



Trade &
Investment



ANNUAL REPORT 2011-12





**Trade &
Investment**

31 October 2012

The Hon Andrew Stoner, MP
Deputy Premier
Minister for Trade and Investment
Minister for Regional Infrastructure and Services
Parliament House
Macquarie Street
SYDNEY NSW 2000

Dear Deputy Premier

In accordance with the *Annual Reports (Departments) Act 1985*, the *Public Finance and Audit Act 1983*, and the Regulations under these Acts, I am pleased to submit to you as the Department's co-ordinating Minister, the 2011–12 Annual Report of the New South Wales Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) for presentation to Parliament.

The document reports on the achievements for the past year against the Department's Strategic Plan 2012–15 outcomes. These achievements were made possible by the willingness and commitment of staff and I would like to take this opportunity to thank them for their dedication and hard work, as well as the leadership and direction provided by the Divisional heads throughout the year.

The report also includes a summary of the major achievements of the Department's statutory agencies. These agencies will also be submitting their own Annual Reports as required under the Act.

Yours sincerely

Mark I Paterson AO
Director General



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DIRECTOR GENERAL'S REPORT

In the year to 30 June 2012, the Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) continued to support sustainable economic growth in New South Wales (NSW). We have the lead responsibility for work towards achieving the following goals in the Government's *NSW 2021 – A Plan to Make NSW Number One* (NSW 2021):

- improving the performance of the NSW economy,
- driving economic growth in regional NSW,
- increasing the competitiveness of doing business in NSW,
- securing potable water supplies, and
- enhancing cultural, creative, sporting and recreation opportunities.

We are also co-leading work for the NSW 2021 goal aimed at increasing opportunities for people to look after their own neighbourhoods and environments.

The department's 2011–12 annual report looks at the achievements made by the organisation during the year to drive sustainable economic development in the State. Some highlights are set out below. The detailed review of NSW Trade & Investment's operations is set out on a divisional basis later in the annual report.

Industry, innovation and investment

The department worked during the year with NSW businesses, international corporations and government agencies to promote the State's capabilities in priority sectors, attract and facilitate investment in NSW and support NSW exporters seeking to expand internationally.

Despite a challenging international economic environment, the department attracted investment to NSW across a range of industries, including renewable energy, manufacturing, defence, financial services, and screen and media.

We worked to ensure investments by global clean energy companies in NSW, supported the establishment in NSW of Australia's two largest solar projects, helped to win the Australian Government tender to establish the Centre for International Finance and Regulation in Sydney and provided support to major global corporations seeking innovative infrastructure investment opportunities in NSW.

Highlights during the year included:

- investment and export projects forecast to deliver \$1.8 billion of new investment and export sales and over 5600 jobs over the next five years,

- international trade and investment missions during which over \$50 million in commercial outcomes and over \$18 million in bilateral education, research and development outcomes were announced, and
- an annual program of missions and exhibitions to assist NSW businesses seeking to compete internationally, including flagship events such as G'Day USA and CeBIT Australia.

NSW Trade & Investment offices in Guangzhou, Shanghai, Mumbai and Abu Dhabi continued to identify opportunities for NSW. Our fifth overseas office opened on 1 June 2012 in San Francisco.

During the year, the NSW Innovation and Productivity Council advised on which industry sectors should be selected for Industry Action Plans, targeting sectors exhibiting high performance, high Asian market export growth potential and strong productivity-enabling characteristics.

Draft Industry Action Plans for four key industry sectors – professional services, the digital economy, international education and research, and manufacturing – were developed by high-level industry-led taskforces, with industry and stakeholder consultation. The draft plans include recommendations for industry and government in areas such as microeconomic reform, innovation and developing centres of excellence. The final plans will be considered by government towards the end of 2012.

A fifth taskforce was established in June 2012 to develop a plan for the creative industries. Work by the Visitor Economy Taskforce, established under NSW 2021, will lead to the development of a plan for the visitor economy in 2012–13 to grow tourism and double visitor expenditure by 2020.

During the year, the department established two new high-level advisory bodies created to add impetus to investment attraction and trade promotion. The Export and Investment Advisory Board works to help increase the international competitiveness of NSW industry, to promote investment into NSW and to encourage growth in NSW business activity in overseas markets. The second board established this year, the Multicultural Business Advisory Panel, harnesses the State's cultural diversity to strengthen trade and investment between NSW and priority markets, particularly in the Asia-Pacific region.

The department developed a comprehensive business migration strategy for NSW, the *NSW strategy for business migration & attracting international students: Supporting the State's economic development*. The strategy focuses on skilled and business migration, investor migration, and international

education, and aims to boost the State's share of the skilled and business migrant intake.

Significant achievements in advancing regional development included the establishment with the Federal Government and BlueScope Steel of a \$30 million Illawarra Region Innovation and Investment Fund to support innovative job creation in the region. Funding of regional capacity-building projects from the Regional Industries Investment Fund supported the creation of 2857 new jobs and retention of 346 existing jobs in places such as Whitton, Young, Somersby and Broken Hill.

This year, the government appointed the State's first Small Business Commissioner. Following a review of existing programs for small business, new initiatives were introduced, including the Small Biz Connect program which aims to deliver comprehensive support and advisory services for small businesses across NSW.

The first NSW Cross-Border Commissioner was appointed in February 2012. The Commissioner will provide advocacy for businesses, organisations and residents in border communities, review existing cross-border governance and management arrangements, and develop strategies to optimise the delivery of services to border communities.

The department's dedicated work with the creative economy continued in 2011–12. In excess of \$58 million was allocated to over 301 arts organisations, 48 individuals and 501 projects, and funding arrangements were reformed to support regional activity, and encourage continued artistic excellence and financial stability.

The department maintained a continued focus on maximising the impact of the State's cultural venues and assets, working on the *Walsh Bay Arts Precinct Vision* report, developing a draft master plan for the precinct and shortlisting six prospective resident companies.

We continued our work with the State's cultural institutions and major arts companies to grow the visitor economy and cultural tourism. Highlights included the Art Gallery of NSW exhibition, *Picasso: masterpieces from the Musée National Picasso, Paris*, the Powerhouse Museum's *Harry Potter The Exhibition* and *Vivid LIVE* at the Sydney Opera House. The state's major cultural institutions exhibitions and performances attracted nearly 4.8 million visitors in 2011–12 and touring exhibitions and performances attracted audiences of over 700 000.

The Cultural Institutions Forum oversaw the publication of two major reports, *The State Collections – Collections of the State Cultural Institutions of NSW* and the *Arts Portfolio Regional Presence in 2010/11*, and led work on strategic policy and operational issues such as the State's position on immunity from seizure legislation.

The department attracted a number of creative projects to NSW including the blockbuster film *The Wolverine* which will generate more than \$80 million in production expenditure and create more than 720 jobs and opportunities for 1200 extras in NSW.

Arts NSW signed a Memorandum of Understanding with Ageing, Disability and Home Care (ADHC), part of the NSW Department of Family and Community Services, for a \$1.5 million two year *NSW Arts and Disability Partnership*. The partnership is funded by ADHC under its *Stronger Together Two* disability service plan and is administered by Arts NSW. The partnership is increasing opportunities for people with a disability to participate in arts and cultural activities and to live creative lives.

Through the Office of Liquor, Gaming and Racing the department continued to develop the effectiveness and efficiency of regulation of the liquor, gaming, racing and charity sectors. The 'Three Strikes and You're Out' initiative was introduced on 1 January 2012, targeting problem liquor-licensed premises with the aim of reducing alcohol-related violence and anti-social behaviour and improving venue operation and management.

The department also implemented a new ClubGRANTS scheme from 1 September 2011 that provides gaming machine tax rebates to registered clubs where they spend an equivalent amount on approved community development and support. The department also implemented reforms to enhance club corporate governance and management and encourage club amalgamations.

The Responsible Service of Alcohol and Responsible Conduct of Gambling competency card was introduced in August 2011 to support a more robust industry training system and promote responsible venue operation.

Primary industries

In a year that saw record floods across the State, the department assisted affected communities while also maintaining our long-term focus on developing and sustaining strong primary industries in NSW and ensuring that the State's natural resources are managed appropriately.

The government's \$57 million Centre for Biosecurity at the Elizabeth Macarthur Agricultural Institute in Menangle opened this year. The funding for the centre is an investment in the protection of the State's multi-billion dollar agricultural industries from the devastating effects of pests and diseases well into the future. The new facilities provide over 5000 square metres of laboratories, including high level containment laboratories capable of handling large scale emergency animal and plant disease outbreaks. Construction was completed in April 2012, over 12 months ahead of schedule and on budget. Over 140 jobs were created during the construction phase and local suppliers were engaged on many aspects of the project.

Collaborative programs with industry funding bodies are a vital component of delivering research, development and extension to improve the productivity and sustainability of the State's grain industry. Agriculture NSW successfully attracted \$24 million in grant funding in 2011–12. This funding was used to develop innovative programs in crop agronomy, breeding and crop protection in NSW, including programs to deliver high quality varieties with improved disease tolerance and water use efficiency to NSW grain growers.

The NSW Rice Breeding and Grain Quality Partnership signed an agreement for a new public/private partnership with the Rural Industries Research and Development Corporation and SunRice. The agreement provides \$1.5 million a year for five years to develop new rice varieties and technologies that improve tolerance to biotic and abiotic stresses and improve grain yield and quality.

The department led and contributed to a number of review and response processes to secure sustainable access to and management of natural resources. These included negotiating continuation of the successful cloud seeding trial in the Snowy Mountains, contributing to the development of the government's response to the *Independent Scientific Audit of Marine Parks in NSW*, supporting the *Review of North Coast Wood Supply* and providing economic policy and research support to the *Independent Review of Commercial Fisheries Policy, Management and Administration* and subsequent commercial fisheries management reforms and structural adjustment measures.

The department increased water resource protection by commencing the first stage of the Aquifer Interference Regulation and drafting an Aquifer Interference Policy to ensure sustainable mining and petroleum projects.

The department secured \$500 million in funding for major water infrastructure projects in the Murray Darling Basin that will contribute to reducing the impacts of the water reductions proposed to be imposed through the Basin Plan.

Catchment Action Plan (CAP) upgrades continued to be a focus this year. We worked with Catchment Management Authorities and agencies to help finalise the draft Central West and Namoi CAPs under the pilot CAP upgrades program. Work on the remaining 11 CAP upgrades also commenced during 2011–12 and is due for completion in 2013. The upgraded CAPs will guide investment in natural resource management across the State's catchment regions.

The Country Towns Water Supply and Sewerage Program provides financial support to local water utilities to provide water supply and sewerage services to country towns in NSW. During 2011–12 the program provided \$59 million to enable the completion of several major sewerage projects around the State, the completion of major water supply projects for Tumbarumba and Lake Cargelligo, and a number of emergency drought relief projects.

In 2011–12 the department deployed the State's first offshore artificial reef east of 'The Gap' (South Head) as part of a broader program to enhance recreational fisheries across NSW. Departmental staff are monitoring the artificial reef structure to assess its impact and effectiveness. The reef is designed to withstand the high energy NSW coastal conditions and to remain intact for at least 30 years.

During the year, demand for the land management and erosion control expertise of the department's Soil Conservation Service (SCS) continued to grow. SCS's environmental land rehabilitation project consulting achieved record sales of \$31.5 million.

Mineral resources and energy

The department contributed to the development of the government's draft Strategic Regional Land Use Policy (SRLUP) to ensure the sustainable development of mineral resources in NSW while balancing the needs of the agricultural sector, broader community and the environment. We contributed to the development of draft strategic regional land use plans for the Upper Hunter and New England North West regions. The department also implemented new Environmental Impact Assessment Guidelines as part of the SRLUP to strengthen environmental assessment requirements for mineral and petroleum exploration activities.

NSW Trade & Investment also led a major review of the efficiency of the State's electricity networks and reform, anticipated to achieve savings of \$400 million over four years. The department will continue to support the reform program that will see three State-owned corporations come under one corporate structure to deliver efficiency savings and reduce pressure on electricity prices.

The department also continued to administer programs to support customers facing financial difficulty with paying their energy bills. This included preparing to implement the new Family Energy Rebate from 1 July 2012, providing customer support through the Energy Information Line and *Energy Assistance Guide*, and working closely with the community sector.

The legislative package to implement the National Energy Customer Framework (NECF) in NSW was finalised. The NECF harmonises the regulation of retail energy across the six jurisdictions of the National Energy Market.

The department achieved the mine safety targets under the *National OHS Strategy 2002–2012* and collaborated with industry, employers, workers and governments on the development of future national frameworks for mine safety legislation. In another safety highlight, the year passed without a mining fatality. This reflects the joint commitment from government and industry to achieve the highest safety standards.

Also during the year, the department was involved in the introduction of legislative amendments to allow uranium exploration in NSW for the first time in 26 years. A ban on uranium mining remains in place. Allowing uranium exploration in NSW is intended to help gain an understanding of what resources may exist in the State.

The department also secured additional funding on a cost recovery basis to support the expansion of the successful New Frontiers initiative that is designed to attract petroleum and mineral exploration investment in NSW. In addition, new funding was secured, at no cost to taxpayers, to support increased enforcement, compliance, assessment and communication functions relating to the department's regulation of the mineral and petroleum industries.

The contribution of the mining industry to NSW continued to grow in 2011–12, with mining royalties collected totalling \$1.464 billion. Production was also strong, with the value of mineral production rising to \$24.5 billion.

Coal production also continued this upward trend, valued at over \$20 billion and accounting for around 81 per cent of the total value of NSW mineral production, reflecting the continued significance of the coal industry to the State. The value of metallic and industrial mineral production was also significant at approximately \$3.7 billion in 2011–12.

Excellence in client service delivery

The department is actively pursuing opportunities to reduce the regulatory compliance burden on businesses in NSW, particularly through input to government reviews of procurement processes, red tape reductions and sector-specific initiatives relating to financial services.

This year saw the completion of the first strategic plan for NSW Trade & Investment. The *NSW Trade & Investment Strategic Plan 2012–15* recognises the department's role as the State's lead economic development agency. Delivery of the strategic plan will drive the direction of the department for the next three years. The intended outcomes of the department's strategic plan are linked closely to the goals set out in NSW 2021.

The department's service delivery focus has been maintained throughout the ongoing integration of NSW Trade & Investment following the department's formation in April 2011. Numerous change processes are underway to redesign the organisation to effectively deliver government priorities. A Staff Safety and Welfare Strategy has been developed to maintain a strong focus on safety within the new organisation. The department is working to integrate disparate corporate systems, and has commenced a major project to introduce a single enterprise resource planning platform for key corporate service functions. A single Ministerial Liaison Office has been introduced to streamline the ministerial advice process across multiple Ministers.

Staff and Executive

This annual report covers the second reporting period of NSW Trade & Investment since the department was formed. The department has maintained a strong customer focus throughout this time, and I thank everyone in the organisation for their efforts in this regard.

This customer focus was brought to the fore during the State's record floods in the summer of 2011–12. Departmental staff worked tirelessly, often in difficult circumstances, to help local communities and industries, both during and after the floods.

I thank all staff of NSW Trade & Investment for your work and achievements over 2011–12. I look forward to working with all of you to implement the *NSW Trade & Investment Strategic Plan 2012–15* for the benefit of the people of NSW.

In closing, I also thank the members of the Executive for their continued leadership and drive in guiding the delivery of numerous significant outcomes for the State.



Mark I Paterson AO
Director General

NSW TRADE & INVESTMENT

The Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) drives sustainable economic growth across NSW. We do this by working with and supporting the vast range of businesses and industries across NSW to advance investment, innovation, activity and business improvement across all sectors.

NSW Trade & Investment strives for a strong customer service focus in all areas of service delivery.

As the State's economic development agency NSW Trade & Investment:

- promotes trade and investment locally and internationally
- provides business support, technical knowledge and science and research capabilities to industries
- supports profitable food and fibre industries, and best practice natural resource management
- secures and regulates energy and mineral resources for NSW
- supports tourism, hospitality, racing and cultural sectors.

The department and divisions that form NSW Trade & Investment for the purposes of this annual report are:

NSW Department Primary Industries (NSW DPI) supports strong regional communities through research, knowledge transfer, planning and regulating the profitable and sustainable development of the agriculture, fisheries and forestry industries, and by improving biosecurity to protect the economy, human health and environment from pests, diseases and weeds. It also delivers sustainable water management, regional water supply and sewerage programs and manages Crown lands and catchments with the Catchment Management Authorities to support community development and deliver natural resource management priorities.

Industry, Innovation & Investment Division supports businesses and industries to advance trade, investment, research excellence, innovation, employment and competitiveness, and includes strong support for the regions. It also develops strategies to attract major events and boost tourism, regulates and advises the hospitality and racing industries, and supports the development of creative and diverse arts and cultural sectors to enrich communities.

Resources & Energy Division supports the coal and mineral resources industries by developing geoscientific information, managing titles, improving safety and environmental performance and promoting investment. It also maintains and supports frameworks to deliver a competitive energy market, reliable and secure energy supplies and a sustainable energy mix, delivers customer assistance programs and monitors electricity and gas networks and licensed pipelines. The Office of Biofuels, also part of the division, implements biofuels legislation and supports further development of the State's biofuels strategy.

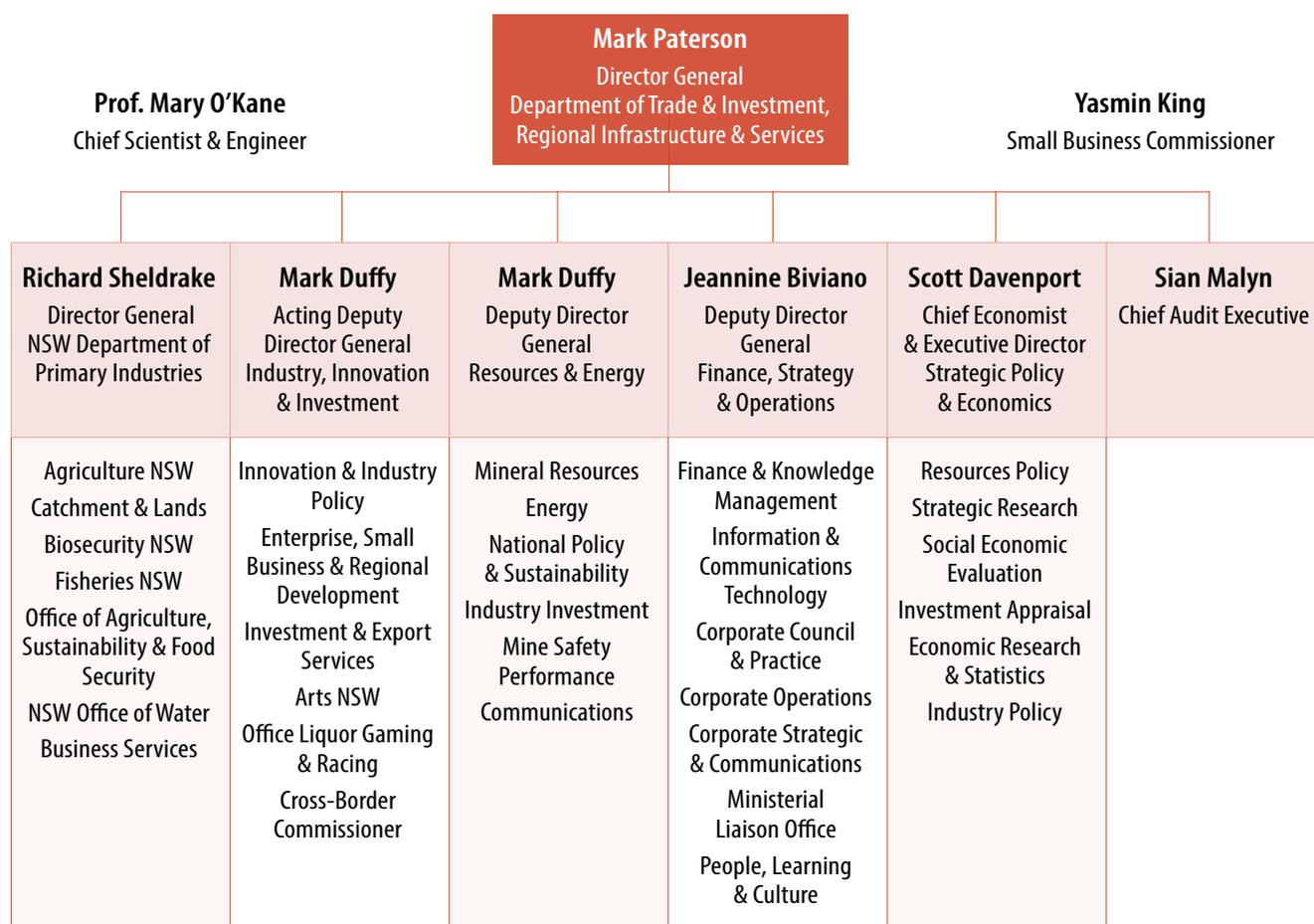
Finance, Strategy & Operations Division provides cross-departmental services, leadership and coordination across a wide range of operational and strategic functions. It develops, coordinates, manages and advises on systems, infrastructure, policies and standards for the department in the areas of corporate planning, ministerial liaison, communications, finance, procurement and administration, human resources, asset management, information and communication technology and legal services.

Strategic Policy & Economics Division supports the delivery of NSW 2021 outcomes through sound analysis of policies and programs across the department. It works across all NSW Trade & Investment divisions to increase organisational capacity to deliver on NSW 2021 industry productivity growth and economic development goals.

NSW Trade & Investment Statutory Agencies are required under the Act to produce their own annual reports include: Screen NSW, Forests NSW, NSW Food Authority, NSW Rural Assistance Authority, Game Council NSW, Destination NSW, Responsible Gambling Fund, Independent Liquor and Gaming Authority, State Library of NSW, Sydney Opera House, Art Gallery NSW, Australian Museum, Museum of Applied Arts and Science, and Catchment Management Authorities.

ORGANISATIONAL STRUCTURE

NSW Trade & Investment			
The Hon. Andrew Stoner, MP	The Hon. Katrina Hodgkinson, MP	The Hon. George Souris, MP	The Hon. Chris Hartcher, MP
Deputy Premier Minister for Trade and Investment Minister for Regional Infrastructure and Services	Minister for Primary Industries Minister for Small Business	Minister for Tourism, Major Events, Hospitality and Racing Minister for the Arts	Minister for Resources and Energy Special Minister of State Minister for the Central Coast



NSW Trade & Investment – Statutory Agencies

Art Gallery NSW | Australian Museum | Catchment Management Authorities | Destination NSW | Forests NSW | Game Council NSW
 Independent Liquor and Gaming Authority | Museum of Applied Arts and Science | NSW Food Authority | NSW Rural Assistance Authority
 Responsible Gambling Fund | Screen NSW | State Library of NSW | Sydney Opera House

OUR RESULTS

Result1: Increased investment and jobs

RELATED NSW 2021 GOALS	RESULT INDICATORS	2009–10 Actual	2010–11 Actual	2011–12 Forecast	# 2011–12 Revised
Goal 1: Improve the performance of the NSW economy	Annual average trend growth in private business investment measured in real terms (%)	na	3.0	6.5	6.5
	Annual average trend growth in GSP per capita measured in real terms (%)	0.7	1.0	0.7	0.7
	Overnight international and domestic visitor expenditure in nominal terms, including international package expenditure but excluding international airfares (\$b)	18.3	20.1	19.5	20.2
	Value of agriculture, forests and fisheries production in real Terms (\$b)	8.9	10.83	9.38	11.17
	Value of mineral and petroleum production in real terms (\$b)	16.5	20.2	25.0	24.5
	Mining royalties collected (\$m)	985	1 240	1 768	1 464
	Industry capital expenditure investment (mining) (\$m)	3 272	4 200	4 000	5 600
	investment (petroleum) (\$m)	147 336	122 664	70 000	51 000
	Value of targeted primary industries exports:				
	Coal (\$m)	11 200	14 100	18 000	17 000
	Agriculture (\$m)	6 053	6 829	5 500	6 289
	Average annual trend growth in NSW total international exports in real terms (%)	-0.6	3.3	6.8	6.8
	Grow the value of cultural diversity to the NSW economy:				
	Number of NSW businesses exporting goods (000's)	13.8	13.6	na	na
	The NSW share of skilled migrants (%)	25.3	29.5	26.4	26.4
	Mines operating to agreed operation plans and subsidence plans (%)	97	97	97	97
	Primary/target and secondary fish species harvested at biologically sustainable levels (%)	90	90	90	90
	Annual average trend growth in employed persons (%)	1.2	3.1	0.5	0.4
	Employment to working population ratio for:				
	Aboriginal (%)	45.1	43.4	43.0	48.1
	non-Aboriginal persons (%)	70.8	71.1	71.5	71.8
	Proportion of young people in employment and/ or learning (15–24 years) (%)	87.6	87.9	87.9	88.3
	Proportion of people 55 or over participating in employment (%)	31.1	32.3	32.2	32.3
Goal 3: Drive economic growth in regional NSW	Share of employed persons in regional NSW compared to the rest of NSW (%)	38.6	38.8	38.6	38.6
	Increase in total population in regional NSW (000's)	1 772.5	1 777.5	1 841.2	1 789.6
Goal 27: Enhance cultural, creative, sporting and recreation opportunities	Non-government support for Arts in NSW (\$m)	82.6	80.0	80.0	80.0
	Cultural businesses actively trading in NSW (000's)	27.3	27.3	27.3	27.3
	Employment in cultural occupation and/or the cultural industry (000's)	171.4	170.00	170.00	171.4
	Number of people aged 15 and over attending a cultural venue or event in rural and regional NSW (mill) ¹	1.67	1.70	1.72	1.74
	Participation rates in cultural events in rural and regional NSW (%) ¹	80.0	80.0	80.05	80.1
	Number of people aged 15 and over attending a cultural venue or event in Sydney (mill) ¹	3.09	3.14	3.19	3.24
	Participation rates in cultural events in Sydney (%) ¹	85.0	85.0	85.1	85.2
	Number of major artistic, creative and cultural events held in NSW (no)	40	42	48	55
	Reduction in violent incidents on licensed premises (%)	11.31	8.32	5.95	5.95

OUR RESULTS (CONT'D)

Result 2: Positive business environment in NSW

RELATED NSW 2021 GOALS	RESULT INDICATORS	2009-10 Actual	2010-11 Actual	2011-12 Forecast	# 2011-12 Revised
Goal 3: Drive economic growth in regional NSW	Ratio of (i) Increase in gross value of agricultural production per hectare to (divided by) (ii) Total area of establishments in hectares (\$per ha)	142.8	185.7	149.3	149.3
	Soil treated by conservation earthworks (000ha)	11 493	7 207	14 000	10 461
Goal 4: Competitiveness of doing business in NSW	Proportion of people employed in knowledge industries in NSW greater than the national average	>national	>national	>national	>national
	Unplanned electricity outages (mins)	107	125	122	119
	GreenPower Sales – NSW (GWh)	537	547	540	540
	Compliance of energy network businesses with NSW statutory reporting requirements (%)	100	100	100	100
	Fatal injuries per million hours in the mining industry (five year average):				
	Coal (injury/m hrs)	0.024	0.028	0.030	0.021
Metalliferous and non coal (injury/m hrs)	0.016	0.016	0.020	0.020	
Goal 21: Secure potable water supplies	Proportion of requirements of Best Practice Management Guidelines for Water Supply and Sewerage met by local water utilities (%)	85	85	85	86
	Proportion of regional population having access to water that complies with drinking water standards (%)	99	99	99	99
	Reduction in over-allocation of groundwater systems (%)	84	87	89	46
	Proportion of water extraction covered by commenced water sharing plans (%)	90	95	98	97
Goal 22: Protect our natural environment	Gross revenue collected from leases and licences compared to budget (%)	98	100	100	97
	Crown road closure and disposal targets met (%)	105	112	100	102.5
	Crown reserves managed through trust arrangements (%)	21	21	21	21
	Days the Tweed River entrance is navigable (no)	365	365	365	365
Goal 23: Care for local environments	Upgrade the 13 CMA Catchment Action Plans (CAP) to whole of government and community plans (no)	na	n.a	4	2
	Increase the number of Landcare Groups, and members belonging to Landcare Groups				
	Number of groups	1 941	2 146	2 200	2 239
Number of members	54 528	57 000	59 137	57 831	
Goal 28: Ensure NSW is ready to deal with major emergencies and natural disasters	Dollar value of NSW primary industries production protected under biosecurity response agreements (\$b)	7.5	8.9	7.5	9.1

Revised figures as at 30 June 2012.

¹ The data is drawn from a module of the ABS Multipurpose household survey that runs every four years, the last occurred on 2009-10.

FINANCIAL OVERVIEW 2011–12

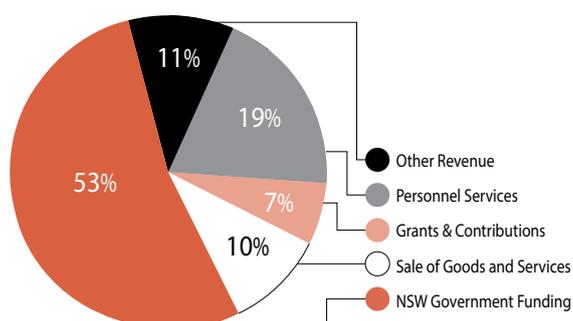
Budget Structure

The NSW Trade & Investment is an entity (for the purpose of financial reporting) for the entire 2011–12 year.

Source of Funds (\$1782 million)

Total revenue for the NSW Trade & Investment for the year ending 30 June 2012 was \$1782 million. The main sources of revenue were NSW Treasury funding \$947 million, sale of goods and services \$175 million, personnel services income \$347 million and \$118 million in grants and contributions received from external parties.

SOURCES OF FUNDS



Application of Funds (\$1706 million)

Operating expenditure for the year ending 30 June 2012 was \$1706 million. Of this total \$755 million was for employee related costs including personnel services provided to entities within the NSW Trade & Investment cluster.

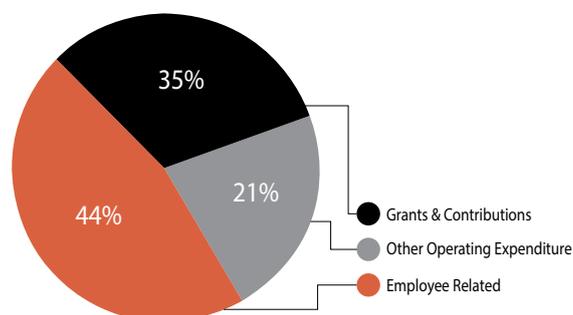
Grants and subsidies of \$587 million included payments:

- \$40.0 million for the Regional Industries Investment Fund
- \$41.4 million of the State Investment Attraction Scheme
- \$148.4 million for the Pensioner Energy Rebate Scheme
- \$11.7 million for the Responsible Gambling Fund
- \$48.2 million for the Arts Funding program
- \$55.1 million for the Country Towns Water Supply and Sewerage Scheme
- \$35.0 million for the Murray–Darling Basin Authority
- \$47.9 million for the State Water Corporation
- \$23.5 million for the Aboriginal Land Council (non-cash) Capital Grant
- \$24.7 million for the Non-cash Capital Land Grant.

Other operating expenditure of \$364 million includes:

- \$75.2 million for depreciation and amortisation of the department's fixed assets
- \$61.8 million for Contractors and other fees
- \$6.5 million for Small Business Development
- \$9.7 million for Irrigation area works

OPERATING EXPENDITURE

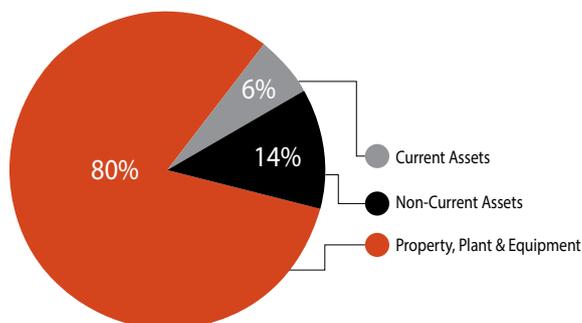


FINANCIAL OVERVIEW 2011–12 (CONT'D)

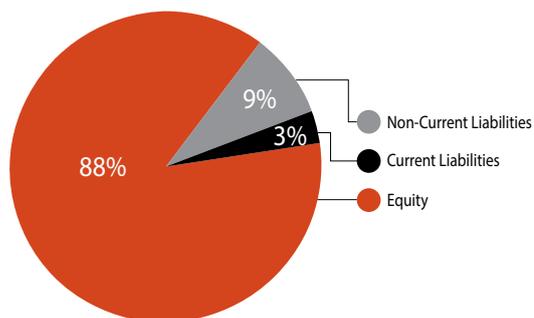
Assets (\$8641 million) and liabilities (\$1043 million)

The department's net assets at 30 June 2012 were \$7.6 billion comprised of total assets of \$8.6 billion and total liabilities of \$1.0 billion. The largest component of the asset base relates to the value of Crown lands and infrastructure.

TOTAL ASSETS



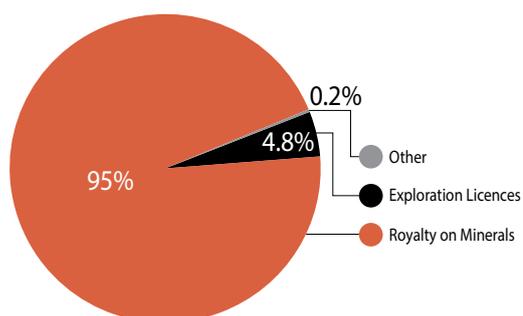
TOTAL LIABILITIES AND EQUITY



Crown Revenues

NSW Trade & Investment collected revenues on behalf of the Crown entity totalling \$1550 million in 2011–12, the majority of which relate to mineral royalties, mining and exploration leases and coal lease concessions.

CROWN REVENUES





NSW TRADE & INVESTMENT OPERATIONS

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Nature and scope of activities

The Primary Industries Division was established as an office of NSW Trade & Investment on 1 July 2011 and is known as NSW Department of Primary Industries (NSW DPI).

