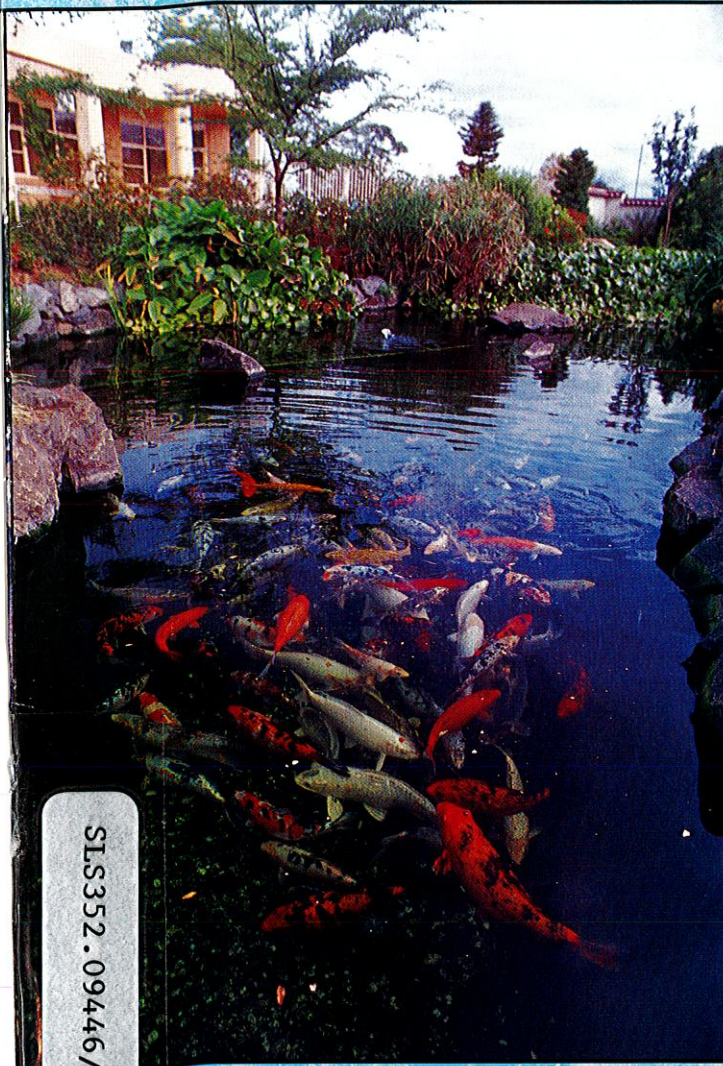


NOT
FOR
LOAN

Campbelltown City Council



SLS352.09446/CAM

Annual Report



COUNCIL MEETING DATES

Council meets on a three weekly cycle and all meetings are open to the public with Council Meetings starting at 7.30 p.m.

Committee meeting times vary and persons interested in addressing these meetings should first check with Council's Director Corporate Services.

Copies of agendas and minutes are available for perusal by members of the public at the H. J. Daley Library and Council's Administration Building.

CAMPBELLTOWN CITY COUNCIL

CIVIC CENTRE, QUEEN STREET
P.O. Box 57, Campbelltown 2560

Telephone: (046) 20 1510

Facsimile: (046) 20 1496

After Hours Telephone:
(02) 963 1621

CAMPBELLTOWN'S SCENIC HILLS

CAMPBELLTOWN CITY LIBRARY



1000490411

Council Meetings, Address & Phone No.	Inside Front Cover
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MAYORAL MESSAGE



ALDERMAN LES PATTERSON

Council's commitment to the Citizens of Campbelltown was vigorously pursued in 1991/1992 under the leadership of former Mayor, Alderman Gordon Fetterplace who gave unstintingly of himself to the community for the past 23 years.

Gordon retired in May 1992 through illness and it is my intention to continue in the manner he would have wished - to keep Council and the community working together.

Because of Gordon's retirement, a Bi-election will take place on 8th August to elect one Alderman and voting is compulsory for all residents of the City whose names are on the Electoral Roll.

1991 was a year of considerable achievement and Campbelltown Council was one of the leaders in Local Government with its progressive approach.

In this report you will read about the achievements and issues affecting Council's Departments and should you require any further information, please do not hesitate to contact Council's staff.

I am proud to be the Mayor of Campbelltown and I am committed to making Campbelltown the best Local Government area in the State.

As well as my Mayoral duties, I am also Chairman of the Board of Campbelltown City Festival of Fisher's Ghost Association. I hope that this year's Festival, which is to be held from 6th to 22nd November, will be bigger and better than ever and I urge everyone to participate, whether it be in the Parade, as a spectator, just having fun at the Carnival or Mardi Gras or entering in the Art Exhibition.

I look forward to meeting the challenges ahead with the help of my Aldermanic Colleagues and Council's staff.

**Alderman Les Patterson
MAYOR**

GENERAL MANAGER'S REPORT

The Annual Report is to provide you with information about the activities of your Council.

At the present time Campbelltown City Council is facing a period of substantial change with the introduction of the proposed Local Government Bill as well as implementation of award restructuring.

Such change will result in Council examining its accountability and performance in order to provide for an efficient and responsive service to the community.

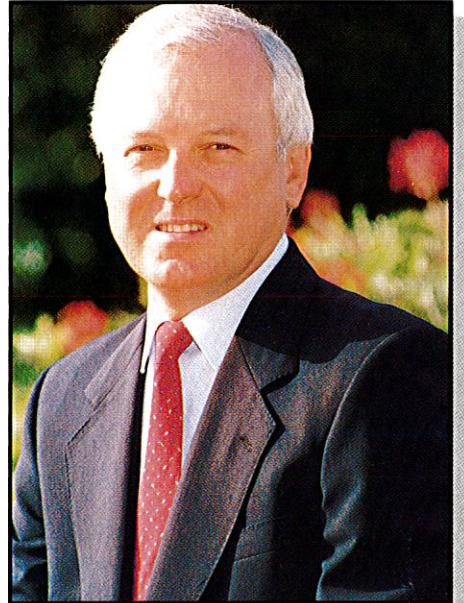
Financial management remains sound with the audited accounts for 1991 recording a working funds surplus of \$2,043,310.

With continued economic pressure, Council has been able to maintain a community facilities programme financed from income achieved through Council administered business activities.

Council has continued its on-going programme to maintain existing roads and is continuing its Flood Mitigation Programme. Tree-planting and environmental programmes with schools and community groups, construction of children's playgrounds and improvements to reserves have contributed to the quality of life enjoyed by the City's residents.

Construction has also been completed of the new decked car park, a 300 seat covered grandstand at the Macquarie Fields Pool Complex and various amenities blocks at sporting fields.

During 1991 Council commenced the preparation of a new planning instrument for Wedderburn and work continued on the preparation of the consolidated planning



IAN PORTER

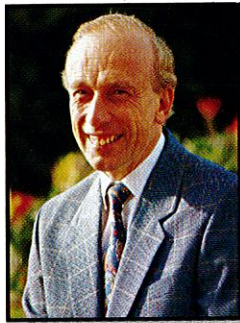
instrument for the urban areas of the City. Council's Community Development Section continued with its consultation and liaison with the community throughout the year.

There was an unprecedented increase in Library usage, whilst Council's Environmental Health and Building Department placed a greater emphasis on health promotion, environmental issues and waste management.

Notwithstanding economic pressures in the community, projected growth is expected to continue throughout the 1990's and Council will endeavour to provide a level of service commensurate with available resources.

