law, inundation by water, coastal location, different potential uses.

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS (continued)

(b) Valuation techniques, inputs and processes (continued)

In order to find a comparable asset, LPI considered other land that has similar economic potential in a manner that maximises the use of observable inputs and minimises the use of unobservable inputs (AASB 13.61). Based on experience, LPI believes that the balance of 3nmz has a very low economic value, similar to land in parts of western NSW which has some of the lowest average economic land value in NSW. LPI has advised that low economic value land has a value of \$500/ha (supported by historical market evidence over a number of years, ranging typically from \$400/ha to \$700/ha). LPI review market evidence and other assumptions annually to form a view on whether the \$500/ha valuation needs adjustment.

Although land under water and remote land are different, their economic potential and a number of their feasible uses are similar, leading to a degree of comparability.

Similar characteristics:

- “Low economic value”, some of the poorest quality land, in terms of economic potential, in NSW;
- Cattle are unable to be grazed on remote land or land under water;
- Crops are unable to be grown on remote land or land under water; and
- Similar potential future uses, for example wind farms, tourism, public recreation.

The Department acknowledge that there are dissimilarities between land in western NSW and the balance of 3nm zone. These differences have been taken into account when considering whether to adjust the value of the low economic value land in western NSW to reflect the fair value of the balance of the 3nm zone.

Items that increase the value of 3nmz compared to western NSW low economic value land	Items that decrease the value of 3nmz compared to western NSW low economic value land
Some components are used for a woodchip mill and tourist activities (fishing, diving, whale watching)	Permanently inundated with water
Publicly accessible – located in population dense area, close to 80% of the population	More difficult to sell due to legal restrictions (Statutory protection under Crown Lands Act 1989, Coastal Protection Act 1979) and public perception
Easements for cables, outflows, gas pipelines are more likely, and increase economic returns	Larger parcels typically attract lower values than smaller parcels in a valuation.

Therefore, the Department has adopted the advice from LPI that when considering the aspects which may increase value and the aspects which may decrease value, adjustment to the value of the comparable land to derive the fair value of the balance of 3nmz reflects the assumptions that market participants would use when pricing the asset.

On this basis the same value has been adopted for 3nm land as the value applied to low economic value land elsewhere in the State – i.e. the adjustments up and down net off.

Further confirmation of the reasonableness of the value has been obtained by LPI from another Australian jurisdiction where an identical value was reached for land under water, via a different approach. Two different approaches reaching an identical value for a similar asset tend to support the reliability of the fair value measurement.

17. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS (continued)

(ii) Recurring Level 3 fair value measurements - sensitivity of inputs

The significant unobservable inputs used in the fair value measurement of the entity's heritage and cultural assets are private sales of similar items and professional appraisals of similar items. Significant increases (decreases) in any of those inputs in isolation would result in a significantly higher (lower) fair value measurement. Generally, a change in the assumption used for professional appraisals of similar items is accompanied by a directionally similar change in the assumption used for private sales of similar items.

The significant unobservable inputs used in the fair value measurement of the entity's costal infrastructure are professional appraisals of similar items and actual costs for recent capital works, adjusted for restrictions. Significant increases (decreases) in any of those inputs in isolation would result in a significantly higher (lower) fair value measurement. Generally, a change in the assumption used for professional appraisals of similar items is accompanied by a directionally similar change in the assumption used for private sales of similar items.

The measurement of land in the tidal and non- tidal waterways is not considered sensitive to changes in assumptions on highest and best use due to the size of the land mass, and the limited portions of the estate which may have higher / better uses. The valuation reflects comparable assets, being adjacent land. Values have been adjusted for restrictions, which represent unobservable inputs.

The measurement of land in the 3nm zone is not considered sensitive to changes in assumptions on highest and best use due to the size of the land mass, and the limited portions of the estate which may have higher/better uses. If assumptions about restriction and the costs of exploitation were revised to be less pessimistic (more pessimistic), then the value would increase (decrease), potentially materially.

Given the lack of direct market evidence for 3nm land itself and the unobservable inputs included in the valuation process, a sensitivity analysis has been undertaken on the majority of the 3nm zone (excluding the 20m high value coastal strip) as follows, considering the impact on the overall valuation of Crown Land caused by values per hectare which are both higher and lower than the current value: the impact on total Crown Land assets caused by movements up or down in the value of 3nm land (Total hectares of 879,050) are as follows:

Value per hectare	\$700/ha	\$600/ha	\$500/ha	\$400/ha	\$300/ha	\$200/ha
Increase/(Decrease) in Land Value	\$175.8m	\$87.9m	0	(\$87.9m)	(\$175.8m)	(\$263.7m)
% of CL Estate Net of ALC (\$5.7bn)	3.06%	1.53%	0%	(1.53%)	(3.06%)	(4.59%)

The sensitivity analysis indicates that movements up or down in value per hectare even as significant as 40%-50% of the current valuation would still have an immaterial impact on the overall valuation of the Crown Estate. The valuation indicates that any movement of this magnitude is unlikely.

18. CURRENT / NON-CURRENT OTHER FINANCIAL ASSETS

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
CURRENT				
Loans	7,541	7,076	7,541	7,076
	7,541	7,076	7,541	7,076
NON-CURRENT				
Loans	13,346	13,457	11,563	13,457
	13,346	13,457	11,563	13,457

19. NON-CURRENT ASSETS HELD FOR SALE

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Land and Buildings	1,503	2,192	1,503	2,192
	1,503	2,192	1,503	2,192

20. BIOLOGICAL ASSETS

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Livestock and Fodder				
Net market value of livestock and fodder at beginning of reporting period	5,267	4,926	5,267	4,926
Net market value at reporting date	7,463	5,267	7,463	5,267
Net increment/(decrement) in the net market value of livestock and fodder	2,196	341	2,196	341
Total Net Biological Assets	7,463	5,267	7,463	5,267
Current	2,388	1,685	2,388	1,685
Non-Current	5,075	3,582	5,075	3,582
	7,463	5,267	7,463	5,267

21. CURRENT LIABILITIES - PAYABLES

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
CURRENT				
Accrued Salaries, Wages and On-Costs	14,481	10,363	14,481	10,363
Other Taxes payable	-	1,925	-	1,925
Other	16,147	7,219	17,285	6,436
Creditors	149,673	129,858	149,535	123,380
	180,301	149,365	181,301	142,104

Details regarding credit risk, liquidity risk and market risk, including a maturity analysis of the above payables are disclosed in Note 34.

22. CURRENT/NON-CURRENT LIABILITIES - BORROWINGS

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Secured/Unsecured				
Treasury Advance Repayable	-	-	-	-
Finance Lease	-	971	-	971
	-	971	-	971
Repayment of Borrowings				
Not later than one year	-	971	-	971
Between one and five years	-	-	-	-
Later than five years	-	-	-	-
Total borrowings at face value	-	971	-	971

Details regarding credit risk, liquidity risk and market risk, including a maturity analysis of the above payables are disclosed in Note 34.

23(a). CURRENT/NON-CURRENT LIABILITIES -

		Consolidated		Parent	
	Note	2015 \$000	2014 \$000	2015 \$000	2014 \$000
CURRENT					
Employee benefits and related on-costs					
Recreation leave		42,912	47,518	42,912	47,518
Long service leave		17,508	26,690	17,508	26,690
Payroll tax		7,910	7,417	7,910	7,417
Other on-costs		220	4,966	220	4,966
Superannuation		(20)	-	(20)	-
Other		766	418	766	418
		69,296	87,009	69,296	87,009
Other provisions					
Restoration costs		185	491	185	491
Other		13,096	-	1,605	-
Contribution to Crown Entity		6,599	6,646	6,599	6,646
		19,880	7,137	8,389	7,137
Total current provisions		89,176	94,146	77,685	94,146
NON-CURRENT					
Employee benefits and related on-costs					
Long Service Leave		1,619	1,407	1,619	1,407
Payroll Tax		708	390	708	390
Other On-costs		1	17	1	17
Superannuation – pooled fund	23(b)	26,926	71,677	26,926	71,677
		29,254	73,491	29,254	73,491
Other provisions					
Restoration costs		9,297	8,917	9,297	8,917
		9,297	8,917	9,297	8,917
Total non-current provisions		38,551	82,408	38,551	82,408

Recreation Leave

The liability at 30 June 2015 was \$43m (2014 - \$47m). This is based on leave entitlements at 30 June 2015.

The value of recreational leave expected to be taken within 12 months is \$16m (2014 - \$17m) and \$27m (2014 - \$30m) after 12 months.

Long Service Leave

The liability at 30 June 2015 was \$19m (2014 - \$28m). This is based on leave entitlements at 30 June 2015.

The value of long service leave expected to be taken within 12 months is \$3m (2014 - \$5m) and \$16m (2014 - \$23m) after 12 months.

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Aggregate employee benefits and related on-costs				
Provisions – current	69,296	87,009	69,296	87,009
Provisions – non-current	29,254	73,491	29,254	73,491
Accrued salaries, wages and on-costs (Note 21)	14,481	10,363	14,481	10,363
	113,031	170,863	113,031	170,863
Movements in provisions (other than employee benefits)				
Restoration costs				
Carrying amount at beginning of financial year	9,408	9,554	9,408	9,554
Additional provisions recognised	466	321	466	321
Amounts used	(392)	-	(392)	-
Unused amounts reversed	-	(467)	-	(467)
Carrying amount at end of financial year	9,482	9,408	9,482	9,408
Contribution to Crown Entity				
Carrying amount at beginning of financial year	6,646	63,963	6,646	63,963
Additional provisions recognised	63,799	62,617	63,799	62,617
Amounts used	(63,846)	(119,934)	(63,846)	(119,934)
Carrying amount at end of financial year	6,599	6,646	6,599	6,646

23(b). EMPLOYEE BENEFITS

Nature of the Benefits provided by the fund

The Pooled Fund holds in trust the investments of the closed NSW public sector superannuation schemes:

- State Authorities Superannuation Scheme (SASS)
- State Superannuation Scheme (SSS)
- Police Superannuation Scheme (PSS)
- State Authorities Non-Contributory Superannuation Scheme (SANCS)

These schemes are all defined benefit schemes - at least a component of the final benefit is derived from a multiple of member salary and years of membership. Members receive lump sum or pension benefits on retirement, death, disablement and withdrawal.

All the Schemes are closed to new members.

Description of the regulatory framework

The schemes in the Pooled Fund are established and governed by the following NSW legislation: Superannuation Act 1916, State Authorities Superannuation Act 1987, Police Regulation (Superannuation) Act 1906, State Authorities Non-contributory Superannuation Scheme Act 1987, and their associated regulations.

The schemes in the Pooled Fund are exempt public sector superannuation schemes under the Commonwealth Superannuation Industry (Supervision) Act 1993 (SIS). The SIS legislation treats exempt public sector superannuation funds as complying funds for concessional taxation and superannuation guarantee purposes.