NSW DPI consists of:

- **Agriculture NSW** leads the government's commitment to the sustainable production of food and fibre based on the best available science to meet the needs of the NSW community. Agriculture NSW's core activities include research, development, and education for farmers, foresters and agribusiness, fostering business development for agriculture and forestry, and providing advice to government on policy development and potential impacts on the agricultural and forestry sectors.
- **Fisheries NSW** is responsible for sustainably managing the State's fisheries resources and the habitats on which they depend. It promotes and applies the provisions of the *Fisheries Management Act 1994* and implements associated policy and management planning frameworks. Fisheries NSW is responsible for managing marine parks and aquatic protected areas in NSW and is responsible for applying the provisions of the *Marine Parks Act 1997*.
- **Biosecurity NSW** leads the State's management of risks to the economy, environment and the community from pests and diseases, invasive plants and animals, and chemical contaminants. Biosecurity NSW leads the development and implementation of State and national biosecurity and animal welfare policy and legislation, and manages systems for emergency preparedness, prevention, response and recovery arising from biosecurity threats and natural disasters. It also undertakes and coordinates surveillance and tracing and conducts biosecurity research.
- **Catchments and Lands Division** has four areas: Catchments, Crown Lands, the Soil Conservation Service and Regional Services. It works to deliver social, economic and environmental outcomes through the effective management of the \$6 billion Crown estate and associated trusts. It also plays an important role in leading and delivering natural resource management outcomes through Catchment Management Authorities and the commercial services of the Soil Conservation Service.

- **NSW Office of Water** leads the State's work towards achieving secure and sustainable allocation of water between communities, industry, farmers, and the environment, and meeting the State's commitments under national and cross border agreements. It is also responsible for ensuring reliable, sustainable, efficient and well-managed regional urban water supply and sewerage services.
- **Office of Agricultural Sustainability and Food Security** provides innovative and strategic advice to inform government policy on critical and emerging issues affecting agricultural sustainability and food security in NSW. The office also provides advice on agricultural impact statements developed by mining industry proponents.
- **Business Services Division** coordinates and develops policy, media and communications, science and research support, planning, reporting and governance. The division plays a lead role in implementing changes in government priorities and policy within NSW DPI and across government. It manages strategic issues, NSW DPI's public profile, and the strategic coordination of science and research function across NSW DPI.

Key challenges

Throughout the year, the department assisted communities affected by floods and other emergencies while also maintaining its focus on developing and sustaining strong primary industries in NSW and ensuring that the State's natural resources are managed appropriately.

There was widespread flooding across the State's cropping zones during the summer of 2011–12. Major flooding occurred in a number of river systems, particularly the Murrumbidgee River, where high river levels threatened levee systems protecting a number of major towns. Flooding across the State caused significant damage to farm infrastructure and major impacts on farm productivity as crops were inundated. Flooding in the north of the State required active management of flood flows, particularly as flows in the Darling River passed through Menindee Lakes. Flooding in the Murrumbidgee Irrigation Area and the Sunraysia district caused significant damage to citrus, vines and other horticultural crops.

The department provided assistance, technical advice on crop nutrition and alternative management options during the flood events and recovery after the floods. Departmental staff worked in flood conditions across the State to maintain river gauges and provide the Bureau of Meteorology, State Water and emergency services with real time updates on river heights and flows. Staff also assisted local councils to ensure flooded water and sewerage systems were up and running as quickly as possible, minimising the risk to public health.

Ensuring a Murray–Darling Basin Plan that balances economic, social and environmental needs continued to be a major challenge for the department. During the year the department consulted with rural communities and coordinated responses to two drafts of the plan prepared by the Murray–Darling Basin Authority.

New South Wales has over 800 000 km² of land mass and around 2000 km of coastline. With 500 000 licensed recreational fishers, over 1000 commercial fishers and 500 aquaculture clients using 2400 public water leases, ensuring that access to key fisheries resources is sustainable and appropriately shared amongst user groups continued to be a key challenge for the department.

The department used a range of strategies to ensure effective delivery of the regulatory and policy framework in place for fisheries and habitat in NSW. It inspected commercial and recreational fishers and aquaculture facilities to assess compliance levels. It delivered educational programs and carried out high-profile patrols in areas of intense fishing activity, and improved access to information on fisheries rules and the Fishers Watch service. The department used a risk-based approach to guide enforcement efforts, and targeted conservation issues and high-level illegal activities. It achieved successful prosecutions for non-compliant activity, creating a deterrence factor.

Globalised markets and the increased mobility of people and products continued to expose NSW during the year to new pests, diseases and weeds that could devastate the NSW economy, degrade the environment and threaten the wellbeing of NSW communities.

The maintenance of a fruit fly exclusion zone for Queensland fruit fly in south-western New South Wales was no longer sustainable as a government funded program. Industry and community stakeholders worked with the department during 2011–12 to identify new approaches and funding models for affected horticultural industries.

Increased climate variability related to global warming will bring an increase in extreme events such as storms, floods and fires. A key challenge for the department during the year was to maintain the ability to help industry and the community understand, prepare for, and recover quickly from extreme climatic events.

The emergence of the coal seam gas industry has increased attention on the need for protection of groundwater systems from pollution or degradation from these activities. An Aquifer Interference Policy is being developed and will be a key component of the Government's Strategic Regional Land Use Policy.

Major outcomes achieved

Growth in total business investment and exports

Market access for summer fruit, cherries and blueberries

Farmers marketing summer fruit (fresh apricots, nectarines, peaches and plums), cherries and blueberries to southern Australian States and some overseas destinations must guarantee that their produce is free of Queensland fruit fly (QFF). Continued access to these markets is critical for the survival and prosperity of these industries. The current cold disinfestation treatment for QFF is costly and too lengthy for successful transport to and marketing in some markets. Therefore an alternative reliable, cost-effective disinfestation treatment is required with reduced treatment duration.

Departmental researchers have shown that a high carbon dioxide treatment in combination with cold storage could reduce the time needed in cold disinfestation for summerfruit and cherries without affecting fruit quality. Optimising treatments for cherries is continuing and the evaluation of this technique for blueberries looks promising.

Securing Commonwealth export approval

On behalf of the commercial fishing industry, the department secured ongoing export approvals from the Commonwealth Government for four commercial fisheries – abalone, lobster, estuary prawn trawl and ocean trawl fisheries. These fisheries can now continue to export their products provided they comply with the associated conditions and recommendations of the approvals.

Improved performance of key industry sectors leading to growth in Gross State Product

Reform program for NSW commercial fishing

A review of commercial fisheries policy, management and administration was commissioned and was conducted by an independent review team – see www.dpi.nsw.gov.au/fisheries/commercial/reform/review. The review provided strategic advice around six broad terms of reference, to improve the viability of the commercial fishing industry whilst ensuring the sustainability of the State's fisheries resources.

BeefSpecs calculator

An estimated 25 per cent of Australia's cattle fail to meet targets for weight and fat specifications. This represents a cost to the industry of over \$50 million a year. An important profit driver for beef businesses is the ability to increase market compliance rates, especially for feeder steers and finished cattle for high quality markets. The beef industry currently uses visual assessment to meet processor specifications. Improved performance of beef to processor specifications is now achievable through the use of the BeefSpecs calculator, an electronic decision support tool developed by NSW DPI and the Beef Cooperative Research Centre for Genetic Technologies. It analyses the factors that affect fat deposition and animal growth by assessing the live animal to predict the market specification of the

carcase. Predictions currently exceed 90 per cent accuracy. In 2011–12 the calculator was updated, and workshops were held to increase awareness and usage.

Perennial cereal research

There is growing interest worldwide in the development of viable perennial crops that can be sown once but harvested over successive years, as such crops could provide advantages, particularly environmental, over traditional annual crops. Perennial wheat can be developed in two ways: by selecting within wheatgrass species for grasses with superior grain characteristics, or by crossing conventional wheat with wheatgrass species to combine the grain attributes of the annual species with the longevity of the perennial species.

The department was involved in a ground-breaking study to evaluate perennial cereals in two environments in central NSW. This was pioneering research as no perennial cereal crop currently exists in commercial production anywhere in the world. The study demonstrated that at least three lines of perennial wheat selections had a capacity to survive and yield grain over three successive years. This biologically significant finding showed that perenniality can be achieved through wide hybridisation. The study also showed that all perennial lines had one extra genome equivalent, offering breeders insights into how successful hybridisation can be achieved. Grass lines selected for improved grain quality still had far inferior grain characteristics to conventional wheat.

Beef care and handling short course

The Hunter Valley and Mid North Coast of NSW are productive beef cattle regions, with increasing numbers of inexperienced small landholders purchasing rural land and grazing operations. The department wanted to provide accessible beef cattle management training for these landholders.

In 2011–12 a beef care and handling course, conducted for many years through Tocal College's short course program at Paterson, was adapted for small landholders from these regions. An online component of pre-course material was trialled for the first time to provide participants with a basic understanding of beef industry requirements, before they attended the face-to-face delivery at Tocal College. The online material was presented through an e-learning platform available on a 24-hour basis and included video, text, web links and quizzes.

Information in the course was tailored to new farmers and may not be suitable for professional producers, but it played a significant role in educating small landholders about compliance with industry requirements. The course is helping to ensure the productive capacity of regions like the Hunter Valley and Mid North Coast of NSW.

NSW poultry meat industry strategic plan

The NSW poultry meat industry is currently valued at over \$2 billion at point of fresh sale. Trends indicate it will continue to grow. The industry has formed a committee to pursue priority targets to secure the industry's prosperity. The targets aim to ensure the State's poultry meat industry

is positioned for strong growth, resilience, improved innovation and productivity, global competitiveness, and new investment opportunities over the next decade.

The committee, comprised of a broad range of industry and government representatives, is working through three strategy groups to develop an operational plan. The strategy groups will address communication and capacity building, research, and environment and planning policy. Development of the strategy is aligned to the government's Industry Action Plans initiative.

Seeding the oyster industry

In a collaborative effort between the department and Port Stephens-based Southern Cross Shellfish, all of the State's hatchery-produced Sydney rock oyster seed requirements for the 2011–12 season were met from within NSW, with the majority sourced from local commercial hatcheries.

NSW Oyster Industry Sustainable Aquaculture Strategy

In 2012 the planned five year review of the NSW Oyster Industry Sustainable Aquaculture Strategy, the key policy and planning document for the industry, commenced. The strategy has already delivered streamlined approvals, security of leased areas, protection of water quality and laid the foundations for industry stewardship of oyster production estuaries. Industry and stakeholder consultation has been held to identify issues to include in the review and an interagency working group is overseeing amendments to improve the effectiveness of the strategy.

Jobs are supported and created in urban and regional New South Wales

Agricultural education and achievements

In 2011–12 Tocal College continued to provide quality practical training programs for young people looking to build careers in the agricultural and horse industries. There was strong demand for graduates from industry with many past graduates now managing large commercial farms and other rural businesses around Australia. The college also delivered short courses to over 4000 participants across NSW. Short course delivery included a specialist private native forestry program for landholders available across NSW.

LandLearn NSW, the department's collaborative schools education program, continued to expand this year. The LandLearn NSW website provides an introductory overview of primary industries and natural resource management in NSW. It provides access to information on the production, consumption and management of primary products and natural resources in NSW, with links to national and global information.

The Aboriginal Rural Training Program (ARTP) at Tocal College's Murrumbidgee campus provided training in rural and remote NSW in skills sets for 104 participants in Certificate II and III in Agriculture, Certificate IV in Governance and Social Housing, and Certificate II in Forest Growing and Management.

In 2011–12 Tocal College established a new online platform for e-learning. More than 20 online modules were developed, with topics including farm safety, soil management, whole farm planning, business planning, marketing, managing climate risk and workplace induction. Eight of the online modules formed part of the PROfarm online 2012 initiative. PROfarm is the training program developed by the NSW Department of Primary Industries to meet the needs of farmers, primary industries, agribusiness and the community. Two modules were developed with key industry groups to support safety initiatives in the cotton and saleyard industries.

Thirty e-publications were developed and are available through the Apple i-Bookstore™. This has improved accessibility to the Tocal College and NSW DPI publication catalogue and has led to international sales.

Completion of River Red Gum Structural Adjustment Program

The department has completed the implementation of the River Red Gum Structural Adjustment Program. The Program was a \$51.5 million fund to assist red gum businesses and workers adjust to the reduction in timber supply after the conversion of 105 000 hectares of State forest to national park. The assistance program had four components:

- Business Exit Assistance (\$26 million paid to 22 red gum sawmilling businesses including sawmill site rectification reimbursements of \$1 million paid to 15 sawmills)
- Worker Assistance (\$14 million paid to 177 eligible workers including training allowances to 90 workers)
- Reliant Business Assistance (\$1.2 million paid to eight eligible reliant businesses significantly impacted by the reduction in timber supply)
- Structural Improvement Initiatives (\$2.7 million paid for remaining mill upgrades and securing timber resources).

NSW Weeds Action Program

During 2011–12 the NSW Weeds Action Program delivered \$8.2 million directly to groups in urban and regional areas across the State to achieve key outcomes from the NSW Invasive Species Plan. This funding strengthens the State's commitment to regional NSW by increasing the capacity to manage weeds at a regional level. As well as reducing the impact of weeds on productivity and the environment, Weed Action Program grants stimulate local employment of professionals who are both committed and well equipped to deal with local weed management issues.

Coastal infrastructure repairs

The department has responsibility for a portfolio of maritime assets at various locations along the NSW coast. These assets include 25 coastal harbours, 21 ocean entrances and 38 estuary training walls, with a total replacement value of \$1.5 billion.

During 2011–12 work commenced on a four year \$50 million program of repairs and maintenance of assets between Tweed Heads and Eden. Key projects that commenced include the Coffs Harbour eastern breakwater repairs, repair and replacement of the historic sandstone walls in Wollongong Harbour, and major repairs to the unloading wharf and the mooring jetty at Eden.

Cultural, creative and recreational opportunities are enhanced to support and strengthen communities

Engaging with women in regional communities

The Rural Women's Network continued partnerships with individuals, groups, non-government organisations and government agencies to encourage information exchange and to identify and make progress on rural women's issues. This past year, the network continued to provide support and information for women and families who struggled with drought and floods; launched the 2011 Hidden Treasures Honour Roll, which acknowledges 140 rural women volunteers from across NSW; and coordinated the Rural Women's Award for NSW and the ACT, sponsored by the Rural Industries Research and Development Corporation (RIRDC). The 2012 award winner was social media advocate Danica Leys who co-founded AgChatOz.

Building resilient rural communities

The Rural Support Program delivered hundreds of activities catering to thousands of rural residents over the past year in the form of training workshops, seminars and individual engagement. These were designed to prepare rural communities to better manage, plan and respond to adverse climatic events; strengthen the resilience of individuals and informal networks; and support rural communities to enhance their existing plans to respond to and recover from climatic events.

Enhancing recreational fisheries using artificial structures

The NSW DPI Artificial Reefs Project is part of a broader program to enhance recreational fisheries that also includes the deployment of fish aggregating devices (FADs) to improve recreational fishing opportunities. The program is funded from the NSW Recreational Fishing Trust. In 2011–12 the department deployed the State's first offshore artificial reef approximately 1.2 km east of 'The Gap' (South Head) in 38 m of water.

The offshore unit is the first Australian designed artificial reef and is the largest purpose-built individual artificial reef structure to be deployed in the country. It weighs over 40 tonnes, stands 12 m tall at its highest point and has a reef volume in excess of 700 m³. It is designed to remain intact for a minimum of 30 years and to withstand the high energy NSW coastal conditions.

Departmental staff are monitoring the artificial reef structure using diver surveys and advanced underwater video technology to assess the impact and effectiveness of the reef.

Enhancing recreational fisheries through fish stocking

The department continued to boost inland fish stocks for the State's recreational fishers to enjoy. Four government hatcheries at Narrandera, Port Stephens, Ebor and Jindabyne produced a variety of fish species for stocking into public waters to improve recreational fishing opportunities.

Around 3.8 million fish were stocked in 2011–12 consisting of 2.9 million trout and salmon and 0.9 million native fish (including Murray cod, golden perch, silver perch, trout cod, Macquarie perch and Australian bass). The department also ran a community-based dollar for dollar stocking program, where fish were supplied by the fishing industry for stocking into public waters. Approximately another 0.9 million native fish were released in 2011–12 by fishing clubs and local councils as part of this program.

Fishcare volunteers

The department's Fishcare Volunteer program comprised 330 volunteers across NSW in 2011–12 who are dedicated to fostering positive changes in the community's attitude towards responsible fishing practices and ethics. In 2011–12 the volunteers participated in 509 registered events, leading to personal interactions with 51 600 people and dedicating 13 000 hours of service (around 1884 days) to the program. This year:

- volunteers participated in the state-wide Fishcare Water Advisory and Food Safety campaign utilising four specialised fishcare boats, spending 70 days on the water and contacting 1400 vessels
- west of the Great Dividing Range, 88 events were undertaken leading to personal contact with 18 600 people
- volunteers and departmental education officers taught around 8000 children between the ages of 8–14 years the basics of responsible and safe fishing.

In 2011–12 the department also ran the "Get Hooked... It's Fun to Fish" primary schools education program which teaches children at an early age about the importance of aquatic habitats and introduces them to safe and responsible fishing practices. Over 5000 children participated in 2012 across 89 schools (including 38 inland and 51 coastal schools).

In 2011, 63 specialised 'schools based' Fishcare volunteers participated in 49 school incursions and excursions. These volunteers dedicated more than 565 hours of service to the program.

Ex-HMAS Adelaide artificial dive reef

The Ex-HMAS Adelaide, scuttled off the Central Coast, provides the first military dive site in NSW. The goal for the reserve is to provide a world-class recreational dive tourism attraction that will provide benefits to the Central Coast economy, while enhancing marine biodiversity and providing opportunities for education and scientific research. During 2011–12 the following key milestones were achieved in its first year of operation:

- 4846 divers explored the artificial reef in year one
- the year one reef survey showed substantial colonisation of the scuttled ship by encrusting biota and a major increase in fish abundance and species richness around the ship
- a 'virtual excursion' aimed at school students is being developed by the Central Coast Marine Discovery Centre at Terrigal and a research project is underway to investigate fish colonisation on the ship and at adjacent reefs
- an inaugural annual photographic competition was hosted by the community-based Central Coast Artificial Reef Project as part of the long-term marketing of the attraction.

Western region tourism developments

In 2011–12 the department was involved in the following developments to enhance tourism in the western region of NSW:

- revitalising the Lightning Ridge Tourist Park to contribute to outback tourism, with the addition of three tourist cabins and new ensuite facilities
- upgrading State Park facilities including new office and tourist facilities at Copeton Dam and at Mookerawa Waters on Lake Burrendong
- refurbishing restaurant and retail outlet premises located within the Line of Lode at Broken Hill
- upgrading Wee Jasper Reserve
- upgrading the Tibooburra Airport lighting system.

Public Reserves Management Fund

The Public Reserves Management Fund (PRMF) is a revolving fund that provides low-interest loans and limited grants to support the management and development of Crown reserves. The fund is governed by its own legislation.

In 2011–12 the fund reviewed practices in line with recent governance reforms. The review recommended changes to improve the fund's governance in line with best practice for managing modern grant and loan programs. Clear objectives and priorities were developed for the PRMF, consistent with the legislation and with supporting NSW 2021 goals including increasing tourism, supporting community participation and enhancing recreational opportunities.

Regulatory burden on businesses is reduced

Independent Pricing and Regulatory Tribunal waterfront tenancy rent review

The department is playing a leading role in the Independent Pricing and Regulatory Tribunal (IPART) review of the method for determining rents for domestic waterfront tenancies. It worked collaboratively throughout 2011–12 with IPART, Roads and Maritime Services and other stakeholders to promote a consistent policy and implementation timeframe commencing 1 July 2012.

Exhibited animals licensing

The department made significant improvements to the licensing of exhibited animals through revising and simplifying forms and upgrading the licensing database. Almost all licensees can now be advised of notifications by email. Licensing information also proved valuable during the management of flood affected areas.

Bovine Johne's disease

The department worked with industry and other jurisdictions to develop a revised plan for managing Bovine Johne's disease (BJD). The plan required significant changes to the technical document that coordinates actions nationally. From 1 July 2012, this will see the abolition of zones from NSW, simplifying requirements on the animal health system and making it simpler for farmers to trade while maintaining the same level of control on BJD. Associated with the changes, a National Cattle Health Statement is being developed which will be a tool for farmers trading cattle in assessing biosecurity risks.

Self-managed certification scheme for domestic market access

Both domestic and international markets impose standards on imported products to ensure that new pests and diseases do not enter the country/state as contaminants on fresh produce. Business-based certification schemes are increasingly being accepted as cost efficient alternatives to government certification for accessing markets. The department continues to work with industries to overcome market barriers and increase export opportunities for NSW products.

More than 600 businesses across NSW are now accredited under the Interstate Certification Assurance (ICA) scheme for fresh produce. The scheme gives the business responsibility for certification that the treatment processes required for interstate and overseas movement of fresh produce have occurred. The scheme reduces the regulatory burden and cost normally associated with direct certification of consignments by government inspectors.

Opportunities created to drive productivity through innovation

Development of an industry code of practice for legume inoculants

The value of legume-derived nitrogen (N) to Australian agriculture has an estimated value of approximately \$3 billion per year based on the cost of replacing biologically-fixed N with N fertiliser.

The department's Australian Inoculants Research Group (AIRG) maintains and distributes carefully selected elite rhizobial strains for use in grain and pasture legume inoculation. AIRG works with the manufacturers of legume inoculants to ensure they are compliant under a new code of practice, developed by the department with the industry. Compliant inoculants now carry a quality registered trademark logo administered by AIRG. The quality trademark helps producers identify those inoculants that have been independently tested at the AIRG ISO 9001:2008 certified laboratory.

Attracting industry investment in grain research, development and extension

Collaborative programs with industry funding bodies are a vital component of delivering research, development and extension to improve the productivity and sustainability of the State's grain industry. Agriculture NSW successfully attracted \$24 million in grant funding in 2011–12.

This funding was used to develop innovative programs in crop agronomy, breeding and crop protection in NSW. The new funding includes another five years of support for the Australian Soybean Breeding Program and the Australian Durum Wheat Improvement Program in partnership with the Grains Research and Development Corporation (GRDC). These programs will deliver high quality varieties with improved disease tolerance and water use efficiency to grain growers in NSW.

The NSW Rice Breeding and Grain Quality Partnership signed a historic agreement for a new public/private partnership with the Rural Industries Research and Development Corporation and SunRice. The agreement provides \$1.5 million a year for five years to develop new rice varieties and technologies that improve tolerance to biotic and abiotic stresses and improve grain yield and quality.

Less water for more rice

Rice is a profitable crop with a history of high water use. Over the last 20 years, research and extension has doubled rice yields per megalitre of water. Departmental research at Yanco is determining if a delay in permanent flooding can lead to further water savings without affecting crop yields. Results to date show that delaying permanent flooding can result in water savings of 21 per cent with a simultaneous increase in water productivity of up to 17 per cent. The department is now researching how rice farmers can implement these techniques to reliably deliver both water savings and increased productivity. The research is linked to the development by the department of new rice varieties that can withstand a delay before permanent flooding.

Canola molecular marker program bears fruit

Blackleg disease is the most devastating disease of canola in Australia and other parts of the world. The department is leading national research on developing molecular markers in Australian canola breeding associated with resistance to blackleg, and improved tolerance to shatter and drought, under a project jointly funded by the GRDC, the department and the University of Queensland. The project has investigated the genetic control of blackleg resistance, and identified a new generation of DNA markers associated with resistance in several populations of canola.

A suite of molecular markers linked with blackleg resistance genes and information on genetic diversity in blackleg resistance have been given to Australian canola breeding programs for the development of improved blackleg resistant canola varieties. This research has now been published in the international journal, *Theoretical and Applied Genetics*.

Crop protection through plant breeding

The development of improved crop varieties with better genetic disease resistance and reduced pesticide reliance are key priorities for improved agricultural productivity. The release in 2011–12 of the first bacterial blight resistant field pea varieties in Australia, PBA Oura and PBA Percy, was a significant milestone in field pea breeding nationally, but particularly for central and southern NSW. This disease has been a major constraint to pea growing because of its unpredictability and severity. The genetic resistance of these new varieties provides durable disease resistance, requiring no further disease protection measures. Bacterial blight screening protocols developed and implemented at the Wagga Wagga Agricultural Institute, as part of the national breeding program, were essential to the development and release of these two varieties.

In northern NSW, a new desi chickpea variety, PBA Boundary, provided growers with improved resistance to the major disease ascochyta blight, requiring less fungicide and significantly reducing the risk of crop loss from this disease. The development and communication of the appropriate disease management package associated with growing this variety ensured high adoption in its first year of commercial production. Pulses are crucial to the sustainability of cropping systems and these new varieties reduce growers' risk, improve yield stability, and importantly contribute to the maintenance of soil fertility and security of food production.

Delivery of best management practices to the grains industry

The department is the major provider of best management practice guidelines and information to grain growers and advisers in NSW. In the past year the department has been a leader in developing and delivering a range of packages. The most recent of these are *Irrigated wheat: best practice guidelines in cotton farming systems* and *Using pre-emergent herbicides in conservation farming systems* (see www.dpi.nsw.gov.au/agriculture/farm/conservation/information/pre-emergent-herbicides and www.dpi.nsw.gov.au/agriculture/broadacre/winter-crops/winter-cereals). In addition, annual flagship publications on new varieties and management, winter crop weed control and summer crop management are updated by the department.

The department is a major contributor to the *Accredited Chickpea Best Management Practices Training Courses* delivered in collaboration with industry. Departmental staff also delivered more than 35 papers at key industry forums such as the GRDC Adviser and Grower Updates program.

Through collaboration with farming systems groups and other research organisations, the department provides best management options for fallow management so that farmers can improve their nitrogen and water use efficiency.

Improving olive oil storage conditions

Work conducted by the department has shown the importance of proper olive oil storage conditions. Extra virgin olive oil is valued much more highly than other edible oils, and must meet stringent guidelines in order to be classified as 'extra virgin'. It is important that the oil is stored in conditions which will maintain the initial quality characteristics. A long term laboratory experiment conducted by the department revealed that changes in storage temperature, exposure to oxygen and exposure to light have a significant effect on the chemical and sensory properties of extra virgin olive oil.

Sometimes an oil which was initially classified as extra virgin olive oil can deteriorate to a level that is classified at a lower quality (virgin olive oil) with a significant loss in value. Through articles in olive growers' journals and meetings, the department has highlighted the results of this research and emphasised to growers, wholesalers, transporters, retailers and consumers the quality and value loss of incorrect storage of olive oil.

Helping Australian onion growers manage onion thrips

Onion thrips is the most critical insect pest of onion in Australia. Damage includes yield loss, blemishing of the bulbs, and transmission of diseases, in particular Iris Yellow Spot Virus (IYSV). Yield loss as high as 30 per cent has been reported as a result of onion thrips damage. Outbreaks of IYSV can wipe out entire onion crops.

National research projects led by the department have resulted in two new chemical management options becoming available to Australian onion growers for controlling onion thrips, ending the industry's decades-long reliance on organophosphate insecticides. As a world first, the project team has demonstrated that onion thrips infestation in stored red onions can be effectively managed with the commercially available predatory mite *Neoseiulus cucumeris* at a cost-efficient rate. The team also demonstrated the potential of the soil-dwelling predatory mite *Hypoaspis aculeifer* in controlling onion thrips in field onions.

Spring Vine Health Field Days informing vignerons

The National Wine and Grape Industry Centre located at Wagga Wagga is an alliance between Charles Sturt University, the department and the NSW Wine Industry Association. Spring Vine Health Field Days are one of the centre's key extension tools and are supported by funding from the Grape and Wine Research and Development Corporation. In spring 2011, field days were held in nine wine regions across four states and territories, delivering information to wine grape growers on a range of crop health topics.

Natural resources are sustainably managed, developed and shared to underpin current and future prosperity

Planning for agriculture in the future

The department has worked with industry and other NSW agencies to develop criteria for mapping strategic agricultural land and to define critical industry clusters as part of the Government's Strategic Regional Land Use Policy.

A survey of rural planning stakeholders across NSW was undertaken to determine their needs and level of current use of departmental resources. The client survey and an analysis of development applications helped the department to develop a communications strategy and prioritise departmental responses to land use planning issues.

Australia's first soil carbon trading pilot

In an Australian first, the department is working with farmers in central west NSW, the Lachlan Catchment Management Authority (CMA) and the NSW Office of Environment and Heritage to determine the amount of carbon that can be stored in soil and test the design of various market instruments to reward farmers for their efforts.

This participatory research is jointly funded by the NSW Catchment Action program, the department and Lachlan CMA, to develop and test market-based instruments that pay farmers for stored soil carbon. Importantly, it contributes to governments' understanding of the role that soil carbon can play in reducing greenhouse gas emissions and options for producers to participate in trading schemes.

The Catchment Action Market Based Instruments (CAMBI) pilot scheme offered farmers in the Cowra district five year contracts to store carbon in their soil using a range of management practices. Contracts have now been exchanged covering an estimated 7819 tonnes of carbon dioxide equivalents (CO₂e). Work will continue with the farmers involved over the next five years to further understand soil carbon within this range of production systems and under the different contract types.

Efficient use of water and fertiliser in citrus

The department recently participated in a major three year National Program for Sustainable Irrigation, focusing on managing 'fertigation' – the supply of water and fertiliser – in citrus. The project addressed the lack of objective public domain data to support the long term use of modern fertigation strategies under Australian conditions.

A significant output of the project has been the establishment of a research orchard to quantify the long term responses of navel oranges on different rootstocks to fertiliser delivered using modern delivery technology. Industry support in the future will be needed to take full advantage of the potential benefits of this research site. The site will serve to address issues for the citrus industry that all plant production-based industries will confront in the future; namely, the need to maximise the efficient use of mineral fertilisers.

2011–12 Fisheries Resource Assessment Workshop

The 2011–12 Resource Assessment Workshop was an opportunity for fisheries scientists, technicians and managers to evaluate the status of each of the 113 main exploited species in NSW, based on information presented by experts on each of the species. This annual workshop is the culmination of many years of research and assessment work around the State and is a key step in the production of one of the department's key outputs, the *Status of Fisheries Resources in NSW* report. The workshop is attended by Queensland and Commonwealth representatives who also present their latest findings and determinations on shared fish stocks. This process is held in wide regard around Australia, with a number of states expressing interest in replicating the process in their jurisdictions.

Research into the impact of in-stream structures on fish

Small-scale hydropower projects have been identified as a potential way to meet future renewable energy targets, but uncertainty regarding the potential risk of these to aquatic ecosystems remains a significant constraint to future developments. The department is leading a multi-national research program involving industry partners and fish ecologists and hydraulic engineers from the United States, Laos and Australia. The objective is to characterise injury and mortality of fish at in-stream structures and inform the design and operation of weirs and small-scale hydropower projects. State-of-the-art barotrauma chambers, shear flumes and sophisticated hydraulic sensors are being used to understand tolerances of native fish to a variety of hydraulic conditions.

Protecting key fish habitats and threatened species

The department is responsible for conducting environmental assessments of any proposed developments affecting key fish habitats and threatened fish or marine vegetation listed under the *Fisheries Management Act 1994*. In 2011–12 the department gave conditional approvals to over 672 developments. Conditions are used to ensure that there is 'no net loss' of key fish habitats, environmental safeguards are put in place during implementation of works and rehabilitation of sites is undertaken post construction, where required.

Helping councils and the community comply with fish habitat protection laws

Fish Friendly Councils workshops have been held throughout the State to help council work crews and managers to be more 'fish friendly' when undertaking works or maintaining council infrastructure within or near waterways. Departmental staff presented the workshops to more than 200 council staff state-wide. The workshops help council staff understand the requirements of the *Fisheries Management Act 1994* in a practical sense and include tips on how to reduce the impact on fish habitats when undertaking works. The workshops will continue in 2012–13. New advisory brochures have been released to help people who own riverbank properties, manage livestock accessing waterways or who undertake works on riverbanks to

comply with the *Fisheries Management Act 1994*. Coastal and inland versions of the brochure have been developed outlining how people can 'do the right thing' to protect riverbanks and fish habitat. The brochures will be used to assist the department to proactively raise awareness of the requirements of the Act, and can be viewed at www.dpi.nsw.gov.au/fisheries/habitat/rehabilitating/living-and-working-on-a-riverbank.

Fisheries compliance enforcement outcomes

During the reporting period, compliance with fisheries legislation was 85 per cent in commercial fisheries and 90 per cent in recreational fisheries. The 6500 offences detected in the reporting period resulted in over 2500 penalty notices issued and more than 260 matters referred for prosecution.

Over 4600 items of fishing gear were seized in total during the period including over 1000 crab traps, 800 hoop or lift nets (dilly pots) and 500 yabby traps. Over 24 000 individual fish, molluscs and crustaceans were seized by departmental fisheries officers during the period including over 9000 cockles, 2800 abalone, 1600 whelks, 1300 pipis, 1200 yabbies and various species of finfish including over 800 bream and 680 sand whiting.

Fisheries officers seized two motor vehicles and one boat used in the commission of offences during the reporting period.

New watercraft

The department invested over \$350 000 in specialist watercraft to assist in the delivery of key services, such as compliance, research and aquaculture management. Eight watercraft were replaced as part of an ongoing replacement program. New watercraft included a 6.2 m rigid hull inflatable boat for the Clarence Fisheries District to provide a safe and efficient patrol vessel for the highly valuable Clarence River prawn trawl fishery and other valuable fisheries offshore from Yamba and Iluka.

Grey nurse shark management review

A review of grey nurse shark management arrangements was conducted during 2011–2012, commencing with the release of a discussion paper, accompanied by advertising and a series of community information sessions along the NSW coast. Approximately 2500 submissions were received and analysed, culminating in the release of a *Summary of Submissions Report*. A peak stakeholder workshop was then convened during March 2012, resulting in a report with key outcomes. Final recommendations and advice are being prepared, with new management arrangements expected to be put in place later in 2012.