I.S. Porter
GENERAL MANAGER

CORPORATE SERVICES



MALCOLM BRITTON

The Corporate Services Department is responsible for ensuring a high level of administration, management and operational services and includes the supervision of records management, central purchasing, printing, stationery, reception, financial services, information services, personnel, sport and recreational facilities, as well as handling enquiries regarding Freedom of Information.

All applications for Freedom of Information must be in writing, accompanied by the applicable fee and must relate to the personal affairs of the applicant.

Council has adopted a Plain English Policy and is presently in the process of revising forms and documents to make them more easily understood.

During 1991 Council invested funds in the acquisition of new computer hardware which will increase productivity and enable a more efficient service to be provided to the community.



*EDUCATIONAL
CYCLEWAY*



*MACQUARIE FIELDS
INDOOR SPORTS CENTRE*

FREEDOM OF INFORMATION ACT, 1989

For the 12 Month Period Ending 31 December, 1991

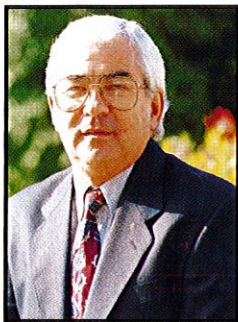
Statistical Data for Campbelltown City Council (Freedom of Information Agency No. 2099)

Freedom of Information became operative from 1 July, 1989. Under the terms of the Act Campbelltown City Council is required to publish statistical data in conjunction with its Annual Report.

Details of requests for information under the FOI Act received by Council for the 12 month period ending 31 December, 1991, are as follows:

SECTION A - FOI REQUESTS		TOTAL	SECTION G - FOI REQUESTS	
			GRANTED IN PART	
New Requests Received		5	Reason - Section 25 (1) (a) (Exempt)	1
Completed		4	Section 25 (1) (e) (Document	
Withdrawn		1	more than 5 yrs. old)	1
Total Processed		4		
Unfinished		Nil		
SECTION B - COMPLETED REQUESTS			SECTION H - COSTS AND FEES REQUESTS	
Granted in full		2	All completed requests:-	
Granted in part		2	Processing costs	\$1,014
Refused		Nil	Fees received	\$ 105
Deferred		Nil		
SECTION C - MINISTERIAL		TOTAL	SECTION I - DISCOUNTS ALLOWED	
CERTIFICATES			Pensioner	
Issued		Nil		1
SECTION D - FORMAL			SECTION J - DAYS TO PROCESS	
CONSULTATIONS			TOTAL	
Number of requests requiring			0 - 30 days	2
formal consultations		1	31 - 45 days	1
			Over 45 days	1
SECTION E - AMENDMENT OF			SECTION K - PROCESSING TIME	
PERSONAL RECORDS			0 - 10 hours	
Amendment requests		Nil	11 - 20 hours	1
			21 - 40 hours	Nil
			Over 40 hours	Nil
SECTION F - NOTATION OF		TOTAL	SECTION L - REVIEWS AND APPEALS	
PERSONAL RECORDS			Number of internal reviews requested	
Requests for notation		Nil	Number of Ombudsmen reviews	Nil
			requested	Nil
			Number of District Court Appeals	
			finalised	Nil

PROPERTY



PAUL TOSI

The operations of the Property Department have continued satisfactorily throughout the year.

A major building construction programme was undertaken together with all building maintenance programmes and these have been completed on time and within the budgets adopted by Council.

Construction of the new decked car park located in Cordeaux Street was completed and the building opened in December, 1991. Work on the building commenced in February and Council had given an undertaking to business houses and the general community that the station would be available for Christmas trading. This time limit was complied with and the project was completed within the adopted budget of \$3.6 million.

A 300 seat covered grandstand was also completed at the Macquarie Fields Pool Complex and this has been well utilised by school and community groups attending swimming carnivals and functions at the pool complex. Also, Council completed construction of a Girl Guides Hall at Glenfield, funding for which was provided by the Glenfield Girl Guides.

Various amenities blocks were provided at sporting fields and open space areas during the year, including Milton Park, Campbelltown Sports Ground and Macquarie Fields Oval.

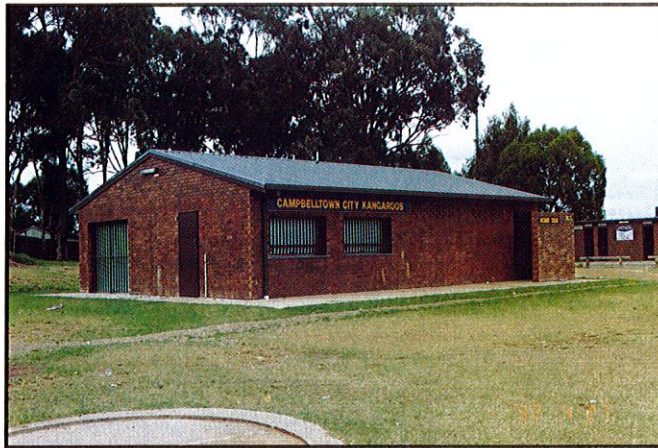
Construction of the Indoor Community Facility at Eagle Vale is well advanced and will contain a heated indoor pool, children's recreational pool and gymnasium facilities. This will provide a much needed community leisure centre to the residents of the western suburbs of the city.

Council's investment activities have generated satisfactory financial returns to the general budget and a large proportion of these profits are directed into the provision of more community facilities.

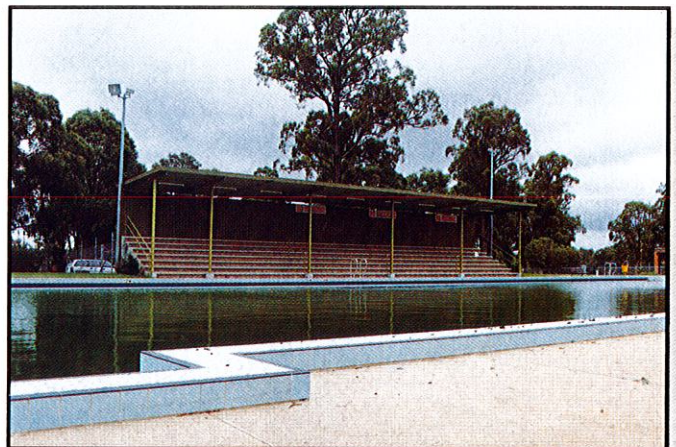
A major maintenance and refurbishment programme has been adopted for Council's halls which are heavily used by the community and provide venues for functions, meetings, playgroups and general community interaction.

The purpose of the upgrading programme, which will continue over a number of years, is to ensure that these facilities provide a satisfactory standard of accommodation for the wide range of community organisations serviced.





CANTEEN AND
SHOWERS
CAMPBELLTOWN
SPORTSGROUND

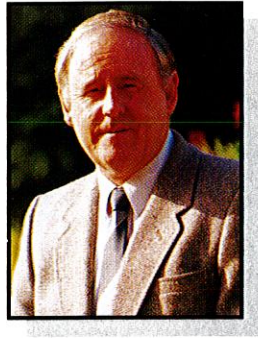


GRANDSTAND
MACQUARIE FIELDS
POOL



GLENFIELD
GIRL GUIDES HALL

ENGINEERING



GEOFF FOWLER

KEEPING OUR ROADS SAFE

The construction of roundabouts in the City of Campbelltown in recent years has seen a dramatic improvement in the safety of many intersections. The total number of accidents have reduced and the severity of accidents has dropped significantly. In 1991 Council's workforce has continued to construct roundabouts in all situations, i.e. residential streets, commercial areas and industrial roads. These works will mitigate or eliminate many types of accidents. Further facilities will be proposed in 1992 and future years.