Under a Heads of Government agreement, the New South Wales Government undertakes to ensure that the Pooled Fund will conform with the principles of the Commonwealth's retirement incomes policy relating to preservation, vesting and reporting to members and that members' benefits are adequately protected.

The New South Wales government prudentially monitors and audits the Pooled Fund and the Trustee Board activities in a manner consistent with the prudential controls of the SIS legislation. These provisions are in addition to other legislative obligations on the Trustee board and internal processes that monitor the Trustee Board's adherence to the principles of the Commonwealth's retirement incomes policy.

An actuarial investigation of the Pooled Fund is performed every three years. The last actuarial investigation was performed as at 30 June 2012. The next actuarial investigation is due as at 30 June 2015 and the report is expected to be released by the end of the calendar year 2015.

Description of other entities' responsibilities for the governance of the fund.

The Fund's Trustee is responsible for the governance of the Fund. The Trustee has a legal obligation to act solely in the best interests of fund beneficiaries. The Trustee has the following roles:

- Administration of the fund and payment to the beneficiaries from fund assets when required in accordance with the fund rules;
- Management and investment of the fund assets; and
- Compliance with other applicable regulations.

Description of risks

There are a number of risks to which the Fund exposes the Employer. The more significant risks relating to the defined benefits are:

- **Investment Risk** - The risk that investment returns will be lower than assumed and the Employer will need to increase contributions to offset this shortfall.
- **Longevity Risk** - The risk that pensioners live longer than assumed, increasing future pensions.
- **Pension Indexation Risk** - The risk that pensions will increase at a rate greater than assumed, increasing future pensions.
- * **Salary Growth Risk** - The risk that wages or salaries (on which future benefit amounts for active members will be based) will rise more rapidly than assumed, increasing defined benefit amounts and thereby requiring additional employer contributions.
- **Legislative Risk** - The risk is that legislative changes could be made which increase the cost of providing the defined benefits.

The defined benefit fund assets are invested with independent fund managers and have a diversified asset mix. The Fund has no significant concentration of investment risk or liquidity risk.

Description of significant events.

There were no fund amendments, curtailments or settlements during the period.

23(b). EMPLOYEE BENEFITS (Continued)

Financial Year to 30 June 2015

Reconciliation of the Net Defined Benefit Liability/(Asset)

Financial Year to June 2015	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Net Defined Benefit Liability/(Asset) at beginning of the period	7,248	1,694	62,574	71,516
Current service cost	445	137	604	1,186
Net Interest on the net defined benefit liability/(asset)	147	34	1,520	1,701
Business combinations	-	-	-	-
(Gains)/losses arising from settlements	-	-	-	-
Actual return on Fund assets less Interest income	(1,051)	(173)	(5,615)	(6,839)
Actuarial (gains)/losses arising from changes in demographic assumptions	(2)	(1)	11	8
Actuarial (gains)/losses arising from changes in financial assumptions	1,051	281	15,609	16,941
Actuarial (gains)/losses arising from liability experience	438	188	663	1,289
Adjustment for effect of asset ceiling	-	-	-	-
Employer contributions	(370)	(112)	(327)	(809)
Adjustment for entities taken out	(6,571)	(1,803)	(49,855)	(58,229)
Net Defined Benefit Liability/(Asset) at end of the period	1,335	245	25,184	26,764

Net Defined Benefit Liability/(Asset) Total is included in the statements as follows:

Non-Current Superannuation - pooled fund	Note 23(a)	26,926
Prepayments - Superannuation pooled fund	Note 12	162
		<u>26,764</u>

Financial Year to June 2014	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Net Defined Benefit Liability/(Asset) at beginning of the period	395	(20)	4,306	4,681
Adjustment for entities brought in	6,190	1,644	43,227	51,061
Restated Net Defined benefit Liability/(Asset) at beginning of the period	6,585	1,624	47,533	55,742
Current service cost	479	140	573	1,192
Net Interest on the net defined benefit liability/(asset)	96	20	621	737
Business combinations	(63)	22	1,591	1,550
(Gains)/losses arising from settlements	-	-	-	-
Actual return on Fund assets less Interest income	(1,149)	(184)	(4,526)	(5,859)
Actuarial (gains)/losses arising from changes in demographic assumptions	-	-	-	-
Actuarial (gains)/losses arising from changes in financial assumptions	736	286	11,221	12,243
Actuarial (gains)/losses arising from liability experience	813	(262)	(1,042)	(491)
Adjustment for effect of asset ceiling	-	123	6,846	6,969
Employer contributions	(249)	(75)	(243)	(567)
Net Defined Benefit Liability/(Asset) at end of the period	7,248	1,694	62,574	71,516

Net Defined Benefit Liability/(Asset) Total is included in the statements as follows:

Non-Current Superannuation - pooled fund	Note 23(a)	71,677
Prepayments - Superannuation pooled fund	Note 12	161
		<u>71,516</u>

Reconciliation of the Fair value of Fund Assets

Financial Year to June 2015	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Fair value of Fund assets at beginning of the period	16,072	3,415	84,041	103,528
Interest income	362	76	2,344	2,782
Actual return on Fund assets less Interest income	1,051	173	5,615	6,839
Employer contributions	370	112	327	809
Contributions by participants	187	-	270	457
Benefits paid	(889)	(191)	(4,031)	(5,111)
Taxes, premiums & expenses paid	(31)	(26)	211	154
Transfers in	-	-	-	-
Contributions to accumulation section	-	-	-	-
Settlements	-	-	-	-
Adjustment for entities taken out	(12,657)	(2,581)	(35,101)	(50,339)
Fair value of Fund assets at end of the period	4,465	978	53,676	59,119

23(b). EMPLOYEE BENEFITS (Continued)

Financial Year to June 2014	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Fair value of Fund assets at beginning of the period	9,606	2,154	62,291	74,051
Adjustment for entities brought in	13,561	2,942	74,374	90,877
Restated Fair value of Fund assets at beginning of the period	23,167	5,096	136,665	164,928
Interest income	449	101	2,712	3,262
Actual return on Fund assets less Interest income	1,149	183	4,525	5,857
Employer contributions	249	75	244	568
Contributions by participants	179	-	356	535
Benefits paid	(1,015)	(363)	(2,841)	(4,219)
Taxes, premiums & expenses paid	66	25	200	291
Transfers in	-	-	-	-
Contributions to accumulation section	-	-	-	-
Settlements	-	-	-	-
Business combinations	(8,172)	(1,702)	(57,820)	(67,694)
Fair value of Fund assets at end of the period	16,072	3,415	84,041	103,528

Reconciliation of the Defined Benefit Obligation

Financial Year to June 2015	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Present value of defined benefit obligations at beginning of the period	23,320	5,108	146,616	175,044
Current service cost	445	137	604	1,186
Interest cost	509	109	3,863	4,481
Contributions by participants	187	-	270	457
Actuarial (gains)/losses arising from changes in demographic assumptions	(2)	(1)	11	8
Actuarial (gains)/losses arising from changes in financial assumptions	1,051	281	15,609	16,941
Actuarial (gains)/losses arising from liability experience	438	188	663	1,289
Benefits paid	(889)	(191)	(4,031)	(5,111)
Taxes, premiums & expenses paid	(31)	(26)	211	154
Transfers in	-	-	-	-
Contributions to accumulation section	-	-	-	-
Past service cost	-	-	-	-
Settlements	-	-	-	-
Adjustment for entities taken out	(19,228)	(4,384)	(84,956)	(108,568)
Present value of defined benefit obligations at end of the period	5,800	1,221	78,860	85,881

Financial Year to June 2014	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Present value of defined benefit obligations at beginning of the period	10,001	2,045	58,323	70,369
Adjustment for entities brought in	19,751	4,584	117,602	141,937
Restated Present value of defined benefit obligations at beginning of the period	29,752	6,629	175,925	212,306
Current service cost	479	140	573	1,192
Interest cost	544	121	3,332	3,997
Contributions by participants	179	-	355	534
Actuarial (gains)/losses arising from changes in demographic assumptions	-	-	-	-
Actuarial (gains)/losses arising from changes in financial assumptions	736	286	11,221	12,243
Actuarial (gains)/losses arising from liability experience	814	(263)	(1,042)	(491)
Benefits paid	(1,015)	(363)	(2,841)	(4,219)
Taxes, premiums & expenses paid	66	25	200	291
Transfers in	-	-	-	-
Contributions to accumulation section	-	-	-	-
Past service cost	-	-	-	-
Settlements	-	-	-	-
Business combinations	(8,235)	(1,467)	(41,107)	(50,809)
Present value of defined benefit obligations at end of the period	23,320	5,108	146,616	175,044

23(b). EMPLOYEE BENEFITS (Continued)

Reconciliation of the effect of the Asset Ceiling

Financial Year to June 2015	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Adjustment for effect of asset ceiling at beginning of the period	-	-	-	-
Change in the effect of asset ceiling	-	-	-	-
Adjustment for effect of asset ceiling at end of the period	-	-	-	-
Financial Year to June 2014	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Adjustment for effect of asset ceiling at beginning of the period	-	90	8,276	8,366
Change in the effect of asset ceiling	-	123	6,846	6,969
Adjustment for effect of asset ceiling at end of the period	-	213	15,122	15,335

Fair Value of Fund Assets

All Pooled Fund assets are invested by STC at arm's length through independent fund managers and assets are not separately invested for each entity. As such, the disclosures below relate to total assets of the Pooled Fund.

As at 30 June 2015

Asset category	Total (A\$'000)	Quoted prices in active markets for identical assets Level 1 (A\$'000)	Significant observable inputs Level 2 (A\$'000)	Unobservable inputs Level 3 (A\$'000)
Short Term Securities	2,641,516	95,603	2,545,913	-
Australian Fixed Interest	2,656,598	958	2,638,759	16,881
International Fixed Interest	1,003,849	110	1,003,959	-
Australian Equities	10,406,940	9,898,541	503,999	4,400
International Equities	13,111,481	9,963,287	2,585,150	563,044
Property	3,452,609	948,421	718,406	1,785,782
Alternatives	7,170,187	622,102	3,020,225	3,527,860
Total **	40,443,180	21,528,802	13,016,411	5,897,967

The percentage invested in each asset class at the reporting date is:

As at	30 Jun 15	30 Jun 14
Short Term Securities	6.5%	7%
Australian Fixed Interest	6.6%	6%
International Fixed Interest	2.5%	2%
Australian Equities	25.7%	31%
International Equities	32.4%	29%
Property	8.6%	9%
Alternatives	17.7%	16%
Total	100%	100%

** Additional to the assets disclosed above, at 30 June 2015 Pooled Fund has provisions for receivables/(payables) estimated to be around \$1.74 billion, giving an estimated assets totalling around \$42.2 billion.