Endangered ecological community listing

The aquatic ecological community in the catchment of the Snowy River in NSW was listed as an endangered ecological community by the Fisheries Scientific Committee (FSC) and came into effect on 24 February 2012. The effect of the listing is to protect all native fish in the rivers, creeks, streams and lakes of the Snowy River catchment within NSW. The impoundments of Lakes Eucumbene, Jindabyne, Island

Bend and Guthega are excluded from the listing. Similarly, trout fishing is not affected as the listing only protects native fish. Fisheries NSW intends to prepare a species impact statement in 2012–13 to assess the impact of recreational fishing in the catchment and, once the statement is complete, the community will be given the opportunity to comment before final recreational fishing arrangements are put in place.

The FSC also made several other additions to the threatened species schedules of the *Fisheries Management Act 1994* during 2011–12 including:

- *Hadrachaeta aspeta* (a marine worm) as a species presumed extinct
- *Microrchestia bousfieldi* (Bousfields marsh-hopper) as a vulnerable species
- *Euastacus dharawalus* (Fitzroy Falls Spiny Crayfish) as a critically endangered species
- *Sphyrna mokarran* (Great Hammerhead) as a vulnerable species
- *Sphyrna lewini* (Scalloped Hammerhead) as an endangered species.

Fish habitat restoration actions

Despite significant flooding across NSW, fish habitat restoration work was completed at 142 sites. This work led to a boost in fish populations through 140 hectares of wetland under improved management and 220 km of river with improved fish passage. Much of the work has been carried out in partnership with councils, Catchment Management Authorities and recreational fishers.

Aquatic reserves

There are 12 aquatic reserves in NSW, established to conserve marine biodiversity and provide representative samples of our varied marine life and habitat. Aquatic reserves also have valuable research and educational roles. The staged repeal of the Fisheries Management (Aquatic Reserves) Regulation 2002 was postponed pending the completion of the independent scientific audit of NSW marine parks. Notifications for six aquatic reserves in Sydney have been remade for a further three years. This maintains existing management arrangements, ensuring ongoing protection for fish and marine vegetation.

The 2.8 km² marine extension at Maitland Bay was added to Bouddi National Park in November 1971 and forms part of the NSW representative system of marine protected areas. The area has high biodiversity values and has been shown to have greater species richness and diversity than equivalent areas where fishing continues. Following consultation with recreational and commercial fishers in 2011–12, the fishing closure has been renewed until 2014.

Independent scientific audit of marine parks

Amendments to the *Marine Parks Act 1997* have imposed a temporary moratorium on the alteration of existing marine park sanctuary zones, for a period of up to five years. The Act requires the Minister for Primary Industries and the Minister for the Environment to initiate an independent scientific

audit of marine parks and to consider and respond to the audit report in writing before the moratorium can be lifted.

The *Report of the Independent Scientific Audit of Marine Parks in New South Wales* was carried out and released in February 2012 and can be viewed at www.marineparksaudit.nsw.gov.au. The report calls for significant change to reform the management of the broader NSW marine estate and reorganise science for the NSW marine estate under an independent scientific committee. The Ministers have invited public submissions on the report and its recommendations. Following consideration of community feedback, the government will formally respond to the report in 2012–13.

NSW Algal Management Strategy

Most algae are safe and are a natural part of aquatic ecosystems. However, some can produce toxins that are damaging to humans, domestic animals and livestock. These algae can be found in freshwater as well as brackish and marine waters.

The NSW Algal Management Strategy is administered by the department and supported by a State Algal Advisory Group and nine regional coordinating committees. These committees provide warnings and advice to the public, and maintain an extensive network of algal monitoring sites throughout NSW.

A total of 32 water bodies across NSW were under red alerts for some period of 2011–12. The wet summer meant many rivers had high flows which prevented algal blooms. Many blooms were brief, lasting only one to two weeks, but several persisted for 30 weeks or longer.

Improving Sydney's river and catchment health

During the year the Office of the Hawkesbury–Nepean was involved in projects to improve the health of the river system. The most significant was the \$87 million Hawkesbury–Nepean River Recovery Program which was successfully completed in September 2011 and funded by the Australian and NSW Government and stakeholders.

The program included the successful installation of water meters for 97 per cent of licensed water extraction in the catchment. The program also assisted landholders to develop and fund 187 nutrient-smart on-ground works projects; increased water efficiency at 132 non-agricultural sites; and provided a continuous source of recycled water for playing fields for schools and sporting groups in the Windsor area.

Hydrogeological landscapes project

The department implemented a project to provide hydrogeological landscapes (HGL) information at the catchment scale to inform the NSW Catchment Action Plans upgrades and deliver natural resource information to the 13 Catchment Management Authorities (CMAs). In 2011–12 the department completed a new program to understand the western portion of the Central West CMA, with 40 different HGLs developed for the flat alluvial and colluvial landscapes. This has been a new application of the HGL framework.

The Murray–Darling Basin Authority has acknowledged in national forums the utility of the HGL concept, and its ability to work across different spatial scales.

CAP upgrades project

The Catchment Action Plan (CAP) upgrades continued to be a key focus for the department, which worked with CMAs and agencies to help finalise the draft Central West and Namoi CAPs under the pilot CAP upgrades program. Both CAPs were endorsed by the government and submitted to the Minister for Primary Industries for approval. The remaining 11 CAP upgrades also commenced during 2011–12 and are due for completion in 2013. The upgraded CAPs will guide investment in natural resource management across the NSW catchment regions.

Securing NRM investment funds

Securing and delivering State and Commonwealth funding for CMAs and State agencies to undertake strategic on-ground natural resource management activities continued to be a focus for the department. In 2011–12 the department delivered the following investments in natural resource management:

- \$101.8 million to CMAs to support CMA operations and to implement CAP landscape priorities
- \$2.9 million to NSW natural resource management agencies to carry out strategic projects of state-wide significance.

This funding was sourced from State and Commonwealth Government grant funds comprising:

- \$39.6 million for CMAs from NSW consolidated funds
- \$26.9 million for CMAs from Catchment Action NSW funds
- \$35.3 million for CMAs from Commonwealth Caring for our Country funds
- \$2.9 million for State agencies from Catchment Action NSW funds.

The department also administered investments by the Commonwealth of competitively won project funds including:

- the announcement of additional Commonwealth funding under the *Caring for our Country 2012–13 Business Plan* following a competitive bidding process, with NSW projects due to receive \$4.9 million (or 42 per cent of total national funding) and CMA projects accounting for \$3.1 million
- the announcement of Commonwealth funding of \$5.2 million to be provided to CMAs in 2011–12 and 2012–13 to undertake bioregional assessments to improve the Commonwealth's understanding of water and biodiversity assets in priority mineral and gas exploration regions
- the coordination of a state-wide bid of \$816 860 for Commonwealth funds for CMAs to undertake flood environmental rectification works for Commonwealth investments adversely affected by the 2011–12 NSW floods.

Dune Management Plan at Birubi Beach Resort

The Dune Management Plan at Birubi Beach Resort will allow rehabilitation of dune vegetation on the adjoining Crown land, securing the proposed development from sand drift hazards and ensuring that the developer meets the costs associated with the long-term management of this site.

The finalisation of this plan in 2011–12 reflects three years of negotiations between the developer, Port Stephens Council and Crown Lands.

Safe, healthy and biosecure industries

New diagnostic methods for bacterial threats to plant biosecurity

Many of the biggest threats to the biosecurity of Australia's plant industries are bacterial, but difficulties in identifying these bacteria can seriously delay incursion management and affect market access. Departmental scientists recently completed a national collaborative project that focused on species of *Xanthomonas* bacteria that infect a wide range of host plants including citrus and cotton.

The project analysed the functional proteins and metabolites of these bacterial species and used the information to identify genetic signatures that differentiate the key pathogenic strains. New diagnostic targets have been identified and validated that differentiate organisms to the levels of specificity required. These diagnostic targets will translate to improved incursion response because their greater specificity and reliability reduce turnaround time.

Determining how many species of exotic fruit flies in a particular complex

The four pest fruit fly species within the *Bactrocera dorsalis* complex are among the most threatening invaders of Australian horticulture and dominate industry threat lists. These species look almost identical, even to experts, and the best available genetic tests cannot pick up any differences between three of the four. Researchers from the department have been part of an international team that used a range of morphological, behavioural and molecular methods to determine how many species are really within this group. The results indicate that three of these are actually just one biological species, whilst the fourth is a separate but very closely related species. These results will simplify diagnosis and incursion management and response, if any of the group were to be detected in Australia.

Lettuce crop protection toolkit

Lettuce integrated pest management (IPM) is an intelligent approach to managing insect, weed, and disease pests affecting lettuce, using pest biology, natural enemies, routine monitoring and targeted pesticides when needed. The department has released a lettuce crop protection toolkit DVD which is the culmination of 13 years of research, development and extension by the department and other collaborating organisations. It features video case studies of seven lettuce growers describing what IPM is on their farm, what works for them and what advice they have for other growers. The DVD also brings together a wealth of

information in the form of factsheets, posters, field guides, books, research reports and newsletters.

Pacific oyster breeding

The department, Pacific oyster breeders and the CSIRO evaluated the potential to breed Pacific oysters with resistance to Pacific Oyster Mortality Syndrome (POMS). The research showed differences in the infection rates of some families of oysters following POMS outbreaks. Pacific oyster breeding lines are being tested to determine their capacity to survive POMS, to confirm a genetic basis for survival and to assess the potential to breed POMS-resistant oysters.

Operation Shepherd – complying with NLIS requirements for sheep

Industry compliance with the National Livestock Identification System (NLIS) for sheep was the target of a joint operation involving the department's Agricultural Compliance Unit, NSW Police Force Rural Crime Investigators and the Livestock Health and Pest Authorities. Operation Shepherd monitored compliance with NLIS for sheep at eight priority and second tier sheep saleyards for a total of 19 sale days between April and October 2011.

Of the 346 433 sheep sold on those days, only 1697 sheep were recorded as not tagged, an overall tagging compliance rate of 99.5 per cent. Fourteen penalty notices were issued to repeat and/or serious offenders and over 280 warning letters were issued to first time offenders.

Over the seven months of Operation Shepherd there was a noticeable improvement in compliance, mainly as a result of increasing awareness at saleyards and related media coverage. The results of Operation Shepherd have helped to inform debate about the performance of the NLIS for sheep.

Reducing cattle tick infestations

Following on from the large reduction in new cattle tick infestations achieved in the previous year, 2011–12 saw a further reduction of 20 per cent in new cattle tick infestations detected in NSW. Of the 51 new infestations detected, only four resulted in stock losses due to tick fever. All of the cases were traced back to the introduction of stock from Queensland, where tick fever is more common.

The National Livestock Identification System (NLIS) database has been extremely useful in tracing cattle movements involved in cattle tick investigations. This information is used in combination with on-property investigations and interviews with stock owners, as well as other documentary evidence such as treatment records and waybills, to assess the likelihood of cattle tick spreading.

Protecting the community from Hendra virus

Between 30 June and 28 August 2011, ten horses on eight properties in north eastern NSW died due to infection with Hendra virus. The infection was detected in samples submitted to the State Diagnostic Laboratory at the Elizabeth Macarthur Agricultural Institute. In all cases the infected horses were exposed to flying foxes or flying fox waste in a paddock situation. All properties with infected horses were quarantined and immediate tracing was

undertaken to identify other potentially infected animals. At-risk animals were monitored and tested until animal health authorities were confident they were not infected. Property quarantines were lifted when decontamination and testing programs were completed.

Extensive communication through the media, internet and social media was used to keep veterinarians, horse owners and the broader community informed of developments. Key activities included a widespread media relations strategy incorporating: metropolitan, national and international media outlets; weekly e-newsletter; up-to-the-minute Twitter updates; public information meetings in affected regions; industry liaison; and a targeted advertising campaign. Veterinarians in particular were targeted for training in the use of the correct personal protective equipment.

Despite the unprecedented number of Hendra virus infections detected in horses in 2011, no people in contact with the sick/dead horses were infected and there was no spread of Hendra virus infection from one property to another.

Paramyxovirus in pigeons

Pigeon paramyxovirus was detected in Australia for the first time in Victoria in August 2011 and is now considered endemic around Melbourne. The disease, which is closely related to Newcastle Disease in poultry, may cause very high mortalities in domestic and feral pigeons and was also responsible for the death of a native spotted dove and a collared sparrow hawk. A stakeholder engagement program has been implemented to heighten awareness among pigeon fanciers. To protect NSW flocks, restrictions have been placed on the entry of pigeons, pigeon eggs or equipment used in association with pigeons from Victoria. One pigeon loft in Sydney became infected in May 2012 after the illegal introduction of a pigeon from Victoria. The owner elected to euthanase all of his birds and the disease has not been detected elsewhere in NSW.

Low pathogenic avian influenza in ducks and turkeys

Low pathogenic avian influenza virus was detected in NSW in a commercial duck flock where the H4N6 subtype was present and later in two commercial turkey flocks where the H9N2 subtype was detected.

In both cases the virus did not contain the H5 or H7 subtypes that can change into the highly pathogenic avian influenza virus that is of greatest international and domestic concern. The department worked closely with NSW Health to control the outbreaks and address potential health concerns. Surveillance that followed the detections did not find the virus on other farms.

Rapid response to abalone threat

In November 2011 the department responded to a report of a shipment of live abalone received at a Sydney seafood facility that was thought to have been sourced from premises in Tasmania infected with abalone viral ganglioneuritis (AVG). This disease had not been detected in NSW before and has never been detected in the wild abalone fishery. AVG affects green lip, black lip and hybrid abalone but has no human health implications.

The department initiated emergency response protocols and put in place an importation order under the *Animal Diseases (Emergency Outbreaks) Act 1991* to restrict the importation of live abalone into NSW from Victoria and Tasmania. Eradication of the disease involved de-stocking and decontaminating 47 premises in the Sydney metropolitan area that were found to be infected.

The department is working with Tasmanian and Victorian authorities to identify potential improvements to biosecurity that may enable resumption of the live abalone trade into NSW.

Invasive Animals Cooperative Research Centre funding

Pest animals are one of the greatest threats to biodiversity and primary production in NSW and cost the wider Australian economy \$1 billion each year. This was recognised in the successful bid by the department and its partners for a five year extension to the funding for the Invasive Animals Cooperative Research Centre. This will create an investment of \$72 million with national and international collaboration between 26 partners. Departmental researchers will lead a number of projects including:

- increasing the effectiveness of rabbit biocontrol and conventional control measures
- wild dog and fox control strategies
- new technologies for pest fish detection and catchment recovery after carp control
- controlling emerging pest outbreaks, including mice plagues.

Vertebrate pest conference

The 15th Australasian Vertebrate Pest Conference, hosted by the department, attracted 354 delegates and exhibitors, including representatives from all states and territories and 36 international participants. Academic, government, industry, community and student participants discussed the impact of vertebrate pests on productivity and biodiversity through symposia on topics such as Aboriginal wildlife management, human-wildlife conflicts, fertility control in pest management, community engagement and pest eradication on islands.

Inaugural Ralph Hood Award to Dr Deborah Finlaison

Dr Deborah Finlaison, Veterinary Virologist at the Elizabeth Macarthur Agricultural Institute, was the inaugural recipient of the Ralph Hood Award sponsored by Animal Health Australia. The award recognises Dr Finlaison's contribution to animal health in Australia, particularly her research on the novel Bungowannah virus in pigs and her role in the diagnosis of diseases and export certification.

The award honours the memory of Ralph Hood, a former chief executive officer of Animal Health Australia, and recognises the contribution of a young scientist in improving the national animal health system in Australia.

NSW Wild Dog Strategy

New South Wales took a giant step forward in the strategic management of wild dogs with the development of a NSW Wild Dog Management Strategy for 2012–15. This process has been a successful collaboration between Biosecurity NSW and other key stakeholders in the 'frontline' of dog management in NSW.

The objective of the strategy is to minimise the negative impact of wild dogs on primary production, land managers and the community. The strategy aims for state-wide community engagement to achieve zero level predation at the local level. Other key objectives of the strategy include:

- to provide a framework for the implementation of wild dog management in NSW, consistent with the NSW Invasive Species Plan; and
- to clarify processes for the preparation and implementation of wild dog management plans across the State.

Preventing tilapia from entering and establishing in New South Wales

The department worked collaboratively with Fisheries Queensland and the Murray–Darling Basin (MDB) Authority to stop the pest fish tilapia from entering and establishing in the MDB and NSW. Tilapia are known to occur in southern Queensland and have been recorded in the four Queensland catchments adjacent to the MDB boundary. The department undertook social research in northern NSW and southern Queensland to determine awareness and community attitude towards tilapia and has used this information to develop an education package that includes advisory materials and a series of 'train the trainer' workshops.

The second phase of the social research evaluated the education program and measured its performance in raising awareness of tilapia and in changing community attitudes to the pest. The results showed the importance of broad-based community education programs in raising awareness of introduced pests such as tilapia.

Animal disease surveillance highlights

Animal disease surveillance activities resulted in the investigation of more than 200 cases of priority animal diseases over the past 12 months. More than 5000 laboratory samples were analysed to define the animal disease status of NSW for domestic and international market access purposes.

Significant surveillance achievements in 2011–12 included:

- defining the limits of the bluetongue zone for live cattle export purposes
- conducting surveillance for mad cow disease to allow access of meat to the European Union
- detecting cattle ticks and cattle tick fever in the north of the State before the disease could become widespread
- defining the impact of benign theileriosis in cattle
- monitoring the incidence of cattle abortions to maintain bovine brucellosis freedom status

- detecting Hendra virus in horses early
- detecting flying foxes with Australian bat lyssavirus
- ruling out suspected foot-and-mouth-disease on a number of occasions
- detecting low pathogenic avian influenza in poultry
- accrediting nearly 900 sheep flocks as *Brucella ovis*-free and 860 dairy herds as free of the virus causing enzootic bovine leucosis.

Emergency preparedness workshops for veterinarians

Maintenance of a skilled animal health surveillance system is an important objective for the department. Biosecurity NSW delivers workshops for veterinary practitioners and specialist livestock health rangers to update their technical skills on disease detection and diagnosis, sample collection, and entry and exit biosecurity. The workshops also build linkages between private and government veterinarians and strengthen professional networks in rural areas. All sessions were fully subscribed in 2011–12.

New South Wales prepared for exotic pests and diseases in apples

‘Be aware... act early’ is the banner headline of a three piece set of biosecurity placemats on fire blight, apple leaf curling midge and European canker presented to pome fruit growers and industry representatives at biosecurity workshops held in each of the main NSW apple production districts. The placemats and awareness material are supported by exotic pest alert Primefacts available at www.dpi.nsw.gov.au/biosecurity/plant/exotic-pest-alerts.

The ‘Be aware... act early’ message was helpful immediately, with suspicious twig dieback symptoms reported on a large block of ornamental Manchurian pears in a remote non-commercial area. While the subsequent investigation proved negative for fire blight, it demonstrated the benefits of increased awareness of diseases and the early reporting of suspicious symptoms.

The State’s apple industry and the department have also worked collaboratively to formulate a plan to reduce the risks of exotic pests and diseases being introduced into the local industry, while still complying with World Trade Organisation rules.

Learning to live with myrtle rust

Since its first detection on the NSW Central Coast in April 2004, exotic myrtle rust has continued to spread in coastal districts of NSW. Following initial attempts to eradicate the disease, the focus has now changed to long term management as myrtle rust becomes increasingly naturalised and establishes itself in various ecological niches across Australia.

New South Wales, Queensland and Victoria have worked together to develop information and tools to enable industries and communities to mitigate the impacts of the disease in urban, primary production and natural environments. Comprehensive information on myrtle rust management for all stakeholders is available at www.dpi.nsw.gov.au/biosecurity/plant/myrtle-rust.

Centre for Biosecurity at the Elizabeth Macarthur Agricultural Institute

The government’s \$57 million Centre for Biosecurity at the Elizabeth Macarthur Agricultural Institute at Menangle opened this year. The funding for the centre is an investment in the protection of the State’s multi-billion dollar agricultural industries from the devastating effects of pests and diseases well into the future.

Construction was completed in April 2012, over 12 months ahead of schedule and on budget. Over 140 jobs were created during the construction phase and local suppliers were engaged on many aspects of the project.

The new facilities provide over 5000 square metres of laboratories, including high level containment laboratories capable of handling large scale emergency animal and plant disease outbreaks. The biosecurity laboratories are staffed by over 150 highly qualified scientists and technical staff and are the State’s front line laboratory defences for detection of and response to exotic diseases.

Grains pest and disease surveillance

For the first time, NSW has established surveillance programs for eleven exotic insects and diseases of grains across the grain growing regions of NSW. Early detection of exotic pests and diseases is critical for their containment and eradication. Crops targeted include wheat, barley, oats and canola. Surveillance is being conducted by both government and private agencies involved in fieldwork, field trial research and stored grain handling and research. The work is coordinated by the department as part of the national Grains Farm Biosecurity Program.

Managing anaemia in cattle

Theileria orientalis causes anaemia and death in calves and susceptible adult cattle and is an increasing problem for cattle in NSW. New molecular diagnostic tests for *Theileria orientalis* developed at the Elizabeth Macarthur Agricultural Institute have proven to be more robust across a large number of samples and more sensitive than existing methods in clearly detecting the major *Theileria* subtypes. This work was part of a project funded by Meat & Livestock Australia that confirmed the presence of three major *Theileria* subtypes (*Ikeda*, *Chitose* and *Buffeli*) in Australia, with the *Ikeda* subtype more consistently associated with outbreaks of disease despite its limited distribution.

Livestock owners and veterinarians will benefit from this project through a better understanding of the regional epidemiology of the disease and from greater knowledge of the risk factors associated with the disease at the local herd level. A Primefact (www.dpi.nsw.gov.au/biosecurity/animal/info-vets/theileria) has also been published to provide farmers with information about the disease.

Bovine trichomoniasis

Bovine trichomoniasis is a protozoal venereal disease that causes infertility, abortions and intrauterine infections. Following industry consultation, a revised policy has been developed under which properties where the disease is detected will not be placed in quarantine though the disease will remain notifiable. This will allow for greater ownership by farmers as they work with their veterinarians to manage and eradicate the disease.

***Cysticercus bovis* risk management**

The department implemented a program that reduces the risk of *Cysticercus bovis* entering the food chain, by auditing sewage treatment methods and tracing abattoir detections of the disease. *Cysticercus bovis* causes bovine cysticercosis, a disease of cattle which results in cysts about the size of a grain of rice in the muscles of cattle. Apart from affecting the quality of the beef and the resultant possible trade implications, ingestion of these cysts can result in human infection.

Bluetongue virus project

Bluetongue disease is an insect-borne, viral disease that can affect sheep, goats, deer and cattle, with sheep the most seriously affected species. Departmental scientists at the Elizabeth Macarthur Agricultural Institute are working on new technologies for the diagnosis of bluetongue virus, including the rapid identification of biting midges from the genus *Culicoides*, the vector species in Australia. Preliminary studies to investigate the sensitivity of these assays have shown that it is possible to identify individual midges of one species in large collections containing many other midge species and other insects. The next stage of the project is to refine the assays to detect and identify individual serotypes of bluetongue viruses in animal blood and insects.

Better tools to manage ileitis in pigs

Research at Elizabeth Macarthur Agricultural Institute has led to the development of new diagnostic tests to better manage ileitis in pigs that is associated with *Lawsonia* infections. The project, funded by the Pork Cooperative Research Centre, has delivered a high throughput quantitative polymerase chain reaction platform to quantify the number of *Lawsonia* organisms shed in faeces. The test is now being used in commercial herds. Use of this test will help producers decide the most cost-effective treatment for pigs with ileitis and will quantify the efficacy of vaccination, antibiotic medication and improved hygiene to control ileitis and reduce production losses across the industry.

Guidelines for the housing of animals in scientific institutions

The department has developed a series of evidence-based guidelines for the housing of animals used for research. The guidelines are based on evidence from the scientific literature on the physiological and behavioural needs of each species. The latest guidelines in the series are on mice, and distil the significant amount of literature on mouse physiology and behaviour into recommendations. The guidelines have been used to improve standards of animal

housing in research establishments. The animal housing guidelines, developed in conjunction with the Animal Review Research Panel, can be found on the Animal Ethics Infolink website at www.animaletics.org.au/policies-and-guidelines/animal-care.

National animal welfare standards and guidelines

National standards and guidelines for the land transport of animals have been developed and agreed. Biosecurity NSW has also developed a code of practice that will be adopted into Schedule 2 of the Regulation under the *Prevention of Cruelty to Animals Act 1979* and implement the standards in NSW. Final drafts of the national sheep and cattle standards and guidelines and the associated regulatory impact statements are also in preparation. The department's leadership in the management of the national animal welfare standards project for exhibited animals achieved major milestones by receiving endorsement from the national Animal Welfare Committee, the Australian Animal Welfare Advisory Committee and the national Zoo and Aquarium Association.

Development of a new risk-based management option to minimise spread of the noxious wild caught Pacific oyster

The department is leading the development of a new risk-based management option to minimise inter-estuary spread via oyster industry shipments of the wild caught Pacific oyster, a Class 2 noxious fish in NSW. The first stage of consultation with the NSW oyster industry on the new risk-based option is taking place between May and September 2012, with implementation subject to agreement in the following year.

Rollout of new livestock health management system

The department implemented a new livestock health management system (LHMS) across the State to assist Livestock Health and Pest Authorities veterinarians to manage livestock health and disease surveillance activities. The LHMS is a web enabled database that centrally holds information on livestock health including disease and chemical residue information, treatments, quarantine requirements and management advice. Information in the database will be used to support market access applications, understand disease trends and manage emergency disease outbreaks.

Coordinated disease surveillance activities help demonstrate to our trading partners that we are free of many diseases that affect agricultural industries across the globe. This gives NSW producers a competitive edge and opens markets that many other countries cannot access.

Department responds to record flood event

At the end of 2011 and throughout the start of 2012, widespread heavy rainfall led to significant rural flooding across 75 per cent of NSW. Areas affected included the north coast, the central north, north west, far west and southern parts of the State. It has been described as one of the top three floods ever recorded in NSW.

The department established a State control centre at Orange, a number of local control centres across the State (Wollongbar, Tamworth, Dubbo, Wagga and Griffith) and forward command posts at a number of other sites. Department staff also provided assistance at State Emergency Service operations centres and evacuation centres across the State.

The department managed media and communications to ensure clear messages were provided to flood affected rural communities and primary producers. The department's public information strategy included a daily segment on ABC Country Hour, local and metropolitan media outreach, community service announcements with the State Emergency Service and an active social media campaign to ensure the timely delivery of alerts and information.

The department airlifted over 15 000 sheep, delivered over 83 tonnes of fodder to stranded stock, cared for over 330 evacuated companion animals and undertook surveillance checks on over 368 000 sheep and cattle. At the height of the response the department was managing 12 helicopters per day involved in response activities.

Over 180 staff from the department and the Livestock Health and Pest Authorities were involved in the flood response. A number of participating and supporting organisations including NSW Farmers' Association and the RSPCA assisted the department throughout the six months of the response. This demonstrates a significant collective commitment to supporting farmers and other members of the community during times of emergency.

Roadside weed campaign

In 2011 the department launched a major roadside billboard campaign targeting weed awareness across NSW. The campaign is 'NSW – No Space 4 Weeds' and the message is 'Make a difference: at home, at work, at play'. In 2012 this awareness program produced four billboard signs distributed at 18 sites across regional NSW to educate the general public about the ways in which weeds can spread and how the community can assist. Learn more about 'NSW – No Space 4 Weeds' (NS4W) at www.dpi.nsw.gov.au/agriculture/pests-weeds/weeds/no-space.

Review of the Noxious Weeds Act 1993

The department completed a statutory review of the *Noxious Weeds Act 1993*, and new measures have now been passed by Parliament to strengthen the legislation and help farmers and other weed managers tackle problem weeds across the State.

The new measures will help reduce the spread of weeds from other states by bolstering the department's compliance powers to manage noxious weeds. The changes follow an extensive consultation process with stakeholders on how weed management in NSW could be improved.

Energy and regional water supplies and services are reliable, efficient and sustainable

The National Water Initiative

The National Water Initiative is a comprehensive strategy being implemented by the Australian Government to improve water management nation-wide. The NSW Government is a partner in the initiative, which was endorsed by the Council of Australian Governments (COAG) in 2004.

In response to the aims of the initiative, the department worked with the Commonwealth on the development of a common national registry system to improve licence information and water trading. The Commonwealth also funded the implementation in NSW of the National Water Compliance and Monitoring Framework with additional staff for on-ground monitoring of compliance with licence conditions.

A national hydrological modelling platform is also being developed to establish a consistent framework for water resource modelling. Initial model development is occurring in NSW.

Murray–Darling Basin Plan

About 75 per cent of NSW, including nearly all NSW land west of the Great Dividing Range, lies within the Murray–Darling Basin. An overarching strategic and statutory water plan is being developed for the basin's water management by the Murray–Darling Basin Authority for the Commonwealth Government.

The draft plan released in November 2011 proposed lower diversion limits, referred to as 'sustainable diversion limits', for the majority of surface water sources across the NSW basin. This would require a total reduction of 2750 gigalitres from current levels of surface water extractions across the basin, or some 30 per cent. The Commonwealth Government has undertaken to fund the reduction in diversions (bridge the gap) essentially through the purchase of water licences from irrigators but also with some water efficiency works and measures. The department coordinated the NSW Government response to the draft plan which incorporated the key issues arising from a range of stakeholder consultation meetings.

A revised draft plan was released by the authority on 28 May 2012 and detailed negotiation is underway.

Water recovery infrastructure projects in the basin

In 2008 under the Murray–Darling Basin Agreement which established the basin plan process, the Commonwealth Government approved in principle the allocation of \$708 million to the NSW Government for infrastructure projects. On 4 June 2012 after four years of negotiation, almost \$500 million in funding from the Commonwealth was secured for the following projects:

- the Basin Pipe Project, providing up to \$137 million for projects that reduce river losses by converting open domestic and stock supply systems to pipes
- the NSW Metering Project, providing up to \$221 million to upgrade the accuracy of water metering

- the Healthy Floodplains Project, providing up to \$50 million to license floodplain extractions and improve the management of water on floodplains, including through modifications to floodplain structures
- the Irrigated Farm Modernisation Project, providing up to \$92 million to invest in farm water use efficiency infrastructure and build the resilience of irrigation communities.

Pilot projects were already underway for the farm modernisation and metering projects. Work commenced on the broader projects immediately on the signing of the funding deeds. Water savings generated by the projects will offset the reductions in extraction limits required under the Basin Plan and therefore also the volumes of water licences the Commonwealth will buy back from NSW irrigators.

Water shepherding

To meet the environmental outcomes of the Basin Plan, the Commonwealth is seeking to be able to ‘shepherd water’ – to move water it holds under its water licences through catchments to specific environmental assets or to provide for downstream environmental needs. However this needs to take account of losses and impacts on other water users. The Commonwealth provided the department with \$1.95 million to investigate the potential for water shepherding. A draft of the proposed arrangements was made available for public comment in May 2012. Information is available on the NSW Office of Water website at www.water.nsw.gov.au/Water-management/Water-recovery/Water-shepherding/Water-shepherding.

The Living Murray Initiative

The Living Murray Initiative is one of Australia’s most significant river restoration programs. Established in 2002 as a partnership between the NSW, Victorian, South Australian, ACT and Commonwealth governments, it is coordinated by the Murray–Darling Basin Authority. The initiative has recovered almost 500 gigalitres of water to help improve the health of six iconic wetland sites along the Murray River and included the construction of various works and measures to improve environmental outcomes.

A fishway to improve fish passage was completed at the Edward River offtake in December 2011 and construction of another fishway at Stevens Weir on the Edward River is underway. Departmental scientists have commenced surveys of fish populations along the Edward River to assess the effectiveness of these new fishways.

Lake Victoria, located in the south-west corner of NSW, is a natural freshwater lake that is culturally important to the local Aboriginal people, has historical significance to the wider Australian community, and is valuable water storage in the Murray–Darling Basin. The department manages the land at a number of stations adjacent to the lake, under the Murray–Darling Basin Authority cultural heritage program. In 2011–12, 20 burial sites were protected on the northern shore of the lake in consultation with the Barkindji Maurara Elders and with the employment of local Indigenous youth.

Snowy releases

The Snowy Initiative was established to achieve significant improvements in environmental flows into the Snowy and Murray River systems. The Commonwealth, New South Wales and Victorian governments committed to fund and commission water efficiency projects to return 212 gigalitres (GL) (or 21 per cent of the average natural flow) to the Snowy River and 70 GL to the Murray River. The majority of the water recovery has now been achieved.

The largest annual environmental release under the initiative occurred in spring 2011 and was managed by the department. 84 GL was released in October 2011 into the Snowy River from Jindabyne Dam and around 18 GL into the upper Murrumbidgee River below Tantangara Dam to replicate natural spring flows. The key objective of these spring events was to scour the beds of the rivers to remove accumulated sediment and debris. The department undertook a comprehensive series of studies to measure changes to water quality, channel shape, and fish and invertebrate numbers. This found that peak flow rates were sufficient to scour the fine sediment and chlorophyll-a levels thus improving habitat quality. The information will be used to assist in optimising the timing and rates of future water releases.

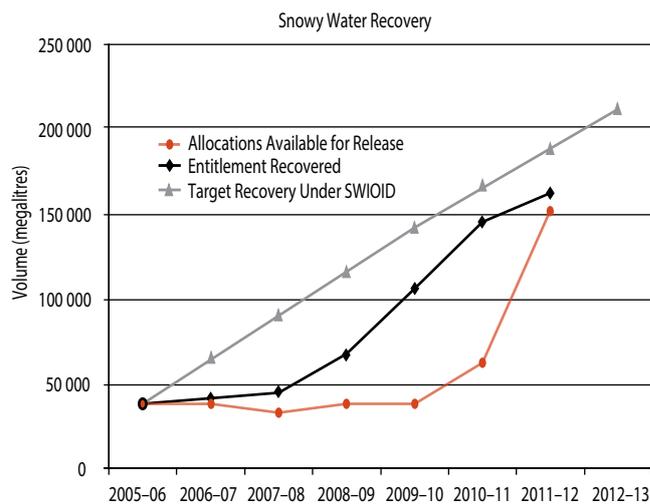


Figure 1. Environmental water targets, water savings and water allocations to the Snowy River, 2005–06 to 2012–13

Cap and Pipe the Bores Program

The Great Artesian Basin (GAB) is one of the largest underground water resources in the world, underlying one quarter of NSW and extending into Queensland, the Northern Territory and South Australia.