Together with Local Area Traffic Management devices, speed thresholds and intersection treatments, Council has completed these facilities in several locations, effectively reducing average speeds and improving the safety and the operation of intersections, i.e. Lindesay Street, Jacaranda Avenue, Oxford Road.

ROAD PAVEMENT REVITALISED

Road life is being extended by the use of pavement stabilisation to the value of \$550,000 in 1991. Additives such as lime and cement are mixed into the existing pavement which is then mixed, re-compacted and resealed. This extends the life of many of the area's local roads. By modifying and strengthening existing pavements, the life of the roads are effectively and economically extended.

An on-going programme of pavement crack sealing and subsoil drainage improvements is assisting to maintain existing roads and deferring potential major reconstruction programmes.

EFFICIENCY AND MANAGEMENT

Concil has investigated computer software and hardware packages which will take into account the different aspects that affect the life of road pavement. This will assist in setting maintenance and reconstruction schedules, and determining future works programmes. The first stage of the Pavement Management System using the selected computer package was implemented at the end of 1991, and will continue the storage of Pavement Management Information in 1992.

REDUCING THE FLOOD RISK

Council is continuing its Flood Mitigation Programme and in 1991 works included the final stage of the concrete lined section of the Bow Bowling Creek through the Campbelltown Industrial area.

The continuation of construction of the flood mitigation channel over recent years has significantly improved flood protection to the existing industrial areas.

The construction of the detention basin at Minto commenced in 1991 with the provision of embankment walls and initial earthworks. This project will increase flood protection to downstream areas, particularly the Ingleburn Industrial area.

PARKS AND RECREATION

A number of projects completed in 1991 have contributed to improvements to the quality of life enjoyed by residents. Some of these include:

- The construction of children's playgrounds.
- Fencing and amenity improvements to reserves.



BUSH REGENERATION SMITH'S CREEK

- Tree planting and other environmental programmes with schools and community groups.

BLACKSPOTS IDENTIFIED

Council, with the assistance of a range of grants and subsidies, has funded the installation of pedestrian refuges and traffic facilities, where there has been an identified accident history which can be reduced by the construction of particular devices. During 1992 the programme of blackspot identification and elimination has continued.

AUTOMATED DESIGNS

In recent years, Council's Engineering Designs have progressively automated the methods of survey and design techniques, maximising the use of existing staff levels. During 1991, significant enhancements to design methods were undertaken by the development of advanced computer-aided design techniques to increase the speed of investigation of road and drainage problems, reviewing available alternatives and producing detailed plans for construction.

EMERGENCY SERVICES PLANS

Council, together with representatives of the City's Combat Agencies, Police, N.S.W. Fire Brigades, Ambulance, State Emergency Services and Bushfire Brigades, commenced the preparation of plans for the response to, and recovery from emergencies within the City of Campbelltown.

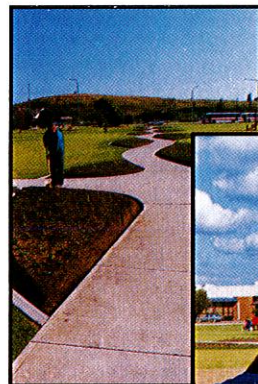
1991 commenced with major fires in the

Wedderburn area, involving complete commitment from the local voluntary Bushfire Brigades and State Emergency Services personnel, which together with support from Brigades from many other areas, successfully overcame this emergency. During 1991, volunteers from Campbelltown were despatched to several locations within the Sydney Metropolitan area and around the state to overcome flood and fire emergencies.

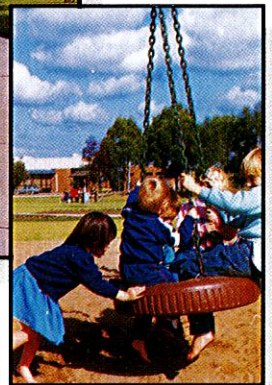
In the twelve months to December, 1991, the Bushfire Brigades took delivery of one new heavy tanker and two medium tankers, enhancing the ability and reliability of the Fire Fighting fleet.

MAJOR ROAD CONSTRUCTION

During 1991, a continuation of the construction of the Harold Street Extension took place, together with the construction of the extension of Spitfire Drive, to link Raby and St. Andrews Roads. The reconstruction of Raby Road between the F5 Freeway and Eagle Vale Drive commenced and the reconstruction of Railway Parade, Glenfield from Salisbury Road to Trafalgar Street was completed. Another major road construction item was the completion of Chester Road from Cumberland to Collins Promenade.

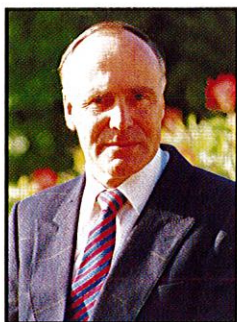


SPRING PLANTING IN KOSHIGAYA PARK



CHILDREN'S PLAYGROUND EQUIPMENT

ENVIRONMENTAL HEALTH AND BUILDING



BOB WEBSTER

1991 was an active year for the Department. While building activity was slightly below levels for the past few years, a greater emphasis was placed on the other areas of the Department's role, particularly health promotion, environmental issues and waste management. The statistics for the year quoted within this report will give an understanding of the diverse activities of the Health and Building Department.

WASTE MANAGEMENT

With Council having due regard for the increasing costs associated with waste disposal, the lack of suitable landfill sites and the necessity for waste minimisation, a comprehensive waste management strategy is being developed. The current recycling programme will continue to play an important role in that strategy.

Participation is the key and the more residents utilising the service, the greater the benefits for all concerned. Income from the sale of recyclables amounted to \$147,488. This coupled with \$30,103 from the State Government recycling rebate scheme, helped considerably to support the service.

The change to a **weekly** recycling service, collected on the same day as the garbage, made the service more convenient and this was reflected in increased tonnages, as can be seen from the figures below. The 1991 tonnage for each material is listed first and

the figure for the previous year appears in brackets.

Glass	563 tonnes (360)
Paper/Cardboard	1109 tonnes (660)
PET	45 tonnes (32)
Aluminium	3.25 tonnes (0)
TOTAL	1720.25 tonnes (1052)

Council also sees home composting as an effective part of waste minimisation. Two types of compost bins are now available to residents at cost price.

A garden waste collection service is being trialled with 300 homes selected to examine the potential re-use of vegetative matter. The results to date are encouraging. The service is proving popular with the participants and the end product, which is being developed on a commercial basis, looks to have a future as a garden compost or potting mix. The trial, which is a "first" in Sydney, is being watched with interest by other Councils and the landscaping industry.



HOME COMPOSTING BINS AVAILABLE
FOR PURCHASE FROM COUNCIL

ENVIRONMENTAL PROTECTION

Additional staff resources have been devoted to this area during the year and equipment upgraded in the laboratory facility. Council has become a member of the Sydney Water Board's Streamwatch programme which helps with the dissemination of information and gives direct contact with participating schools. The programme for this area is applied to the Georges River. Water quality is monitored and enquiries and complaints that involve pollution incidents are investigated. Council also

supported the Water Board's Household Chemical collection campaign where unwanted or unknown chemicals (including paints, oils and pesticides) were disposed of properly.

Council has a significant role in the control of Legionella. During the year a Register was prepared of premises within the City that used particular types of air handling and water systems to enable inspection of the systems and liaison with building owners. The installation, operation and maintenance of these systems require inspection by Council as part of our responsibilities under the new Public Health Act.