Level 1 - quoted prices in active markets for identical assets or liabilities. The assets in these levels are listed shares; listed unit trusts.

Level 2 - inputs other than quoted prices observable for the asset or liability either directly or indirectly. The assets in this level are cash; notes; government, semi-government and corporate bonds; unlisted trusts containing where quoted prices are available in active markets for identical assets or liabilities.

Level 3 - inputs for the asset or liability that are not based on observable market data. The assets in this level are unlisted property; unlisted shares; unlisted infrastructure; distressed debt; hedge funds.

Derivatives, including futures and options, can be used by investment managers. However, each manager's investment mandate clearly states that derivatives may only be used to facilitate efficient cashflow management or to hedge the portfolio against market movements and cannot be used for speculative purposes or gearing of the investment portfolio. As such managers make limited use of derivatives.

23(b). EMPLOYEE BENEFITS (Continued)

Fair value of entity's own financial instruments -

The disclosures below relate to total assets of the Pooled Fund.

The fair value of the Pooled Fund assets include as at 30 June 2015 include \$209.2 million in NSW government bonds.

Of the direct properties owned by the Pooled Fund;

- GPNSW occupies part of a property owned by the Pooled Fund with a fair value of \$159 million (30 June 2014: \$153 million).
- NSW Ambulance occupies part of a property 50% owned by the Pooled Fund with a fair value of \$204 million (30 June 2014: \$205 million).

Significant Actuarial Assumptions at the Reporting Date

As at	30 Jun 15	30 Jun 14
Discount rate	3.03% pa	3.57% pa
Salary increase rate (excluding promotional increases)	2.50% pa 2015/2016 to 2018/2019; 3.50% pa 2019/2020 and 2020/2021; 3.00% pa 2021/2022 to 2024/2025; 3.50% pa thereafter.	2.27% pa to 30 June 2015, then 2.50 pa to 30 June 2018, 3.00% pa from 1 July 2018 to 30 June 2023, and 3.50% pa thereafter.
Rate of CPI increase	2.50% pa	2.50% pa
Pensioner mortality	as per the 2012 Actuarial investigation of the Pooled	as per the 2012 Actuarial investigation of the Pooled

Sensitivity Analysis

The entity's total defined benefit obligation as at 30 June 2015 under several scenarios is presented below. The total defined benefit obligation disclosed is inclusive of the contribution tax provision which is calculated based on the asset level at 30 June 2015.

Scenarios A to F relate to sensitivity of the total defined benefit obligation to economic assumptions, and scenarios G and h relate to sensitivity to demographic assumptions.

	Base Case	Scenario A -1.0% discount rate	Scenario B +1.0% discount rate
Discount rate	3.03%	2.03%	4.03%
Rate of CPI increase	as above	as above	as above
Salary inflation rate	as above	as above	as above
Defined benefit obligation (A\$'000)	85,882	98,823	75,302

	Base Case	Scenario C +0.5% rate of CPI increase	Scenario D -0.5% rate of CPI increase
Discount rate	as above	as above	as above
Rate of CPI increase	as above	above rates plus 0.5% pa	above rates less 0.5% pa
Salary inflation rate	as above	as above	as above
Defined benefit obligation (A\$'000)	85,882	91,672	80,587

	Base Case	Scenario E +0.5% salary increase rate	Scenario F -0.5% salary increase rate
Discount rate	as above	as above	as above
Rate of CPI increase	as above	as above	as above
Salary inflation rate	as above	above rates plus 0.5% pa	above rates less 0.5% pa
Defined benefit obligation (A\$'000)	85,882	86,249	85,526

	Base Case	Scenario G +5% pensioner mortality rates	Scenario H -5% pensioner mortality rates
Defined benefit obligation (A\$'000)	85,882	84,760	87,073

The defined benefit obligation has been recalculated by changing the assumptions as outlined above, whilst retaining all other assumptions.

Asset-Liability matching strategies

The Trustee monitors its asset-liability risk continuously in setting its investment strategy. It also monitors cashflows to manage liquidity requirements. No explicit asset-liability matching strategy is used by the Trustee.

23(b). EMPLOYEE BENEFITS (Continued)

Funding arrangements

Funding arrangements are reviewed annually at least every three years following the release of the triennial actuarial review and was last reviewed following completion of the triennial review as at 30 June 2012. Contribution rates are set after discussions between the employer, STC and NSW Treasury.

The next triennial review as at 30 June 2015, the report is expected to be released by the end of the calendar year 2015.

Funding positions are reviewed annually and funding arrangements may be adjusted as required after each annual review.

Surplus/Deficit

The following is a summary of the 30 June 2015 financial position of the Fund calculated in accordance with AAS 25 "Financial Reporting by Superannuation Plans".

Financial Year to June 2015	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Accrued benefits	4,812	944	43,356	49,112
Net market value of Fund assets	(4,465)	(978)	(53,676)	(59,119)
Net (Surplus)/Deficit	347	(34)	(10,320)	(10,007)
Financial Year to June 2014	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Accrued benefits	18,803	3,947	79,532	102,282
Net market value of Fund assets	(16,072)	(3,415)	(84,041)	(103,528)
Net (Surplus)/Deficit	2,731	532	(4,509)	(1,246)

Contribution recommendations

Recommended contribution rates for the entity are:

As at 30 June 2015	SASS multiple of member contributions	SANCS % member salary	SSS multiple of member contributions
	2.0	2.5%	1.6
As at 30 June 2014	SASS multiple of member contributions	SANCS % member salary	SSS multiple of member contributions
	2.0	2.5	1.4

Economic assumptions

The economic assumptions adopted for the 30 June 2012 actuarial investigation of the Pooled Fund are:

Weighted-Average Assumptions	June 2015	June 2014
Expected rate of return on Fund assets backing current pension	8.3% pa	8.3% pa
Expected rate of return on Fund assets backing other liabilities	7.3% pa	7.3% pa
Expected salary increase rate	SASS, SANCS, SSS 2.7% pa (PSS 3.5% pa) to 30 June 2018, then 4.0% pa thereafter	SASS, SANCS, SSS 2.7% pa (PSS 3.5% pa) to 30 June 2018, then 4.0% pa thereafter
Expected rate of CPI increase	2.5% pa	2.5% pa

Expected contributions

	SASS Financial Year to 30 June 2016 \$000	SANCS Financial Year to 30 June 2016 \$000	SSS Financial Year to 30 June 2016 \$000	Total Financial Year to 30 June 2016 \$000
Expected employer contributions	164	45	132	341

Profit and Loss Impact

	SASS Financial Year to 30 June 2015 \$000	SANCS Financial Year to 30 June 2015 \$000	SSS Financial Year to 30 June 2015 \$000	Total Financial Year to 30 June 2015 \$000
Current service cost	445	137	604	1,186
Net interest	147	33	1,520	1,700
Past service cost	-	-	-	-
(Gains)/Loss on settlement	-	-	-	-
Defined benefit cost	592	170	2,124	2,886

23(b). EMPLOYEE BENEFITS (Continued)

Profit and Loss Impact

	SASS Financial Year to 30 June 2014 \$000	SANCS Financial Year to 30 June 2014 \$000	SSS Financial Year to 30 June 2014 \$000	Total Financial Year to 30 June 2014 \$000
Current service cost	479	140	573	1,192
Net interest	96	20	621	737
Past service cost	-	-	-	-
(Gains)/Loss on settlement	-	-	-	-
Defined benefit cost	575	160	1,194	1,929

Other Comprehensive Income

	SASS Financial Year to 30 June 2015 \$000	SANCS Financial Year to 30 June 2015 \$000	SSS Financial Year to 30 June 2015 \$000	Total Financial Year to 30 June 2015 \$000
Actuarial (gains) losses on liabilities	(1,487)	(469)	(16,283)	(18,239)
Actual return on Fund assets less interest income	1,051	173	5,615	6,839
Adjustment for effect of asset ceiling	-	-	-	-
Total remeasurement in Other Comprehensive Income	(436)	(296)	(10,668)	(11,400)

	SASS Financial Year to 30 June 2014 \$000	SANCS Financial Year to 30 June 2014 \$000	SSS Financial Year to 30 June 2014 \$000	Total Financial Year to 30 June 2014 \$000
Actuarial (gains) losses on liabilities	(1,549)	(24)	(10,180)	(11,753)
Actual return on Fund assets less interest income	1,149	183	4,527	5,859
Adjustment for effect of asset ceiling	-	(123)	(6,845)	(6,968)
Total remeasurement in Other Comprehensive Income	(400)	36	(12,498)	(12,862)

24. CURRENT / NON-CURRENT LIABILITIES - OTHER

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
CURRENT				
Liability to Consolidated Fund (see also Note 7)	35,095	10,068	35,095	10,068
Unearned Income	32,802	21,281	20,131	14,478
Total Current Liabilities - Other	67,897	31,349	55,226	24,546
NON-CURRENT				
Other Creditors	13	5,689	13	5,689
Total Non-Current Liabilities - Other	13	5,689	13	5,689

25. INCREASE / DECREASE IN NET ASSETS FROM EQUITY TRANSFERS

	Consolidated		Parent	
	2015 \$000 increase/(decrease)	2014 \$000	2015 \$000 increase/(decrease)	2014 \$000
Transfer of Assets within Total State Sector agencies	(5,627)	43,328	(17,990)	43,328
Transfer of Assets and liabilities as a result of administrative restructures	8,362	(16,881)	299,963	(16,881)
	2,735	26,447	281,973	26,447
(a) Transfer of Assets within Total State Sector agencies				
Transfers via Lands Repository System	2,595	(120)	(9,768)	(120)
Transfer of numerous properties to GPNSW	(8,222)	-	(8,222)	-
Transfer Chipping Norton Lake Bed to Department	-	15,914	-	15,914
Transfer Lake Illawarra Lake Bed to Department	-	29,292	-	29,292
Transfer Brett Whitely Studio from Department	-	(1,758)	-	(1,758)
	(5,627)	43,328	(17,990)	43,328

25. INCREASE / DECREASE IN NET ASSETS FROM EQUITY TRANSFERS (continued)

(b) The following Administrative restructures affecting equity occurred in 2015.