The NSW Cap and Pipe the Bores Program is a partnership between the State and Commonwealth governments and landholders to rehabilitate the GAB by replacing free-flowing artesian bores and bore drains with capped bores and efficient reticulated pipelines.

During 2011–12 construction commenced on thirteen new water supply projects, saving 4607 megalitres per year of water, eliminating 548 km of bore drains and installing 842 km of pipelines.

Salt interception schemes

Salt interception schemes are large-scale groundwater pumping and drainage projects that intercept saline water flows. The salt interception works across NSW, Victoria and South Australia pumped around 75 000 megalitres of saline water from groundwater tables, resulting in about 750 000 tonnes of salt being kept out of the Murray River during the year.

The department continues to manage a number of salt interception schemes and salinity monitoring infrastructure on behalf of the partner governments.

Water sharing plans

During 2011–12 the Greater Metropolitan Region (groundwater) and Greater Metropolitan Region (unregulated river) water sharing plans and ten inland water sharing plans commenced. At 30 June 2012, over 95 per cent of water extraction in NSW was covered by statutory water sharing plans. This brings all water users within the licensing system of the *Water Management Act 2000*, providing the benefits of greater security of water entitlements, specific rules to provide for the environment and more opportunities for water trading.

The intention is to have all the inland water sharing plans completed by late 2012 prior to the commencement of the Commonwealth's Basin Plan (which is scheduled to begin in early 2013). Once the Basin Plan is gazetted, all inland plans on subsequent renewal are required to be consistent with its provisions.

During the year a series of workshops were held in the west and north of the State with local Aboriginal communities. The workshops were intended to help Aboriginal communities understand the water sharing plan process as well as to obtain feedback on how plans will impact on their communities. An information manual, *Our Water Our Country: An information manual for Aboriginal people and communities about the water reform process*, was produced to assist in the development of partnerships to improve understanding of Aboriginal economic and cultural opportunities in relation to water.

The first round of water sharing plans commenced in NSW in 2004 and are due for renewal in 2014. To prepare for the renewal process, a project is underway to evaluate the appropriateness, performance and effectiveness of the plans against socio-economic, environmental and cultural outcomes.

Allocating water and managing flood flows

The department is responsible for determining water availability and announcing annual water allocations for licence holders. Full water allocations were announced by mid to late spring for 2011–12 across all regulated river catchments in NSW and, in addition to full allocations, over 105 announcements of access to supplementary flows were made. Communiqués were published during the year updating water users on likely water availability.

For the second year in a row, the department, in collaboration with State Water, safely steered large volumes of flood water through the Menindee Lakes system and downstream to South Australia.

Over 4000 gigalitres (or about eight Sydney Harbours) of flood water was released from the lakes to protect infrastructure, minimise the social and economic impacts of flooding and provide positive environmental outcomes, whilst optimising resource availability into the future. From December 2011 to May 2012, ten communiqués were published to inform communities of flow conditions, operations at Menindee Lakes, and the outlook for future flood flows. This ensured the timely evacuation of properties which were going to be inundated and appropriate property and stock management.

Modelling and advice to support planning, monitoring and assessment

During the year, a three year research project commenced across the NSW Murray–Darling Basin on the interaction between groundwater and surface water. Different levels of surface water and groundwater exchanges occur in different catchments and information about the extent of water exchange is essential in setting extraction limits in water sharing plans.

In 2011–12 the department finalised work on the first draft of a NSW river condition index. This represents the first time that a state-wide spatial snapshot of riverine conditions has been developed at a scale usable for regional reporting. The index results will be incorporated in the next *State of the Environment Report*, and will form the primary tool for ongoing reporting of river conditions for NSW.

Part of the project involved the completion of Riverstyles® mapping across NSW. This allows a state-wide assessment of river types, and their geomorphic condition and recovery potential. The project has also developed spatial layers depicting instream values, and risks to instream values, from both extraction and other physical impacts. These layers are used by the department for the development and evaluation of water sharing plans, as well as by Catchment Management Authorities for priority setting for investment. The project was jointly funded by the National Water Commission.

Providing water for the environment

The environmental flow rules in water sharing plans and water held under environmental water licences contributed to good environmental outcomes during the year. In addition to the substantial flow releases in the Snowy, substantial watering of key environmental assets occurred including:

- in the Murrumbidgee, delivery of some 98 gigalitres (GL) as a pulse flow to provide improved habitat for southern bell frogs and native fish and restore aquatic vegetation and a further 22 GL delivered to the bottom third of the North Redbank floodplain for river red gum forest and woodland restoration

- delivery of 40 GL of Commonwealth environmental water and 110 GL of water supplied by the government to the Macquarie Marshes to improve system connectivity and support habitat for a wide variety of wetland dependent species, including threatened species and migratory birds
- flood flow releases to the Great Darling Anabranch via Packers Crossing provided significant stream and wetland system benefits as well as economic benefit to landholders, with the filling of Lake Nearie, a nature reserve, and almost all of the significant lakes along the length of the anabranch
- release of 1600 GLs from Chaffey Dam across a week long event in May to improve river health by mimicking natural flows.

The department installed additional gauging stations between Redbank Weir and Balranald on the lower Murrumbidgee to assess the impact of the end-of-system flow rules in the water sharing plan, and developed hydraulic modelling to measure wetted habitat.

A further project initiated during the year was the development of a floodplain inundation model using satellite imagery linked to hydrological flow modelling. This will provide high resolution information on river flows and wetland inundation and has already been used to identify the additive effect of environmental water releases to natural river flows in the mid-Murrumbidgee wetlands.

Water quality management

Cold water pollution is an artificial decrease in the temperature of water and commonly occurs downstream of large dams due to thermal stratification within the dam, coupled with the release of the lower cold water layer through outlets located towards the base of the wall. The effect of cold water pollution on native fish spawning and recruitment is of particular concern as the lifecycles of fish are finely tuned to natural daily and seasonal variations in temperature.

The department coordinates the State's strategy in relation to cold water pollution. Six real time temperature loggers and 30 standalone temperature loggers were installed at sites upstream and downstream of major dams. The data from these will be used to develop temperature release curves for multi-level offtake dams. Monitoring around Burrendong Dam is being undertaken before construction of a floating curtain aimed at mitigating cold water pollution.

'Blackwater' can occur under both drought and flooding conditions and is a natural event. Decaying organic matter uses oxygen, darkens the water and places stress on fish and other aquatic biota, potentially leading to fish kills. In a joint project between the NSW Office of Water, NSW Office of Environment and Heritage, Murray Catchment Management Authority, NSW Department of Primary Industries, Murray–Darling Freshwater Research Centre, and the Murray–Darling Basin Authority the use of remote telemetered dissolved oxygen sensors is being trialled to provide real-time monitoring of potential blackwater events. The sensors are located at ten telemetered gauging stations in the Murray,

Darling and Murrumbidgee Rivers. The aim is to provide an early warning system for dropping oxygen levels so that water managers can better control water quality impacts and water users can be alerted to emerging water quality problems.

Aquifer Interference Regulation and Policy

The Government's Strategic Regional Land Use Policy requires the development of an Aquifer Interference Regulation that will tighten the control of mining and petroleum exploration impacts on groundwater. The first stage of the Regulation took effect on 30 June 2011. This requires new mining and petroleum exploration activities that take more than three megalitres per year from groundwater sources to hold a water licence.

A draft Aquifer Interference Policy, developed following discussions with peak stakeholders, was publicly exhibited from March to early May 2012. Over 500 public submissions were received.

Water licensing

The department assesses, issues and manages licences to access water; work and use approvals to extract water; and approvals for activities on waterfront land including riverine corridors. Licence holders range from large water utilities, irrigation corporations, councils, individual irrigators, industry and mining operators to rural landholders accessing domestic water.

The major water and power utilities include Sydney Catchment Authority, Hunter Water Corporation, Sydney Water Corporation, State Water Corporation, Delta Electricity, Macquarie Generation, Eraring Energy and Snowy Hydro. Together with the irrigation corporations in the south-west of the State, the total water entitlement of these organisations is more than 5300 gigalitres per year.

During the year 100 licensing operations staff, spread over 16 regional centres, assessed and determined 5547 applications including:

- 2004 approvals for water supply works and use under the *Water Management Act 2000*
- 3305 licences for access to surface and groundwater under the *Water Act 1912*
- 238 controlled activity approvals for works in riverine corridors.

Water trading

New South Wales leads the way nationally in water trading – the buying and selling of water entitlement licences and annual water allocations. Water trading promotes more productive and efficient use of water, assists entitlement holders to adjust to changes in product markets and water availability, and can occur within a catchment and state and between catchments and states where the water source is connected.

A permanent trade involves the transfer of a water access licence to another party or the sale of a part of the licence share and these transactions must be recorded on the State's water access licence register. In 2011–12 there were

1321 permanent transfers undertaken under the *Water Management Act 2000*, totalling 761 515 megalitres of entitlements. This does not include trades within irrigation corporations, private irrigation districts and irrigation trusts. A temporary trade involves the buying or selling of annual water allocations between licensed water users. There were 2258 temporary trades during the year resulting in the movement of 1 748 225 ML between water accounts.

Water compliance

The department obtained a commitment of Commonwealth funding of \$16.7 million over five years to implement the National Framework for Compliance and Enforcement Systems for Water Resource Management. This has seen:

- the implementation of a more rigorous risk-based compliance monitoring program, including the recruitment of regionally-based officers to coordinate the monitoring program and deal with alleged breaches
- the establishment of best practice compliance tools including a review of compliance policy and decision support tools and procedures
- an improved communication strategy, including increased levels of public education to better understand the requirements of water legislation.

The department completed a number of prosecutions during the year including:

- a grazier found guilty of taking of water during a restriction period in the Lachlan Valley imposed during the extreme drought conditions being experienced at the time in mid 2010 – the Condobolin Local Court imposed fines and costs totalling \$9581
- a landholder pumping water from the Yass River without a licence and on a separate occasion pumping water from the Yass River when his licensed water meter was not working – the Yass Local Court imposed fines and costs of \$11 558
- an irrigator found guilty of taking groundwater while his water meter was not working – the Deniliquin Local Court imposed a fine and costs totalling \$3581
- a company found guilty of failing to comply with a direction to remove an illegal dam – the Armidale Local Court imposed a fine and costs totalling \$58 324.

In 2011–12 the department received and assessed 460 alleged breach reports, allocated 445 for investigation and finalised 372 investigation reports.

Water monitoring networks

In 2011–12, 50 surface water and 44 groundwater monitoring sites were installed to better monitor the State's water resources and meet the needs of the new water sharing plans. The following table shows total operational monitoring sites. In the same time period 22 surface water and 14 groundwater sites were discontinued.

The NSW Office of Water holds in its three integrated water databases most of the State's information on water resources, with records of river flows and groundwater levels extending back more than 100 years, as well as the largest range of water quality and biological information in NSW. The databases have been recently updated with the aid of Bureau of Meteorology funding.

Real-time data collection

A large number of stream, groundwater and metering sites are telemetered to provide real time data. Currently telemetered are some 758 river sites, 9 weather stations, 244 groundwater sites and 832 metering facilities. Real time data is also collected from other agencies bringing the total number of real time sites handled to over 1900. This enables the previous 24 hours data to be collected from the sites across the State in about 20 minutes. This data provides critical assistance to the Bureau of Meteorology, State Water and emergency services in relation to flood warnings and flood operations that directly protect lives and properties. The system is meeting or exceeding its target of having 95 per cent of data available on the internet by 9 am daily.

National water accounting

Under the National Water Initiative, a national standard has been drafted to ensure a more cohesive approach to the way Australia manages, measures, plans for, prices and trades water. Building on previous pilot accounts, the department is producing general purpose water accounts for all major NSW water sharing plan areas.

During the year reports were produced and published for the regulated components of the Murrumbidgee, Namoi–Peel and Macquarie catchments. These provide a consolidated and detailed account of the water resources available and the management of those resources for 2011–12.

Total operational monitoring sites

	2006–07	2007–08	2008–09	2009–10	2010–11	2011–12
Surface water – continuous sites*	933	949	1040	1031	1080	1108
Groundwater – continuous sites	650	677	669	723	789	819
Grab sample water quality sites	427	359	317	309	617	880
Groundwater – manual sites	3913	3162	2958	3014	2510	2585

* Includes continuous water quality sites.

Water quality analysis

The department's water laboratory analysed over 8000 samples during 2011–12 to provide data for algal and water quality monitoring and evaluation programs. During 2011–12 major advances were made in the management of water quality and algal (phytoplankton) data by installing a new data system to better integrate water quality with hydrographic and spatial data. This will be expanded to add biological data.

Groundwater drilling

The department continued to provide specialist services to government agencies and communities for water-well drilling, particularly for very deep bores. Significant drilling projects this year included:

- three new town bores for Walla Walla, Gulgong and Lightning Ridge
- four new artesian bores and sealing eight old bores as part of the Cap and Pipe the Bores Program
- establishing a test production bore and monitoring bores for the University of New South Wales at Wellington as part of the National Centre for Groundwater Research and Training
- continuing coring through aquiclude in the Liverpool Plains for the University of New South Wales Water Research Laboratory to determine hydraulic properties of the clays.

Guidelines for assuring future urban water security

Variable climatic weather patterns in NSW will affect water availability and the security of some town water supplies. Guidelines are being prepared by the NSW Office of Water to help NSW local water utilities plan for and assess the impact of variable climatic weather patterns on the secure yield of their urban water supplies. These guidelines are based on the findings of a pilot study that examined the impact of variable climatic weather patterns on the estimated water security in the year 2030 of 11 regional water supplies. It is anticipated that the guidelines will be released in late 2012.

Infrastructure funding

The Country Towns Water Supply and Sewerage Program provides financial support to local water utilities to provide water supply and sewerage services to country towns in NSW. Assistance is provided for the capital cost of works to address the backlog in water supply and sewerage infrastructure. The identified backlog relates to the infrastructure necessary to meet the demand, loads, service standards and regulator requirements that existed when the program was launched in 1996.

During 2011–12 the program provided \$59 million to enable:

- the completion of major sewerage projects at Lithgow, Wallerawang, Taralga, Cowra, Trundle, Tullamore, Clarence Town, Nambucca and Iluka
- the completion of major water supply projects for Tumbarumba and Lake Cargelligo

- the provision of \$19.5 million for emergency drought relief projects across the State, including the Wingecarribee to Goulburn 'Highland Source' pipeline, the Merri-Abba to Lake Cargelligo pipeline and the Woodstock to Cowra pipeline.

Aboriginal Communities Water and Sewerage Program

Access to clean drinking water and the safe disposal of wastewater are critical to the health of Aboriginal communities, and to closing the gap between Aboriginal and non-Aboriginal people.

The NSW Aboriginal Land Council and the government are working together to improve water and sewerage services to 62 discrete Aboriginal communities across NSW. From July 2008 more than \$200 million will be invested over 25 years on the construction, maintenance and operation of water and sewerage infrastructure in these communities.

The NSW Office of Water consults with local Aboriginal land councils and local water utilities to develop service agreements through which utilities corporations or other service providers take responsibility for the day-to-day operation and maintenance of water and sewerage systems. Seven long-term service agreements have been executed so far, and 24 interim service agreements are in place. As a result of the program, more than 4000 Aboriginal people are now receiving a better water supply or sewerage service.

At the 2012 NSW Aboriginal Health Awards, the Aboriginal Communities Water and Sewerage Program was the winner of the Healthy Lifestyles Award as well as the prestigious Minister's Award for Excellence in Aboriginal Health.

Soil Conservation Service

The Soil Conservation Service's consulting expertise (SCS Consult) achieved record sales for the year at \$31.5 million. Whilst demand for SCS Consult's services was strong, heavy rains on the eastern seaboard in early 2012 slowed down the progress of many projects.

In the first half of 2012 the operational plant was under-utilised due to excessively wet soil conditions and this is reflected in the Soil Conservation Service (SCS) Works team's financial result. The destructive rain events in February 2012 in the Riverina and the North West Slopes and Plains led to significant farm infrastructure damage and soil erosion. The latter half of the financial year saw local SCS Works teams at capacity repairing soil conservation earthworks and structures on landholder's properties.

The SCS accredited integrated management system was externally audited for compliance and was successfully renewed for a further three years. The implementation of the SCS externally accredited integrated management system for safety, environment and quality and its internal cost control continue to support its financial result. SCS also provides its clients with low cost and effective solutions for environmental protection.

Our services meet client and customer expectations

National Horticultural Research Network (NHRN) leadership

The department leads the Primary Industries Standing Committee (PISC) National Research Framework's citrus research in Australia. Dareton Primary Industries Institute is conducting nationally funded projects on new citrus variety evaluation and rootstock research. A large range of new citrus varieties are currently under assessment in different citrus growing regions of Australia to determine their productive and market potential. Seven farm walks and fruit displays were held to introduce the new varieties to 220 citrus growers and industry representatives, with events held in five states.

The department is also leading the PISC National Research Framework's research into leafy vegetables, Asian vegetables, melons and protected cropping industries.

Orchard plant protection guide still an industry favourite

The *Orchard plant protection guide for deciduous fruits in NSW 2011–12* was released in July 2011. This annual publication continues to be a favourite amongst NSW fruit growers and those working in the crop protection industry. The current edition followed on from the successful launch of the 50th anniversary edition in 2010–11.

This year the authors have conducted a survey of readers and the results will be used to ensure that the content of future editions remains of value and interest to deciduous fruit producers across the State.

Crown Lands business centre – roads disposal

The establishment of the Roads Business Centre in Newcastle commenced this year. Crown roads are now closed and disposed of through the business centre. During 2011–12 the centre received \$11.8 million in roads-related income and 1300 completed roads applications. The business centre began a centralised mail pilot. This process enhanced client service for Crown Lands customers through a consistent and improved level of administrative service.

Aboriginal land claims

In 2011–12 there were 484 Aboriginal land claims determined, with 25 834 claims remaining in the backlog. The average time taken to process claims that can be granted is 4.42 years; to process claims that can be part granted and part refused is 7.16 years; and to process claims that are refused is two years. The average times are affected by many variables such as the complexity of the claim, the amount of land claimed, whether the claim is over freehold, national park or State forest, the need to reference interest holders and the accuracy of the departmental systems. Therefore, the average times provide only limited indication of the time it will take to determine a specific Aboriginal land claim.

Major events

The department provided support to the NSW Wine Industry Association to help promote quality NSW wine product and encourage sales of NSW wine. Activities supported included the NSW Wine Festival (Sydney), NSW Wine Awards and the 'Ask for it' campaign.

The department was the major sponsor of the Forage event as part of FOOD Week which attracted thousands of visitors to the central west of the State to sample quality food and wine produce. At the event, departmental staff promoted a better understanding of food and wine production in the region and the services provided by the department towards ensuring the sustainability of competitive primary industries in NSW.

The department also had a display at the Sydney Easter Show, distributing information about key services as well as key messages such as the importance of consumers supporting NSW's producers and their products. The new edition of the publication, *Delve magazine*, was distributed at the show.

Enhanced opportunities for the community to participate in decision making

Landcare Support Program

The development and implementation of the *Landcare Support Program Strategic Business Plan 2011–2015* has been a significant achievement in 2011–12. This program is delivering a tailored action plan for Landcare in NSW, with funding of \$500 000 per annum for four years to 2014–15.

Implementation of the Landcare Support Program is overseen by the Landcare Support Program Steering Committee, ensuring ongoing input to the delivery of this program from the Landcare community and Catchment Management Authorities. Opportunities for Landcare practitioners to explore new ways to develop partnerships and to extend the work of Landcare groups were also provided during the Landcare Regional Facilitators Conference, held in June 2012.

Men's Sheds Memorandum of Understanding

Men's Sheds aim to provide an environment to help men remain active in the community for longer, supporting their physical and emotional well being.

Crown Lands has developed a memorandum of understanding (MoU) with the Australian Men's Shed Association that seeks to assist the establishment of Men's Sheds on Crown land where appropriate. There are currently 33 Men's Sheds on Crown land in NSW and 200 state-wide. The sheds on Crown lands are predominately located in regional areas such as Maitland, Parkes, Taree, Ulladulla, Morpeth, Griffith, Oberon, Dubbo, etc.

The MoU, signed by the Deputy Premier in May 2012, aims to streamline processes and communication between the government and the community to ensure these important projects get the support they deserve.

Industry Action Plan for Agriculture

The department has invited key stakeholders across the agricultural value chain to participate in the development of a joint industry/government Industry Action Plan for agriculture. This plan being developed under the auspices of the NSW Industry and Productivity Council will identify strategies to be implemented by both industry and the government to improve sustainability, innovation and productivity of the agriculture sector.

Land and Water Advisory Panel

The Land and Water Advisory Panel has been established as a key forum for community, stakeholder and government discussion and collaboration on natural resource management issues in NSW.

The Land and Water Advisory Panel facilitated broad stakeholder consultation on the draft Murray–Darling Basin Plan. The chair of the panel was highly visible and accessible to interested stakeholders during the rounds of regional consultations on the draft Murray–Darling Basin Plan. This enabled the panel to conduct broad stakeholder consultation which united the view of the community, stakeholders and agencies. This advice was used when developing the government’s submission on the proposed Murray–Darling Basin Plan.

Community confidence in our services is increased

New technology to deliver information

Innovative ways of delivering information to the grains industry are paramount in responding to changing grower demographics and the explosion in new communication technologies such as smartphones and tablets. In an Australian first, the department developed and launched the *Variety Chooser* app which allows growers and advisers to access the latest crop data in the paddock and input a range of crop factors to get information on the best crop variety for their own unique situation. The app can be accessed at <http://itunes.apple.com/au/app/cropmate-varietychooser/id476014848?ls=1&mt=8>.

The app is an innovative new tool that uses data from the department’s flagship annual crop management guides. The app has been downloaded 1600 times since its release and about 10 per cent of growers now have the app on an i-device. Current surveys indicate 30 per cent of growers have an i-device. The trend toward growers owning smartphone technology is rising rapidly.

Digital content for fisheries compliance

The department is providing more information about fisheries compliance outcomes as a deterrent effect and to engage with the community using digital content, such as:

- including a new feature on the department’s fisheries compliance web page showing a comprehensive annual summary of enforcement outcomes including details of seizures, common offences detected, major compliance operations, significant outcomes, court results, Fishers Watch and details on new patrol vessels

- posting four new videos on the new Fisheries NSW YouTube channel providing information on fishing laws such as measuring fish, crustaceans and abalone, and rules regarding the illegal use of cast nets (due to the high level of non-compliance previously detected with this type of gear)
- releasing a number of ‘tweets’ on the department’s Twitter account regarding information about fishing closures and seasons, rules and significant apprehensions.

Future plans/directions

In 2012–13, the department will:

- adopt an integrated response to priority issues identified by the 14 sectoral and 8 cross sectoral research, development and extension strategies developed for the Primary Industries Standing Committee in collaboration with other industry investors and regional farming systems groups
- expand the Sustaining the Basin Irrigation Farm Modernisation Program to include the Macquarie, Cudgegong, Namoi and Peel water management areas, and benchmark on-farm energy use concurrently with water use efficiency improvements to develop a full picture of the impacts improving efficiency has on irrigation farm businesses
- oversee the construction of a new dairy research facility at the department’s Elizabeth Macarthur Agricultural Institute to house a 24-bail automatic milking rotary (a DeLaval AMR™), valued at over \$1 million, enabling world-leading research into integrating voluntary milking with automatic robotic systems in pasture-based dairies for large herds
- address the State’s heavy dependence on imported seafood by researching improved technologies for the sustainable production of marine finfish and encouraging investment in the sector
- rigorously assess threats to marine biodiversity along the NSW coast to provide more sophisticated guidance about the need for, and locations of, spatial management units
- lead new research, as part of the Invasive Animals Cooperative Research Centre, into the feasibility of using a virus to control the ever-increasing numbers of carp in NSW rivers
- implement key findings and recommendations for reshaping the commercial fishing industry emanating from the *Independent Review of Commercial Fisheries Policy, Management and Administration*, beginning by establishing new consultative mechanisms and undertaking intensive wide-scale consultation within 18 months
- develop strategies, policies and plans to implement the government’s response to the *Report of the Independent Scientific Audit of Marine Parks in New South Wales* to sustainably manage the marine environment
- lead the development of a whole-of-government biosecurity strategy for NSW that will clearly define the role of respective government agencies in biosecurity, propose new models for funding related activities,

- and articulate a more inclusive role for the broader community in maintaining biosecurity
- support a review by an inter-agency steering committee of Crown lands management, aiming to develop a contemporary legislative framework and improved financial, governance and business models for Crown lands, increasing the benefits and returns from Crown lands to the State and the NSW community, with recommendations due to be delivered in 2013
- continue a four year \$50 million program of repairs and maintenance of maritime assets at various locations along the NSW coast
- upgrade the remaining 11 Catchment Action Plans as whole of government and community regional plans
- continue rationalising the management of NSW cemeteries and crematoria
- ensure a final Murray–Darling Basin Plan that provides balanced social, economic and environmental outcomes for NSW and pursue water infrastructure initiatives that bridge the gap to the new extraction limits in the Basin Plan

- complete water sharing plans that provide a long term and secure basis for water allocation and business decisions
- roll out the mapping of strategic agricultural land across the State, with draft Strategic Regional Land Use Plans of the Central West and Southern Highlands regions expected to be published by the end of 2012 and then the Western, Alpine and Murrumbidgee regions in 2013–14
- develop a NSW Food Plan that identifies the key food systems in NSW, documents the considerable commitment across government to ensuring food security for our community, and brings agency programs together in a whole-of-government approach to advise and inform the community and key stakeholders
- complete the Industry Action Plan for agriculture, building a partnership between industry and the government and outlining a vision and 10 year development strategy including two and five year goals.

NSW DPI performance

Service Measures	Units	2009–10 Actual	2010–11 Actual	2011–12 Forecast	2011–12 Revised
Farmers attending PROfarm training activities	no.	5142	3719	4500	3000 ¹
Publication of primary industries research-based innovations in scientific journals ²	no.	n.a.	832	945	792 ³
Pre-commercial lines and varieties delivered for uptake by private breeding and seed companies	no.	6	7	6	6
Native fish stocked in NSW freshwater	mill	2.8	2.2	2.2	1.8 ⁴
Habitat restoration sites	no.	150	123	120	117
Fisheries compliance actions ⁵	no.	2211	2743	2275	2520
Biosecurity agreements in place ⁶	no.	26	26	28	28
Pest and disease monitoring programs in place	no.	40	40	41	41
Staff trained for major exotic pest and disease response ⁷	no.	280	290	310	529
Water sharing arrangements in place or commenced	%	54	62	86	77 ⁸
Volume of sewerage effluent recycled in non-metropolitan NSW	GL	39	37	41	41
Water supply and sewerage projects completed (cumulative)	no.	385	466	482	482
Gross revenue collected from Crown land tenures ⁹	\$m	64.7	68.9	60.0	58.9

¹ Reduced demand brought about by the wet seasonal conditions, with farmers reluctant to commit to formal courses due to increased farm duties.

² This service measure was first reported in 2010–11 and includes agriculture and fisheries research publications.

³ Reduction due to realignment of priorities.

⁴ Prevailing environmental conditions in 2011–12, including the summer floods, reduced departmental and private hatchery production capacity, resulting in lower than forecast results.

⁵ Compliance actions include prosecutions and self enforcing infringement notices.

⁶ Biosecurity agreements refer to government/government and industry/government agreements outlining roles and responsibilities and cost sharing arrangements.

⁷ Includes staff in Livestock Health and Pest Authorities and other parts of NSW Trade & Investment trained by NSW DPI.

⁸ Completion of plans has taken longer than expected due to complex issues needing to be resolved with water users in a number of water sources.

⁹ The wording of the measure has changed to more accurately capture all revenue sources.

INDUSTRY, INNOVATION AND INVESTMENT DIVISION



Nature and scope of activities

The Industry, Innovation & Investment Division supports businesses and industries to increase trade, attract investment, connect to research excellence and stimulate innovation, creating employment and increasing competitiveness. It also provides support for regional NSW, regulates and advises the hospitality and racing industries, and supports the development of creative and diverse arts and cultural sectors for economic benefits and to enrich communities.

The division has five branches:

- **Innovation and Industry Policy** undertakes the analytical, stakeholder engagement, strategy development and relevant program management work required to support key industry sectors in NSW, with a focus on increasing innovation and productivity.
- **Investment and Export Services** helps to grow economic wealth and create jobs in NSW through the promotion of the State's capabilities in priority sectors, attracting and facilitating investment in new or expanded operations in NSW, and supporting NSW exporters seeking to expand internationally.

- **Office of Regional Development** provides strategic support to regional businesses and communities to achieve the government's regional economic development objectives.
- **Arts NSW** provides arts policy and funding to build a dynamic and creative State which values artists and our cultural heritage, and works to ensure that the State's economy is strengthened by the capacity of creative industries to generate wealth and create jobs.
- **Office of Liquor, Gaming and Racing (OLGR)** develops, implements and ensures the integrity of the regulatory framework across NSW for activities related to alcohol, licensed clubs, charitable fundraising and gambling.

Key challenges

During the year, the high Australian dollar, international competition and weak consumer confidence provided significant challenges for NSW industry. The manufacturing industry and other trade-exposed industries such as tourism were especially affected. Local cost structures, when accompanied by a higher Australian dollar, made these industries less competitive internationally. The defence industry also faced the challenge of global markets contracting as governments in Europe, the USA and Australia imposed expenditure constraints in an attempt to rebalance national budgets.

Although the high dollar affected exporters' confidence and international competitiveness, the department observed a trend towards exporters rethinking business models and looking at new markets. For example, many companies are focusing on opportunities within international supply chains. While trade liberalisation in emerging markets has opened up opportunities for exporters, understanding how to do business in a target country and finding the right business partner to ensure effective market penetration remained a challenge for many exporters. The department, through its International Exhibition and Mission Program and export capability building activities, continued to assist companies tackle some of these challenges.

The government established independent, industry-led taskforces to develop Industry Action Plans to position key sectors of the State's economy for strong growth, innovation and productivity over the next decade. The department contributed significant resources to supporting six taskforces to develop the plans.

A challenge for the division was influencing across government for a business-friendly regulatory environment that encourages industry and businesses to grow and innovate successfully, through reducing red tape and barriers to growth and investment for business. Initiatives include input to the review of the NSW Government procurement system and sector-specific initiatives relating to financial services.

The department supports the development of a resilient arts and cultural sector, maximising return on government investment and growth in self-generated revenue and philanthropy. In 2011–12 the department delivered strategic reform through the distribution of arts funding, improving services, increasing the effectiveness of infrastructure support policy, strategic work on cultural venues, working collaboratively with the State's cultural institutions on strategic and policy matters, and increasing cultural tourism in NSW. Work continued on the development of the Walsh Bay arts precinct, and the incorporation of new and emerging technologies influencing the sector, along with activity to support and develop creative industries in NSW.

The department continued to encourage safe business activity in the liquor, gaming and racing industries through the development of regulatory frameworks that support world-class industries that meet community standards. Gaming machine regulation has been a key issue for all Australian jurisdictions. NSW has been an active participant in this work through the Council of Australian Government's Select Council on Gambling Reform. The Select Council's terms of reference include the development of a national response to the Productivity Commission's *Gambling* report, with a report expected by the end of 2012. Key issues include gaming machine pre-commitment, dynamic warning messages for gaming machines, and automatic teller machine withdrawal limits for gaming venues. NSW highlighted emerging issues which have now also been given prominence in discussions, including online gambling and gambling advertising.

2011–12 saw an ongoing need to resolve administrative and regulatory issues between NSW and the bordering states of Victoria, Queensland and South Australia, as well as the Australian Capital Territory. A Cross-Border Commissioner was appointed in February 2012 to streamline decision-making on cross-border issues.

Major outcomes achieved

Growth in total business investment and exports

Infrastructure

The government's focus on creating a pipeline of motorway, port and rail infrastructure projects and the opportunity to be involved in public-private partnerships (PPPs) attracted interest from major corporations from Europe and Asia to invest in NSW. The corporations included Ferrovial, Concesiones de Infraestructuras de Transporte (Cintra), Cosentino Group and China Rail 15. The department provided support to these global companies to establish offices in NSW, employ overseas and local staff, and engage a wide range of service providers to enable the companies to pursue tenders and infrastructure projects.

A number of these companies provided substantial input through the industry engagement process associated with the North West Rail Link. Innovative input from individual companies and consortia over a nine-month period allowed refinement of the project's scope prior to the commencement of the procurement process.

The department sought further input from global companies when it conducted a number of forums on infrastructure opportunities in NSW throughout the year. In July 2011 the department briefed 25 major corporations attending the NSW Korean Business Forum to explore opportunities in the sector. A similar format was followed in August 2011 when the department held discussions with major Japanese investors.

In February 2012, the Kankeiren study group from the Kansai region of Japan met representatives from NSW Trade & Investment and the Australia Japan Business Cooperation Committee in Sydney to review Australia's experience with PPPs in infrastructure projects. A reciprocal visit to Japan in March 2012 focused on exploring opportunities for Australian companies to participate in Japanese infrastructure projects using the PPP format.