HEALTH PROMOTION

Council's commitment to the services provided by the specialist Health Promotion Officer was reinforced this year by the appointment of a Health Information Officer. This action was necessitated by the ever increasing use of the resources available through the Service. Health Education Resource Service bookings increased by 54% from 1,050 to 1,618 with the total audience reached increasing by 53% from 23,816 to 36,321.

DO THE RIGHT THING

- Get your dog registered – always walk your dog on a lead and take advantage of Council's dog desexing programme which is available at a reduced rate.
- Separate all recyclable material such as aluminium cans, PET plastic, glass bottles and waste paper for collection.
- Use grass clippings and garden refuse for compost.

BUILDING CONTROL

As the result of a decision of the Court of Appeal, it became mandatory for Councils to notify the owners of adjoining land of any proposals to build. Such owners then have the opportunity to inspect plans and to lodge objections which must be considered prior to any decision being made to approve or refuse the application.

One negative side effect of this process initially was to slow down the approval times for

applications, however, with improved computer techniques and refinement of office procedures, it has been possible to achieve an average approval time of 12-15 working days which is considered acceptable.

Some Statistics for the Year

Number of applications approved	3,275
Value of building work	\$141,582,204
Inspections during construction	22,216
Complaints investigated	301
New dwellings approved	640
New Swimming Pools	545
New Commercial Buildings	86
New Industrial Buildings	17

HEALTH SERVICES

DOG AND ANIMAL POUND

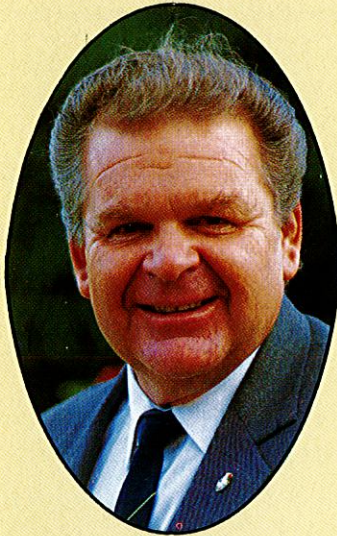
The Pound in Rose Street (off Blaxland Road in the Campbelltown Industrial area) is a facility provided primarily for the detention of impounded dogs and other straying animals, but at the same time is a place of service to the public where stray or unwanted animals may be deposited and where a good companion may be purchased for the family.

A visit to the Pound is a pleasant experience where you can see that the inmates are well looked after in comfortable conditions – be warned, however, if you are soft hearted you may not leave empty handed!

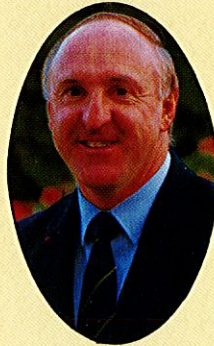


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YOUR AL



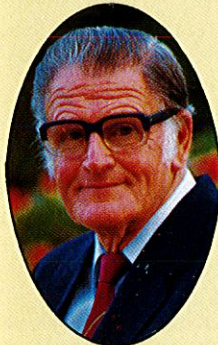
ALD. LES PATTERSON
MAYOR



ALD. RICK LEWIS
DEPUTY MAYOR



ALD. BRYCE



ALD. JIM MERRY



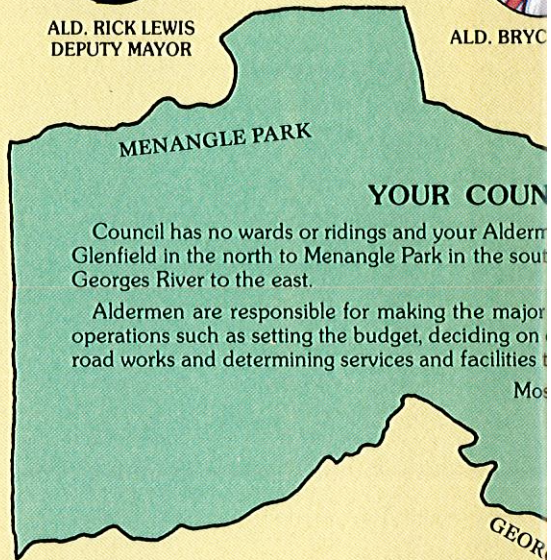
ALD. SAM MIR



ALD. SUE DOBSON



ALD. MEG OATES



MENANGLE PARK

YOUR COUN

Council has no wards or ridings and your Aldermen represent the town from Glenfield in the north to Menangle Park in the south and from the Georges River to the east.

Aldermen are responsible for making the major decisions on town operations such as setting the budget, deciding on major road works and determining services and facilities to be provided.

Mos

GEORGE

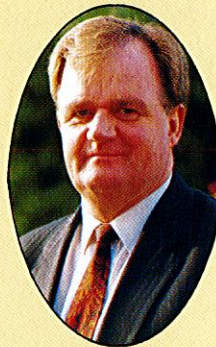
ALDERMEN



ALD. BOB O'SULLIVAN



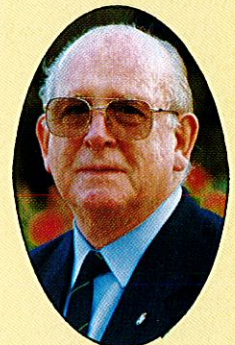
ALD. BOB THOMPSON



ALD. BRENTON BANFIELD



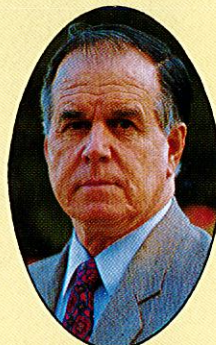
ALD. JIM MCGURGAN



ALD. CHRIS HAVILAND



ALD. RON OWERS



ALD. JIM KREMMER

SCENIC HILLS

COUNCIL

represent the total City area from the scenic hills to the west and the

decisions which guide the Council's development applications, approving to be provided.

Aldermen have full-time jobs or businesses to run in addition to their Council's responsibilities.

GLENFIELD RIVER

GLENFIELD



"WHERE'S MY MUM?"

The following statistics show the need for a pound and are a good reminder of the requirement to register dogs which will ensure they can be returned home should they stray:

Statistics for 1991

Dogs impounded	3,274
Dogs released or sold	1,126
Dogs euthanised	2,148
Cats surrendered	836
Cats sold	16
Cats euthanised	816
Horses impounded	11
Dogs registered at 31-12-91	11,435

DOG DESEXING PROGRAMME

During the year, Council in co-operation with a local veterinary practice, commenced a desexing programme for dogs and cats at a reduced cost to City residents.

Further details of this very worthwhile programme can be obtained from the Animal Pound on:
Telephone **28 3044**
Monday to Friday,
9.00 a.m. - 3.30 p.m.

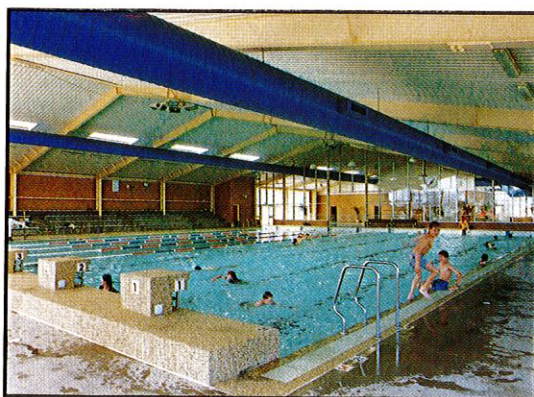
SWIMMING CENTRES

Always popular venues for many thousands of our residents during the summer months and now with the heated centre at Bradbury providing an important facility year round, Council has the responsibility of maintaining and wherever possible improving the standard of service to residents.