Consolidated	SCA	Screen	MCI	MPA	LIA	Total Increase / (Decrease) \$000
	\$000	\$000	\$000	\$000	\$000	\$000
Property, Plant & Equipment - Transferred in	-	255	-	-	9,979	10,234
Admin Restructure - Cash Transferred In	-	-	-	-	84	84
Inventories Transferred in	-	-	-	-	-	-
Admin Restructure - other Assets Transferred in	-	153	-	-	-	153
Admin Restructure - Employee entitlements Transferred out	-	-	-	-	-	-
Admin Restructure - Other liabilities Transferred out	76,160	-	-	-	-	76,160
Admin Restructure - Payables Transferred in	-	(2,852)	(74)	-	(19)	(2,945)
Admin Restructure - Payables Transferred out	488	-	-	-	-	488
Admin Restructure - Receivables Transferred in	-	416	398	-	22	836
Admin Restructure - Receivables Transferred out	(76,648)	-	-	-	-	(76,648)
Equity - Net	-	(2,028)	324	-	10,066	8,362

Parent	SCA	Screen	MCI	MPA	LIA	Total Increase / (Decrease) \$000
	\$000	\$000	\$000	\$000	\$000	\$000
Property, Plant & Equipment - Transferred in	-	255	-	291,159	9,979	301,393
Admin Restructure - Cash Transferred In	-	-	-	247	84	331
Inventories Transferred in	-	-	-	-	-	-
Admin Restructure - other Assets Transferred in	-	153	-	-	-	153
Admin Restructure - Employee entitlements Transferred out	-	-	-	-	-	-
Admin Restructure - Other liabilities Transferred out	76,160	-	-	-	-	76,160
Admin Restructure - Payables Transferred in	-	(2,852)	(74)	-	(19)	(2,945)
Admin Restructure - Payables Transferred out	488	-	-	(24)	-	464
Admin Restructure - Receivables Transferred in	-	416	398	219	22	1,055
Admin Restructure - Receivables Transferred out	(76,648)	-	-	-	-	(76,648)
Equity - Net	-	(2,028)	324	291,601	10,066	299,963

Sydney Catchment Authority (SCA); New South Wales Film and Television Office (Screen); Ministerial Corporation for Industry (MCI); Marine Parks Authority (MPA); Lake Illawarra Authority (LIA).

Chipping Norton Lake Authority (CN), NSW Dairy Industry Conference (DIC), Poultry Meat Industry Committee (PMIC) and Poultry Meat Industry Advisory Group (PMIAG), all have nil balances.

The Trade and Investment Cluster Governance (Amendment and Repeal) Act 2014 commenced on 1 July 2014 and results in the dissolution of the following previously separate cluster entities and the transfer of their assets, liabilities and/or operations into the Department or Consolidated Fund: NSW Film & Television Office, Ministerial Corporation for Industry, Chipping Norton Lake Authority, Lake Illawarra Authority, NSW Dairy Industry Conference, Poultry Meat Industry Committee and Poultry Meat Industry Advisory Group.

Effective date of transfer for the entities are;

1 July 2014	Screen, MCI, LIA and CN
19 December 2014	MPA
31 December 2014	SCA

25. INCREASE / DECREASE IN NET ASSETS FROM EQUITY TRANSFERS (continued)

Sydney Catchment Authority

	1 July - 31 December 2014 \$000	24 Feb - 30 Jun 2014 \$000
Expenses excluding losses		
Operating expenses		
Employee Related	21,682	14,341
Total expenses excluding losses	21,682	14,341
Revenue		
Acceptance by the Crown Entity of employee benefits and other liabilities	-	-
Personnel services revenue	31,585	23,158
Total Revenue	31,585	23,158
Net Result	9,903	8,817
Other Comprehensive Income		
Total Other Comprehensive Income	(9,903)	(8,817)
Total Comprehensive Income	-	-

26. COMMITMENTS FOR EXPENDITURE

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
(a) Capital Commitments				
Aggregate capital expenditure for acquisition contracted for at balance date but Not later than one year	14,770	4,006	14,770	4,006
Later than one year and not later than five years	-	-	-	-
Later than five years	-	-	-	-
Total (including GST)	14,770	4,006	14,770	4,006
(b) Operating Lease Commitments				
Future non-cancellable operating lease rentals not provided for and payable:				
Not later than one year	27,198	29,485	27,198	29,485
Later than one year and not later than five years	49,808	53,912	49,808	53,912
Later than five years	2,421	10,287	2,421	10,287
Total (including GST)	79,427	93,684	79,427	93,684
Representing:				
Non-Cancellable Operating Leases	79,427	93,684	79,427	93,684

Operating Leases predominantly comprise office accommodation, computer equipment and motor vehicles. Some contingent rental payments are arrived at by increasing the base rental by the annual CPI. Other lease agreements, approximately 50% which do not include annual CPI increments, have annual set increases detailed in the lease agreements. Lease renewal options for office accommodation exist in the large majority of cases. There are no renewal or purchase options for motor vehicles or computer equipment, except by negotiation at the end of the lease term. This usually does not occur.

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
(c) Finance Lease Commitments				
Not later than one year	-	1,000	-	1,000
Later than one year and not later than five years	-	-	-	-
Minimum lease payments	-	1,000	-	1,000
Less: Future finance charges	-	29	-	29
Present value of minimum lease payments	-	971	-	971
The present value of finance lease commitments is as follows:				
Not later than one year	-	971	-	971
Later than one year and not later than five years	-	-	-	-
	-	971	-	971
Classified as:				
Current (Note 22)	-	971	-	971
Non-Current (Note 22)	-	-	-	-
	-	971	-	971

27. CONTINGENT LIABILITIES

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Negligence (1)	-	70	-	70
Contamination (1)	400	-	400	-
Appeals (1)	592	370	503	370
Compulsory acquisition (2)	5,000	5,000	5,000	5,000
Disputed legislation (1)	-	50	-	50
	5,992	5,490	5,903	5,490

1. Various legal appeals

2. Land acquisition matter. The potential liability has been estimated at approximately \$5million, being the land value and other costs of acquisition. Due to unresolved issues concerning the amount of land to be acquired, a reliable land valuation estimate cannot be determined at this stage and a liability has therefore not been recognised.

Contaminated Land

Liabilities to remediate contamination on Crown lands may exist but are not considered to be presently quantifiable. Further Crown Lands may be subject to contamination but have not been fully assessed and may not be able to be economically viable to assess. A provision will be raised when the Environment Protection Agency provides an order and the Department is able to accurately determine the provision to remediate the site.

As at 30 June 2014 the Department had 38 high risk sites. During 2015 further work has been undertaken, and the high risk sites have been reduced to 5, and the Department is investigating the necessary remediation works required. Environment Protection Agency orders have been issued on a site in Urunga and the Coffs Harbour spillway and remediation works are being undertaken at both locations.

Aboriginal Land Claims

The Department has approximately 28,000 Aboriginal land Claims to review. The land in question is fully impaired when the Minister or the Court approves the claim.

Insurance

NSW Trade & Investment is insured by the Treasury Managed Fund.

Letter of Comfort

The Department provided a letter of comfort to; Agricultural Scientific Collections Trust, Coal Innovation Fund, Marine Estate Management Authority, Public Reserves Management Fund, Recreational Fishing (Freshwater) Trust Fund, Recreational Fishing (Saltwater) Trust Fund, Commercial Fishing Trust Fund, Charter Fishing Trust Fund, Fish Conservation Trust Fund, Aquaculture Trust Fund, Cemeteries and Crematoria NSW, Water Administration Ministerial Corporation, NSW Food Authority, Lands Administration Ministerial Corporation, Dams Safety Committee, NSW Rural Assistance Authority, Game and Pest Management Trust, NSW Skills Board and Technical and Further Education Commission, to ensure the ongoing financial viability during 2015-16 financial year.

The Department continues to provide financial and other support for these organisations for 12 months from the date of the signed audit opinion of the agencies, to the extent that such support is required, and subject to any intervening decision of Government in relation to these entities.

28. BUDGET REVIEW

The budget process is finalised prior to the beginning of each financial year. Events can arise after the end of financial year that necessitate variations to the planned activities of NSW Trade & Investment for that year. This in turn may cause variations to the financial activities. Major variations between the original budget and actual amounts are outlined below.

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2015

Consolidated					
Net Result	Actual 2015 \$000	Budget* 2015 \$000	Variance 2015 \$000	Variance 2015 %	Comment
Expenses excluding losses					
Operating expenses					
Employee related	532,452	538,582	6,130	1.1%	Reduction in Personnel Services \$28m, increase in LSL taken (\$10m), redundancy (\$7m), miscellaneous variances (\$5m)
Other operating expenses	474,860	414,678	(60,182)	(14.5%)	Unbudgeted derecognition of duplicated land (\$72m) offset by, underspend on Metering project \$7m, Basin Pipes and Healthy Floodplains \$24m, Basin plan implementation \$10m and State-wide Storage Assessment program \$8m, WAMC - OEH grants reallocated (\$16m), miscellaneous variances (\$21m).
Depreciation and amortisation	108,053	87,731	(20,322)	(23.2%)	Joint arrangements accounted for on a proportional basis \$12m, WAMC infrastructure \$8m.
Grants & subsidies	581,471	625,116	43,645	7.0%	Lower than budget Low Income Household Rebate \$8m, State Investment Attraction Scheme \$14m, Family Energy Rebate \$6m, Energy Accounts Payment Assistance \$3m, Regional Industries Investment Fund \$13m.
Finance Costs	30	842	812	96.4%	
Other expenses	33,683	13,042	(20,641)	(158.3%)	Refunds and remissions of Crown revenue \$12m, miscellaneous variances \$8m.
Total expenses excluding losses	1,730,549	1,679,991	(50,558)	(3.0%)	
Revenue					
Recurrent appropriation (net of transfer payments)	894,721	960,516	(65,795)	(6.8%)	Recurrent appropriation not fully drawdown due to approved rollovers and underspends \$66m.
Capital appropriation (net of transfer payments)	34,106	37,966	(3,860)	(10.2%)	Projects carried over to 2016 \$4m.
Sale of goods and services	322,404	290,230	32,174	11.1%	Crown Lands Homesite Program Land sales.
Investment revenue	13,359	23,850	(10,491)	(44.0%)	Lower than expected cash balance and reimbursement of interest to Coal Innovation Fund
Fees and fines	-	17,900	(17,900)	(100.0%)	Deconsolidation of Fish Trusts and therefore Fishing Licence revenue is not recognised.
Grants and contributions	174,333	99,415	74,918	75.4%	Includes voluntary redundancies received to pass on to cluster agencies \$10m, Broken Hill Short term water supply \$25m, WAMC OEH grants reallocated \$16m, miscellaneous variances \$23m.
Acceptance by the Crown Entity of employee benefits and other liabilities	33,256	28,712	4,544	15.8%	Reimbursement of voluntary redundancies for Cluster entities.
Transfers to NSW Treasury	(66,425)	(68,061)	1,636	(2.4%)	Crown Leasehold revenue lower than budget.
Other revenue	32,974	33,799	(825)	(2.4%)	No individual significant variances.
Personnel services revenue	52,387	65,108	(12,721)	(19.5%)	SCA transferred to Water NSW offset by defined benefit superannuation.
Total Revenue	1,491,115	1,489,435	1,680	0.1%	
Gain / (loss) on disposal	847	538	309	57.4%	
Other Gains / (losses)	23,032	(5,488)	28,520	(519.7%)	Reversal of impairment in MDBA joint arrangement \$28m.
Net Result	(215,555)	(195,506)	(20,049)	10.3%	

* Consolidated budgets information (refer 1(p)), includes budgets for certain entities which are reported separately and whose results are not included in actuals. In relation to these entities, the budget includes income approximately \$40m and expense of approximately \$22m. The entities are Milk Marketing (NSW) Pty Limited, Marine Parks Authority (abolished 19/12/2014), Responsible Gambling Fund, Coal Innovation Fund, Public Reserves Management Fund, Agricultural Scientific Collection Trust, Recreational Fishing (Freshwater) Trust Fund, Recreational Fishing (Saltwater) Trust Fund, Commercial Fishing Trust Fund, Charter Fishing Trust Fund, Fish Conservation Trust Fund, Aquaculture Trust Fund and Cemeteries and Crematoria NSW. These Funds report separately and are therefore not included in these financial statements. The Budget for 2015 includes NSW Trade and Investment and Water Administration Ministerial Corporation. Budget reflects the addition of the Treasury announced budget of NSW Trade & Investment (T&I) and Water Administration Ministerial Corporation (WAMC) (Note 1p). Budget adjusted for the net of transfer payments to recurrent appropriations and elimination of functions recognised in T&I and WAMC (Note 1p).