ICT

In 2010–11 the government provided the foundation funding for the creation of the Australian Centre for Broadband Innovation (ACBI), a research partnership between the Commonwealth Scientific and Industrial Research Organisation (CSIRO) and National ICT Australia (NICTA). During 2011–12, various projects progressed:

- ACBI created a Sydney-regional network on which high-speed broadband applications can be tested

- work began, in collaboration with the University of New England, on demonstrating the value of high-speed broadband in operating SMART farms to improve the productivity, environmental sustainability, safety, workflow and social/business support networks on Australian farms (with 'SMART' standing for 'sustainable, manageable and accessible rural technologies')
- the Australian Government announced funding of \$2.4 million over two years for an ACBI collaboration with the National Museum of Australia on a 'Museum Robot' to be trialled at the Kiama Library.

NSW Government grant monies also funded the Digital Productivity Showcase launched by NICTA at the Australian Technology Park during the year. This state-of-the-art development space will support collaboration between research organisations, small and large; government; and vendors, creating next generation digital productivity tools and applications.

Assisted by advice from the department on their expansion, Indian ICT companies, Tech Mahindra and Mahindra Satyam (currently merging), announced that they would create hundreds of new jobs in Sydney over the next five years.

During the year, the department organised an IBM defence briefing for small and medium enterprises (SMEs). IBM, which is one of the Commonwealth Department of Defence's prime contractors, provided SMEs with access to 'hard-to-find' information on how they could participate in defence contracts.

CeBIT Australia 2012

The NSW Government is CeBIT's official Australian partner for this annual event through to 2013. Now in its 11th year, CeBIT Australia is the leading ICT exhibition and conference in the Asia Pacific region, attracting 32 573 visitors and over 500 exhibitors. In 2012 Sydney welcomed more than 1600 international delegates from 37 countries.

As part of its agreement with the department, CeBIT Australia has created an International Partner Country Program that builds government-to-government relationships around the event. Indian Prime Minister Singh accepted an invitation from Australia's Prime Minister for India to be the CeBIT Australia Partner Country for 2012. India is a priority market for NSW. Prime Minister Singh was represented by his Minister of State for Communications and Information Technology, Sachin Pilot, and a 70 strong diplomatic and business delegation, providing the opportunity to develop trade and bilateral relations between the two countries.

The department profiled eight innovative NSW technology companies and eight collaborative solutions consortia members at a government stand. These co-exhibitors have forecast strong sales, investment and partnership outcomes from both local and international markets as a result of their participation.

The NSW Deputy Premier joined Indian Minister Pilot, German Ambassador to Australia, Dr Christoph Müller, and Ms Jackie Taranto, Managing Director of Hannover Fairs

Australia, for the official opening ceremony of CeBIT on stage at the Sydney Opera House. With over 1200 industry leaders in the audience, the Deputy Premier announced the second round of collaborative solutions consortia that had been awarded funding under the Collaborative Solutions Program. The consortia, each led by a NSW company, will work with departmental stakeholders to improve productivity within the department.

Sports services and infrastructure

In 2011–12 the department continued to promote the expertise of NSW companies and specialists delivering major international sporting and business events, including the Olympic, Asian and Commonwealth Games and international expositions.

Sydney's pre-eminence as an events location was promoted, supporting the objectives and plans of Destination NSW, Business Events Sydney and other agencies seeking to attract international conferences and events. For major events staged in NSW, the department developed business leveraging programs.

The Australian International Sporting Events Secretariat (AISES), a partnership between the NSW, Queensland and Victorian governments, assists Australian companies to engage commercially with international events organisers, host governments and bidding agencies.

As part of the department's International Exhibition and Mission Program, the department led an AISES business mission to Brazil promoting NSW and Australian expertise in the lead-up to the 2014 Football World Cup and the Rio 2016 Olympic and Paralympic Games. New South Wales is a leader in this specialist sector, with strong capability in events bidding, events management, sustainability and events legacy. Ten NSW companies participated in the mission. The department also focused on opportunities arising from the London 2012 Olympic and Paralympic Games and the Glasgow 2014 Commonwealth Games.

The department assisted and advised more than 120 companies and specialists in the sector. Many of these are included in the *Winning Edge Directory*, printed and published on the AISES website and promoted globally. The directory's third edition was published in 2011, showcasing Australian expertise in event precinct and venue design, venue operations, spectator and technical services, event security, readiness and logistics, games-time operations across athletes, the business of sport, information services, event presentations and ceremonies.

Renewable energy

Renewable energy is a growing sector for NSW and is driven by the national target of 20 per cent renewable energy generation by 2020.

New South Wales has an abundance of clean energy resources and clean energy projects currently being reviewed by the Department of Planning and Infrastructure, including numerous wind energy proposals. New South Wales also has over 400 megawatts of installed solar photovoltaic capacity, making it one of the largest rooftop

markets in Australia. NSW Trade & Investment has worked closely with dozens of global clean energy companies, resulting in a stream of investment by new entrants. Some of the key outcomes in the past year include:

- US-based First Solar, a world leader in solar systems, locating its regional headquarters in Sydney
- multinational corporations such as Recurrent Energy, Schüco and Fotowatio Renewable Ventures (FRV) choosing Sydney as headquarters for their Australian operations.

New South Wales will also host Australia's largest solar projects in Nyngan and Broken Hill after the announcement that AGL had been selected as the successful proponent in the Australian Government's Solar Flagship Program. These two projects will generate \$450 million in investment for regional NSW and provide employment opportunities, including up to 450 construction jobs.

Professional services (including financial services)

As markets have contracted in Europe and the USA, NSW has been viewed as a safe place in which to weather the global uncertainty. The State is seeing continued interest from firms to settle in NSW.

A number of banks secured approval from the Australian Prudential Regulatory Authority to establish branches in Sydney. These included Taiwan Cooperative Bank (the second largest bank in Taiwan by asset size), Taiwan Hua Nan Bank, (Taiwan's largest bank) and the Bank of Communications (one of China's largest banks).

Sydney won the Australian Government tender to establish the Centre for International Finance and Regulation. The NSW Government worked with Sydney-based universities and institutions to secure this Centre of Excellence, to further enhance Sydney's position as an international financial hub.

In March 2012, the department hosted the inaugural annual forum under the Shanghai–NSW Financial Services Memorandum of Understanding, aimed at developing both cities as major international financial centres.

Manufacturing (including defence)

The department actively pursues investment opportunities in the manufacturing sector. In 2011–12 key manufacturing projects attracted by the department included:

- Coca-Cola Amatil establishing a PET bottle manufacturing plant in Eastern Creek, investing \$57 million and creating 28 new jobs
- Cookson Plibrico (iron furnace linings) relocating to new premises in Port Kembla, investing \$200 million and saving 100 jobs
- Ventis (heat transfer technology) expanding operations in NSW, investing \$2 million and creating 150 new jobs.

One of Australia's largest defence contractors, Thales Australia, will establish its new Australian headquarters at Sydney Olympic Park, retaining 500 jobs in Sydney.

Shipbuilder Forgacs Engineering secured additional work on the Royal Australian Navy's Air Warfare Destroyer project with infrastructure support from the NSW Government. Forgacs is now building 44 ship hull blocks for the Navy.

Creative industries

The department helped attract a number of creative projects to NSW:

- the animated feature film, *LEGO*, which will employ over 200 people and inject up to \$48 million into the NSW economy
- *The Wolverine*, which will generate more than \$80 million in production expenditure and create more than 720 jobs and opportunities for 1200 extras
- visual effects for *Mission Impossible IV – Ghost Protocol* that generated \$700 000 in post production expenditure and created 33 jobs.

Funding provided by Arts NSW supported the Sydney Film Festival, showcasing the best in film from across Australia and overseas, and encouraging dialogue between filmmakers and audiences.

The Interactive Media Fund administered by the department attracted Halfbrick to set up an office in NSW, funded Uppercut Games in Queanbeyan to develop two new games, and assisted 14 companies to promote their projects at international conferences.

2012 Australian Performing Arts Market

A key networking event for the performing arts in the Asia Pacific region, the Australian Performing Arts Market (APAM) provides an opportunity for arts organisations to showcase and pitch export and tour-ready work to presenters and producers from all over the world. The 2012 APAM was held in Adelaide. The department provided support for NSW performing arts organisations and individuals to attend. These included Belvoir St Theatre, My Darling Patricia, Monkey Baa Theatre for Young People, Griffin Theatre Company, Team MESS, version 1.0 inc, Erth Visual & Physical Inc, and post.

NSW artists and organisations reported strong interest from national and international buyers as a result of their attendance at APAM 2012.

Export services

The department continued to work with NSW exporters to build their export capabilities and help them access new and emerging market opportunities.

Ten specialist export advisers located across NSW continued to deliver the department's export programs through three tiers of service to clients:

- Tier 1 Exporter Capability Building Program delivered targeted seminars and events including the NSW Export Lab, Getting Started in Export workshops, and website reviews, as well as selected regional field days and domestic exhibitions. In 2011–12 a total of 8514 company representatives attended 149 events offered across the State.

- Tier 2 Exporter Market Development provided one-on-one coaching by the department's export advisers for 651 exporters. In addition, 460 clients were assisted under TradeStart, an Austrade contract involving six export advisers who select, mentor and coach clients in regional NSW to develop export markets and achieve success. These advisers also identify and qualify International Exhibition and Mission Program participants. They supported three buyer missions from the Philippines, the United Arab Emirates and China.
- Tier 3 Sustaining International Growth offered a premium service, the Global Growth Program. The program assisted 159 clients who reported \$72.19 million in sales as a result of grants received through the program.

Clients assisted by export advisers under Tier 2 and Tier 3 reported \$160.4 million in export sales in 2011–12. They also estimated a further \$460 million in projected sales over the next 12 months.

Priority markets

The State's six priority markets are China, India, Japan, the United Arab Emirates (UAE), the United Kingdom and the United States. NSW Trade & Investment offices serviced the markets of China, India and the UAE throughout the year and supported projects that are anticipated to deliver \$295 million in investment outcomes and create over 550 jobs in NSW.

The department's established international offices also assisted NSW companies in achieving over \$60 million in export outcomes. For example, the departmental office in Abu Dhabi provided in-market assistance to 42 NSW companies participating in trade shows in sectors such as building and construction, marine, food and beverage, healthcare and automotive. A total of \$13 million in sales by participant companies has been reported.

In June 2012, the State's fifth international office was opened in San Francisco. The office will focus on trade and investment opportunities in the digital/ICT, financial services, clean technology and life sciences sectors.

International missions and exhibitions

The department's annual International Exhibition and Mission Program continued to provide further support to NSW businesses seeking to compete internationally.

Senior government-led trade and investment visits and missions were supported by the department including:

Infrastructure, mining, financial services and education mission to China (July 2011)

Led by the Premier, accompanied by a delegation of 15 senior representatives of NSW business and educational institutions, the mission participants reported \$47.5 million in commercial outcomes. Also the mission secured sponsorship for the Sydney Festival – the event's most significant international sponsorship, and the first Chinese corporate sponsor.

ICT, mining, education, infrastructure and financial services mission to India (November 2011)

The mission was led by the Premier, accompanied by a delegation of 19 senior representatives of NSW business and educational institutions and resulted in \$18.8 million in education and R&D scholarships and fellowships through Australian universities. The Australia–India Youth Dialogue was officially launched by the mission, creating a new regular engagement between future leaders of Indian and Australian industry and government.

Deputy Premier's visit to the USA, Japan and Hong Kong (January 2012)

The Deputy Premier participated in a range of business and government meetings and events with decision makers in sectors of interest to NSW. At these meetings and events the Deputy Premier sought to raise awareness of NSW as a business partner and an investment destination to increase foreign investment and significant job creation. Highlights included:

- G'Day USA-associated events, including the Australian–American West Coast Leadership Dialogue, a G'Day USA Investor Roundtable (digital/ICT, clean technology and financial services sectors) and the 2012 Inaugural Australia US Investor Conference
- meeting with Twentieth Century Fox to secure the production of *The Wolverine* which will create almost 2000 jobs for cast, crew and extras and generate over \$80 million in production expenditure in NSW
- Tokyo investment event and meetings with investors, key allies and government bodies in Japan and Hong Kong.

Infrastructure/construction, financial services, education and agribusiness mission to the United Arab Emirates (May 2012)

Following a community visit to Lebanon, the Premier conducted three days of trade and investment meetings in Abu Dhabi and Dubai. Highlights included:

- promotion of key NSW infrastructure investment opportunities to the Abu Dhabi Investment Authority
- confirmation of Pacific Controls Systems' plans to establish a 24/7 global command control centre in Sydney that will create jobs, drive innovation and foster research and development
- official opening of the University of Wollongong in Dubai's (UOWD's) Teaching Block 14
- official opening of Milk and Honey, a new retail outlet distributing a range of NSW gourmet food items in one of Dubai's prestigious residential areas
- new MoU signed between NSW and the Dubai International Finance Centre, recognising Sydney and Dubai's common interests, expertise and objectives, and which will further support the promotion of unexplored investment opportunities between NSW and the Gulf Cooperation Council region among potential investors from both countries.

Deputy Premier's visit to Korea and China (June 2012)

The Deputy Premier's visit demonstrated the government's renewed commitment to strengthening its trade and investment relationships with the Republic of Korea (South Korea) and China. The Deputy Premier promoted NSW leadership capabilities in the priority sectors of financial services, the digital economy and minerals and resources. Highlights included:

- promoting NSW opportunities to a number of major South Korean investors currently interested in extending their business in NSW, particularly in financial services, information and communications technology, and the minerals and energy sectors
- renewing the State's important 'sister' relationship with the Seoul Metropolitan Government
- presenting the capabilities of the NSW financial services sector to an audience of global financial services executives at the Lujiazui Financial Services Forum
- announcing agreements between: China UnionPay and Macquarie University on simplifying payment of student tuition fees; China UnionPay, Destination NSW, Cabcharge and National Australia Bank on a new Chinese visitor welcome initiative; and the Commonwealth Bank of Australia and China UnionPay allowing UnionPay cards to be used in the Commonwealth Bank's 340 000 terminals in Australia.

International exhibitions

In 2011–12 export-ready NSW companies with tradeable goods or services promoted their capabilities and/or products to key buyers, investors, distributors and media via eight international trade events.

The events occurred across key trade and investment source markets including China, the UAE, Brazil and the USA. Key sectors covered included business and financial services, creative industries, environmental, food and beverage, health, ICT, infrastructure and construction, and manufacturing. Seventy-two NSW companies reported almost \$4 million in immediate sales and anticipated over \$31.5 million in sales over the next 12 months.

Key trade shows attended by NSW companies included the Dubai International Boat Show (a world class marine show), Singapore Food & Hotel Asia (FHA), and CommunicAsia in Singapore (Asia's largest ICT event).

G'Day USA: Australia Week 2012

G'Day USA: Australia Week 2012 showcased Australia for trade and investment purposes, focusing on innovative environmental and digital technologies, food and wine, financial services and tourism. The NSW Government, represented by the Deputy Premier, continued its support for this major annual promotion as it provides a unique platform to demonstrate the State's innovation and sector leadership capabilities to targeted United States decision makers. For participating NSW companies assisted by the department, it also provides a valuable opportunity for them to showcase their products and services to the American market and potential investors.

A total of 35 NSW organisations were involved in G'Day USA: Australia Week 2012. Ten NSW clean technology and digital space companies, supported by the department, participated in the event.

Business migration services

In 2011–12 the department sponsored 202 potential business migrants who had been granted a provisional visa by the Commonwealth Department of Immigration and Citizenship. It is anticipated that these business migrants will invest over \$25 million and create more than 570 jobs during their first five years in NSW.

The department sponsored 99 business migrants (formerly on provisional visas) for permanent residency in NSW during 2010–11. In their first two years these business migrants have invested over \$12 million and created more than 100 new jobs.

Improved performance of key industry sectors leading to growth in Gross State Product

Industry Action Plans

The development of ten-year Industry Action Plans was initiated for six high-potential industries in NSW: manufacturing, the digital economy, professional services, the visitor economy (incorporating tourism and events), international education and research, and the creative industries. The department established industry taskforces of highly respected industry representatives chosen for the breadth of their skills and experience to drive development of the plans. The department provided secretariat, organisational, research and analytical support for the industry taskforces.

The taskforces have engaged in extensive consultation with stakeholders, with approximately 100 written submissions received via the government's Have Your Say process and over 600 people attending 26 forums and workshops across Sydney and regional NSW, in addition to one-on-one consultations.

The Industry Action Plans will set out recommendations on measures that industry and government can take to increase competitiveness of the respective industries through to 2021. Specific issues facing regional businesses and small and medium-sized enterprises will be identified. The plans are expected to be finalised by the end of 2012.

Visitor Economy Taskforce

The Visitor Economy Taskforce was established on 1 July 2011 under NSW 2021 to develop a strategy to double overnight visitor expenditure to NSW by 2020. The department provided secretariat services to the taskforce during the year.

The terms of reference for the Visitor Economy Taskforce were formulated to address the complex range of supply and demand issues that impact on the NSW visitor economy. The taskforce commissioned consumer research and economic analysis to provide an evidence base for the report.

The taskforce was requested to develop an independent report to government and to undertake an extensive stakeholder engagement program. The taskforce sought contributions from stakeholders to the strategy development process through:

- the establishment of 14 industry advisory groups chaired by industry representatives, involving 319 participants
- over 40 meetings held with peak industry associations and other organisations
- 91 written submissions and 191 online comments through the government's Have Your Say website
- 9 public meetings held in Greater Sydney and regional NSW with a total of 339 attendees.

A comprehensive report was delivered to the Minister for Tourism, Major Events, Hospitality and Racing in June 2012. A government response to the report in the form of an Industry Action Plan for the Visitor Economy is currently being developed.

High-level policy development

The department formulates policy and operational advice to portfolio Ministers and coordinates advice across federal and state governments on innovation, economic, business and industry development issues. It also draws on government advisory councils and industry peak bodies when formulating and coordinating this advice. It works to enable informed decisions on advancing NSW as a competitive business location, contribute to improved performance of key industry sectors, and drive change in key areas such as immigration, procurement, planning, and skills and workforce development.

In 2011–12 the department provided a range of industry strategy and economic policy development advice in key areas, including:

Trade

Proposals for international investment are referred to the NSW Government for assessment and advice to the Foreign Investment Review Board. The department consults with other relevant government agencies as appropriate, and coordinates a State position in these matters. Additionally, the department presents the State case to the Commonwealth in relation to proposed or existing free trade agreements. In 2011–12, submissions were also prepared in response to Commonwealth consideration of Indian Ocean trade policy, as well as broader policy questions relating to Australia in the Asian Century.

The submissions on trade agreements drew on industry expertise and reflected concerns of NSW small and medium-sized businesses about barriers to trade such as those arising from: lack of transparent behind-the-border procedures; difficulty in accessing information on trade partner regulations, customs procedures and tender processes; complex regulatory frameworks that delay market entry and registration of Australian products; and multiple cross-border taxes in target markets.

Migration

The department developed the first comprehensive migration strategy for NSW, *NSW strategy for business migration & attracting international students: Supporting the State's economic development*. (See www.business.nsw.gov.au/__data/assets/pdf_file/0016/21193/nsw_strategy_busmig_students_20120319.pdf). The strategy better aligns the government's migration policy with its economic priorities and aims to boost the State's share of the skilled and business migrant intake as targeted in NSW 2021. The strategy is intended to ensure that migration supports the needs of the NSW economy and the needs and growth of regional NSW while creating more active engagement with the Commonwealth on migration issues.

The strategy creates a migration policy framework that incorporates changes to the business skills sponsorship program to make NSW more competitive in attracting high-value immigration. Changes made in August 2011 had reduced the application burden for business migrants to NSW and provided all applicants with the opportunity to attend an interview with NSW Trade & Investment to present their business case. Reforms made subsequently, in November 2011, introduced separate NSW business migration sponsorship thresholds for Sydney and regional NSW, revised thresholds for NSW sponsorship for the Business Talent visa, and excluded a limited number of 'low value' industry sectors from business migration to Sydney. Work on implementing the strategy is ongoing.

Regional economic development

The department worked on policy issues relevant to regional economic development, such as the coordination of a whole-of-government NSW submission to the Commonwealth Government's House of Representatives Standing Committee on Regional Australia's inquiry into the use of 'fly-in, fly-out' (FIFO) and 'drive-in, drive-out' (DIDO) workforce practices in Australia. The department's advice articulated the economic benefits generated by mining for NSW but also identified economic and social issues associated with FIFO/DIDO workforces, recommending areas for further consideration.

Land use planning policy

The department recognises the importance of land use planning in economic development and employment creation. It prepared a submission to the NSW Planning System Review, encouraging structural changes to increase transparency, certainty and speed of decisions for investors.

The department also prepared a submission to the discussion paper, *Sydney over the next 20 years*, on the development of a new Metropolitan Strategy for Sydney.

The department will work closely with the Department of Planning and Infrastructure on both of these major issues to ensure that economic development considerations are incorporated into the final legislation and policies.

Population ageing

Population ageing will shrink the State's labour force relative to its population and require innovative approaches to increasing labour force productivity. The department worked with the Office for Ageing to develop the NSW Ageing Strategy, advising particularly on issues around increasing the workforce participation of seniors, skills formation and business opportunities associated with an ageing population.

Stakeholder engagement

In 2011–12 the department supported a range of initiatives to actively engage industry expertise on key current and emerging issues affecting the State's industry sectors. This included providing secretariat and project support to the following groups:

Export and Investment Advisory Board

The department established the Export and Investment Advisory Board. The board, which advises the Deputy Premier, provides strategic advice to the government to help increase the international competitiveness of NSW industry, to promote investment into NSW and to encourage growth in NSW business activity in overseas markets.

During the year, the board provided advice on specific ways to drive the economic growth of NSW. This included: assessing the value proposition of existing investment opportunities; providing introductions to potential investors; advising on the department's approach to major trade events; and providing valuable input into the scope and target sectors for NSW trade missions. The board also advised on the implementation of the *NSW strategy for business migration & attracting international students: Supporting the State's economic development* report (available at www.business.nsw.gov.au/__data/assets/pdf_file/0016/21193/nsw_strategy_busmig_students_20120319.pdf).

Multicultural Business Advisory Panel

In 2011–12 the department established the Multicultural Business Advisory Panel, to work with the Export and Investment Advisory Board. In creating the panel, the government sought to harness the State's cultural diversity, language skills and overseas contacts to strengthen trade and investment between NSW and key priority markets, particularly in the Asia–Pacific region.

The panel provides strategic and expert advice to the Deputy Premier and Minister for Trade and Investment and the Minister for Citizenship and Communities, and engages with government, industry, the NSW Consular Corps and bilateral chambers of commerce. Bilateral chambers of commerce are associations of business people with an interest in trade between Australia and a particular foreign country. They include, for example, the Australia China Business Council and the Australia India Business Council. The panel provided advice on a range of issues, including:

- the State's submission regarding the Australian Government's proposed White Paper on Australia in the Asian Century

- the development of the NSW strategy for business migration and attracting international students (see www.business.nsw.gov.au/__data/assets/pdf_file/0016/21193/nsw_strategy_busmig_students_20120319.pdf)
- the development of Industry Action Plans.

Regional Development Advisory Council

The Regional Development Advisory Council is the government's primary advisory body for regional economic development. It comprises the chairs of the State's 14 Regional Development Australia (RDA) committees, which are jointly funded by the Australian and NSW governments. In 2011–12 the council focused on common issues of concern across all the RDA committees, including:

- implementing NSW 2021, identifying opportunities for economic development in and investment attraction to regional NSW
- advising the Department of Planning and Infrastructure on local land use issues in a strategic land use planning context
- identifying opportunities for diversification in order to manage structural adjustment for regional communities in a water-constrained future
- advising the government on regional infrastructure needs
- advising the government on skills shortages in relation to the development of migration policy and implementation of the NSW strategy for business migration and attracting international students.

Jobs are supported and created in urban and regional NSW

Regional business investment

The department's regional office network secures new investment and jobs by assisting businesses to establish and/or relocate to regional NSW. During the year, the department provided help with site identification and selection, negotiations with infrastructure and finance providers, and liaison with training providers and relevant government agencies. Financial support was provided through the Regional Industries Investment Fund, established in 2011–12. The fund helps overcome investment impediments to projects proceeding. Projects secured during the year are expected to create up to 2857 new jobs and retain 346 existing jobs. Support was provided to projects such as:

- the establishment of Southern Cotton Pty Ltd's cotton ginning facility in Whitton
- the expansion of National Engineering Young Pty Ltd's steel fabrication operations in Young
- the relocation and expansion of Enstrom Pty Ltd's kitchen manufacturing operations to Somersby
- the expansion of Outback Women's Health & Family Practice Trust's medical services in Broken Hill.

Industry restructuring

During the year, the department worked to help various regional communities and industries respond to economic structural adjustment pressures. Following BlueScope Steel's announcement of a restructure of its operations and subsequent job losses in the Illawarra region, the department worked with the Australian Government to stimulate investment and diversify the economic and employment base in the region. A \$30 million Illawarra Region Innovation and Investment Fund was established by the Australian and NSW governments and BlueScope Steel to support innovative job creation projects that enhance employment, business and economic opportunities in the Illawarra region.

Decentralisation

The government's Decade of Decentralisation policy commits it to actively pursue strategies and policies to encourage decentralisation and to work closely with local communities to ensure their priorities, preferences and local regional strengths are understood in policy making.

The aims of the policy are to:

- achieve steady and strategic growth in regional NSW
- manage the State's predicted population growth
- give back to local communities as much local decision making and participation as possible.

The department has been working on implementing this policy, including identifying opportunities to relocate public sector jobs to regional centres. Building on existing and potential strengths of regional economies, relocating public sector operations and jobs can be a successful strategy for effecting skills transfer, increasing employment growth and stimulating economic activity in regional areas.

Regional economic development

The department provided project management assistance to regional communities in order to facilitate economic development activities. This assistance included information on resource materials and possible funding sources, stakeholder consultation and workshop facilitation. Support was also delivered through the Regional Industries Investment Fund to implement projects that build capacity in regional industries and/or have the potential to generate economic benefits such as employment, business or industry development/growth. Projects supported included:

- Country & Regional Living Expo, to promote the benefits of living and working in country and regional NSW to a largely Sydney audience. The expo featured exhibits from 44 councils and 13 other organisations and attracted about 9000 attendees. A key feature of the expo was a Jobs Board, highlighting job vacancies in regional locations.
- Regional Development Australia Hunter Committee, to bring a team of defence-related companies to the Pacific 2012 International Maritime Exposition in Sydney. As a result of attending this commercial maritime and naval defence showcase for the Asia-Pacific region, Hunter companies anticipate contracts which are expected to generate over \$300 000.
- Community Economic Development Conference 2012, to share knowledge about fostering resilient regional communities that are able to adapt to global economic shock, climate change and the transition to more sustainable lifestyles. The conference was attended by about 250 people.

Arts portfolio: key facts

The government's arts portfolio is comprised of Arts NSW and the NSW cultural institutions – the Sydney Opera House, the State Library of NSW, the Museum of Applied Arts and Sciences, the Art Gallery of NSW and the Australian Museum.

The assets of the arts portfolio were valued at 30 June 2012 as approximately \$7.6 billion. This is made up of Arts NSW properties (\$242 million), cultural institutions properties (\$2.852 billion) and cultural institutions collections (\$4.511 billion). The 2011–12 arts portfolio budget was:

- Total recurrent allocation: \$92.205 million
- Total capital allocation: \$257.6 million.

Arts Funding Program

The Arts Funding Program offers a range of opportunities for support of artists and arts and cultural organisations in NSW. In 2011–12, the Arts Funding Program provided \$58 037 852.92 to 301 arts organisations, 48 individuals and 501 projects across NSW, including:

- over \$32.7 million for state-wide arts activities and over \$13.1 million for activities in Sydney (including \$4 million in Western Sydney)
- over \$6.8 million for local governments, community and cultural organisations in regional NSW (including funding to peak bodies, regional conservatoriums, regional galleries and museums and regional arts boards) to support 167 programs/projects.

Other support to arts and cultural opportunities from Arts NSW in 2011–12 included:

- providing \$8.2 million for four major festivals (Sydney Festival, Biennale of Sydney, Sydney Writers' Festival and the Sydney Film Festival)
- investing \$10.41 million in 11 major performing arts companies in NSW, leveraging \$44.94 from the Commonwealth Government, and attracting audiences of over 1.8 million people nationally.
- awarding \$479 000 in fellowships, scholarships and awards to support individual artists and creative professionals, across the areas of literature, history, visual arts, dance, Indigenous arts and culture, music and design
- supporting nine Arts NSW properties which provided subsidised accommodation to over 30 separate arts and cultural organisations
- providing Public Libraries Grants and Subsidies totalling \$26.549 million (including \$2.7 million under the Country Libraries Fund), with 33 councils receiving project funding under the Library Development Grants/Country Libraries Fund
- supporting the State's major cultural institutions exhibitions and performances which together attracted nearly 4.8 million visitors; toured exhibitions/performances that attracted audiences of over 700 000; had over 150 000 members and over 1600 volunteers; and self-generated revenue and donations that exceeded \$166 million.

Cultural, creative and recreational opportunities are enhanced to support and strengthen communities

Indigenous Strategic Initiatives

New South Wales has the largest Aboriginal population in Australia and a unique contemporary Aboriginal arts and cultural sector. Contemporary NSW Aboriginal arts and cultural practice continues to influence the wider arts and cultural environment in NSW, across Australia and internationally. The department's Indigenous Strategic Initiatives provide access to arts and cultural opportunities for NSW Aboriginal artists and arts and cultural organisations.

A total of \$1 million of funding was approved for the department's NSW Indigenous Strategic Initiatives, including multi-year commitments. The funding was spread across four strategic areas: creative development, leadership, culture/community, and employment. Multi-year commitments included \$100 000 to the Sydney Opera House to expand the Message Sticks Festival into a full multimedia program with more new work from local artists, and \$100 000 to Beyond Empathy for community art projects in Bowraville.

Other Indigenous Strategic Initiatives included providing \$100 000 for the second round of the NSW Aboriginal Regional Arts Fund (ARAF), and \$200 000 to the State Library of NSW for the Dhiyaan Aboriginal Centre at Moree towards the appointment of a director and for a digital heritage program.

Arts NSW also contributed to a whole-of-government response to the following State and Commonwealth reviews:

- the review of options for the protection and management of Aboriginal culture and heritage in NSW by the Aboriginal Culture and Heritage Reform Working Party
- the Australian Government's discussion paper, *Immunity from Seizure for Cultural Objects on Loan*
- Aboriginal Culture and Language Roundtable
- Indigenous Visual Arts Training Scoping Project.

Arts NSW continued to build on partnerships brokered across peak cultural institutions, arts organisations, non-government agencies and the Australian Government to strengthen the viability of Aboriginal arts and culture in NSW.

NSW Arts and Disability partnership

The department signed a memorandum of understanding with Ageing, Disability and Home Care (ADHC), part of the NSW Department of Family and Community Services, for a \$1.5 million two-year NSW Arts and Disability Partnership. The partnership, funded by ADHC under its Stronger Together Two disability service plan and administered by Arts NSW, is increasing opportunities for people with a disability to participate in arts and cultural activities.

In 2011–12 the partnership has provided the following funding:

- \$440 000 to arts organisations with a track record in delivering high quality professional arts programs for people with a disability
- \$75 000 to Regional Arts NSW for education and advocacy workshops in 11 centres in regional NSW to build local arts and disability networks and partnerships
- \$150 000 to Accessible Arts for a grants program to provide funding to NSW artists with a disability who want to develop their professional artistic practice
- \$85 000 to the Australian Network on Disability for a program to develop information and resources to assist NSW cultural institutions and state-significant arts organisations in NSW to identify and create employment opportunities for people with a disability.

National Framework for Governments' Support of the Major Performing Arts Sector

Since 2000, Australia's 28 major performing arts (MPA) companies have been jointly funded by the Australian and state governments under a national funding framework. The department, through Arts NSW, provides funding to 11 MPA companies.

In August 2011, a revised national funding framework was adopted by Arts Ministers across funding jurisdictions to be implemented from January 2012. The new framework will see the establishment of an excellence funding pool to encourage and reward financial and artistic success.

During the year, NSW MPA companies continued to raise the profile of arts and culture in NSW through their widespread programs and activities which included main stage seasons in capital cities nationally, touring programs to regional Australia, delivery of substantial education programs throughout NSW and nationally, and international touring.

Major highlights included:

- the development of an Indigenous Employment Program by Bangarra Dance Theatre, providing mentoring and supervised training programs for three Indigenous young people across stage management and dance performance
- record ticket sales and occupancy rates achieved by Sydney Symphony Orchestra in 2011 and the launch of its mobile app, making it the first orchestra in the world to stream its concerts live on mobile devices
- the Australian Chamber Orchestra's 2011 European tour which saw it performing on several of Europe's most prestigious stages including Vienna's Musikverein, London's Queen Elizabeth Hall, Amsterdam's Concertgebouw, deSingel in Antwerp, and Luxembourg's Philharmonie, with the tour culminating in a private concert at the invitation of His Royal Highness The Prince Charles, Prince of Wales, at St James's Palace in London.
- a pilot program that saw the Sydney Theatre Company's production of 'The White Guard' broadcast live into four regional cinemas nationally.

Major festivals and events

Sydney is host to many major events on the cultural calendar. In 2011–12 these included the Sydney Festival, the Sydney Writers' Festival and the Sydney Film Festival. Festivals provide Sydney with periods of concentrated cultural activity and are important opportunities for local, national and international artists and cultural organisations to showcase their work and network. These festivals attract international tourists and visitors from both in and out of NSW, and have significant economic impact.

A study by Deloitte Access Economics estimated that the 2012 Sydney Festival contributed \$56.8 million in total to the NSW economy. This included direct visitor expenditure for the festival and indirect flow-on demand for goods and services in other industries, such as hotels, restaurants and the retail sector.

The Sydney Festival program was boosted by Sydney Festival Parramatta, a 10-day program for Western Sydney audiences, introduced for the first time in 2012.

The 2012 Sydney Film Festival showcased 157 titles from 51 countries in 51 languages in venues across the city. The Festival Hub featured free exhibitions, talks, panels, live music and performances throughout the festival, with an overall attendance of 122 000 spectators, a 10 per cent increase compared to the previous year.