With this in mind and having regard to now well publicised dangers of over exposure to sunlight, Council sought and won a grant to provide shade structures at both the Campbelltown and Macquarie Fields swimming centres. The grant funds have been supplemented by Council to ensure that the structures, to be erected over both toddlers' pools, will be effective and pleasing to the eye.

Attendance at Swimming Centres:

Campbelltown	343,507
Macquarie Fields	117,765



CAMPBELLTOWN INDOOR SWIMMING POOL

PLANNING

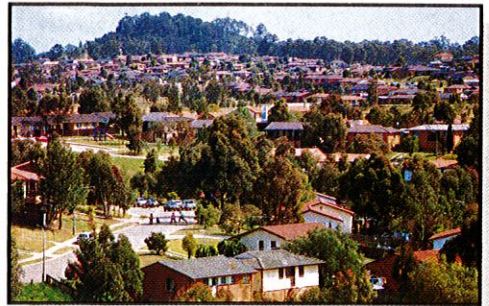


DENIS MOORE

The demand for housing throughout 1991 was still strong, with residential subdivisions at Rosemeadow now nearing completion, while the new neighbourhoods of St. Helens Park, Bow Bowling and Glen Alpine are at an advanced stage of development.

Dual occupancy and medium density housing has continued to remain popular with new home buyers and many good examples are being constructed in both existing and new neighbourhoods.

A number of new industrial developments have now been completed and are well into production. Some of these industries are now considering further expansion of their operations.



DEVELOPMENT AT ROSEMEADOW

In the retail/commercial sector, expansion and refurbishment of both Campbelltown Mall and Minto Mall were approved by Council. These developments will further strengthen the shopping facilities available to Campbelltown residents.

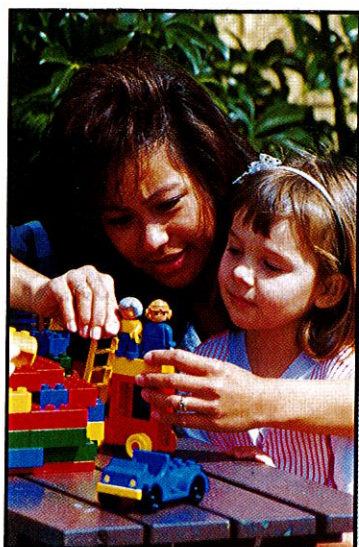
Council's review of its Residential Development Policy has continued with the receipt of a draft report from the consultants making recommendations regarding development control plans for residential development.



CAMPBELLTOWN & MINTO MALLS

Council has considered this report on a number of occasions and it is expected that further investigation will continue in 1992 towards the adoption of a new residential policy to guide residential development for the future.

As a result of the submissions received to the exhibition of a draft



local environmental plan to rezone land at Menangle Park for residential development, Council held a public meeting in the Menangle Park hall to explain the plan and answer resident's questions. Following the public meeting, residents were afforded the opportunity to meet a small committee of Aldermen and staff to verbally support their written submissions. After consideration of the submissions, Council adopted the local environmental plan, subject to a number of amendments.

The adopted plan, together with the report considered by Council and copies of all submissions received, have been forwarded to the Department of Planning with a request for the Minister to rezone the land as determined by Council.

During 1991 Council commenced the preparation of a new planning instrument for Wedderburn. The plan is based on a strategy adopted by Council and provides for a reduction in the standard for subdivisions and building of houses from 10 hectares to 2 hectares for land considered suitable to support that standard. It also provides for a restricted development zone

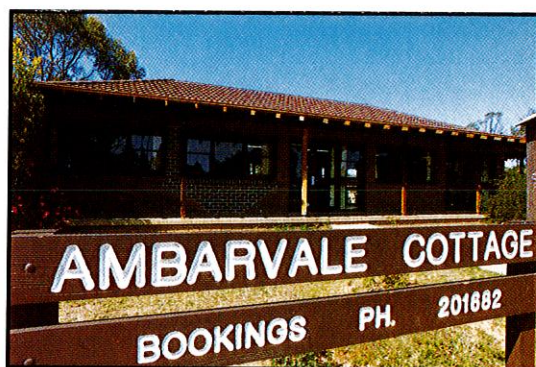
to protect the natural bushland on slopes, in creek gulleys and the river gorge.

The plan was placed on public exhibition in the early part of 1992.

Work continued on the preparation of the consolidated planning instrument for the urban areas of the City, the aim of which is to bring together all the planning controls applying to those areas. Consultants engaged by Council have prepared a discussion paper on the options available to Council regarding the form of the draft planning instrument. Council is currently considering these options.

During the year the Department of Planning exhibited the regional environmental study for Macarthur South. The study identified air quality, water quality and coal related issues as matters which require further study before large scale urban development could be undertaken. However, the Department of Planning has indicated that certain land in the north of the study area may be considered for earlier release as its development would not prejudice future coal mining and spare capacity may be available in existing sewage systems.

The Department has continued with its commitment to the implementation of a comprehensive mapping and land information system which will provide Council with a sound platform for the effective management of present and future information requirements. Section 149 Planning Certificates have continued to be issued on a "next day" basis.



COMMUNITY DEVELOPMENT

Council throughout the year has continued with its consultation and liaison with a wide range of the community throughout the City area.

Specific projects undertaken are as follows:

1. Women's Writing Project, Macquarie Fields

The Community Arts Officer has conducted consultations leading to the establishment of a programme in which a professional writer is contracted to assist local women, with mixed cultural backgrounds to give expression to their feelings, hopes and ideals.

2. Circuit Breaker Programme

A programme to assist high school students of non-English speaking backgrounds has been established to provide for literacy development. The programme will commence in the local Eagle Vale and Ambarvale High Schools.

3. Local Ethnic Affairs Policy Statement Committee

The LEAPS Committee was formed early in the year with the objective of preparing a policy statement for the City area. A variety of data has been collected and interviews have been held with a number of ethnic groups. It is expected

that further information will be gathered with the policy statement for exhibition in 1992.

In addition to the above projects, agreement has been reached between the State Government and Council for the building of a new long day child care centre in the Minto area in close proximity to the railway, to be operational by August, 1992.

The Children's Services' Section of the Department has continued its wide involvement in long day care, before and after school care, occasional care and the family day care service. The Department currently manages nine long day care centres, one occasional care centre and the family day care service which provides carers for over three hundred children. Demand for all these services is very high.

A successful Youth Week programme was held in Koshigaya Park during the year involving a health maze and a multi-cultural programme with the Youth and the Law Project.

The operation and use of Council's Youth Centres were reviewed during the year. Extensive consultation with various committees was carried out and draft guidelines for the use of the Centres have been prepared and adopted by Council. The guidelines will be finalised during 1992.



*THE MAYOR
CONGRATULATING
A GRADUATE FROM
THE CIRCUIT BREAKER
PROGRAMME*

FINANCIAL SERVICES



BARRY DALEY

Council has adopted a philosophy of having a three year budget as this provides assistance in meeting long term planning objectives from a financial viewpoint.

Two recent Government decisions have had a major impact on Council's revenue base. These are the rate freeze and the continuing reduction in loan allocations. These two factors alone have contributed to a significant income loss and placed a considerable strain on Council's ability to meet the demands sought by the community.