28. BUDGET REVIEW
STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2015

Consolidated					
Assets and Liabilities	Actual 2015 \$000	Budget** 2015 \$000	Variance 2015 \$000	Variance 2015 %	Comment
ASSETS					
Current Assets					
Cash and cash equivalents	378,882	457,580	(78,698)	(17.2%)	Coal Innovation Fund (\$80m) not consolidated, but included in budget. Miscellaneous variances \$2m.
Receivables	173,804	130,900	42,904	32.8%	Issue of more invoices in June.
Inventories	9,181	21,595	(12,414)	(57.5%)	Sale of land via Crown Lands Homesite Program \$12m.
Biological assets	2,388	5,203	(2,815)	(54.1%)	Including non-current, increase in Livestock holdings \$2m, in line with prior year.
Other financial assets	7,541	13,663	(6,122)	(44.8%)	Including Non-current, in line with prior year.
Non-Current Assets held for sale	1,503	3,450	(1,947)	(56.4%)	No significant individual variances, in line with prior year.
Total Current Assets	573,299	632,391	(59,092)	(9.3%)	
Non-Current Assets					
Receivables	153,028	182,708	(29,680)	(16.2%)	Reduction in Personnel Services receivable following Sydney Catchment Authority moving to Water NSW.
Inventories	4,744	13,220	(8,476)	(64.1%)	Reduction in Land holdings.
Financial assets at fair value	4,288	-	4,288	(100.0%)	Holding of Gold and Shares unbudgeted.
Total Property Plant and Equipment	8,553,825	6,967,701	1,586,124	22.8%	Joint Arrangement Assets \$760m now proportionally consolidated, LAMC consolidated \$338m and revaluation of Hunter Valley levee banks \$149m, Crown Land \$290m, miscellaneous variances \$49m.
Total Intangible assets	184,705	46,842	137,863	294.3%	Joint Arrangement Assets now proportionally consolidated.
Investments accounted for under the equity method	-	895,267	(895,267)	(100.0%)	Joint Arrangement Assets now proportionally consolidated.
Biological assets	5,075	-	5,075	100.0%	Budgeted to be Current.
Other financial assets	13,346	-	13,346	100.0%	Budgeted to be Current.
Total Non-Current Assets	8,919,011	8,105,738	813,273	10.0%	
Total Assets	9,492,310	8,738,129	754,181	8.6%	
LIABILITIES					
Current Liabilities					
Payables	180,301	99,926	(80,375)	(80.4%)	Creditors are slightly higher than prior year, budget cashflow assumed higher creditor payments.
Borrowings	-	2,763	2,763	100.0%	Deconsolidation of entities.
Provisions	89,176	90,393	1,217	1.3%	Active management of leave balances.
Other	67,897	22,221	(45,676)	(205.6%)	Liability to Consolidated Fund \$35m and consolidation of LAMC (unearned income) \$20m, Miscellaneous variances (\$10m).
Total Current Liabilities	337,374	215,303	(122,071)	(56.7%)	
Non-Current Liabilities					
Borrowings	-	5,477	5,477	100.0%	Deconsolidation of entities.
Provisions	38,551	65,834	27,283	41.4%	Deconsolidation of entities.
Other	13	-	(13)	(100.0%)	Budgeted as Current.
Total Non-Current Liabilities	38,564	71,311	32,747	45.9%	
Total Liabilities	375,938	286,614	(89,324)	(31.2%)	
Net Assets	9,116,372	8,451,515	664,857	7.9%	
EQUITY					
Reserves	940,583	528,733	411,850	77.9%	Due to first time consolidation of WAMC, revaluation of WAMC Levee Banks, and Crown Lands
Accumulated funds	8,175,789	7,922,782	253,007	3.2%	
Total Equity	9,116,372	8,451,515	664,857	7.9%	

* For comparability, the budget for "Other Financial Assets" has been allocated to "Investments accounted for under the equity method" and Non-Current "Provisions" which are Aboriginal Land Claims have been offset against "Total Property Plant and Equipment".

** The Budget for 2015 includes NSW Trade & Investment and Water Administration Ministerial Corporation. The NSW Trade & Investment budget includes Milk Marketing (NSW) Pty Limited, Marine Parks Authority (abolished on 19/12/2014), Responsible Gambling Fund, Coal Innovation Fund, Public Reserves Management Fund, Agricultural Scientific Collection Trust, Recreational Fishing (Freshwater) Trust Fund, Recreational Fishing (Saltwater) Trust Fund, Commercial Fishing Trust Fund, Charter Fishing Trust Fund, Fish Conservation Trust Fund, Aquaculture Trust Fund and Cemeteries and Crematoria NSW. These Funds report separately and are therefore not included in these financial statements.

Budget reflects the addition of the Treasury announced budget of NSW Trade & Investment (T&I) and Water Administration Ministerial Corporation (WAMC) (Note 1p). Budget adjusted for the net of transfer payments to recurrent appropriations and elimination of functions recognised in T&I and WAMC (Note 1p).

28. BUDGET REVIEW

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2015

	Consolidated				
	Actual 2015 \$000	Budget* 2015 \$000	Variance 2015 \$000	Variance 2015 %	Comment
CASH FLOWS FROM OPERATING ACTIVITIES					
Payments					
Employee related	(480,894)	(510,080)	29,186	(5.7%)	Reduction in Personnel Services \$28m, redundancies (\$7m), miscellaneous variances \$8m
Grants and subsidies	(610,282)	(602,512)	(7,770)	1.3%	Variance comprises various savings as noted in the Net result commentary.
Finance costs	(30)	(826)	796	(96.4%)	
Other	(407,159)	(459,461)	52,302	(11.4%)	Underspend on Metering project, Basin Pipelines, Healthy Floodplains, State-wide Storage assessment \$49m, maintenance higher than budgeted (\$10m), WAMC in kind contribution budgeted \$12m, miscellaneous variances \$1m.
Total Payments	(1,498,365)	(1,572,879)	74,514	(4.7%)	
Receipts					
Sale of goods and services	412,761	359,406	53,355	14.8%	Crown Lands Homesite Program Land sales \$32m and reduction in Sale of goods and services receivable balance \$21m.
Interest received	13,438	23,170	(9,732)	(42.0%)	Refund of interest income to Coal Innovation and lower than expected cash balance.
Recurrent appropriation	919,748	960,516	(40,768)	(4.2%)	Actual net of transfer payments.
Cash transfers to the Consolidated Fund	(66,425)	(68,061)	1,636	(2.4%)	Crown Leasehold revenue lower than budget.
Grants and Contributions	167,622	23,943	143,679	600.1%	Budget to be reallocated from other \$118m, combined with movement in prepayments \$25m.
Capital appropriation (excluding equity appropriation)	34,106	37,966	(3,860)	(10.2%)	
Other	54,456	173,398	(118,942)	(68.6%)	In line with last year. Budget to be reallocated to Grants and contributions combined with movement in other receivables.
Total Receipts	1,535,706	1,510,338	25,368	1.7%	
NET CASH FLOWS FROM OPERATING ACTIVITIES	37,341	(62,541)	99,882	(159.7%)	
CASH FLOWS FROM INVESTING ACTIVITIES					
Proceeds from sale of Land and Buildings, Plant and Equipment and Infrastructure Systems	32,558	38,786	(6,228)	(16.1%)	No individual significant variances.
Purchases of Land and Buildings, Plant and Equipment and Infrastructure Systems	(50,128)	(54,080)	3,952	(7.3%)	No individual significant variances.
Purchases of investments	-	-	-	100.0%	
Other	(4,084)	(2,743)	(1,341)	48.9%	No individual significant variances.
NET CASH FLOWS FROM INVESTING ACTIVITIES	(21,654)	(18,037)	(3,617)	20.1%	
CASH FLOWS FROM FINANCING ACTIVITIES					
Proceeds from borrowings and advances	-	-	-		
Repayment of borrowings and advances	(971)	(536)	(435)	81.2%	Repayment of Finance Lease.
Other	-	600	(600)	(100.0%)	
NET CASH FLOWS FROM FINANCING ACTIVITIES	(971)	64	(1,035)	(1617.2%)	
NET INCREASE/(DECREASE) IN CASH	14,716	(80,514)	95,230	(118.3%)	
Opening cash and cash equivalents	364,082	538,094	(174,012)	(32.3%)	
Cash transferred in / (out) as a result of administrative restructuring	84	-	84		
CLOSING CASH AND CASH EQUIVALENTS	378,882	457,580	(78,698)	(17.2%)	

* The Budget for 2015 includes NSW Trade & Investment and Water Administration Ministerial Corporation. The NSW Trade & Investment budget includes Milk Marketing (NSW) Pty Limited, Marine Parks Authority (abolished on 19/12/2014), Responsible Gambling Fund, Coal Innovation Fund, Public Reserves Management Fund, Agricultural Scientific Collection Trust, Recreational Fishing (Freshwater) Trust Fund, Recreational Fishing (Saltwater) Trust Fund, Commercial Fishing Trust Fund, Charter Fishing Trust Fund, Fish Conservation Trust Fund, Aquaculture Trust Fund and Cemeteries and Crematoria NSW. These Funds report separately and are therefore not included in these financial statements.

Budget reflects the addition of the Treasury announced budget of NSW Trade & Investment (T&I) and Water Administration Ministerial Corporation (WAMC) (Note 1p). Budget adjusted for the net of transfer payments to recurrent appropriations and elimination of functions recognised in T&I and WAMC (Note 1p).