In May 2012, Australia's premier literary event, the Sydney Writers' Festival, featured more than 400 writers from across the world taking part in events across Sydney, including Walsh Bay, Parramatta, Ashfield and Hornsby, and in the Blue Mountains.

The small to medium visual arts and museums sector

There are over 621 museums and galleries across the State, and 349 of these are volunteer-run community museums. A total of 66 per cent are located outside greater metropolitan Sydney with a total of 300 to 400 staff and 3500 to 4000 volunteers.

The department's Arts Funding Program Guidelines were revised to address the needs of the small to medium museum sector. The revised guidelines give increased weighting in the assessment process to collection management, display and significance thereby increasing the competitiveness of small to medium museums when applying for funding for collection-based activity.

Arts NSW also supported the sector through Museums & Galleries NSW (M&G NSW), the peak museum and gallery organisation in NSW, responsible for developing, supporting and promoting regional, community and public museums and galleries across NSW. M&G NSW presents strategic programs, advocates on behalf of the sector and provides advice to the small to medium museum and gallery sector. In 2011–12 Arts NSW provided \$1.25 million in funding to M&G NSW.

Renewal of the Visual Arts and Craft Strategy (VACS)

Various visual arts organisations in NSW are funded as part of the Visual Arts and Craft Strategy (VACS) partnership delivered jointly by the Australian Government and the state and territory governments. The strategy began in 2003 as a \$39 million, four-year strategy with the principal objective of increasing the viability and vitality of Australia's contemporary visual arts sector.

The NSW Government renewed its commitment to the strategy for a further four-year period (2012–2015). Federal, state and territory governments have committed matching funding for the initiative, bringing the total funding package to over \$55.3 million for the four-year period.

During 2011–12 the government provided over \$2 million towards NSW visual arts organisations and projects under the strategy.

Regional Capital Infrastructure

NSW 2021 recognises that arts and culture play an invaluable role in strengthening communities, particularly in regional areas. As investment in regional cultural infrastructure will help achieve NSW 2021's target of increasing participation in cultural activities, the 2013 Arts Funding Program will include a new Regional Capital Project funding category. This funding will aim to support innovative capital infrastructure projects which promote participation in and access to arts and cultural activities by diverse communities. The funding encourages active cooperation between local community groups, arts organisations and local councils to ensure the most efficient use of available resources. The development of regional cultural infrastructure will also contribute to increasing opportunities for regional tourism development.

Capital Infrastructure projects in regional NSW funded in 2011–12 included:

- \$50 000 to the Sawtell Art Group Inc towards the stage 1 extension of Sawtell Art Centre to provide more art classes and gallery space for students, artists and the broader community in the Mid North Coast region, with the Centre expanding teaching services to young, socially isolated, elderly, indigenous, culturally and linguistically diverse people, and people with disabilities
- \$107 040 to Walgett Shire Council provided for Stage 2 of the capital development of the Australian Opal Centre, with an innovative building that will generate electricity, collect and recycle rainwater and be filled with fresh air and natural light, minimising ongoing running costs.

Performing arts touring

The Performing Arts Touring (PAT) Project category of the Arts Funding Program supports tours of dance, theatre, physical theatre, circus and music to regional NSW. This funding aims to provide people in regional NSW with access to a diverse range of artistic and cultural experiences.

Funding provided in 2011–12 included:

- \$133 693 for Bangarra Dance Theatre to tour 'Of Earth and Sky' to Bathurst, Orange, Albury, Wagga Wagga, Dubbo and Port Macquarie
- \$162 050 for Sydney Dance Company to tour their production of 'The Land of Yes, The Land of No' to Wagga Wagga, Albury, Port Macquarie, Nowra, Liverpool, Newcastle, Wollongong, Bathurst and Belrose.

Fellowships, scholarships and awards

The department supports fellowships and scholarships across a range of fields including design, literature, Indigenous arts, theatre, dance, visual arts and music.

The Premier's Literary Awards, which recognise Australia's greatest writers and most significant works and the Premier's History Awards, which honour distinguished achievement in history by Australian citizens and permanent residents, were reviewed during the year. Following the review, the government announced the management of these awards would be transferred to the State Library of NSW. The presentation for the 2012 awards winners will occur in November 2012 in the historic Mitchell Library Reading Room. The 2012 Awards, funded by Arts NSW, will total \$260 000.

In 2011–12 the following fellowships and scholarships were awarded:

- the NSW Premier's History Awards (\$15 000 for each category): Kirsty Murray (Young People's History Award); Sonia Bible (Multimedia History Prize); Stephen Gapps (NSW Community and Regional History Prize); Shane White, Stephen Garton, Stephen Robertson and Graham White (General History Prize); Penny Russell (Australian History Prize)
- the NSW Archival Research Fellowship (\$15 000): Matthew Allen
- the Design NSW: Travelling Scholarship (\$18 000): David Foster
- the NSW History Fellowship (\$20 000): Rachel Landers
- Indigenous Arts Fellowship (\$30 000): Tess Allas
- the Helen Lempriere Travelling Art Scholarship (\$60 000): Soda_Jerk

Environmental scan of culturally and linguistically diverse arts

The department commissioned an environmental scan of culturally and linguistically diverse artists, arts workers and projects in NSW. The aim was to develop an understanding of the current strengths of culturally and linguistically diverse arts practice within NSW and the opportunities that these strengths may present for future arts policy development. The project involved identifying culturally diverse artists, arts workers and projects across the State, at both community and professional level; mapping where these artists are working in terms of arts sectors, communities and geographic areas; and identifying which organisations and networks are supporting this work. The findings will be published in 2012–13.

Empty spaces and creative hubs

The department provided funding for stage 2 of the Empty Spaces Project in 2011–12. Managed through the University of Technology Sydney's Shopfront Community Program, the project promotes the temporary and short-term reuse of empty shops and other spaces for creative and community uses. This is done through a website (<http://emptyspaces.culturemap.org.au/>), case studies and other resources linking projects across Australia, promotion, networking and advocacy activities, and research.

The department supported the following creative hubs in during the year:

- Renew Newcastle (\$50 000) (see www.arts.nsw.gov.au/index.php/creative-spaces/empty-spaces/renew-newcastle/)
- Parramatta City Council for Pop Up Parramatta (\$50 000) (see www.popupparramatta.com/)
- Lismore City Council for Art in the Heart Lismore (\$50 000) (see www.arts.nsw.gov.au/index.php/creative-spaces/empty-spaces/art-in-the-heart-lismore/).

Create Innovate Gosford City, managed by Gosford City Chamber of Commerce, received developmental support from Arts NSW in 2010–11 (see www.arts.nsw.gov.au/index.php/creative-spaces/empty-spaces/create-innovate-gosford-city/). During 2011–12 the project:

- developed and attracted creative industries into empty shops in the Gosford city centre
- provided around eight temporary empty spaces at the one time through the development of key relationships with property owners and landlords
- worked with university students who developed business and marketing plans for the projects, local schools and community partnerships.

The Sydney Harbour Foreshore Authority (SHFA) piloted the Rocks Pop-Up initiative with Arts NSW (see www.arts.nsw.gov.au/index.php/creative-spaces/empty-spaces/the-rocks-pop-up-pilot/). The department identified arts organisations with the potential to use temporarily vacant SHFA properties. The SHFA appointed a space manager as coordinator and provided its building management, publicity and marketing expertise. A total of 12 sites were used by 90 individual creatives and visited by 40 000 people. The SHFA relaunched the initiative in March 2012 with arts and creative organisations continuing to create work, showcase design and artwork, and host unique events such as small-scale performances and screenings.

Museum of Contemporary Art redevelopment

In March 2012, following a \$53 million redevelopment, the Museum of Contemporary Art reopened as a bold, new and significantly expanded museum. The redevelopment provides the museum with an additional 50 per cent of floor space and incorporates the new National Centre for Creative Learning, which will provide significant educational opportunities for young people across the State.

In addition to ongoing annual funding of \$3.5 million towards the museum's program, the NSW Government contributed \$13 million towards the new facility, now known as the Museum of Contemporary Art Australia. The museum's opening program attracted over 100 000 visitors in its first three weeks.

Carriageworks

The Carriageworks contemporary art centre, completed and opened in 2007, supports and develops contemporary art, its audiences and artists. In February 2011 a new CEO was appointed at Carriageworks and a new programming model was implemented.

In 2011–12 under the new model, Carriageworks presented the Black Capital program in partnership with Sydney Festival. The Black Capital program encompassed a series of performances, seminars and exhibitions reflecting a diversity of contemporary Aboriginal practice and was a significant box office and critical success.

Carriageworks continued to attract significant attendance in 2011–12. For example, in January 2012, 26 280 visitors attended the Black Capital program. In March and April 2012, a further 37 023 visitors engaged with Carriageworks and its programs.

Cultural institutions

Twenty individuals were appointed as trustees of the State's major cultural institutions, including new presidents of the trusts of the Australian Museum and the Museum of Applied Arts and Sciences.

The Cultural Institutions Forum, comprising representatives from Arts NSW and the State's major cultural institutions, met on eight occasions to discuss strategic policy and operational issues such as the arts portfolio's regional presence, national immunity from seizure legislation, NSW Aboriginal heritage legislation, cultural tourism, cultural diplomacy, national cultural policy, NSW cultural infrastructure and total assessment management. The forum developed two reports, *The State Collections – Collections of the State Cultural Institutions of NSW* and the *Arts Portfolio Regional Presence in 2010/11*. In collaboration with Destination NSW, the forum hosted a meeting with the State's leading arts organisations and festivals and the City of Sydney to discuss strategies to leverage the arts and cultural sector to achieve the government's targets for the visitor economy.

Major events such as 'The Art Gallery of New South Wales' exhibition, *Picasso: masterpieces from the Musée National Picasso, Paris*, the Powerhouse Museum's *Harry Potter The Exhibition* and *Vivid LIVE* at the Sydney Opera House added significantly to the State's visitor economy in 2011–12.

Arts NSW properties – Infrastructure Support Program

Arts NSW owns or operates nine properties in and around the Sydney CBD. Facilities include theatres, exhibition spaces, rehearsal facilities, creative spaces, and office and storage accommodation.

The properties are used to accommodate arts organisations at subsidised rents, under the Infrastructure Support Program. The program is a significant sector resource and provides key arts and cultural organisations with affordable spaces to support program delivery.

The properties are:

- Wharf 4/5, Pier 2/3, Brett Whitely Studio and Sydney Theatre at Walsh Bay
- Parachute Regiment site at Lilyfield
- Garry Owen House in Callan Park, Rozelle
- Carriageworks at North Eveleigh
- Arts Exchange at The Rocks
- The Gunnery at Woolloomooloo.

The co-location of arts organisations has led to the creation of hubs and arts precincts such as Walsh Bay and Carriageworks. The precincts are now part of Sydney's cultural landscape and make a contribution to other government priorities such as tourism and urban renewal.

During the year, a new policy framework was developed to guide the Infrastructure Support Program. The policy sets out a framework for allocating spaces in the properties under Arts NSW management, with the objective of optimising the use of the properties as government assets, and improving the offering to the arts and cultural sector. It also establishes guidelines for the ongoing operation of the property portfolio. It is intended that the policy will be implemented during 2012–13.

Walsh Bay arts precinct

The development of a world class arts and cultural precinct at Walsh Bay is a priority action under NSW 2021.

During the year, six arts organisations were shortlisted as possible resident companies and/or key users of Pier 2/3 Walsh Bay. They are the Australian Chamber Orchestra, Australian Theatre for Young People, Bangarra Dance Theatre, Bell Shakespeare, Biennale of Sydney and Sydney Writers' Festival.

In January 2012 the *Walsh Bay Arts Precinct Vision* report (see www.arts.nsw.gov.au/index.php/creative-spaces/arts-properties/pier-23/) was publicly released, promoting a vision for a sustainable and active arts and cultural precinct that nurtures and supports Sydney's home-grown culture and creativity.

A draft master plan for the Walsh Bay arts precinct was developed by the NSW Government Architect's Office and endorsed by the six shortlisted arts companies.

As part of the government's commitment to making Pier 2/3 available for cultural uses, the pier was available for short term arts and cultural activities while long term planning progressed. Events included a Sydney Dance Company fund raising dinner, a Romance Was Born fashion show as part of 2012 Mercedes-Benz Fashion Week Australia, the Wool Modern exhibition and the Sydney Writers' Festival.

Memorandum of understanding with ClubsNSW

The department has worked to implement the government's commitments outlined in a memorandum of understanding with ClubsNSW. Introduced via the *Gaming Machine Tax Amendment Bill 2011*, the first stage reduced the gaming machine tax payable by clubs in NSW, effective from 1 September 2011.

A new ClubGRANTS scheme, which replaced the former Community Development and Support Expenditure scheme under the *Gaming Machine Tax Act 2001*, was also introduced from 1 September 2011. This scheme provides gaming machine tax rebates to registered clubs where they spend an equivalent amount on approved community development and support. ClubGRANTS increased the tax rebate for registered clubs (from 1.5 per cent to 1.85 per cent of gaming machine profits over \$1 million) for community support expenditure. Additionally, a further 0.4 per cent of a club's gaming machine profits over \$1 million, which would otherwise be paid in tax, is now paid into a new ClubGRANTS Fund on behalf of clubs. The ClubGRANTS Fund is a state-wide funding pool for large scale projects associated with sport, health and community infrastructure. Other ClubGRANTS reforms allow clubs to claim contributions to professional sport that are not player or coach payments and enable funds to be directed towards a club's core activities.

The second stage of the reforms, contained in the *Clubs, Liquor and Gaming Machines Amendment Bill 2011*, focused on ensuring enhanced club corporate governance and management, protecting the community owned status of clubs and removing barriers to clubs amalgamating or merged clubs separating. This Bill also included several reforms recommended as part of the 2008 Independent Pricing and Review Tribunal's review into the NSW registered club industry, including improvements to club corporate governance.

These reforms have been implemented progressively since late 2011, with some reforms requiring supporting regulations and/or administrative arrangements to be established. Benefits to the club industry include:

- removing barriers to clubs amalgamating, and to the separation of previously amalgamated clubs, by streamlining requirements relating to licences, property and poker machine entitlements
- enhancing corporate governance and management, as well as improving club viability, through the introduction of new training requirements for club directors and managers, and other club governance reforms (such as a maximum of nine directors on club boards and three-year governing body elections)
- helping to protect clubs and their assets from falling into the hands of private parties by introducing new notification and reporting requirements for clubs entering into certain loan and management contracts

- simplifying investigative provisions through removing the ability to conduct royal commission-style investigations into clubs
- easing entry requirements into RSL and other kindred clubs for ex-service defence force personnel.

'Three Strikes and You're Out' system

The 'Three Strikes and You're Out' system is a high-profile initiative targeting problem premises with the aim of reducing alcohol-related violence and anti-social behaviour, and improving licensed venue operations and management. The scheme is intended to target rogue operators, and not adversely impact on responsible licensees.

The *Liquor Amendment (3 Strikes) Act 2011*, which amended the *Liquor Act 2007* to introduce the scheme, commenced on 1 January 2012. Prior to implementation of the scheme, the department sent details of its operation to more than 22 000 licensees and approved managers. Strikes can be incurred where a licensee or approved manager pays a penalty notice or is convicted by a court of one of a range of the most serious offences under the *Liquor Act 2007*. A third strike can result in disqualification of a licensee for any period of time. For registered clubs, a third strike can result in dismissal of any or all of the club directors, and/or the appointment of an administrator to manage the club.

Since commencement of the scheme until 30 June 2012, eight first strikes have been incurred and are listed on a public register at www.olgr.nsw.gov.au/liquor_3_strikes_register.asp. Venues have overwhelmingly adopted voluntary measures to address behaviour that led to a strike occurring.

The three strikes scheme sends a clear message to licensees that they need to proactively manage risks. The scheme represents a strong deterrent which will help to improve compliance with the *Liquor Act 2007*, leading to more responsible operation of licensed venues, safer premises and reduced alcohol-related harm.

RSA and RCG competency card changes

The Responsible Service of Alcohol (RSA) and Responsible Conduct of Gambling (RCG) competency card was introduced in August 2011. The card is intended to support a more robust educational training system for the industry. The integrity of the system is ensured through its incorporation within the Government Licensing System which is used for all liquor, gaming and charities licensing arrangements for NSW.

Over 95 000 people have obtained a competency card in either RSA or RCG since the new scheme commenced in August 2011, helping to ensure that only properly qualified people perform duties connected with the service of alcohol and the provision of gambling in licensed premises.

Regulatory burden on businesses is reduced

National Occupational Licensing Authority

The Council of Australian Governments agreed in 2008 to develop a national licensing system for specified occupations to remove licensing inconsistencies across state and territory borders and allow for a more mobile workforce. Sydney will be the home of the new National Occupational Licensing Authority, and more than 40 full-time jobs will be created as a result. Funding for the authority is provided through the states and territories, with NSW being the largest contributor.

Cross-Border Commissioner

The inaugural Cross-Border Commissioner was appointed in February 2012 to provide advocacy for businesses, organisations and residents in border communities, review existing cross-border governance and management arrangements, and develop strategies to optimise the delivery of services to border communities.

The Commissioner recently undertook a listening tour. A report will be published in 2012–13.

Opportunities created to drive productivity through innovation

NSW Innovation and Productivity Council

The mandate of the NSW Innovation Council was expanded and its name changed to the NSW Innovation and Productivity Council to more clearly align with the government's economic priorities. New members were also appointed to the council.

The council advises the government on policies and strategies to help create an environment in which it is easier for businesses to innovate, increasing productivity, competitiveness and investment opportunities and building stronger rural and regional economies. The department provides secretariat services for the council.

In 2011–12 the council advised the government on the industry sectors to select for the development of Industry Action Plans. In making its recommendations, the council was informed by a report commissioned from Access Economics in 2010, *The NSW economy in 2020: a foresighting study*. The selected sectors exhibit high-performance, high Asian market export growth potential and strong productivity-enabling characteristics. The council also considered options to better assess the innovation and productivity impacts of proposals and how to take greater advantage of private sector innovation to enhance public sector productivity and improve service delivery support. This work will continue in 2012–13.

Innovation in government procurement practices

The government procures \$12–13 billion of goods and services annually. In 2011–12 the department led a joint NSW Trade & Investment/Department of Finance and Services working group to investigate and develop opportunities and mechanisms to introduce greater innovation into government procurement. The working

group will identify and propose principles and, where possible, mechanisms that will help the government to use its procurement system to take greater advantage of private sector innovation to increase public sector productivity and improve service delivery.

Design Integration SME Pilot Program

The department collaborated with the Australian Government's Enterprise Connect Program and the Integrated Design Commission South Australia on the Design Integration Pilot Program. The program supported six small and medium-size manufacturing enterprises from NSW and South Australia to build their understanding of how design, used well, can be a strategic and effective tool to boost performance, open new markets, cut costs and reduce risk. Findings from evaluating the pilot will be considered in development of the government's response to the draft Industry Action Plans submitted by the Industry Action Plan Taskforces.

Australian Technology Showcase

The Australian Technology Showcase (ATS) is a national networking program that promotes Australian technologies and develops export markets for innovative technology-based products. It is supported by the government and managed in NSW by NSW Trade & Investment. During the year, the ATS continued to support innovative NSW small and medium enterprises with capability building workshops and seminars, promotion, showcasing, and ATS Export Support Grants.

In 2011–12, 20 technologies were approved by a panel of independent experts for admission to the program. Companies supported through the ATS forecast the creation of 200 jobs and \$40 million in export sales.

To leverage support for program participants, the ATS partnered with a number of organisations supporting innovation, including Stanford Alumni, Heads Over Heels, Fishburners, TiE, Commercialisation Australia, ATP Innovations, Sydney Angels, SlatteryIT and ATS Patrons PwC, Spruson & Ferguson, and Invetech.

The ATS sponsored Tech23, and provided major prizes to five early stage ICT companies. The ATS also provided support in the form of grants to NSW start-ups visiting Silicon Valley looking to attract partnerships, customers and investors.

Our services meet client and customer expectations

Online RSA training

Responsible Service of Alcohol (RSA) training is vital in improving compliance with the liquor laws and reducing alcohol-related harm. Approximately 80 000 people undertake RSA training each year. Convenient access to reasonably priced training is essential in ensuring training is available to all persons who are required by law to undertake it.

Developmental work was undertaken during 2011–12 to enable a 12 month trial of online RSA training to commence on 1 July 2012. The trial will provide an alternative to

traditional classroom training, particularly for students in regional areas and for those who have difficulty attending a classroom. The trial will also provide an opportunity to address the issue of mutual recognition of RSA qualifications, which is being considered by the Tourism Ministers' Council as a means of improving labour mobility in the tourism and hospitality sectors.

The outcomes of the trial of online RSA training will be considered in mid 2013 to determine whether it provides appropriate skills and knowledge for the industry, and whether further enhancements to the program are needed. The trial outcomes will help to inform any decision to extend online training to other vocational training for the hospitality sector.

Licensing

Since January 2012, liquor licence transactions have increased by nearly 50 per cent. This was primarily due to thousands of liquor licensees lodging a biennial liquor licence return survey this year. The information collected from the biennial return is critical to gaining a better understanding of the NSW liquor industry and the data is analysed to inform future government policy development. It also encourages licensees to lodge transfers and other amendments to rectify errors in their licence records.

Significant changes have been made to the licensing branch of the Office of Liquor, Gaming and Racing to streamline, integrate and consolidate work practices. From May 2012, the majority of licensing staff engaged in the licensing of liquor, gaming, charities and trade promotion lotteries have been located in the same office space using a single database, allowing the efficient and flexible allocation of resources during peak times to provide enhanced customer service.

Delivering high quality customer service

The Office of Liquor, Gaming and Racing established a new customer service and assessment unit incorporating customer service, reception and competency card teams. All receipting functions for applications for licences, sale of merchandise and purchase of data products were consolidated into the new unit to increase efficiency and free up resources in licensing teams.

The volume of transactions has been gradually increasing across all customer service areas. In response, shared skill sets have been developed to increase efficiencies and provide greater flexibility and responsiveness to customer demands. In 2011–12, 72 000 calls were answered by the unit, with 95 per cent of those being answered within 20 seconds.

Delivering high quality customer service in a high volume environment

The Office of Liquor, Gaming and Racing undertakes 97 per cent of all decisions in relation to new grants or amendments to existing licences made under delegation from the Independent Liquor and Gaming Authority. These decisions are guided by the Director Licensing and efficient customer service delivery processes. Standards have been implemented by departmental staff to effectively manage approximately 15 000 liquor licence transactions each year. The office has invested significantly in capital infrastructure and process reengineering to ensure that the principles of proportionality and transparency are consistently applied to ensure timely and effective decisions.

Community confidence in our services is increased

Government licensing system

Another major achievement to increase customer service and efficiency during the last year has been to migrate gaming-related data from the outdated legacy database onto the Government Licensing System. This data is now consolidated with liquor information, creating efficiencies for licensees and industry, including, for the first time, having liquor and gaming information contained within a single licence document.

It is expected that the final group of licences (for individuals and companies licensed to sell or repair gaming machines) will be migrated away from the old database and onto the Government Licensing System by the end of 2012.

In line with the government's commitment to cutting red tape and increasing efficiency for applicants, online applications will be rolled out later this year for almost all new liquor applications, including for approved managers.

Other projects underway include significant enhancements to the public noticeboard through which any interested party can view an application and lodge submissions directly with the authority, and increased research into liquor outlet density, social profile data, crime and 'hot-spot' statistics to better inform decision makers about the potential impact of liquor licensing decisions on the local and broader community.

Delivering improved compliance and enforcement activity

The Office of Liquor, Gaming and Racing is moving towards a risk-based and intelligence-led approach to compliance activities. This is intended to deliver greater responsiveness and capacity for the office to focus its resources where the risk of harm is more substantial, or the offending conduct is ongoing, particularly problematic or of public interest.

The office's revised compliance model will explicitly set out its approach to regulatory intervention. This increased certainty and transparency in the office's regulatory approach will allow industry to inform its behaviour, promote a positive compliance culture and manage its regulatory risk appropriately. Engagement with industry is a

key compliance tool and fundamental to securing informed voluntary compliance through improved self-regulation.

Gaming machine regulation

New South Wales has been an active participant in work regarding gaming machine regulation through the Council of Australian Governments Select Council on Gambling Reform. Key issues under discussion include gaming machine pre-commitment, dynamic warning messages for gaming machines, and automatic teller machine withdrawal limits for gaming venues, as well as online gambling and gambling advertising.

The government is committed to targeted interventions and programs to support harm minimisation and best practice in a regulatory environment, as well as to working with industry on these matters. The Select Council's terms of reference include the development of a national response to the Productivity Commission's Report on Gambling, with a report expected by the end of 2012.

Future plans/directions

In 2012–13, the division will have lead responsibility for:

- coordinating consultation with industry on key barriers to growth, including finalisation of the Industry Action Plans
- supporting the development of the government's response to the *Final Report of the Visitor Economy Taskforce*, including an implementation plan, to form the Industry Action Plan for this sector
- supporting the NSW Innovation and Productivity Council who will provide advice to the government on priority recommendations arising from the Industry Action Plans
- drawing on high level expertise from councils and peak bodies to generate strong innovation, business and economic outcomes for the NSW economy
- working with other government agencies to support industry growth and reduce the cost of doing business in NSW, including working on employment land zoning issues and strategies to drive economic development and investment in targeted growth areas, facilitating private investment in transport infrastructure and systems to address the high costs of freight, and developing procurement systems that improve innovation-related outcomes and take into account the whole-of-life cost of goods and services
- establishing the Office of Regional Development with a focus on providing regional development expertise across key government agencies on initiatives under NSW 2021 such as the Jobs Action Plan, Regional Relocation Grant scheme and Regional Action Plans to drive economic growth in regional NSW
- contributing to the implementation of the Decade of Decentralisation policy which aims to relocate State public servants to non-Sydney CBD locations, including suburban Sydney locations as well as regional centres
- identifying ways to support industry-wide and state-wide economic drivers of high growth to help high growth and high growth potential companies to better connect, collaborate, and build their capability to compete
- finalising the development of the NSW Arts and Cultural Policy and Cultural Venues Strategic Plan
- finalising a review of Fellowships and Scholarships, to ensure that the offerings are relevant to the arts sector, reflect the priorities of the government and are efficient and effective in their administration
- providing services to strengthen boards and build the governance capacity of selected small to medium arts organisations across NSW through BoardConnect
- implementing an on-line application system for all applications for the 2013 Arts Funding Program, to reduce printing and posting costs, and offer security to the sector as they receive immediate notification of their submission outcomes
- delivering a \$33 million storage facility for the Museum of Applied Arts and Sciences, the Australian Museum and the Historic Houses Trust at the Powerhouse Discovery Centre at Castle Hill, to help house and support public access to some of the State's most historic treasures.
- further work on strengthening the appeal and impact of the State's significant arts and cultural sector to the visitor economy
- delivering major pieces of work relating to the Walsh Bay arts precinct in preparation for formal consideration by the government, including: finalisation of the master plan following public comment; further analysis of commercial opportunities, precinct management and programming arrangements; further negotiations with proposed resident arts companies regarding capital contributions; and development of a business case
- working with club industry representatives to address further corporate governance reforms voluntarily to improve the viability and sustainability of the club industry
- conducting a review of the Violent Venues Scheme under Schedule 4 of the *Liquor Act 2007*, taking into account the outcomes of research into liquor licence density due to be completed at the end of 2012
- continuing to lead work directed at streamlining the *Australian/New Zealand Gaming Machine National Standard* and accompanying jurisdictional appendices
- continuing to work on the development of a compliance strategy to guide the regulatory activities of the Office of Liquor, Gaming and Racing, including stakeholder consultation, a scan of national and international practices, data analysis and consultation with other regulatory bodies.

Division Performance

Service Measures	Units	2009–10 Actual	2010–11 Actual	2011–12 Forecast	2011–12 Revised
Major investment projects supported by the department: Jobs impact ¹	no	11 059	15 379	8 000	8 836
Companies assisted through export facilitation services	no	4 249	6 369	6 000	7 353 ²
Clients assisted through small business programs	no	42 007	58 143	50 000	30 777 ³
Services provided to micro and start-up business clients	no	225 521	384 396	200 000	436 107 ⁴
Investment in science leveraged through the Science Leveraging Fund	\$m	155	738	148	57 ⁵
Occupancy rate for Arts NSW Properties	%	91	81 ⁶	82	85
Investment in Aboriginal arts programs/projects through Arts Funding Program (AFP)	\$m	1.0	2.3	2.0	2.4 ⁷
Licensed venues audited or Reviewed	%	10	15	10	12 ⁸

¹ Jobs creation committed to by companies offered assistance.

² The 2010–11 figures (and the forecast for 2011–12) were for the then International Markets & Trade Division. In 2011–12, the Division was combined with the former Investment Attraction Division to form Investment & Export Services.

³ Program delivery ceased in September 2011 with implementation of a review of small business programs. As a result, about half the usual number of programs were delivered during the year.

⁴ The forecast figure is the Business Advisory Service contract figure. Actual delivery exceeded the contract requirement.

⁵ 2011–12 forecast data anticipated the Commonwealth Government announcement of the successful recipients under the Australia–China Science & Research Fund and the Education Investment Fund – Regional Priorities Round. Neither program awarded its funds therefore the Science Leveraging Fund could not allocate those funds in 2011–12.

⁶ Arts NSW provides subsidised rental to many arts organisations through its property portfolio and grants provided through the Arts Funding Program. The decrease in occupancy rates in 2010–11 is due to the addition of Pier 2/3 at Walsh Bay to the property portfolio, which is currently undeveloped.

⁷ The number of Aboriginal programs and projects that will be successful in being granted funding is difficult to predict and was higher in 2011–12 than forecast.

⁸ 2011–12 figure is greater than forecast arising from implementation of 'Three Strikes' legislation and risk-based audit activity.

RESOURCES AND ENERGY DIVISION



Nature and scope of activities

The Resources & Energy Division comprises a number of business units that work to deliver policy, programs and compliance activities for the government across the minerals and energy sector, as follows:

- **Mineral Resources** is responsible for facilitating profitable and sustainable mineral resources development, effective environmental management and safe and responsible exploration, mining and petroleum production.
- **Energy** is responsible for developing policy to support safe, secure and affordable energy supplies and competitive energy markets for the benefit of all NSW consumers and includes the Office of Biofuels, which implements biofuels legislation and supports further development of the State's biofuels strategy.
- **National Policy & Sustainability** leads the State's response to national reforms under the Standing Council on Energy and Resources, coordinates minerals and energy legislative programs, and implements energy assistance measures for vulnerable households and programs to reduce greenhouse gas emissions.
- **Mine Safety** is the regulator of health and safety Acts for mining and onshore petroleum activities, and works to ensure that the industry satisfies community

and government expectations for safety, health, mine subsidence and resource extraction.

- **Industry Investment** focuses on attracting local and offshore investment into the energy and resources sectors in NSW.

Key challenges

During 2011–12 the division focused on providing quality resources and energy-related services to the NSW community and industry with a strong focus on delivering NSW 2021 initiatives.

Key focus areas for the division included:

- coordinating input into the assessment of numerous new mining project development proposals
- developing new legislation and associated processes and procedures to allow exploration for uranium to occur in NSW
- supporting the research, development and deployment of low emission technologies through program management and increasing public awareness and acceptance of the importance of reducing greenhouse gas emissions
- leading the NSW Government's review of electricity networks in order to achieve savings of \$400 million over four years

- continuing to monitor both worker and public safety outcomes in the energy networks industries
- addressing community understanding of energy-related issues, including the sale of state-owned electricity retail and generation assets, rising electricity prices, and rebate and concession policies.

Major outcomes achieved

Growth in total business investment and exports

New Frontiers, new dimensions, new energy

The government's New Frontiers minerals and energy exploration initiative focuses on attracting petroleum and mineral exploration investment in underexplored areas of NSW. The initiative has been highly successful in gathering exploratory data and has had positive impacts on local industry and State growth. It has a key role to play in delivering the NSW 2021 target of boosting the value of primary industries and mining production by 30 per cent from 2010 to 2020.

The initiative will be extended beyond 30 June 2012, with funding on a cost recovery basis via legislated amendments to the *Mining Act 1992* and the *Petroleum (Onshore) Act 1991*. A new rental fee on the mining industry to fund the continuation of the New Frontiers initiative will commence on 1 July 2012.

This funding mechanism is expected to generate some \$4.5 million in 2012–13, ramping up to \$6.5 million per annum in future years. This level of funding represents an expansion of New Frontiers and will underpin its success into the future.

During 2011–12 NSW Trade & Investment delivered some significant results including:

- acquisition and release of a new airborne geophysical survey of the far northeast corner of NSW, covering part of the mineral-prospective New England Orogen and the energy-prospective Clarence–Moreton Basin. This takes the coverage of high resolution geophysical coverage in NSW to 85 per cent
- conduct of interpretative basement geology mapping for the Western Division, based on high resolution geophysical surveys and drilling information, that now provides improved detail of the structural framework and the distribution of basement units for the region
- publication of two 1:250 000 scale solid geology maps of the Koonenberry Belt in far northwestern NSW in early 2012
- release of two coastal Quaternary geology maps for the NSW south coast in early 2012, providing valuable tools for coastal environmental management, land-use planning and resource assessment studies
- completion of a study to assess the geothermal potential of NSW, with the initial objectives of collecting temperature data, calculating geothermal gradients and, as a result, identifying areas with elevated crustal temperatures

- the carrying out of two studies in follow-up to the regional geothermal assessment, namely, *Rock Thermal Properties and Temperature Modelling, Sydney Basin* and *Small Scale Geothermal Development for NSW based on Shallow Hot Aquifers*.

During 2011–12, mineral explorers continued to make a substantial number of exploration licence applications.