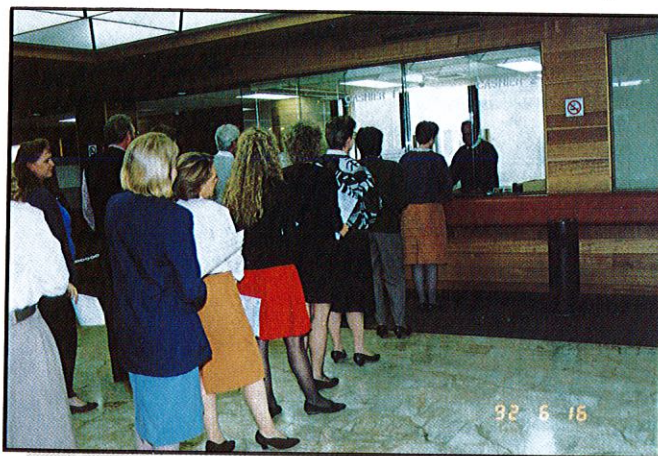
The major financial objective for Council each year is to raise sufficient funds to meet the expenses in providing a multitude of services. This requires Council to levy

charges which are sufficient to pay for the services and amenities which are provided to the public during the year.

Council has, for a number of years, faced rapid growth which has heightened demand on Council's limited financial resources and these demands cover a broad spectrum of needs, works and services. These demands have also increased Council's awareness of the need to improve financial planning and management on both a short and long term basis. This rapid growth pressure is anticipated to decline within the next 3 to 4 years and Council is mindful of the impact this loss of growth will have at that time, particularly in regard to income levels.

Long term indebtedness continues to be monitored and Council's latest projections indicate that the debt service ratio will commence to decline within this time frame which will then free up previously committed funds for other projects.

The continuing pressure from other levels of Government for Council to accept responsibility for the provision of services, which have been traditionally their responsibility, does place additional burdens on Council's resources. This transfer of responsibility is not matched by commensurate increases in the funds provided by the other levels of Government as they try to reduce their outlays.



PAYMENT OF RATES:

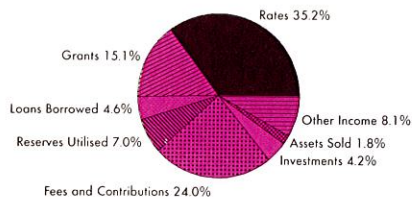
You don't have to do this!

You can pay your rate instalment at any bank, at the Post Office, by phone, using your credit card, or by mail.

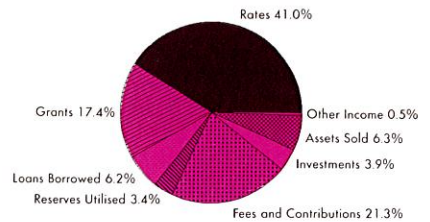
COUNCIL'S ANNUAL FINANCIAL REPORT

INCOME	1989 PERCENTAGES		1990 PERCENTAGES		1991 PERCENTAGE		1992 PERCENTAGES	
RATES	\$21,323	32.7%	\$23,978	35.4%	\$25,975	35.2%	\$26,565	41.0%
GRANTS	\$11,622	17.8%	\$10,905	16.1%	\$11,125	15.1%	\$11,304	17.4%
LOANS BORROWED	\$5,005	7.7%	\$5,407	8.0%	\$3,384	4.6%	\$4,050	6.2%
RESERVES UTILISED	\$4,210	6.5%	\$4,530	6.7%	\$5,143	7.0%	\$2,225	3.4%
FEES & CONTRIBUTIONS	\$10,921	16.7%	\$12,716	18.8%	\$17,719	24.0%	\$13,797	21.3%
INVESTOR INVESTMENTS	\$3,587	5.5%	\$3,662	5.4%	\$3,068	4.2%	\$2,535	3.9%
ASSETS SOLD	\$1,438	2.1%	\$1,576	2.3%	\$1,359	1.8%	\$4,056	6.3%
OTHER INCOME	\$7,164	11.0%	\$4,928	7.3%	\$5,938	8.1%	\$323	0.5%
TOTAL	\$65,270	100%	\$67,702	100%	\$73,711	100%	\$64,855	100%

1991 INCOME



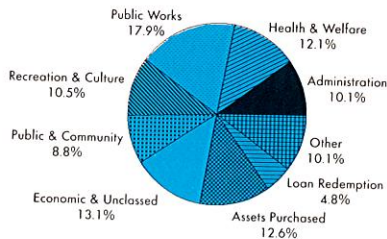
1992 INCOME



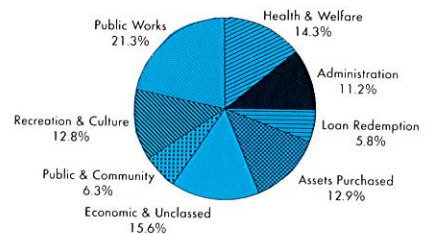
EXPENDITURE	1989 PERCENTAGES		1990 PERCENTAGES		1991 PERCENTAGE		1992 PERCENTAGES	
ADMINISTRATION	\$6,021	9.3%	\$6,667	9.9%	\$7,433	10.1%	\$7,262	11.2%
HEALTH & WELFARE	\$6,247	9.6%	\$7,176	10.6%	\$8,902	12.1%	\$9,272	14.3%
PUBLIC WORKS	\$12,671	19.6%	\$12,058	17.8%	\$13,182	17.9%	\$13,842	21.3%
RECREATION & CULTURE	\$7,165	11.1%	\$8,513	12.6%	\$7,699	10.5%	\$8,300	12.8%
PUBLIC & COMMUNITY	\$5,499	8.5%	\$4,495	6.6%	\$6,453	8.8%	\$4,077	6.3%
ECONOMIC & UNCLASSIFIED	\$8,420	13.0%	\$8,755	12.9%	\$9,690	13.1%	\$10,161	15.6%
ASSETS PURCHASED	\$7,866	12.1%	\$8,957	13.3%	\$9,299	12.6%	\$8,401	12.9%
LOAN REDEMPTION	\$3,394	5.2%	\$3,747	5.5%	\$3,565	4.8%	\$3,766	5.8%
OTHER	\$7,510	11.6%	\$7,314	10.8%	\$7,477	10.1%		0.0%
TOTAL	\$64,793	100%	\$67,682	100%	\$73,700	100%	\$65,081	100%

WORKING FUNDS: BALANCE 1-1-92 \$2,043,310
 BUDGET DEFICIT FOR YEAR \$200,000
 ESTIMATED BALANCE 31-12-92 \$1,843,310

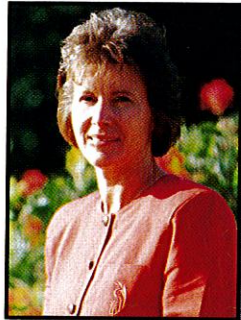
1991 EXPENDITURE



1992 EXPENDITURE



LIBRARY



CITY LIBRARIAN
RAEWYN KYDD

Library activity statistics for 1991 have shown an unprecedented increase in Library usage, particularly at the H.J. Daley Library where loans have increased by more than 32% and reference and information queries have more than doubled.

The Campbelltown City Library Service operates four libraries at Glenquarie, Ingleburn, Minto and Campbelltown and stocks approximately 260,000 items. Libraries are open to the public for extended hours including all day Saturday at the H.J. Daley Central Library.

1991 was a year of change, with increased emphasis on customer service which placed great demands on staff at all levels to adjust, adapt and be flexible.

The use of the meeting rooms, storytimes, special tours, group activities and functions attracted more members of the community to utilise the library's facilities.