29. RECONCILIATION OF CASH FLOWS FROM OPERATING ACTIVITIES TO NET RESULT

	Consolidated		Parent	
	2015 \$000	2014 \$000	2015 \$000	2014 \$000
Net Cash used on operating activities	37,341	(176,086)	36,936	(182,826)
Depreciation and Amortisation	(108,053)	(94,355)	(93,818)	(85,758)
Non-cash Expenses	(120,219)	(33,731)	(84,163)	(33,731)
Non-cash Revenues	49,551	72,153	25,900	46,731
Impact of Administrative restructures	-	-	-	-
Decrease/(Increase) in Provisions	48,827	59,511	60,318	59,511
Increase/(Decrease) in receivables	(47,604)	39,599	(61,063)	39,599
Increase/(Decrease) in other financial assets	465	(122)	465	(122)
Increase/(Decrease) in inventories	(13,367)	(5,766)	(13,367)	(5,766)
Decrease/(Increase) in creditors	(30,935)	47,730	(39,198)	47,730
Decrease/(Increase) in other liabilities	(30,872)	(53,407)	(25,004)	(28,057)
Net Gain/(Loss) in sale of plant and equipment	(689)	(1,816)	(689)	(1,816)
Net Result	(215,555)	(146,290)	(193,683)	(144,505)

30. TRUST FUNDS

Minerals Related Trust Funds are excluded from consolidated financial statements.

	2015 \$000	2014 \$000
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Minerals Related Trust Funds - Deposits under the Mining Acts

Cash deposits are received in respect of various forms of titles issued under the provisions of the State's mining legislation. Such cash deposits are held by NSW Trade & Investment during the currency of titles and are normally refunded to registered holders upon cessation, providing certain title conditions have been observed.

These monies are excluded from the financial statements as NSW Trade & Investment cannot use them for the achievement of its objectives.

Bank guarantees from various mining enterprises for the amount of \$1,886,455,522 are also held as at 30 June 2015.

The following is a summary of the transactions in the trust account.

Balance at the beginning of the Financial Year	20,073	21,340
Add: Receipts	12,658	2,743
Less: Expenditure	(3,416)	(4,010)
Balance at the end of the reporting period	29,315	20,073

31. ADMINISTERED ASSETS AND LIABILITIES

Royalties and Licences

NSW Trade & Investment administers certain activities on behalf of other bodies. The assets and liabilities associated with these activities are listed below:

	2015 \$000	2014 \$000
Administered Assets		
Bank	-	3,191
Receivables – Royalties/Mining lease	2,553	3,982
Less Provision for Doubtful Debts	(175)	(926)
	2,378	6,247
Administered Liabilities		
Current		
Payables – Royalties	-	-
Income received in Advance	7,667	27,024
Non Current		
Income received in Advance	42,500	50,167
	50,167	77,191

Retail Tenancy Trust Fund

Retail Lease Security Bonds are lodged with the Secretary in accordance with Section 16C of the Retail Leases Act 1994. These monies are excluded from the financial statements of NSW Trade & Investment as NSW Trade & Investment cannot use them for the achievement of its objectives other than the recovery of expenses relating to administration of the Retail Leases Act.

NSW Trade & Investment holds money with NSW T-Corp in relation to Retail Tenancy Trust Fund.

	Interest Account \$000	Trust Account \$000	Total \$000
Cash Balance at 30 June 2014	2,527	144,585	147,112
Add:			
Bonds Lodgements	-	34,218	34,218
Transfer between Interest and Trust Account	7,295	-	7,295
Interest Revenue	94	4,053	4,147
Less:			
Transfer between Interest and Trust Account	-	(7,295)	(7,295)
Bonds Released	-	(27,261)	(27,261)
Confund Support	-	-	-
Transfer to the Crown Entity	-	-	-
Balance at 30 June 2015	9,916	148,300	158,216
	Interest Account \$000	Trust Account \$000	Total \$000
Cash Balance at 30 June 2013	10,292	131,888	142,180
Add:			
Bonds Lodgements	-	35,551	35,551
Transfer between Interest and Trust Account	-	-	-
Interest Revenue	259	3,956	4,215
Less:			
Transfer between Interest and Trust Account	-	-	-
Bonds Released	-	(26,810)	(26,810)
Confund Support	(4,024)	-	(4,024)
Transfer to the Crown Entity	(4,000)	-	(4,000)
Balance at 30 June 2014	2,527	144,585	147,112

32. ADMINISTERED EXPENSES & INCOME

INCOME

	2015 \$000	2014 \$000
The following monies have been collected on behalf of the Crown Entity and forwarded to NSW Treasury:		
Fees	4,034	3,733
Fines	903	953
Licences	31,270	8,563
Exploration Licences	-	42,515
Royalty on Minerals*	117,985	1,341,783
	154,192	1,397,547

* Responsibility for the collection of royalties has transferred to The Office of State Revenue, for amounts levied during or after 1 July 2014. Amounts levied in July for extractions in June were still collected by DTIRIS.

33. JOINT ARRANGEMENTS

In July 2001, the Treasurer of NSW granted approval for the former Department of Mineral Resources to enter into a joint arrangements with the Commonwealth and nine other participants, entitled the Cooperative Research Centre for Landscape Environments and Mineral Exploration (CRCLEME).

The joint arrangement is a non commercial, non profit entity established to conduct strategic research, education and training in regolith geoscience and its applications in mineral exploration and environmental issues.

There are no assets arising from NSW Trade & Investment's participation in the joint arrangement or any liabilities arising from its interest in the joint arrangement. NSW Trade & Investment does not have a percentage share in the output or assets of the joint arrangement and no revenue is probable.

NSW Trade & Investment is also engaged with several other joint arrangements.

As at the financial year ended 30 June 2015, NSW Trade & Investment had an interest in the following joint arrangements:

- 50% share in the joint arrangement entity Dumaresq-Barwon Border Rivers Commission
- 26.67% share in the joint arrangement entities Living Murray initiative and the River Murray Operations. These assets are administered by the Murray-Darling Basin Authority.

An assessment of AASB 11 - Joint Arrangements has determined that River Murray Operations, Living Murray Operations and Dumaresq-Barwon Borders Rivers Commission are all joint operations that require recognition of a share of assets and liabilities.

(a) Murray-Darling Basin Authority - Living Murray and River Murray Operations

Upon transition of the former Murray-Darling Basin Commission (MDBC) to the Murray-Darling Basin Authority two joint arrangements were established to hold the jurisdictional assets previously held by the MDBC on behalf of the jurisdictions. The joint arrangements were established through agreements called "Asset Agreement for River Murray Operations Assets" (River Murray Operations Joint Arrangement) and the "Further Agreement on Addressing Water Overallocation and Achieving Environmental Objectives in the Murray-Darling Basin - Control and Management of Living Murray Assets" (Living Murray Joint Arrangement)

	2015	2014
	\$000	\$000
Ownership Interest	26.67%	26.67%
Reporting Date	30 June	30 June
Net Assets	3,130,239	3,019,512
Summarised financial information		
Statement of Financial Position	2015	2014
	\$000	\$000
ASSETS		
Non-Current Assets		
Infrastructure Assets	2,584,701	2,444,361
Property, Plant and Equipment	9,661	9,019
Intangibles	535,877	430,058
Other	-	136,074
Net Assets	3,130,239	3,019,512
Statement of Comprehensive Income	2015	2014
	\$000	\$000
Revenues	126,399	46,077
Expenses	37,739	44,422
Surplus / (Deficit) for the year	88,660	1,655
Aggregate asset revaluation increment for the financial year	22,067	45,102

Revenues of \$126,399,000 include reversal of impairment of \$105,819,000.

33. JOINT ARRANGEMENTS (continued)

(b) Dumaresq-Barwon Border Rivers Commission

The Dumaresq-Barwon Border Rivers Commission is established by the New South Wales - Queensland Border Rivers Agreement and is responsible for the sharing of waters of the rivers and streams which either form or intersect the boundary between the two States and the associated groundwater resources. The Commission undertakes the investigation, construction and operation of works to conserve and regulate those waters where considered desirable.

	2015	2014
	\$000	\$000
Ownership Interest	50.00%	50.00%
Reporting Date	30 June	30 June
Net Assets	139,230	140,328
Summarised financial information		
Statement of Financial Position	2015	2014
	\$000	\$000
ASSETS		
Current assets		
Cash and cash equivalents	3,632	3,882
Receivables	130	260
Non-Current Assets		
Property, Plant and Equipment	136,299	137,249
Total Assets	140,061	141,391
LIABILITIES		
Current Liabilities		
Payables	831	1,063
Total Liabilities	831	1,063
Net Assets	139,230	140,328
Statement of Comprehensive Income	2015	2014
	\$000	\$000
Revenues	2,341	2,353
Expenses	4,352	4,540
Surplus / (Deficit) for the year	(2,011)	(2,187)
Aggregate asset revaluation increment for the financial year	913	1,342

34. FINANCIAL INSTRUMENTS

The consolidated entity's principal financial instruments are outlined below. These financial instruments arise directly from the consolidated entity's operations or are required to finance the consolidated entity's operations. The consolidated entity does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

The consolidated entity's main risks arising from financial instruments are outlined below, together with NSW Trade & Investment's objectives, policies and processes for measuring and managing risk. Further quantitative and qualitative disclosures are included throughout these financial statements.

The Secretary has overall responsibility for the establishment and oversight of risk management and reviews and agrees policies for managing each of these risks. Risk Management policies are established to identify and analyse the risks faced by the consolidated entity's, to set risk limits and controls and to monitor risks. Compliance with policies is reviewed by the audit committee on a continuous basis.

(a) Financial Instrument Categories

Financial Assets Class:	Note	Category	Carrying Amount 2015 \$000	Carrying Amount 2014 \$000
Cash and Cash Equivalents	11	N/A	378,882	364,082
Receivables ¹	12	Loans and receivables (at amortised cost)	287,447	361,218
Financial Assets at fair value	14	Available for sale Financial Assets	4,288	4,373
Other Financial Assets	18	Loans and receivables (at amortised cost)	20,887	20,533
			691,504	750,206
Financial Liabilities Class:	Note	Category	Carrying Amount 2015 \$000	Carrying Amount 2014 \$000
Payables ²	21	Financial Liabilities measured at amortised cost	180,301	147,440
Borrowings	22	Financial Liabilities measured at amortised cost	-	971
Other ^{2,3}	24	Financial Liabilities measured at amortised cost	13	5,689
			180,314	154,100

Notes

1. Excludes statutory receivables and prepayments (i.e. not within scope of AASB 7).
2. Excludes statutory payables and unearned revenue (i.e. not within scope of AASB 7).
3. Excludes Liability to Consolidated Fund

(b) Credit Risk

Credit risk arises when there is the possibility of the consolidated entity's debtors defaulting on their contractual obligations, resulting in a financial loss to the consolidated entity. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance for impairment).

Credit risk arises from the financial assets of the consolidated entity, including cash, receivables, authority deposits and advances receivable. No collateral is held by the consolidated entity. The consolidated entity has not granted any financial guarantees.