Mineral and petroleum exploration and mining

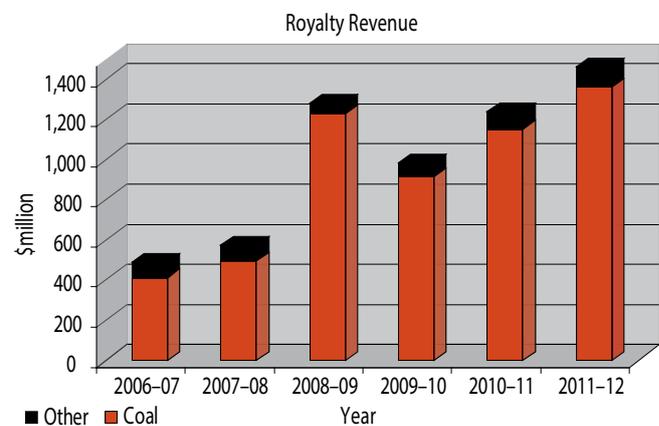
The *Mining Act 1992* was amended in March 2012 to enable uranium exploration in the State for the first time in 26 years. Allowing uranium exploration in NSW is intended to help gain an understanding of what resources may exist in the State. The Act defines uranium to include uranium minerals and uranium ores. The ban on uranium mining remains in place.

Continued strong production and royalties

The combined value of NSW mineral production in 2011–12 was approximately \$24.5 billion. Coal production valued, at over \$20 billion, accounted for around 81 per cent of the total, reflecting the continued significance of the coal industry to the State. The value of metallic and industrial mineral production was approximately \$3.7 billion.

NSW mining royalty figures for 2011–12 increased by \$224 million from the previous year as a result of stronger commodity prices. The net royalty collected was \$1.464 billion, with \$1.361 billion from coal and \$103 million from minerals.

The graph below shows the value of mineral royalties over the period 2006–07 to 2011–12.



Coal mine development

With input from the department, the government approved a number of new and expansion projects during the year, including:

- the extension of the Abbey Green North Pit at Mount Thorley Mine
- continued mining of the West Wallsend Colliery by longwall methods for a further 12 years
- the Chain Valley Colliery Domains 1 and 2 Continuation Project
- extension of the Myuna Colliery

- extension of the Ivanhoe North Mine
- Whitehaven Colliery Coal Handling and Preparation Plant (CHPP)
- Bulli Seam Operations Project at the Appin and West Cliff coal mines
- Narrabri North Stage 2 underground longwall, CHPP and rail loading facility
- Werris Creek Mine Extension Project
- Rocglen Coal Mine Extension Project
- Angus Place Coal Project modification for increased production.

The department undertook a regional stratigraphic assessment program north of Rylstone. The program commenced in February 2010 and was completed in August 2011.

Metallic mineral development

Strong growth continued in the NSW metallic mineral industry during the year. New developments and project plans included:

- final approvals for the Dargues Reef gold mine and Wonawinta silver mine
- re-opening of the Mineral Hill gold-base metals mine
- commencement of production from the Rasp Mine at Broken Hill
- finalisation of development approvals for the Tomingley gold project
- advanced development approvals for the Hera gold and base metal project
- advanced development approvals for the Dubbo zirconia project
- advanced development approvals for the Atlas–Campaspe heavy mineral sands project.

Petroleum exploration investment

The cumulative onshore exploration expenditure for conventional petroleum exploration and exploration for coal seam gas for 2011–12 is expected to decline. After record breaking exploration expenditure of about \$123 million in 2010–11, expenditure is forecast to decline to around \$45 million for 2011–12. The acreage take-up has decreased from 49 petroleum exploration licences to 45. Despite an exploration decline, the presence of 16 companies engaged in exploration in NSW demonstrates the industry's potential of coal seam gas being a major resource for the State.

Titles

The department processed 262 exploration licence applications and 381 renewal applications in 2011–12. In addition, 19 new mining leases were granted and 25 were renewed. There were 2918 dealings processed for exploration and mining titles over the year. Of these, over 96 per cent were completed within the targeted timeframe. Mineral titles current in NSW include eight assessment leases, 1033 exploration licences and 666 mining leases.

Coal titles current in NSW include six assessment leases, 185 exploration licences and 349 mining leases.

Petroleum titles current in NSW include one petroleum assessment lease, 45 petroleum exploration licences, one offshore petroleum exploration permit and six petroleum production leases.

The department reviewed mine working plans for 73 operating coal mines and nine metalliferous mines during the year.

Resources and mining investment

The department continued to convene and host its regular 'Miners Meet Investors' events over the year. These events enable NSW exploration and mining companies with investment-ready projects to discuss their projects with resource sector investors. This year 15 companies presented their NSW-based projects to a select group.

The department led the review of an alternative coal loader proposal at the Port of Newcastle. The proposal will enable the coal sector to continue to attract significant investment with the assurance of improved and expanded infrastructure.

Promoting NSW mineral and exploration investment opportunities

NSW Trade & Investment actively promoted mineral and exploration investment opportunities in NSW during the year at local and international industry events, including the China Mining Conference and Exhibition and associated events in Tianjin and Beijing. The Mineral Resources branch hosted the department's annual industry seminar, Exploration in the House, at Parliament House in 2012.

The NSW Mineral Exploration and Investment Conference in 2011 was held in Sydney and was attended by more than 165 delegates from the coal and mineral industries, academic institutions and government agencies. Exhibition booths were staffed at Mining 2011 in Brisbane, at the Resources and Energy Symposium in Broken Hill, and at the annual Australian Petroleum Production and Exploration Association (APPEA) conference in Adelaide in 2012.

Jobs are supported and created in urban and regional NSW

Biofuels

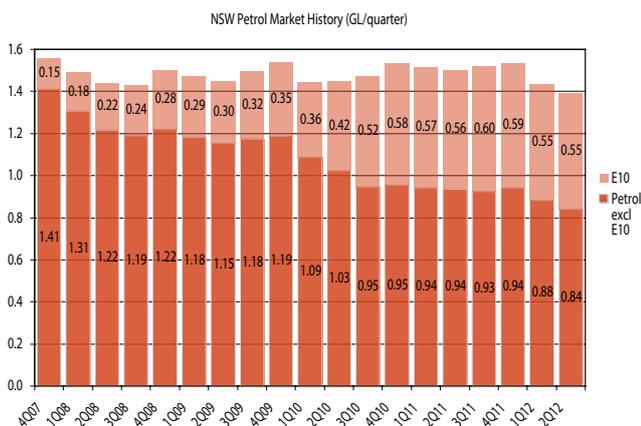
During 2011–12 the Office of Biofuels continued to support the government's implementation of the *Biofuels Act 2007*. The Minister tabled a legislative review on 12 July 2011. The increase in the ethanol mandate to six per cent went ahead on 1 October 2012, but a scheduled increase in the biodiesel mandate to five per cent from 1 January 2012 was deferred until sufficient local production is available.

The *Biofuels Amendment Act 2012* repealed the requirement for all regular-grade unleaded petrol to be blended with 10 per cent ethanol (E10). The Independent Pricing and Regulatory Tribunal (IPART) examined the ability of the market to support the six per cent ethanol mandate following the amendment and found that there is currently

sufficient production capacity to meet NSW demand under a six per cent mandate. However, other factors such as customer demand and supply chain characteristics may make achieving the mandate challenging.

The progress of individual primary wholesalers that have not yet reached the required biofuels content is managed through partial exemptions granted by the Minister in accordance with the Act. Following the IPART report, the government released a new exemptions framework on 23 May 2012.

About 39 per cent of all NSW petrol sold is now E10. Over 750 million litres of ethanol and 100 million litres of biodiesel have been used in NSW since the start of the mandates.



The department maintains a website, www.biofuels.nsw.gov.au, which provides information for the petroleum and biofuels industries, other stakeholders, and consumers.

Regulatory burden on businesses is reduced

National Energy Customer Framework (NECF)

The department supported the Minister for Resources and Energy in finalising the legislative package to implement the National Energy Customer Framework (NECF) in NSW. The NECF harmonises the regulation of retail energy across the six jurisdictions of the National Energy Market. The passing of the NSW legislation was the final milestone in working towards reducing the regulatory burden on businesses selling energy across state borders.

The NECF will reduce the regulatory burden on businesses that are looking to enter NSW and the compliance burdens on energy businesses operating across borders. Lower costs associated with entering the NSW energy market will increase competition and ultimately place downward pressure on energy prices. Greater competition is already evident in the NSW energy market. Since the passing of the legislation, a number of new energy businesses have entered the NSW market.

The NECF also includes strong customer protections and will provide customers with better information about their energy supply. Customers will be able to make informed decisions to help ease their cost of living pressures.

The department is now working with industry stakeholders to ensure a seamless transition to NECF in NSW with minimal disruption to consumers. The next steps will be to finalise the subordinate legal instruments and monitor the readiness of energy businesses for NECF commencement.

Natural resources are sustainably managed, developed and shared to underpin current and future prosperity

Administrative levy for minerals and petroleum industry

During 2011–12 the department developed new funding proposal and legislation to provide long term support for regulatory activities in support of the minerals industry. These required detailed analysis and extensive modelling to develop cases to submit to government.

A new levy to be introduced on 1 July 2012 will provide around \$13 million a year to fund additional compliance, regulatory and communication activities. This will enable the department to deal with the recent growth in the industry.

Environmental management

Strategic regional land use planning

During 2011–12 the department supported the development of the government's draft Strategic Regional Land Use Policy (SRLUP) through provision of advice on land use issues relating to mineral resources and future mineral resource developments, effects of the draft Aquifer Interference Policy and matters relating to the conduct of exploration for and likely future development of coal seam gas resources.

The division actively participated in SRLUP projects, the development of draft strategic regional land use plans for the Upper Hunter and New England North West regions and community consultation forums.

The department also implemented new Environmental Impact Assessment Guidelines as part of the SRLUP to strengthen the environmental assessment requirements for mineral and petroleum exploration activities (see www.resources.nsw.gov.au/__data/assets/pdf_file/0007/427444/2012-03-05-ESG2-Environmental-Impact-Assessment-Guidelines-FINAL.pdf).

To complement this work, the department commenced a review of environmental conditions for all titles to promote more stringent environmental management and monitoring requirements for coal, mineral and coal seam gas activities. Revised guidelines for Mining Operations Plans are currently under development. The guidelines will help to ensure that rehabilitation meets community expectations at all mining operations in NSW.

The department also implemented the government's 60-day moratorium on the granting of new coal, coal seam gas and petroleum exploration licences in NSW as part of the SRLUP initiatives.

Coal seam gas development and environmental management

In addition to the SRLUP initiatives, the government has introduced stringent controls to address community concerns about the environmental impacts of coal seam gas activities.

The government has:

- placed a moratorium on fracture stimulation ('fracking') pending completion of an independent review process into fracking and well design overseen by the NSW Chief Scientist and Engineer
- banned the use of evaporation ponds, to encourage water treatment and beneficial re-use
- banned the use of BTEX chemicals (benzene, toluene, ethylbenzene and xylene) as additives during drilling and fracking
- released a draft Code of Practice for Coal Seam Gas Exploration to ensure strong standards are set for industry during the exploration phase
- developed new Community Consultation Guidelines to ensure communities are both aware of and consulted on new licence applications (see www.resources.nsw.gov.au/community-information/community-consultation-guidelines)
- announced an intention to increase fines for breaches of the *Petroleum (Onshore) Act 1991*, to ensure that companies are held responsible for unauthorised activities including damage to private or crown land.

The coal seam gas industry in NSW is now subject to the toughest controls in Australia.

Environmental compliance and enforcement

In 2011–12 the department continued its development of a transparent and effective regulatory system for the mining sector. This included increasing compliance and enforcement action around exploration, mining and coal seam gas activities. In addition to developing a new Compliance and Enforcement Policy for industry, the department developed a new compliance and enforcement webpage which provides the public with details about enforcement action taken by the department to address non-compliance. The Compliance and Enforcement Policy describes the principles used to promote industry compliance in order to meet regulatory requirements and environmental and rehabilitation outcomes (see www.resources.nsw.gov.au/environment/compliance-and-enforcement#Environmental-compliance-and-enforcement-policy).

The department completed a state-wide audit of coal and coal seam gas exploration licences. Out of a total 187 coal exploration licences and 49 petroleum exploration licences, 20 coal and 22 petroleum exploration licences were

identified and targeted for a more detailed audit (see www.resources.nsw.gov.au/__data/assets/pdf_file/0004/429610/Report-on-audit-of-coal-and-petroleum-exploration-licences.pdf). The results indicate a high level of compliance with licence conditions.

Securities

The department continues to improve rehabilitation security deposit systems and processes to ensure that the deposits will cover the full cost of rehabilitation so the public is not left with a legacy of environmental and safety liabilities once mining ceases. In 2011–12 the department updated existing rehabilitation cost calculation tools so that titleholders can more accurately calculate the rehabilitation liability for their activities.

As at 30 June 2012, the total security held for current mining, petroleum and exploration titles in NSW exceeded \$1.3 billion.

Derelict mines rehabilitation

During the year, the department undertook rehabilitation works at 27 derelict mine sites across NSW under the Derelict Mines Program, with funding of \$2.1 million. Major projects included:

- **Belmont Mineral Sands:** Rehabilitation works included the identification of stockpiled and residual mineral sands with elevated radiological readings at the former mine site. These works reduced the potential for radiological exposure, enabling the site to be used for recreational purposes.
- **Ardlethan:** Rehabilitation works on an approximately 10 hectare area included constructing drainage banks and rock-lined drains, and soil amelioration with gypsum and composted mulch and seeding with pasture grasses and natives. The revegetation works will aid the long-term stability of the site.
- **Home Rule:** This project required safety works after workings either side of a public road began to subside. Backfilling the tunnel that passed beneath the road was required to reduce the risk of road collapse.

The planning and approval process for the Woodsreef Major Rehabilitation Project, which has been allocated funding of \$6.3 million over 2011–13, has progressed with the completion of a number of specialist assessments.

Subsidence management

A stringent regulatory system continues to apply to subsidence management in NSW. All new coal mining projects are subject to approval by the Minister for Planning and Infrastructure, under the *Environmental Planning and Assessment Act 1979*. Recent planning approvals require an extraction plan to be in place prior to an underground coal mine performing mining activities that may lead to subsidence of the surface. The management plans that comprise the extraction plan then form a Subsidence Management Plan which is approved by the department.

For existing mines not yet subject to an integrated planning process, the existing Subsidence Management Plan

process continues to apply. This process, administered by the department, enables efficient recovery of the State's resources whilst ensuring public safety and protection of the environment. Prior to approval for mining activities to commence, Subsidence Management Plans are assessed by a multi-agency committee.

In 2011–12, eight extraction approvals, six first-working approvals, and 17 variations were approved.

In 2011–12 the department's Mine Subsidence engineering group:

- completed assessment of 74 mining applications
- contributed significant regulatory management and technical leadership for successful management of risks of longwall mining under the Sydney to Melbourne railway and Hume Highway
- was awarded a \$480 000 Australian Coal Association Research Program grant to undertake research in mine subsidence engineering.

Land-use planning

The department continued to contribute to new comprehensive local environmental plans (LEPs) for all 152 local government areas in the State using the new standard LEP template. During the past 12 months, the department provided input into 25 comprehensive LEPs and the Government's Strategic Regional Land Use Policy.

The department continued to assess the potential impacts of proposed national parks and other conservation reserves on mineral resources, and to provide advice on these proposals to the NSW Office of Environment and Heritage.

NSW resource audit

In 2007, Mineral Resources commenced a resources audit of the entire State to provide data on the location of mineral and extractive resources and potential resources to councils and the Department of Planning and Infrastructure. The audit is scheduled for completion by the end of 2012.

While energy resources were not included in the resource audit mapping, data will be supplied in future updates as information becomes available. The information will help councils when preparing their new comprehensive LEPs and assessing development applications and rezoning proposals. The department is continuing to supply the information progressively to councils and the Department of Planning and Infrastructure as data packages in both digital and hard copy format.

Data packages for a further 54 local government areas (LGAs) were completed in 2011–12, bringing the total number released to date to 76. A further 29 Sydney metropolitan LGAs were assessed and notified that there are no known non-energy resources identified to date in those shires. Work on the remaining LGAs is well advanced and mapping and draft reports have been completed for the majority of these remaining shires.

Greenhouse gas research

As a member of the National Carbon Capture and Storage Council and the Global Carbon Capture and Storage Institute, the department continued to play an integral role in national greenhouse gas policy and research initiatives. During the year the department continued its support for the Cooperative Research Centre for Greenhouse Gas Technologies (CO₂CRC), which has now demonstrated storage capacity of over 65 000 tonnes of carbon dioxide in a deep rock formation in the Otway Basin.

Low emissions coal technologies

The *Clean Coal Administration Amendment Act 2011* was assented to on 22 August 2011, renaming the Clean Coal Fund – the Coal Innovation NSW Fund. The original fund was established under the *Clean Coal Administration Act 2008*. The Coal Innovation NSW Fund was allocated \$100 million over four years until 2013.

The fund invests directly in the NSW Carbon Capture and Storage Demonstration Project, the NSW CO₂ Storage Assessment Program, nine research and development projects and other initiatives in low emissions coal technologies.

During 2011–12, NSW Trade & Investment assisted Coal Innovation NSW where work has been centred on the following:

- the Delta Carbon Capture and Storage Demonstration Project, currently in its development and approvals stage
- signing a \$54 million joint funding agreement with the Commonwealth Government and Australian Coal Association Low Emissions Technologies Ltd for the NSW CO₂ Storage Assessment Program. This aims to identify and model the carbon dioxide (CO₂) storage potential of deep rock units in NSW.

Stage 1A of the NSW CO₂ Storage Assessment Program included:

- finalising the Well Completion Reports for the Munmorah, Vales Point and Merriwa boreholes
- rehabilitating Merriwa and Cattle Creek borehole sites and transporting core from these to the Londonderry core library for detailed analysis, further logging and storage
- detailed modelling of data in the Merriwa area to estimate carbon dioxide storage potential and providing models to the Delta Demonstration Project.

Planning for Stage 1B continued, exploring the regional stratigraphy of the Darling Basin. Department geoscientists established possible locations for the first in a series of exploration boreholes in the Darling Basin, and the first landholder access agreement was finalised. Expressions of interest for services commenced in June. A program of community engagement has begun.

Funds have been allocated to the following organisations and research projects from the Coal Innovation NSW Fund:

Fugitive emissions

- Centennial Mandalong Pty Ltd: \$2.2 million to trial a new technology termed a Ventilation Air Methane Regenerative After Burner (VAM-RAB) aiming to mitigate fugitive methane emissions escaping from underground coalmines.
- CSIRO: \$1 million to undertake an Australian-first trial to confirm whether the volume of methane gas drained from a NSW coalmine can be dramatically increased before open-cut mining commences. This is, in essence, a step towards creating a 'greenhouse gasless mine'. This project was delayed due to a fire at the proposed mine site.

Combustion efficiency

- University of Newcastle: \$560 000 to research and develop a Direct Carbon Fuel Cell (DCFC) with very high thermal efficiencies. Coal characteristics for optimum performance have been defined and the construction of a bench scale DCFC has commenced.
- University of Newcastle: \$850 000 to undertake research into a novel way of producing pure oxygen for use in the efficient burning of coal to generate electricity. In 2011–12 the conceptual dual fluidised bed reactor was designed, constructed and commissioned for the next phase of the experimental program.
- UCC Energy Pty Ltd: up to \$2.5 million to further develop its process of producing ultra-clean coal and to assess its use as a coal-water fuel for firing in diesel engines to generate electricity, after the completion of a 'Life Cycles Assessment'. In 2011–12 the project was put on hold to review the Life Cycles Assessment.

Post-combustion capture technology

- CSIRO: \$1.58 million to support a research and development program dedicated to the chemical capture of CO₂ emitted in the flue gas from NSW coal-fired power stations. The pilot plant has been dismantled and is ready to be moved to the Vales Point power station. The project was delayed due to arranging access agreements.
- CSIRO: \$600 000 to investigate the ability of a novel, patented carbon-fibre composite honeycomb-structured technology to physically separate out the CO₂ from the flue gas emitted from NSW coal-fired power stations. The pilot scale unit was manufactured, however transport to Vales Point power station was delayed due to access arrangements.

Storage efficiency

- University of Newcastle and GreenMag Group: \$3.04 million to develop and optimise a mineral carbonation process that takes advantage of a natural process whereby CO₂ is captured in mineral deposits resulting in it being stored in rocks. Contract negotiations for this project have begun between the three funding partners.

Public consultation and community awareness

- University of Newcastle: \$660 000 to use an innovative approach to understand interactions between industry, society and government which impact public acceptance of low emission coal technologies.

The Namoi Catchment Water Study

The purpose of the study is to assist the government in assessing the effects associated with coal mining and coal seam gas development on the water resources within the Namoi catchment. The final report is due to be released by the Minister for Resources and Energy on 31 July 2012.

The study involved the development of a three dimensional model of ground and surface water to predict changes in groundwater levels and surface water flows due to coal mining and coal seam gas (CSG) development.

Six scenarios were modelled simulating different degrees of development and the potential effects on water resources.

Overall the study demonstrates that, with appropriate planning and mitigation strategies, the effects of coal mining and CSG development within the Namoi Catchment should be manageable. However, the study was not designed to predict local-scale effects and does not replace the requirement for project-specific detailed investigations, supplemented by comprehensive monitoring and appropriate operational management.

Safe, healthy and biosecure industries

Mine Safety

The department is the regulator of both general and specific health and safety Acts for the mining and onshore petroleum industries. The Mine Safety unit works to ensure that industry satisfies community and government expectations for health and safety by monitoring and enforcing compliance, collaborating with stakeholders to develop risk management programs and guidelines, and promoting world-leading practices. Mine Safety provides the regulatory framework and standards for the industry and carries out activities including:

- auditing and assessing compliance with standards
- investigating incidents and complaints
- undertaking campaigns to educate stakeholders and communicate requirements
- authorising activities, equipment, materials and substances for use.

In 2011–12 Mine Safety oversaw:

- Underground, surface mining and processing operations: 87 Coal, 78 Metalliferous, 2261 Extractives, 84 Other, 7 Petroleum and all Opal Claims
- Exploration Licences: 53 Coal, 295 Metalliferous, 221 Extractives, 121 Other, 53 Petroleum

Electrical safety programs

A program to assess and improve electrical compliance against standards and current legislation continued throughout the year. Audits are being carried out on all metalliferous mine sites supplied by mains or generator power in NSW. In excess of 230 sites have been audited and have had follow up assessments against initial recommendations contributing to improvements in electrical safety and compliance.

A further program to assess electrical earthing systems and the application of functional safety in NSW mines also continued throughout the year. The program identified areas requiring improvement in the management of electrical engineering safety in general. The findings were presented to industry at the department's annual Electrical Engineering Safety Seminar in November 2011.

Accreditation by the National Association of Testing Authorities

Mine Safety's research and development arm, the Mine Safety Technology Centre (MSTC), was accredited by the National Association of Testing Authorities for performance testing of gas monitors and analysis of respirable and inhalable dust.

Testing under Australian Standard / New Zealand Standard (AS/NZS) 4641 and AS/NZS 60079.29.1 is required for the registration of gas monitors in NSW. The MSTC is the only facility in Australia that is accredited for all the testing required for gas monitors by these standards.

In the area of respirable and inhalable dusts, the MSTC now has accreditation in the determination of respirable dust as per AS2985 and inhalable dust as per AS3640.

Industry guidelines and standards

Mine Safety inspectors have continued working with industry to develop a number of mining design guidelines and standards. These documents provide an industry benchmark for engineering standards and fit-for-purpose equipment and represent acceptable industry practice.

An important series of guidelines for mine winders has recently been published on the Mine Safety website at www.resources.nsw.gov.au/safety/publications/mdg. Mine winders are considered high risk plant, with their failure having the potential to cause multiple fatalities. Some mine winders can carry in excess of 150 people in a single lift. The guidelines provide information on managing the risks associated with the design, commissioning and use of mine winders.

Police training days

The Mine Safety Investigation team continued to work with the NSW Police Force through their police liaison program. A one-day training program delivered to NSW police commanders, inspectors and detectives helps both agencies maintain awareness of each other's statutory roles when attending a mining incident. The training clarifies jurisdictional issues on mine sites while forging good working relationships between Mine Safety personnel and NSW police. Industry

stakeholders including Mines Rescue Service were also present at the training day which this year included a joint review of *MDG 1029 Guideline for agency coordination during emergencies and body recovery at NSW mines*.

Effective emergency response

During the year Mine Safety inspectors underwent intensive training in emergency response. Mining emergencies demand a coordinated response from a range of agencies and Mine Safety is usually one of the first to be notified. The knowledge and experience of the department's inspectors form an integral part of an emergency response and training in simulated emergency situations helps them to effectively handle the stressful circumstances encountered during mining emergencies. To further assist in this regard, Mine Safety has employed a dedicated emergency response specialist to improve inspectors' skills and to assess the preparedness of mines for emergency situations.

Safety seminars

Mine Safety's 21st annual Mechanical and Electrical Engineering Safety seminars attracted over 550 participants to the two-day events held in Sydney during August and November 2011. The seminars are a key industry event for electrical and mechanical engineers to share information and network. The seminars promote best practice, showcase the latest technology and present case studies on important mechanical and electrical engineering initiatives.

National model work health and safety laws and National Mine Safety Framework

The government implemented the nationally uniform work health and safety (WHS) laws on 1 January 2012. The introduction of the *Work Health and Safety Act 2011* and the *Work Health and Safety Regulation 2011* aims to improve productivity and deliver safer workplaces through harmonising workplace health and safety laws across the nation. While WorkCover NSW administers the WHS legislation for general industry in NSW, Mine Safety continues to regulate the legislation at mining workplaces.

The National Mine Safety Framework aims to achieve greater consistency in mine safety legislation throughout Australia. This initiative recognises that specific, but consistent, legislation is necessary for the particular health and safety requirements of the mining industry. Ministers from NSW, Queensland and Western Australia signed an intergovernmental agreement in August 2011 to establish processes for developing and implementing mining-specific legislation. The Ministers agreed to work cooperatively to develop consistent and, as far as possible, uniform non-core provisions which are consistent with the national model WHS legislation and framework.

Mine Safety is working closely with other jurisdictions to achieve consistent legislation across the major mining states. Mine Safety has played a leading role in the development of mining codes of practice for all states as part of the national harmonisation process.

Agreed safety undertaking

For the first time, Mine Safety has entered into an agreed undertaking, in lieu of proceeding to prosecution, with two mining companies. The companies will fund and undertake a major project which will focus on underground bolting equipment hazards. The aim is to increase industry awareness and improve bolting practices throughout the industry. The undertaking has a total expenditure of \$500 000.

Mine Safety Advisory Council

The NSW Mine Safety Advisory Council (MSAC) advises the Minister for Resources and Energy on critical health and safety issues. Supported by its secretariat within Mine Safety, MSAC has been implementing an action plan to further improve its world-leading health and safety performance for the mining and extractives industry in NSW.

MSAC commissioned an industry-wide survey to collect health issues from mines to develop a health management baseline. The survey will be used to provide assistance to mines where it is most needed.

Through its OHS Culture Working Party, MSAC continued to develop educational tools to enable mines to improve their work health and safety culture. This included publication of factsheets on specific skills to enable workers to participate in decision making on health and safety issues.

MSAC has also embarked on developing a strategic blueprint for mine work health and safety to 2021.

Industry assistance

The department's Mining Industry Assistance Unit began a follow-up program to its 2010 fatigue workshops with a series of regional fatigue forums. The forums are designed to connect industry with service providers offering specialist assessment and monitoring resources.

A major project aimed at improving the health and safety culture of the mining industry continued throughout the year. The project developed a benchmarking and planning manual which can be used by mines to determine what their health and safety culture is like and how to plan for improvements to that culture.

Growing demand for competence assessment

With the mining workforce growing substantially in the last few years, the number of candidates applying for certificates of competence has increased significantly. During 2011, Mine Safety conducted 771 individual examinations compared with 680 in 2010. The department has commenced development of improved information management systems and e-forms to manage the growth in demand.

Mine Safety has been a major partner in the NSW Mining Statutory Positions Training Process Improvement Review Project, led by SkillsDMC, investigating the factors that influence candidate performance during assessment of competence for statutory positions. An early outcome has been the development of best practice guides for candidates, registered training organisations and employers.

Mining industry safety performance

Each December the department's annual *NSW Mine Safety Performance Report* is published for the previous financial year. The report summarises the incidents and injuries notified to Mine Safety, the assessments conducted, and enforcements and advice issued by the NSW Mine Safety inspectorate, set against historical data since 1999. The report provides valuable information for industry to comparatively assess safety performance.

During 2011–12 there were zero fatalities in the NSW mining and extractives industry. The industry has continued its decade-long downward trend in the fatal injury frequency rate. There have been 12 mining workplace fatalities in the past decade, 8 of them in the coal sector. This compares to 50 fatalities, 27 of them in coal, in the decade to June 2002.

Serious bodily injuries in 2011–12 increased year-on-year from 28 to 36 in coal operations, and from 9 to 18 in metalliferous/extractives mines, coming in above the record low results achieved in the previous four years.

During the year NSW achieved the targets set by the *National OHS Strategy 2002–2012* to reduce fatalities by 20 per cent and serious injuries by 40 per cent.

Five-year average frequency rates for all three key measures continued their long-term downward trend. Compared to June 2007, the five year average for fatality injury frequency rate had reduced by 65 per cent, lost time injury frequency rate was down by 59 per cent and serious bodily injury frequency rate had reduced by 57 per cent.

Mining accident/incident investigation

The improvement of mine safety continued to be a focus of the department during the year. Investigators conducted numerous examinations of mining incidents in NSW seeking out causes and underlying system failures leading to these incidents. System failures, in particular, are one of the most important factors that affect the continued safety of persons working in the mining industry.

Investigators have also continued a program of engagement with mine operators by presenting the findings from incident investigations and making recommendations for improvement directly to operators and management at their mine sites. The program will help mines improve health

Performance statistics	2009–10	2010–11	2011–12
Investigations commenced	3	5	2
Investigations completed	2	7	5
Investigations in field stage at the end of year	8	6	3
Investigation reports submitted to the Coroner	1	2	0
Coronial inquests commenced	0	0	1
Prosecutions commenced	5	8	5
Successful prosecutions	10	3	6
Unsuccessful prosecutions	0	0	1

Safety performance statistics

		2009–10	2010–11	2011–12 ¹
Fatalities	Coal	–	1	–
	Petroleum (onshore)	1	–	–
Serious bodily injuries	Coal ²	32	28	36
	Non-coal ²	8	9	18
	Petroleum (onshore) ⁴	4	–	–
Lost-time injury frequency rate (per million hours worked) ³	All coal	7.13	6.08	5.12
	All metalliferous and extractives	6.20	4.23	3.72
	Coal underground	11.85	11.70	8.54
	Metalliferous underground	5.77	3.02	1.98
Notified incidents, coal	All	2 742	2 767	2 611
	Accumulation of gas – CI 56(1)(g)	796	925	647
	Unintended activation of plant – CI 56(1)(p)	300	332	344
	Escape of fluid under pressure – CI 56(1)(o)	210	189	191
	Non-specific incidents resulting in a notifiable injury or outcome – including CI 55(b), CI 56(1)(a)	434	433	467
	In service failure of explosion protection features – CI 56(1)(m)	477	344	348
Notified incidents, non-coal	All	267	271	303
	Uncontrolled explosion or fire – CI 145(e)	49	45	55
	Loss of control of vehicle or machinery – CI 145(j)	21	16	28
	Overturning of vehicle machinery – CI 145(k)	17	27	18
	Unplanned fall of ground – CI 145(n)	19	20	15
	Non-specific incidents resulting in a notifiable injury or outcome – including CI 145(b), CI 146(1)(a)	30	44	40
Notified incidents, petroleum (onshore) ⁴	All	10	2	1

The table above reflects notifications under the following legislation:

Coal: *CMHSA 2002* and *CMHSR 2006*; Non-Coal: *MHSA 2004*, *MHSR 2007*

Petroleum: *Petroleum (Onshore) Act 1992* Schedule

Notes:

¹ Data to 30 June 2012 extracted from COMET database as at 11 October 2012. All recent workforce and injury data should be considered preliminary and therefore subject to change.

² Serious (bodily) injuries are those reported under notifiable nature of injury definitions in *CMHSR 2006* and *MHSR 2007*.

³ Lost-time injury frequency rates are as reported from the quarterly reports of mine operators. Lost-time injuries to non-mine employees such as contractors and tradespersons could be underreported unless the date they resumed work (i.e. with their external employer) was reported back to the mine.

⁴ Improved contact with onshore petroleum operators is retrospectively identifying past incidents and injuries not captured previously. Since this is an ongoing trend, all petroleum numbers should be considered preliminary and subject to change.

and safety performance as a result of being better informed about the causes of incidents.

Investigation reports are published on the Mine Safety website as a useful tool for industry to help assess risks or develop risk controls (see www.resources.nsw.gov.au/safety/major-investigations/investigation-reports).

Energy and utilities emergency management

NSW Trade & Investment has responsibility under the *State Emergency and Rescue Management (SERM) Act 1989* for supporting the participation of energy and utility businesses in NSW in the planning, preparation, response to and recovery from emergencies. The department provides the Energy and Utility Services Functional Area Coordinator (EUSFAC) and response team, which in turn provide an on-

call 24/7 response capability for utilities emergencies and threats to utilities infrastructure.

During the year, the EUSFAC coordinated multi-agency responses by energy and utilities businesses to emergencies and significant events, and engaged in planning and preparatory activities. Response coordination and activities included:

- **Flood Events Familiarisation Workshop:** EUSFAC convened a Flood Events Familiarisation Workshop at Sydney Water's Potts Hill facility on 30 November 2011. The Bureau of Meteorology provided a prognosis of the forthcoming flood season and participants provided brief presentations on their roles and responsibilities during flood events.