The importance of emphasising and promoting reading to pre-schoolers particularly should not be underestimated. Storytime sessions are regularly conducted at all libraries and work on a theme which include craft activities.

The increase in the use of Library Service indicates the acceptance by the community of the library as an essential and effective information provider.

STORYTIME
SESSION
AT THE
H.J. DALEY
CENTRAL
LIBRARY



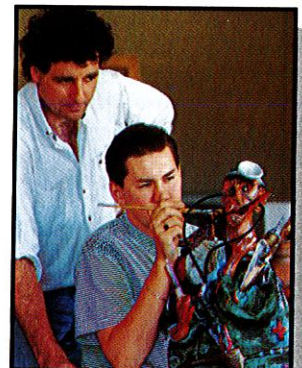
CAMPBELLTOWN CITY BICENTENNIAL ART GALLERY

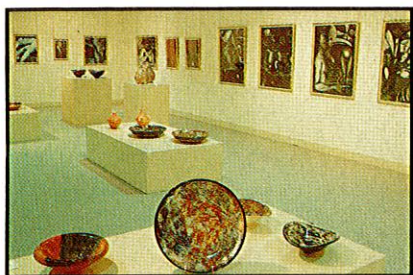
Overall attendance at the Gallery increased during 1991 to more than 27,000 with school visits accounting for 18.75% of visitors.

The most popular exhibition of 1991 was Jeannie Baker's "Window", an exhibition of collages showing changes to the environment in a growing city. One hundred and sixty-two school groups from our region visited the exhibition for a guided tour.

The Festival of Fisher's Ghost Annual Art Exhibition proved to be immensely popular with an enthusiastic audience of over 500 people at the opening.

WORKSHOP
AT THE
GALLERY





ROBERT REID'S "RARA AVIS" EXHIBITION

During his official speech, the New South Wales Minister for the Arts, Peter Collins, spoke positively on the excellent standard of artwork on display, comparing the exhibition favourably to others he had seen.

Both Council's former Mayor Gordon Fetterplace and the Gallery's Chairman, John Marsden, urged the Minister to consider increasing financial support for the Gallery in 1992.

"Interesting, mind blowing and brain tickling" is just one of the comments from the visitors' book on the retrospective exhibition by nationally recognised local sculptor, Joan Brassil.

The Gallery reverberated to cries of Olé and the passionate rhythms of Spanish flamenco music and dancing during the evening celebration of Spanish culture. An exhibition of contemporary photography from Spain was especially promoted to Campbelltown's Spanish

speaking community and accompanied by authentic Spanish food prepared by the Friends of the Gallery.

The Friends, a dedicated band of workers, contributed \$3,000 towards the Artist in Residence Programme and \$5,000 towards the 1991 Fisher's Ghost Festival Art Show. Without the Friends, and the many dedicated volunteers who freely give their time to the Gallery, Campbelltown would not be able to offer such a cultural diversity to the community. They deserve your support.

Robert Reid the "Ceramic Artist in Community", had a busy and successful year running workshops at libraries, schools, community centres and the Gallery.

Sponsorship from local businesses and individuals enabled the Gallery's workshops, exhibitions and artworks to increase in 1991.

The 1992 exhibition programme includes a variety of art forms to suit a broad range of tastes from traditional to innovative and challenging art works. Painting, drawing, ceramics, textiles, photography and video are included.

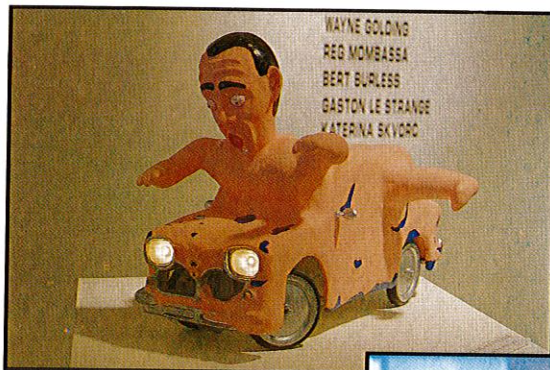
"Koshigaya Tei", in the grounds of the Gallery, the gift from our Sister City in Koshigaya, Japan, has proved to be a very popular venue for weddings.



WEDDING AT "KOSHIGAYA TEI"



ONE OF THE MANY EXHIBITIONS HELD AT THE GALLERY



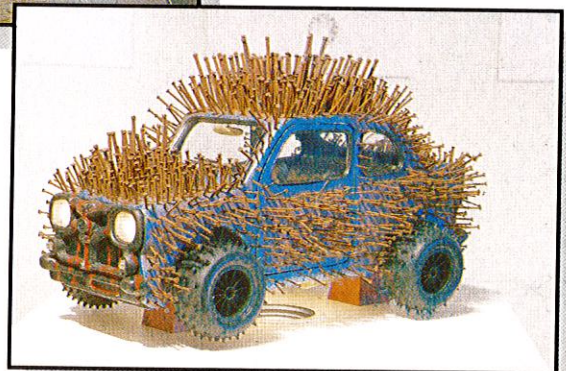
*"MAN TURNING INTO CAR
CAR TURNING INTO
A CORNER"*
by
GASTON LE STRANGE

"DECARPAGE"
by
KATERINA
SKVORC



*"ANYWHERE
BUT
HERE"*
by
PETER KING

*"TOONGABBIE
NAIL
FETTISH"*
by
JACK
MEAGHER



PUBLIC RELATIONS



THE GENERAL
MANAGER
CONDUCTING
A PRIVATE
CITIZENSHIP
CEREMONY

This section is responsible for publicity, promotions, advertising and community relations.

As well, the Section organises Civic Functions and official visits to the City by Government and V.I.P.'s.

During the year many schools in the area visit Council to learn about the role of Local Government. All schools are encouraged to avail themselves of this opportunity to learn about their Council.

Other important functions conducted by the Public Relations Section are Citizenship Ceremonies, Senior Citizens' Week, the Spring Garden Competition, The Festival of Fisher's Ghost and the Australia Day Celebrations, as well as providing the Secretariat to the Campbelltown-Koshigaya Sister Cities Association.

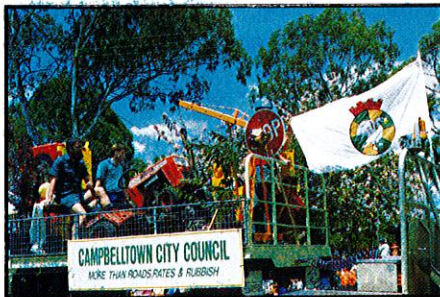
Should you need any information relating to Council, please contact the Public Relations Office - Telephone: (046) 20 1515.