Credit risk associated with the consolidated entity's financial assets, other than receivables, is managed through the selection of counterparties and establishment of minimum credit rating standards.

Cash

Cash comprises cash on hand and bank balances within the NSW Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (Tcorp) 11am unofficial cash rate, adjusted for a management fee to NSW Treasury.

Receivables - trade debtors

All trade debtors are recognised as receivable amounts at balance date. The policy is to review collectability of trade debtors on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand where necessary. Debts which are known to be uncollectable are written off. An allowance for impairment is raised when there is objective evidence that the entity will not be able to collect all amounts due. This evidence includes past experience, and current and expected changes in economic conditions and debtor credit ratings. No interest is earned on trade debtors. Sales are made on 30 day terms.

The consolidated entity is not materially exposed to concentrations of credit risk to a single trade debtor or group of debtors. Based on past experience, debtors that are not past due \$39.934m (2014 \$28.455m) and past due but not considered impaired \$22.153m (2014 \$19.784m), together represent 82% (2014: 61%) of the total trade debtors. There are no debtors which are currently not past due or impaired whose terms have been renegotiated.

34. FINANCIAL INSTRUMENTS (continued)

The only financial assets that are past due or impaired are 'sales of goods and services' in the 'receivables' category of the balance sheet.

	Total ^{1,2}	Past due but not impaired ^{1,2}	Considered impaired ^{1,2}
	\$000	\$000	\$000
2015			
<3 months overdue	10,043	9,785	258
3 months - 6 months overdue	3,486	1,708	1,778
> 6 months overdue	21,701	10,661	11,040
2014			
<3 months overdue	11,798	11,039	759
3 months - 6 months overdue	8,599	2,588	6,011
> 6 months overdue	20,265	6,157	14,108

Notes

1. Each Column in the table reports "gross receivables".
2. The ageing analysis excludes statutory receivables, as these are not within the scope of AASB 7 and excludes receivables that are not past due and not impaired. Therefore, the "total" does not reconcile to the receivables total recognised in the statement of financial position.

Authority Deposits

The consolidated entity has no funds placed on deposit with Tcorp except as disclosed in Note 31.

Other Facilities

NSW Trade & Investment has access to the following banking facilities:

	2015	2014
	\$000	\$000
Credit Card Limit	16,000	10,000
Guarantee	15	15

(c) Liquidity risk

Liquidity risk is the risk that the consolidated entity will be unable to meet its payment obligations when they fall due. The consolidated entity continuously manages risk through monitoring future cash flows and maturities planning to ensure adequate holding of high quality liquid assets. The objective is to maintain a balance between continuity of funding and flexibility through the use of loans and other advances.

During the current year and prior year, there were no defaults or breaches on any loans payable. No assets have been pledged as collateral. The consolidated entity's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in NSW TC 11/12. For small business suppliers, where terms are not specified, payment is made not later than 30 days from date of receipt of a correctly rendered invoice. For other suppliers, if trade terms are not specified, payment is made no later than the end of the month following the month in which the invoice or a statement is received. For small business suppliers, where payment is not made within the specified time period, simple interest must be paid automatically unless an existing contract specifies otherwise. For payments to other suppliers, the Secretary may automatically pay the supplier simple interest.

The table below summarises the maturity profile of the consolidated entity's financial liabilities, together with the interest rate exposure.

34. FINANCIAL INSTRUMENTS (continued)

	Weighted Average Effective Int. Rate	Nominal Amount ¹ \$000	Interest Rate exposure			Maturity Dates		
			Fixed Int. Rate \$000	Variable Int. Rate \$000	Non-interest Bearing \$000	< 1 yr	1 - 5 yrs	> 5 yrs
2015								
Payables	0.0%	180,301	-	-	180,301	180,301	-	-
Borrowings:								
Finance Lease		-	-	-	-	-	-	-
		180,301	-	-	180,301	180,301	-	-
2014								
Payables	0.0%	147,440	-	-	147,440	147,440	-	-
Borrowings:								
Finance Lease	3.0%	971	971	-	-	971	-	-
		148,411	971	-	147,440	148,411	-	-

Notes:

- The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities based on the earliest date on which the consolidated entity can be required to pay. The tables include both interest and principal cash flows and therefore will not reconcile to the statement of financial position.

(d) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The consolidated entity's exposures to market risk are primarily through interest rate risk on the consolidated entity's new borrowings. NSW Trade & Investment has no exposure to foreign currency risk and does not enter into commodity contracts.

The effect on profit and equity due to a reasonably possible change in risk variable is outlined in the information below, for interest rate risk and other price risk. A reasonably possible change in risk variable has been determined after taking into account the economic environment in which the consolidated entity operates and the time frame for the assessment (i.e. until the end of the next annual reporting period). The sensitivity analysis is based on risk exposure in existence at the Financial Position date. The analysis assumes that all other variables remain constant.

Interest rate risk

Exposure to interest rate risk arises primarily through the consolidated entity's interest bearing liabilities. This risk is minimised by undertaking mainly fixed rate borrowings, primarily with NSW Tcorp. The consolidated entity does not account for any fixed rate financial instruments at fair value through profit or loss or as available-for-sale. Therefore, for these financial instruments, a change in interest rates would not affect profit or loss or equity. A reasonably possible change of +/- 1% is used, consistent with current trends in interest rates. The basis will be reviewed annually and amended where there is a structural change in the level of interest rate volatility. The consolidated entity's exposure to interest rate risk is set out below.

	Carrying Amount \$000	Result \$000	Equity \$000	Result \$000	Equity \$000
		-1%		+1%	
2015					
Financial Assets					
Cash and cash equivalents	378,882	(3,789)	(3,789)	3,789	3,789
Receivables	287,447	-	-	-	-
Financial assets at fair value	4,288	(43)	(43)	43	43
Other Financial Assets	20,887	(209)	(209)	209	209
Financial Liabilities					
Payables	180,301	-	-	-	-
Other	13	(0)	(0)	0	0
2014					
Financial Assets					
Cash and cash equivalents	364,082	(3,641)	(3,641)	3,641	3,641
Receivables	361,218	-	-	-	-
Financial assets at fair value	4,373	(44)	(44)	44	44
Other Financial Assets	20,533	(205)	(205)	205	205
Financial Liabilities					
Payables	147,440	-	-	-	-
Borrowings	971	(10)	(10)	10	10
Other	5,689	(57)	(57)	57	57

Other price risk - Tcorp Hour Glass Investment facilities

The consolidated entity holds no units in Hour-Glass investment trusts.

34. FINANCIAL INSTRUMENTS (continued)

(e) Fair value compared to carrying amount

Financial instruments are generally recognised at cost, with the exception of loans receivable and financial assets at fair value. The loans receivable are measured at fair value and calculated based on the present value of future principal and interest discounted cashflows. Financial assets at fair value are valued at cost, listed price as per the stock exchange or at specialised valuation. The amortised cost of the other financial instruments recognised in the statement of financial position approximates the fair value, because of the short term nature of many of the financial instruments.

(f) Fair value recognised in the statement of financial position

The Department uses the following hierarchy for disclosing the fair value of financial instruments by valuation technique:

- Level 1 - Derived from quoted prices in active markets for identical assets / liabilities.
- Level 2 - Derived from inputs other than quoted prices that are observable directly or indirectly
- Level 3 - Derived from valuation techniques that include inputs for the asset / liability not based on observable market data (unobservable inputs).

	2015			Total \$000
	Level 1 \$000	Level 2 \$000	Level 3 \$000	
Financial assets at fair value				
Loans Receivable	-	20,887	-	20,887
Share	28	40	-	68
	28	20,927	-	20,955
	2014			Total \$000
	Level 1 \$000	Level 2 \$000	Level 3 \$000	
Financial assets at fair value				
Loans Receivable	-	20,533	-	20,533
Share	28	437	-	465
	28	20,970	-	20,998

There were no transfers between Level 1 and 2 during the year ended 30 June 2015.

35. CHANGES TO PRIOR YEAR COMPARATIVES

NSW Trade & Investment has made the following adjustments to prior year comparatives.

Except when an Australian Accounting Standard permits or requires otherwise, comparative information is disclosed in respect of the previous period for all amounts reported in the financial statements.

Several changes in accounting standards, namely AASB 10 - Consolidated Financial Statements and AASB 11 - Joint Arrangements, in this financial year have resulted in changes to prior year comparatives.

An assessment of AASB 10 - Consolidated Financial Statements has determined that Land Administration Ministerial Corporation, Water Administration Ministerial Corporation, Marine Parks Authority, Reserve Trusts with no manager, and Reserve Trusts managed by the Department, are controlled entities of NSW Trade & Investment.

An assessment of AASB 11 - Joint Arrangements has determined that River Murray Operations, Living Murray Operations and Dumaresq-Barwon Borders Rivers Commission are all joint operations that require recognition of a share of assets and liabilities.

It has been determined that the change in accounting standard AASB 12 Disclosure of Interests in Other Entities, has no financial impact on the financial statements, disclosures have been incorporated in the notes.

35. CHANGES TO PRIOR YEAR COMPARATIVES (continued)

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2014

	Consolidated					Parent			
	Actual	Reserve	AASB 11	AASB 10	Revised	Actual	Reserve	AASB 11	Revised
	2014	Trusts	Adj	Adj.	2014	2014	Trusts	Adj	2014
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenses excluding losses									
Operating expenses									
Employee related	637,828	-	11	3,919	641,758	637,828	-	11	637,839
Other operating expenses	312,724	-	1,340	5,927	319,991	312,724	-	1,340	314,064
Depreciation and amortisation	74,774	-	9,824	8,597	93,195	74,774	-	9,824	84,598
Grants & subsidies	578,963	-	-	(2,146)	576,817	578,963	-	-	578,963
Finance Costs	165	-	-	-	165	165	-	-	165
Other expenses	44,076	-	-	219	44,295	44,076	-	-	44,076
Total expenses excluding losses	1,648,530	-	11,175	16,516	1,676,221	1,648,530	-	11,175	1,659,705
Revenue									
Recurrent appropriation (net of transfer payments)	981,205	-	-	2,000	983,205	981,205	-	-	981,205
Capital appropriation (net of transfer payments)	36,378	-	-	-	36,378	36,378	-	-	36,378
Sale of goods and services	251,995	-	-	7,602	259,597	251,995	-	-	251,995
Investment revenue	25,349	-	77	1,513	26,939	25,349	-	77	25,426
Fees and fines	-	-	-	-	-	-	-	-	-
Grants and contributions	68,291	-	-	48,150	116,441	68,291	-	-	68,291
Acceptance by the Crown Entity of employee benefits and other liabilities	37,642	-	-	(37)	37,605	37,642	-	-	37,642
Transfers to NSW Treasury	(62,617)	-	-	(272)	(62,889)	(62,617)	-	-	(62,617)
Other revenue	38,810	-	-	466	39,276	38,810	-	-	38,810
Personnel services revenue	171,762	-	-	-	171,762	171,762	-	-	171,762
Total Revenue	1,548,815	-	77	59,422	1,608,314	1,548,815	-	77	1,548,892
Gain / (loss) on disposal	(19,831)	2,578	10,505	(22,558)	(29,306)	(19,831)	2,578	10,505	(6,748)
Other Gains / (losses)	(23,725)	(2,059)	(1,160)	(22,133)	(49,077)	(23,725)	(2,059)	(1,160)	(26,944)
Increase in share of jointly controlled assets in joint arrangements	12,700	-	(12,700)	-	-	12,700	-	(12,700)	-
Share of operating result of joint arrangements	(1,753)	-	1,753	-	-	(1,753)	-	1,753	-
Net Result	(132,324)	519	(12,700)	(1,785)	(146,290)	(132,324)	519	(12,700)	(144,505)
Other comprehensive income									
Net increase / (decrease) in property, plant and equipment asset revaluation reserve	477,693	-	12,700	8,217	498,610	477,693	-	12,700	490,393
Superannuation actuarial gains / (losses)	(12,862)	-	-	-	(12,862)	(12,862)	-	-	(12,862)
Other net increases / (decreases) in equity	-	-	-	-	-	-	-	-	-
Other comprehensive income for the year	464,831	-	12,700	8,217	485,748	464,831	-	12,700	477,531
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	332,507	519	-	6,432	339,458	332,507	519	-	333,026

35. CHANGES TO PRIOR YEAR COMPARATIVES (continued)
STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2014

	Consolidated					Parent			
	Actual	Reserve	AASB 11	AASB 10	Revised	Actual	Reserve	AASB 11	Revised
	2014 \$000	Trusts \$000	Adj \$000	Adj. \$000	2014 \$000	2014 \$000	Trusts \$000	Adj \$000	2014 \$000
ASSETS									
Current Assets									
Cash and cash equivalents	335,525	-	1,941	26,616	364,082	335,525	-	1,941	337,466
Receivables	169,086	-	130	4,748	173,964	169,086	-	130	169,216
Inventories	14,182	-	-	-	14,182	14,182	-	-	14,182
Biological assets	1,685	-	-	-	1,685	1,685	-	-	1,685
Other financial assets	7,076	-	-	-	7,076	7,076	-	-	7,076
Non-Current Assets held for sale	2,192	-	-	-	2,192	2,192	-	-	2,192
Total Current Assets	529,746	-	2,071	31,364	563,181	529,746	-	2,071	531,817
Non-Current Assets									
Receivables	198,764	-	-	1,708	200,472	198,764	-	-	198,764
Inventories	15,306	-	-	-	15,306	15,306	-	-	15,306
Financial assets at fair value	4,373	-	-	-	4,373	4,373	-	-	4,373
Property Plant and Equipment									
- Crown Land	5,099,914	33,026	-	596,880	5,729,820	5,099,914	33,026	-	5,132,940
- Land and buildings	408,809	-	1,162	42,327	452,298	408,809	-	1,162	409,971
- Plant and Equipment	51,507	-	2,431	5,640	59,578	51,507	-	2,431	53,938
- Infrastructure Systems	569,805	-	719,349	686,550	1,975,704	569,805	-	719,349	1,289,154
- Leased Assets (Buildings)	165,393	-	-	-	165,393	165,393	-	-	165,393
- Work in progress - PPE	42,366	-	36,291	-	78,657	42,366	-	36,291	78,657
Total Property Plant and Equipment	6,337,794	33,026	759,233	1,331,397	8,461,450	6,337,794	33,026	759,233	7,130,053
- Intangible assets	25,045	-	114,696	-	139,741	25,045	-	114,696	139,741
- Work in progress - Intangible assets	21,847	-	-	-	21,847	21,847	-	-	21,847
Total Intangible assets	46,892	-	114,696	-	161,588	46,892	-	114,696	161,588
Investments accounted for under the equity method	875,468	-	(875,468)	-	-	875,468	-	(875,468)	-
Biological assets	3,582	-	-	-	3,582	3,582	-	-	3,582
Other financial assets	13,457	-	-	-	13,457	13,457	-	-	13,457
Total Non-Current Assets	7,495,636	33,026	(1,539)	1,333,105	8,860,228	7,495,636	33,026	(1,539)	7,527,123
Total Assets	8,025,382	33,026	532	1,364,469	9,423,409	8,025,382	33,026	532	8,058,940
LIABILITIES									
Current Liabilities									
Payables	141,572	-	532	7,261	149,365	141,572	-	532	142,104
Borrowings	971	-	-	-	971	971	-	-	971
Provisions	94,146	-	-	-	94,146	94,146	-	-	94,146
Other	24,546	-	-	6,803	31,349	24,546	-	-	24,546
Total Current Liabilities	261,235	-	532	14,064	275,831	261,235	-	532	261,767
Non-Current Liabilities									
Borrowings	-	-	-	-	-	-	-	-	-
Provisions	82,408	-	-	-	82,408	82,408	-	-	82,408
Other	5,689	-	-	-	5,689	5,689	-	-	5,689
Total Non-Current Liabilities	88,097	-	-	-	88,097	88,097	-	-	88,097
Total Liabilities	349,332	-	532	14,064	363,928	349,332	-	532	349,864
Net Assets	7,676,050	33,026	-	1,350,405	9,059,481	7,676,050	33,026	-	7,709,076
EQUITY									
Reserves	667,815	-	12,700	33,694	714,209	667,815	-	12,700	680,515
Accumulated funds	7,008,235	33,026	(12,700)	1,316,711	8,345,272	7,008,235	33,026	(12,700)	7,028,561
Total Equity	7,676,050	33,026	-	1,350,405	9,059,481	7,676,050	33,026	-	7,709,076

35. CHANGES TO PRIOR YEAR COMPARATIVES (continued)
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2014

	Consolidated					Parent			
	Actual	Reserve	AASB 11	AASB 10	Revised	Actual	Reserve	AASB 11	Revised
	2014 \$000	Trusts \$000	Adj \$000	Adj. \$000	2014 \$000	2014 \$000	Trusts \$000	Adj \$000	2014 \$000
CASH FLOWS FROM OPERATING ACTIVITIES									
Payments									
Employee related	(644,277)		-	(3,897)	(648,174)	(644,277)		-	(644,277)
Grants and subsidies	(546,710)		-	(103)	(546,813)	(546,710)		-	(546,710)
Finance costs	(165)		-	-	(165)	(165)		-	(165)
Other	(463,578)		(1,417)	(3,846)	(468,841)	(463,578)		(1,417)	(464,995)
Total Payments	(1,654,730)	-	(1,417)	(7,846)	(1,663,993)	(1,654,730)	-	(1,417)	(1,656,147)
Receipts									
Sale of goods and services	440,704		-	7,779	448,483	440,704		-	440,704
Fees and fines	-		-	-	-	-		-	-
Interest received	63,215		71	737	64,023	63,215		71	63,286
Recurrent appropriation	973,217		-	-	973,217	973,217		-	973,217
Cash transfers to the Consolidated Fund	(119,358)		-	-	(119,358)	(119,358)		-	(119,358)
Grants and Contributions	35,462		1,100	5,951	42,513	35,462		1,100	36,562
Capital appropriation (excluding equity appropriation)	36,378		-	-	36,378	36,378		-	36,378
Other	42,323		209	119	42,651	42,323		209	42,532
Total Receipts	1,471,941	-	1,380	14,586	1,487,907	1,471,941	-	1,380	1,473,321
NET CASH FLOWS FROM OPERATING ACTIVITIES	(182,789)	-	(37)	6,740	(176,086)	(182,789)	-	(37)	(182,826)
CASH FLOWS FROM INVESTING ACTIVITIES									
Proceeds from sale of Land and Buildings, Plant and Equipment and Infrastructure Systems	33,447		-	4,950	38,397	33,447		-	33,447
Advance repayments received	-		-	-	-	-		-	-
Purchases of Land and Buildings, Plant and Equipment and Infrastructure Systems	(38,645)		(28)	-	(38,673)	(38,645)		(28)	(38,673)
Purchase of Investments	-		-	-	-	-		-	-
Advances made	-		-	-	-	-		-	-
Purchases of intangibles	(5,348)		-	-	(5,348)	(5,348)		-	(5,348)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(10,546)	-	(28)	4,950	(5,624)	(10,546)	-	(28)	(10,574)
CASH FLOWS FROM FINANCING ACTIVITIES									
Proceeds from borrowings and advances	-		-	-	-	-		-	-
Repayment of borrowings and advances	(9,608)		-	-	(9,608)	(9,608)		-	(9,608)
Other	-		-	(272)	(272)	-		-	-
NET CASH FLOWS FROM FINANCING ACTIVITIES	(9,608)	-	-	(272)	(9,880)	(9,608)	-	-	(9,608)
NET INCREASE/(DECREASE) IN CASH	(202,943)	-	(65)	11,418	(191,590)	(202,943)	-	(65)	(203,008)
Opening cash and cash equivalents	538,468		2,006	15,198	555,672	538,468		2,006	540,474
Cash transferred in / (out) as a result of administrative restructuring	-		-	-	-	-		-	-
CLOSING CASH AND CASH EQUIVALENTS	335,525	-	1,941	26,616	364,082	335,525	-	1,941	337,466

36. EVENTS AFTER REPORTING DATE

On 27th May 2015 - Administrative Arrangements (Administrative Changes—Public Service Agencies) Order (No 2) 2015, outlined the following changes effective 1 July 2015:

- The establishment of the Department of Industry, Skills and Regional Development (the successor and continuation of the abolished Department of Trade and Investment, Regional Infrastructure and Services.)
- The transfer of the Trade Development Branch to the Department of Premier and Cabinet
- The transfer of the Office of Liquor, Gaming and Racing, and those employees principally involved in providing support to the Office of Liquor, Gaming and Racing, to the Department of Justice.
- The transfer of those employees who are principally involved in the administration of legislation allocated to the Minister for the Arts, to the Department of Justice, along with associated assets including the Carriage Works.
- The transfer of those employees who are principally involved in the administration of the Charitable Fundraising Act 1991, to the Department of Finance, Services and Innovation.
- All other parts of the former Department of Trade and Investment, Regional Infrastructure and Services are to be transferred to the new Department of Industry, Skills and Regional Development.

From 1 July 2015 NSW Treasury has implemented cash reforms which impact interest earnings, appropriations and grants/transfer payments to cluster entities. The financial impact on the Department is expected to be minimal.

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Access information for the department's regional and international offices can be found at <http://www.industry.nsw.gov.au/contact-us>.

The NSW Trade & Investment 2014-15 Annual Report can be found on the department's website at www.industry.nsw.gov.au.



Trade &
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