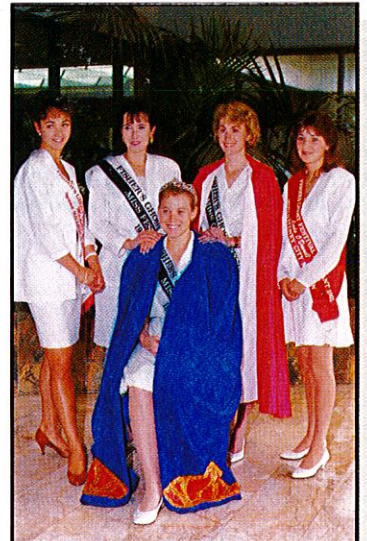
ALL THE FUN OF THE FAIR
AT THE MARDI-GRAS

EVENTS ORGANISED BY COUNCIL

WINNERS IN
FESTIVAL
"MISS SPIRIT"
COMPETITION



COUNCIL'S FLOAT IN THE FESTIVAL
OF FISHER'S GHOST PARADE





ONE OF THE MANY ENTRANTS
IN COUNCIL'S ANNUAL
GARDEN COMPETITION

AND THEY'RE OFF!
START OF THE
"FUN RUN"



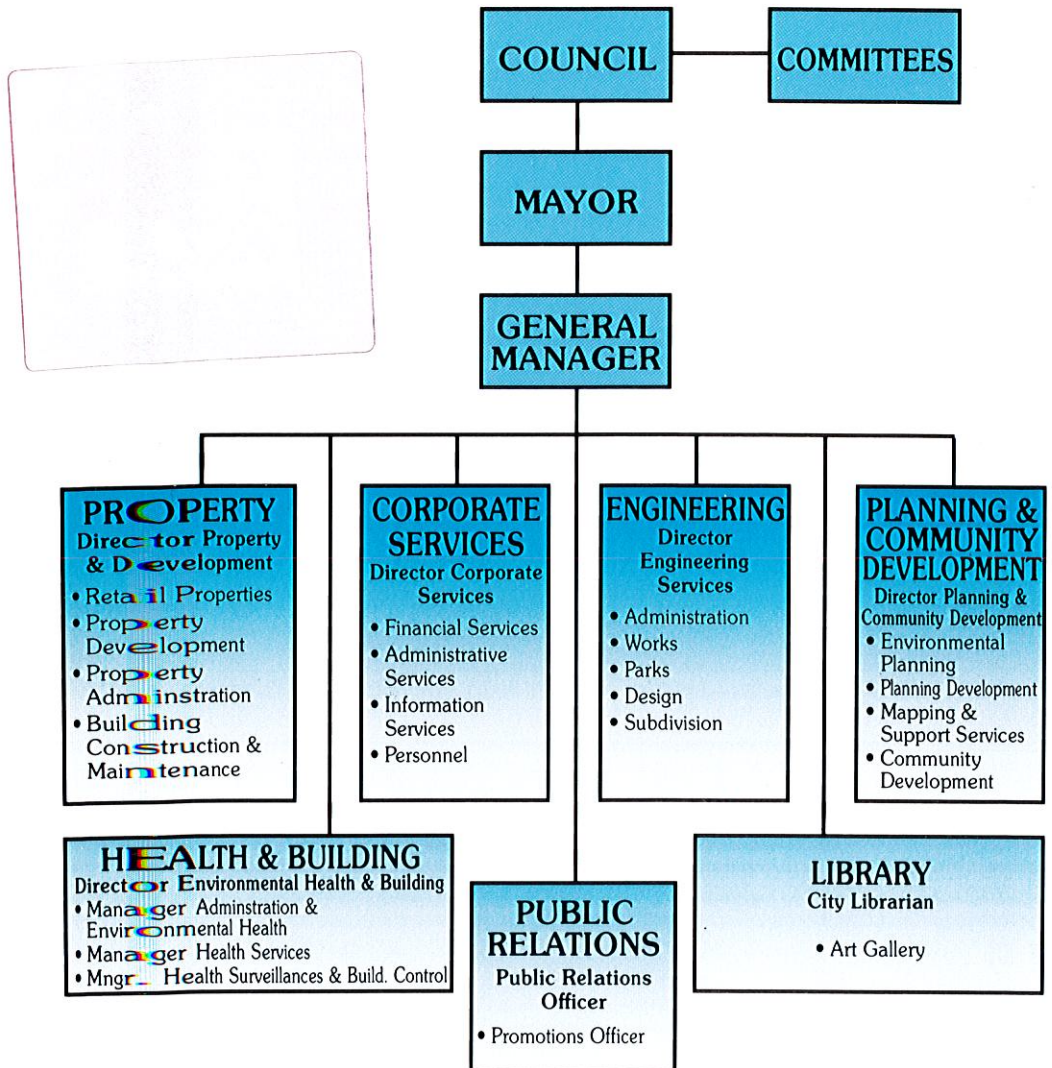
VISITORS FROM
CAMPBELLTOWN'S
SISTER CITY
KOSHIGAYA,
HOSTED BY
CAMPBELLTOWN'S
"PACIFIC
MARCHING
GIRLS"

ANYONE FOR DAMPER AND
"COCKY'S JOY"
ON AUSTRALIA DAY



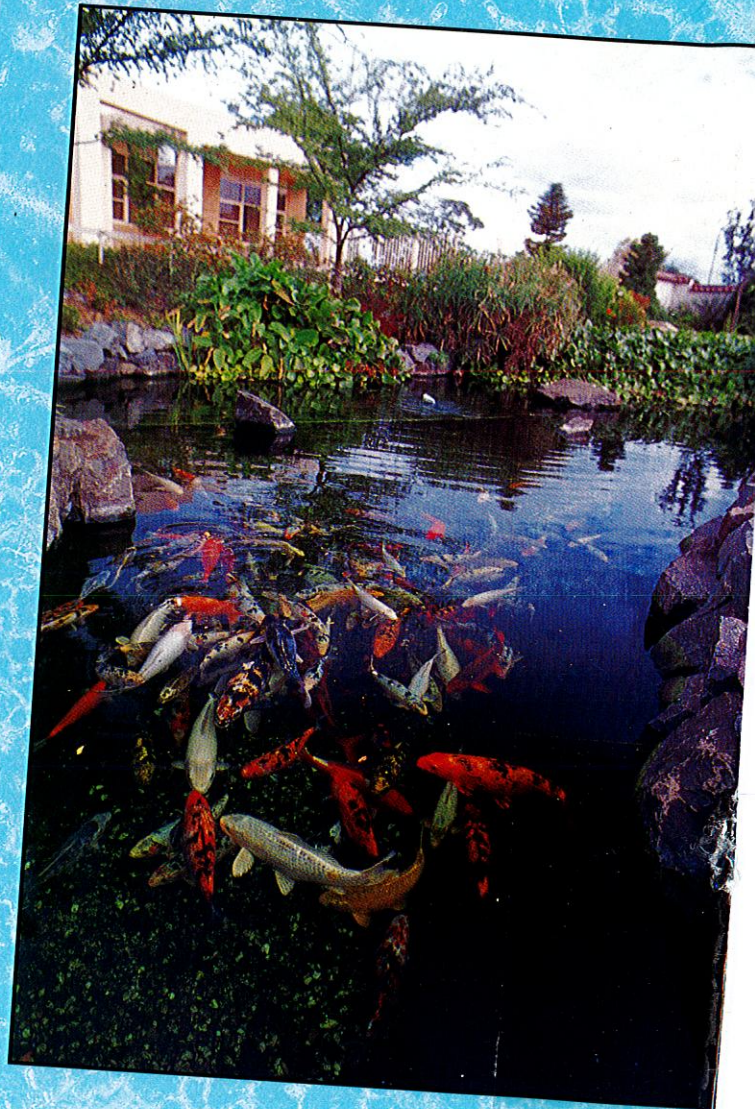
CAMPBELLTOWN CITY COUNCIL

ORGANISATIONAL STRUCTURE



Report compiled by Campbelltown City Council Public Relations Section.
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 Graphic Design and Typesetting by Graceland Graphics.
 Printed by Westman Printing.

AUSTRALIA POST
TO THE
HOUSEHOLDER
POSTAGE PAID



Front and back Covers:
Koi Fish happily swimming around the pond set amidst beautifully landscaped grounds
of the Campbelltown City Bicentennial Art Gallery adjacent to the Japanese Tea House.