- **EUSFAC Flood Concept of Operations:** In anticipation of predicted high rainfall events related to the forecast floods season, a EUSFAC Flood Concept of Operations was drafted and presented at the Flood Events Familiarisation Workshop and was then circulated to Energy and Utility Services Functional Area members for comment on 16 December 2011.
- **Protracted operational response:** Severe weather and flooding from November 2011 to May 2012 resulted in the largest State Emergency Service operation in its history. One of the key operational features for EUSFAC was the implementation of liquid fuel rationing in Lightning Ridge during the Northern Rivers stage of the flooding.
- **Severe weather response:** The EUSFAC team coordinated the response to the severe weather events that affected the Blue Mountains, South Coast, Southern Highlands and Snowy Mountains regions over the period 5–10 July 2011. Strong winds caused trees to fall on power lines, interrupting power supply and telecommunication services to these communities, and threatened water supply and sewerage services in the Blue Mountains.

Review of the State Disaster Plan and State Emergency and Rescue Management Act 1989 (the SERM Act)

The EUSFAC, as a member of the State Emergency Management Committee, has been working with the Ministry of Police and Emergency Services regarding changes to the *SERM Act* and the State Disaster Plan. *SERM Act* amendments which support EUSFAC planning and preparedness functions for energy and utilities emergency management are currently being drafted. The amendments are consistent with modern emergency management principles, the *Australian Emergency Management Arrangements*, the Council of Australian Governments endorsed *National Strategy for Disaster Resilience* and the State's commitment as part of the *National Partnership Agreement on Natural Disaster Resilience* to implement an emergency risk management program in the State.

Energy and regional water supplies and services are reliable, efficient and sustainable

Electricity networks review

The department led the government's election commitment to undertake a major review into the efficient operation of the State's electricity distribution network businesses in order to identify savings in excess of \$400 million over four years.

The department chaired the Network Reform Working Group, which also had representation from NSW Treasury and the Department of Premier and Cabinet. The Working Group was supported by an Expert Panel consisting of Professor Tom Parry, Ms Tina McMeckan and Mr Terry Lawler. KPMG was engaged to support the Working Group and Expert Panel in modelling various scenarios to achieve efficiency reforms and savings from the electricity distribution networks.

The review identified that savings would be achieved by reducing duplication of corporate services and overheads, standardising ICT and network management and through economies of scale in purchasing.

Efficiency savings will go towards funding increased rebates for energy customers to help meet their bills. In the longer term the efficiency gains will also assist in putting downward pressure on electricity prices.

Following receipt of the Working Group's Final Report, the government agreed to establish Networks NSW as a new single distribution network across all NSW. Ausgrid, Endeavour Energy and Essential Energy will provide operational and maintenance services to Networks NSW.

The department is represented on the NSW Treasury-led Implementation Steering Committee that is overseeing the establishment of Networks NSW.

Future of NSW electricity assets

Following the release of the *Final Report of the Special Commission of Inquiry into the Electricity Transactions* in October 2011, the government confirmed that in line with the recommendations of the inquiry, it would sell some electricity assets including the generators, the generation development sites and the Cobbora mine. The department is working with the NSW Treasury, the Department of Finance and Services and the Department of Premier and Cabinet on the sale project. This includes representation on a number of inter-agency committees including the steering committee that has been set up to oversee the sale.

Energy supply and networks performance

There have been no significant disruptions to the supply of electricity or gas during 2011–12. Producers identified a possible shortage of supply from the Moomba gas fields during winter 2011, arising from adverse impacts of flooding in early 2011 on planned gas field development and maintenance works. The industry and regulators monitored the situation closely throughout winter to ensure there were no disruptions. Electricity distributors continue to be on trend to achieve an average reliability of 99.98 per cent by 2016. This would mean that electricity customers would be without supply for only 105 minutes on average per year.

The department has implemented more effective annual performance reporting systems across the electricity, and gas and pipeline sectors during 2001–12. Similarly, the compliance regime for the electricity sector has now been more closely aligned with those in the gas and pipeline sector. Electricity businesses are now required to have the implementation of their network management plans independently audited annually to demonstrate conformance with those plans.

Network safety

During 2011–12, the department continued to monitor both worker and public safety outcomes in the energy networks industries. There has been a further upward trend in injuries to workers and contractors in the electricity sector involving electricity. There have been no fatal worker incidents in the

electricity, gas and pipeline industries. A single public fatality occurred in the electricity sector.

In rural NSW, there has continued to be a large number of incidents of machinery coming into contact with power lines. This is being attributed to increased rural activity following the end of the drought, workers and contractors having little historical experience of the risks imposed by electricity networks, and newer machinery being of a size that more readily brings it into contact with power lines. Essential Energy has intensified its public electrical safety awareness campaigns but little improvement has been seen yet.

The Australian Transport Safety Bureau (ATSB) has recently identified a significant under-reporting of airstrikes on power lines. The department has been co-operating with ATSB in the provision of data to enable incidents to be investigated more fully.

Accredited Service Provider (ASP) scheme reforms

The ASP scheme moved to a full cost recovery basis from October 2011. This required significant change to the structure and level of fees charged to holders of accreditation as well as new fees for electricity distributors.

The scheme is working to introduce a series of reforms. The major outstanding reform is revisions to the categories of accreditation for Level 1 ASPs. Although much detailed work for a final proposal has been completed, key issues remain outstanding. These centre on the delivery and funding of training required for new categories.

Energy security policy – gas industry development plan

Energy market organisations are projecting significant growth in gas demand over the next 20 years as a consequence of clean energy policies and the growth in LNG exports from eastern Australia. NSW currently imports more than 95 per cent of its gas supplies from sources with declining reserves and hence the government has identified a long term risk to the State's energy security. To address this issue the department is developing an energy security policy including a plan to develop all levels of the State's gas industry.

Energy funding and programs to assist customers

The State's regulatory framework safeguards a reliable, safe, low-cost and environmentally sustainable energy supply for the community. Its strong consumer protection framework recognises electricity as an essential service. Over 2011–12, the department continued to develop and implement policies and programs to assist customers facing financial difficulty to pay their bills. Significant energy consumer programs undertaken during the year included:

- developing and releasing the second edition of the popular *Energy Assistance Guide* and accompanying fact sheets (November 2011). These resources are designed to make it easier for community sector employees and others in client-facing roles to provide information and assistance to households seeking help managing energy costs and dealing with energy retailers. The new guide

contains updated information on rebates and other changes that occurred since the release of the first edition in December 2010.

- preparing for the implementation of the new Family Energy Rebate due to commence from 1 July 2012. The Family Energy Rebate will be available to customers eligible for the Commonwealth Government's Family Tax Benefit A or B. Eligible customers receive a \$75 rebate annually off their electricity bill, rising to \$150 from July 2014. Customers eligible for the Low Income Household Rebate can also receive the Family Energy Rebate up to a combined amount of \$250.
- delivering a successful pilot initiative in Bourke called Bourke Budget Wise in conjunction with the Financial Counsellors' Association of NSW. The aim of the pilot was to equip community sector workers with skills to assist their clients with general budgeting as well as energy bill management specifically.
- delivering energy-specific training to community workers participating in Commonwealth Government funded budgeting skills courses in Parramatta, Sydney and Dubbo.

The department established an Energy Accounts Payment Assistance (EAPA) Advisory Group to advise on reforms to the EAPA scheme which delivers financial assistance to energy customers to help them stay connected to essential energy services during a crisis or emergency situation. A project was also undertaken to develop a new database to manage information associated with the administration of the scheme.

Reducing greenhouse gas emissions and supporting energy savings

During 2011–12 the department oversaw the following programs to reduce greenhouse gas emissions, support energy savings and encourage the uptake of renewable energy:

- NSW Energy Savings Scheme
- NSW Greenhouse Gas Reduction Scheme
- GreenPower
- National Minimum Energy Performance Standards and labelling.

The Solar Bonus Scheme was closed to new applications in 2011 and closed to applications connected after 30 June 2012. Since the scheme closed to new applications on 29 April 2011, the electricity networks who oversee connections have reported 42 632 applications to connect outside of the scheme.

In July 2011, the government asked the Independent Pricing and Regulatory Tribunal, (IPART) to investigate an appropriate fair and reasonable tariff for electricity generated from roof-top solar systems. As part of this work, the Premier also asked IPART to investigate the contribution that retailers could make to the cost of the Solar Bonus Scheme, reflecting the benefit to them of energy exported under the scheme.

IPART's final report, released March 2012, recommended that retailers should contribute to the costs of the Solar Bonus Scheme an amount which reflects the value to them of the energy exported to the grid under the scheme. IPART set out an indicative value of this contribution for 2011–12 of 6.5 cents per kilowatt hour.

Amendments to the *Electricity Supply Act 1995* mandate retailer contributions to scheme tariffs, and give IPART the powers necessary to determine the appropriate value of this contribution on an annual basis.

These changes will not reduce the mandated benefits available to any existing scheme participants. All eligible customers will continue to receive the full 60 cent or 20 cent tariff to which they are entitled.

Other activities undertaken include:

- work by the NSW and Victorian governments on an interstate reform partnership designed to promote economic growth, and help reduce the costs of living and running a business. A joint taskforce is expected to report back to the NSW and Victorian Premiers with options and recommendations to enable greater alignment between the two States' energy efficiency schemes.
- the closure on 30 June 2012 of the NSW Greenhouse Gas Reduction Scheme (GGAS) due to the commencement of the Commonwealth's carbon pricing mechanism to eliminate duplication between Commonwealth and State schemes and to minimise costs for electricity consumers.
- the department continuing in its role as program manager of the National GreenPower Accreditation Program in 2011–12. The latest audited figures from the 2010 calendar year show that support for the program is steady, with approximately 2200 GWh of accredited renewable energy sold nationally. This equals the record sales level achieved in 2009. Sales in NSW accounted for around a quarter of this total at 519 GWh.
- the introduction of minimum energy performance standards for the first time for gas water heaters and transformers and electronic step-down convertors for extra low voltage lamps, and the introduction of more stringent minimum energy performance standards for air conditioners and heat pumps. By 2020, the minimum energy performance standards and energy labelling program are forecast to save Australian households and businesses \$5.2 billion per year and reduce household electricity use by 13 per cent per year compared with business as usual.
- ongoing development of a national legislative framework for mandatory energy performance standards and labelling. The Commonwealth's *Greenhouse and Energy Minimum Standards (GEMS) Bill* was introduced to the Commonwealth Parliament on 30 May 2012 and if passed will allow the national legislative framework to commence on 1 October 2012.

Our services meet client and customer expectations

Energy Information Line

Through the department's Energy Information Line (1300 136 888), the department continued to provide assistance to NSW households and businesses on a range of energy matters. Approximately 8500 calls were made to the line over the course of the year, with queries predominantly from households about energy financial assistance measures and the Solar Bonus Scheme.

The 2011–12 year marked the second full year of the service being outsourced to NSW Fair Trading's Government Contact Centre. The department was active in providing training and undertaking other quality control activities to ensure a high quality of service and accuracy of information for callers. The average waiting time for customers calling the line was under 30 seconds and the average call handling time was approximately four minutes. Both these figures represent an improvement on the previous year.

LPG Working Group

Following a meeting with the NSW Energy and Water Ombudsman (EWON), the Minister for Resources and Energy approved the terms of reference for a review of options for extending EWON's dispute resolution responsibility for certain LPG gas customers in NSW.

A working group is being convened by the department including representatives of EWON, the Public Interest Advocacy Centre, the NSW Office of Fair Trading and the LPG Association of Australia to assess different options. A report of the review, including detailed analysis and evaluation of each identified option, will be submitted to the Minister for Resources and Energy.

Enhanced opportunities for the community to participate in decision making

Addressing community concerns

During 2011–12 the government facilitated seven community consultative committees for the exploration stage of specific projects. The independently chaired committees represented the project proponent, community, local government and department. These committees seek to provide an effective channel of communication between the project proponents and the local community, allowing for community involvement in ongoing exploration activities.

Public engagement and education

During the year, the department continued to educate both industry and the community regarding rehabilitation management, mine closure, and improved environmental standards for and regulation of coal, mineral and coal seam gas activities. The department has also significantly improved the amount of information available to the public regarding exploration, mining and petroleum activities, including:

- updating the *Public access to environmental information policy* which promotes transparency and accountability in the decision making process by making information about determinations and approvals provided under the *Mining Act 1992* and *Petroleum (Onshore) Act 1991* publicly available see www.resources.nsw.gov.au/__data/assets/pdf_file/0008/188954/EDP10-Policy-Public-Access-to-Environmental-Information-Policy.pdf.
- making all exploration approval notifications and reviews of environmental factors publicly available at www.resources.nsw.gov.au/environment/ref
- increasing the information available about regulatory and approval processes
- introducing new complaints and incident reporting procedures for the community
- implementing a new compliance and enforcement webpage which provides the public with details about enforcement action taken by the department to address non-compliance at www.resources.nsw.gov.au/environment/compliance-and-enforcement.

Community confidence in our services is increased

Information and promotion

During 2011–12, work continued on improving the department's geoscientific information delivery systems and extending the range of data stored in those systems. These activities continued to improve the quality of support provided to mineral exploration and investment activities in NSW, as well as increasing the range of information available to NSW regional communities.

The COGENT II project, funded under the New Frontiers initiative, continued its development, with several additional data types migrated to this new data repository. These include the department's field site observations and field photography, radiogenic isotope ages, seismic line locations, stratigraphical units and surface and drill hole exploration geochemistry.

These data will be made available progressively as new layers in the department's MinView online map-based information system. New data layers were added to MinView in 2011–12, including NSW ports.

During 2011–12 the department initiated work on developing replacement technologies for the department's online delivery systems. These systems will be designed to reflect changing user requirements, in terms of access via mobile platforms and user expectations for access to an even broader suite of information. To this end, work began on a project to develop a NSW Geoscience Information Gateway, incorporating a 'community portal', to make non-expert access to geoscientific and tenement information easier. Work is also approaching completion on a parallel project to develop a new and more flexible, online data download facility.

The introduction of a full download service for the Geoscience product catalogue enhanced the department's website service, enabling published maps to be downloaded in a variety of static or geolocated formats, with links to visualisation facilities. The product catalogue is undergoing further development in 2012 with a view to also making it accessible on mobile platforms.

The drill core libraries at Londonderry and Broken Hill continued in full operation during 2011–12, with a total of more than 900 visitors (up 85 per cent on 2010–11 numbers) and more than 36 000 metres of core and cuttings received. Planning options for the future expansion of the Londonderry facility were also developed.

Mineral Systems

The Minerals Systems program (MinSys) identifies and documents the key mineral systems across NSW, building on the metallogenic mapping program of the State's major basement outcrop areas. The Warwick–Tweed Heads metallogenic map and explanatory notes were finalised during 2011–2012. This brings to a conclusion a thirty year program of first-generation metallogenic mapping across the State that has been subsequently adopted by many other states and countries.

Data acquisition from the Metals in Time Project is being used to identify major periods of ore deposit formation across the State. This work is ongoing and includes collaboration with world-class researchers in several Australian universities. The assumed age of a significant number of mineral systems in NSW appears to be in error, and the results of this project will have important consequences in understanding the metallogenic potential of large areas of the State.

Major initiatives for 2011–2012 included:

- improving the quality and availability of geological data in the Nymagee region of central western NSW
- reviewing strategic elements (uranium, rare earth elements) in NSW
- reducing backlogs in approvals and renewals of company mineral exploration titles.

National Virtual Core Library (NVCL)

During 2011–12, hyperspectral scanning of drill holes from representative mineral deposits throughout NSW continued using the CSIRO-developed hyperspectral drill core scanning system HyLogger II™ at the department's Londonderry facility. The HyLogger II™ is funded under the NVCL program, a national initiative of the Australian Government conducted as part of the National Collaborative Research Infrastructure Strategy and managed by AuScope Ltd.

An innovative project has begun, scanning representative drill holes from the Nymagee region of NSW to develop a digital atlas of mineralisation and alteration from this region. Data from the HyLogger II™ will be merged with petrographic and chemical data to provide a guide for explorers and researchers.

Coordination of land use planning

While a new protocol for internal coordination of environmental and land use planning is currently being developed, during the year, the Resources and Energy division coordinated the department's responses to the Department of Planning and Infrastructure requests for advice on energy infrastructure projects of state significance. These projects included wind farms, solar and gas-based power plants and electricity transmission and distribution lines. The process included receiving environmental and land use input on each of the projects from the perspectives of fisheries, agriculture, forests, minerals, Crown lands and water areas, and developing an organisation-wide position on each project.

Energy modelling and analysis

The department has provided a range of energy modelling and analysis services in 2011–12, including:

- contributing to the government's submission to the Legislative Council's inquiry into coal seam gas, the findings of which were released in May 2012
- undertaking detailed data collection and analysis of NSW renewable energy generation and consumption statistics for NSW 2021 monitoring and reporting
- supporting the preparation of an energy strategy briefing paper for the Energy Security Industry Forum held on 11 April 2012 to assist in developing the government's future energy policies
- analysing data and preparing and interpreting various charts and tables for the energy section of *NSW State of the Environment 2012*, to be released towards the end of 2012.

Future plans/directions

In 2012–13 the department will focus on:

- further developing new policies and procedures relating to the Strategic Regional Land Use Policy including the new framework for coal and coal seam gas exploration and production
- implementing legislation and policy arrangements in support of the new funding arrangements associated with the New Frontiers program and compliance and enforcement activities

- increasing compliance and enforcement action to improve environmental management for coal, mineral and petroleum activities throughout the State and improving procedures relating to rehabilitation security deposits
- encouraging the geothermal industry through the production of studies assessing the geothermal potential of NSW and pursuing studies on shallow hot sedimentary aquifers for direct use technology
- actively promoting NSW internationally, as a destination for mineral exploration investment, through key international events including the Prospectors and Developers Association of Canada's annual convention, the China Mining Conference and Exhibition and the International Geological Congress
- providing a legislative framework for the exploration and development of greenhouse gas storage in NSW
- developing and implementing new codes of practice for coal seam gas activities in NSW, namely, the *NSW Code of Practice for Coal Seam Gas Well Integrity* and the *NSW Code of Practice for Hydraulic Fracture Stimulation*
- leading NSW input to and continuing to be an important member of the Standing Council on Energy and Resources and working collaboratively with representatives of other states on key projects such as the National Harmonised Framework for Coal Seam Gas
- providing practical information to help consumers manage their energy expenditure and protect vulnerable customers in the context of rising energy prices
- continuing to assist with the sale of state-owned generation assets
- continuing to develop an Energy Security Policy including a plan to develop all levels of the State's gas industry
- implementing an Emergency Risk Management Program for the energy and utilities sector in NSW that includes planning and preparation for emergencies
- supporting government's consideration of whether changes to NSW electricity distribution reliability standards should be made following the Australian Energy Market Commission's review of those standards.

Division performance

Service Measures	Units	2009–10 Actual	2010–11 Actual	2011–12 Forecast	2011–12 Revised
Mine safety regulation:					
• Investigations of operational safety	No.	518	495	500	409
• Enforcement actions	No.	1345	1486	1400	1307
Mine environmental regulation:					
• Audits, assessments, investigations and enforcements	No.	855	905	950	950
Rehabilitation of derelict mine sites	No.	24	30	30	28
Energy regulation administration:					
• Total number of licences granted under the <i>Pipelines Act 1967</i>	No.	34	35	40	35
Conveyance searches	No.	3536	3547	3500	3461

FINANCE, STRATEGY & OPERATIONS DIVISION



Nature and scope of activities

The Finance, Strategy & Operations Division provides cross-departmental services, leadership and coordination across a wide range of operational and strategic functions. It develops, coordinates, manages and advises on systems, infrastructure, policies and standards for the department in the areas of corporate planning, ministerial liaison, communications, finance, procurement and administration, human resources, asset management, information and communication technology, and legal services.

The division has seven branches:

- **Corporate Counsel & Practice**, delivering high quality legal services to the department including providing legal advice, assisting with legislative reform, conducting departmental litigation and drafting a wide range of legal documents.
- **Corporate Operations**, delivering business and technical services including: back-office processing of human resources, payroll, recruitment and finance transactions; building design, engineering and project delivery; accommodation strategy and planning; facilities management; fleet management; strategic procurement and purchasing; capital program management; and asset strategy.
- **Corporate Strategy & Communications**, facilitating department-wide planning and reporting, performance improvement, governance, corporate customer service and strategic communications.
- **Finance & Knowledge Management**, developing and implementing policies, procedures and reporting systems for departmental finances to meet the requirements of the department, and central government agency reporting; providing library, records and knowledge management services; and building the department's project management capabilities.
- **Information & Communications Technology**, delivering strategic and tactical planning and computer business system development, and software development, acquisition and support; managing corporate data infrastructure, information security and messaging services; and running the centralised helpdesk.
- **Ministerial Liaison**, servicing all four Ministers of the department in relation to their roles in Cabinet and Parliament by providing coordinated, coherent and timely advice encompassing the full range of departmental interests.

- **People, Learning & Culture**, providing safety leadership, workers compensation administration, human resource policy, organisation performance consulting, organisation-wide development activities and other key projects to advance people capabilities.

Key challenges

The key challenge for the year has been leading the integration of a wide array of agencies into a unified NSW Trade & Investment department. The department's Finance, Strategy & Operations division was responsible for driving change management processes, coordinating the integration of multiple corporate systems, providing shared corporate services and communicating changes across the whole department. This integration work will continue into 2012–13.

Specific challenges associated with the amalgamation of NSW Trade & Investment included:

- consolidating multiple disparate and disaggregated corporate systems, document management systems and shared service providers that had imposed significant operational risks and inefficiencies on the department. The division is consolidating systems and data to a single enterprise resource planning (ERP) platform (and shared services to a single centre), with the project scheduled for completion by the end of 2012–13.
- integrating a range of different human resource policies and practices to facilitate staff management and transparency of process for employees across the department. A project is underway to consolidate staff records into a single HR/payroll platform and to put in place one set of human resources policies.
- functioning with over 45 different industrial instruments across the department with a wide variety of classifications and conditions attached to them. In addition, 20 different flexible work hours arrangements operate within the department. Significant challenges arose in relation to the industrial complexity of these arrangements and the administrative processes required to manage them.
- implementing a change communications plan, including the further development of the department's temporary, portal-style intranet established in April 2011. System variations across the department meant functionality was limited and staff continued to rely on legacy intranets for information. A project to develop a strategic roadmap for the department's intranet began in May 2012.
- servicing multiple Ministers across a wide range of portfolios. With no common ICT or document management system across the department, the preparation and delivery of coordinated information and advice was difficult. A single Ministerial Liaison Office was created to ensure Ministers received coordinated, coherent and timely advice encompassing the full range of departmental interests.

- facilitating customised change management plans across the organisation that met government priorities, business needs and efficiency savings.
- developing a unified corporate vision and strategic direction across a very diverse portfolio by articulating the department's common purpose as the State's economic development agency and publishing the *NSW Trade & Investment Strategic Plan 2012–15* in line with the priorities in NSW 2021.

In addition, the introduction of new Work, Health and Safety legislation on 1 January 2012 provided significant work in ensuring documents and systems were in place to comply with the new laws.

Major outcomes achieved

A skilled, engaged and cohesive workforce operating in a safe workplace

Workforce support

The introduction of new Work, Health and Safety legislation on 1 January 2012, in addition to the transition to NSW Trade & Investment, provided a unique opportunity to realign safety resources into the high risk areas of the department.

Over the 2011–12 year, the department achieved one of its most important safety objectives: zero fatalities. In addition there were also significant improvements in reducing incidents resulting in serious and permanent disabilities. This was a result of greater focus on safety interventions around high risk operations in addition to the early intervention and responsive management of employee compensation claims. Work also commenced in all divisions to establish detailed hazard and risk profiles which are a foundation instrument in identifying and managing risk. The department's Workplace Health and Safety Steering Committee oversaw the development and approval of a Staff Safety and Wellbeing Strategy which will be implemented over the next three years.

The division worked with management in all areas of the department to develop and implement organisational change programs to enable business units to deliver more effectively and efficiently on government priorities. Eight change programs were finalised during 2011–12 and a further 24 are in progress. The division continued to provide strategic and practical support during the year to managers in the effective delivery of staff workforce planning and structural change.

To support staff during this time of change, the department launched i-Learn@Trade, a new learning and development portal. Online programs being offered currently include Induction & Orientation, Workplace Health & Safety, Code of Conduct, Equal Employment Opportunity (EEO) and Workplace Bullying. More modules will be launched next year.

A range of other programs were put in place to develop leadership and management capability and to support training and development across the agency. Throughout the year, 96 managers and supervisors attended internal leadership and management development programs.

The department has a number of employment and support programs that assist the agency to maintain a capable and qualified workforce that is representative of the NSW public sector. These include: the Graduate Program (employing 15 staff in 2011–12); the Regional Cadet Program (employing 18 staff in 2011–12); and the Aboriginal Employment Program (employing 15 staff in 2011–12).

The department participates in whole-of-government programs that support the retention and development of staff, including the Disability Action Plan, Spokeswomen's Program, Aboriginal Support Network and the Young Professionals Network.

Change communications

A key component of the department's change management process was the development and implementation of a change communications plan to inform and connect staff.

The department's corporate intranet became a central source of information about organisational changes. Information was provided in a variety of formats including Director General video updates, organisation charts, frequently asked questions, and policies and guidelines for staff affected by organisational changes. Dedicated pages featuring tailored information for individual divisions, branches and sites affected by changes were established.

An all staff e-newsletter was distributed regularly to provide staff with the latest integration news. It focused on the department's structure, systems, branding, planning and governance.

The department's new brand was developed in line with whole-of-government requirements. Branding elements, logos, templates and administrative tools were prepared for staff use.

Industrial relations

A specialist industrial relations unit was formed within NSW Trade & Investment to provide strategic, operational and tactical advice and support to the executive and management on industrial relations matters including managing the industrial aspects of a number of significant change management plans being implemented progressively across the department's operational divisions.

A Joint Consultative Committee has been set up within NSW Trade & Investment to facilitate consultation with the Public Service Association of NSW and the Association of Professional Engineers, Scientists and Managers, Australia on industrial matters. The Australian Workers Union met in separate consultative arrangements with senior management from Forests NSW on industrial matters relevant to them.

All disputes that arose during 2011–12 were managed in accordance with government policy. A small amount of lost time occurred due to protest meetings conducted by staff arising from the announcement of the closure of the Cronulla Fisheries Centre. The relocation commenced in 2011–12 and will be finalised in 2012–13.

Managing physical assets

In 2011–12 the department undertook a major review of Sydney metropolitan office accommodation and obtained capital funding over the next three years to consolidate and refurbish its central business district (CBD) tenancies and decentralise a number of city based units to Parramatta. The completed Metropolitan Accommodation Strategy will result in net savings of \$17 million over ten years, reduce the number of CBD tenancies from ten to three and reduce the area of CBD office space by 25 per cent.

New facilities were constructed or procured at a number of sites including Port Stephens, Nowra, Coffs Harbour, Newington and Batemans Bay to enable the decentralisation of staff and operations from the Cronulla Fisheries Centre.

Other business priorities included:

- completing a state-of-the-art upgrade of the biosecurity facilities at Elizabeth Macarthur Agricultural Institute on time and on budget, enhancing the State's capability to manage biosecurity threats and incidents to protect the economy, environment and community.
- conducting a state-wide review of asbestos liability across former Industry & Investment NSW cluster sites. These facilities now comply with the nationally uniform work health and safety codes of practice. Work is now progressing to extend this program across other departmental sites and integrate existing registers and management plans.
- commencing the relocation of the Central Coast Primary Industries Centre from Narara to Ourimbah, with major civil works being completed and contracts let for the construction of the greenhouse research facilities. The total investment for Stage 2 of the centre is \$3.2 million.
- commencing a state-wide program to improve and make compliant the bulk fuel storage facilities across the department. Changing environmental legislation drove the project which has resulted in a major rationalisation of fuel facilities.
- completing a major refurbishment of the Eden Fisheries Office at a total cost of \$420 000. The new facility provides more efficient office accommodation and secure vessel storage facilities.
- installing a new back-up electricity 500 kVA generator at the NSW Department of Primary Industries Head Office in Orange to ensure business continuity in the event of power failure. Total cost of this project was \$400 000.

Our services meet client and customer expectations

Corporate customer service

NSW Trade & Investment highly values its customers and recognises the need to continually improve its products and services to ensure a high degree of customer satisfaction. The department created a Corporate Customer Service Unit to develop and implement a customer service framework for the department and help deliver the NSW 2021 commitment to improve customer service.

The department developed a Customer Service Action Plan to enable a systematic reinvention of the way NSW Trade & Investment promotes and delivers its services to customers. As part of the plan, a Customer Service Advisory Group was established with membership from across the department to exchange information and provide advice in relation to corporate customer service initiatives. The group has already contributed to the development of the NSW Trade & Investment Customer Service Charter, now available at www.trade.nsw.gov.au/about/our-services/customer-service-charter. Future activities include conducting a baseline review to identify existing customer service initiatives and determining current levels of customer satisfaction with divisions.

Training is also being delivered to embed the department's customer-centric approach. In 2011–12 documents were produced to guide shared services staff regarding telephone etiquette, email etiquette and guidance on corporate branding. Helpdesk operations were also improved with better utilisation of the reporting capabilities in the Cherwell Service Management System.

Social media

In 2011–12 the division published a policy and tool kit to guide departmental use of social media. The policy requires each departmental social media presence to be considered as part of an overall communications plan.

In-house training for new and expert social media managers was facilitated by the division. Training emphasised the need for a strategic and planned approach to social media use that complements existing communication channels such as web, print, radio and television.

A successful internal pilot of social collaboration using Yammer® has been underway during the last twelve months and shows promise for constructive use of social media within the department.

Community confidence in our services is increased

Governance policies

During 2011–12 a number of internal policies were finalised and published for consistent application across the department. The policies included: *Code of conduct*; *Gifts and benefits policy*; *Public Interest Disclosures – internal reporting policy*; *Social media policy*; and *Complaints handling*. The suite of policies outlines the rules and provides guidance to staff on ethical behaviour and the requirements of the government. The policies are published on the departmental website at www.trade.nsw.gov.au/policies to advise the public of what to expect in their dealings with NSW Trade & Investment staff. Further review and update of internal policies will continue in the coming year.

Enterprise risk management framework

Enterprise risk management allows the department to identify and proactively manage risks related to its activities. This allows the department to both protect and create value for the people of NSW as it works to achieve its vision and objectives.

The department continued to improve and implement its enterprise risk management framework which articulates how risk management will be integrated with the department's business and embedded within planning processes, decision making structures and operational procedures. The framework was developed to comply with NSW Treasury's *Internal Audit and Risk Management Policy for the NSW Public Sector* (TPP 09-5) and also the Australian/New Zealand Standard, *Risk management—Principles and guidelines* (AS/NZS ISO 31000:2009).

The department's internal audit program continued throughout the year and focused on reviewing areas of key risk. Progress was made towards addressing and resolving outstanding audit management issues.

Planning and reporting

The development of the first strategic plan for NSW Trade & Investment was completed in 2011–12. The department's role as the lead economic development agency in NSW is reflected in the *NSW Trade & Investment Strategic Plan 2012–2015*, which sets the overarching direction of the department for the next three years. The plan lays out the department's vision and values, defines its key results, key performance indicators, the intended outcomes, and the strategies in place to achieve those outcomes.

Importantly, the strategic plan supports the delivery of NSW 2021.

The department monitors performance on a regular basis and reports to the Department of Premier and Cabinet as required on progress towards the NSW 2021 targets and the government's priority actions for the department so that the effectiveness of the department's services can be assessed on an ongoing basis. At end of June 2012, 37 of the department's 135 priority actions were completed, 5 were no longer current and 93 were on track. The department also reported on its performance and services through the State budget process.

Enhanced financial management

The department developed strategies to assist department-wide budgetary and financial management, including the development and ongoing monitoring of rigorous savings strategies to ensure success in achieving budgetary targets and initiatives.

The department also contracted PriceWaterhouseCoopers to work with financial business managers across the organisation to develop a program funding model for the department. In the coming year, the department will use this model to establish a framework that aligns programs, business unit and divisional plans with the budget and corporate direction and measures and improves the efficiency and effectiveness of expenditure.

Program management

A Program Management Office was established to support effective project outcomes and develop a standardised approach to project management across the department. Branded project management templates, supported by a

user guide, were made available. A project management skills survey of department staff was undertaken in April 2012. Survey results identified opportunities for the development of project management capabilities to better support future projects. Approximately 50 staff will undertake project management training in the first quarter of the new financial year.

Ministerial support

A range of tools and processes were put in place to allow the different areas of the department to work together to produce consistent, coordinated and timely Ministerial advice, including:

- a coordinated process for the development and approval of departmental Cabinet minutes
- a coordinated process for the development and approval of departmental submissions to whole-of-government processes
- numerous templates, style guides and policies and procedures
- extended use of the existing corporate document management system (TRIM) to a larger proportion of the department than previously had access
- deployment of Dropbox® and Box as interim cloud technology solutions to allow sharing of and collaboration on documents between staff using IT platforms that cannot access common record management systems.

Corporate systems and shared services

The department began a major project to consolidate its corporate systems and data onto a single enterprise resource planning (ERP) platform (and its shared services to a single centre). The ERP solution will provide one platform across the agency for finance, procurement, human resources and payroll. The business case for this project underwent a successful gateway review in May 2012, with the review team concluding that the business case was robust and that it was appropriate for the project to proceed. The project is scheduled for completion by the end of 2012.

In the interim, the division continued to bring people onto common human resources, payroll and finance systems. This work will continue while the ERP platform is implemented. The Retail Tenancy Unit; Destination NSW; Marine Parks Authority; Natural Resource Management Investment; Office of Liquor, Gaming and Racing; Independent Liquor and Gaming Authority; and Arts NSW are now on a common system. Integration is planned for Crown Lands, Soil Conservation Service and the NSW Office of Water by December 2012.

Electronic service delivery

The department pursued multiple improvements to electronic service delivery this year. Internally, the disparate range of departmental emails systems was consolidated into Google's Gmail® platform, enabling consistency in 'on-boarding' agency staff with one standard messaging

tool, and supporting employees using mobile devices, particularly from diverse locations throughout the State.

Also underway is a consolidated email, calendar and messaging project to deliver a whole of department solution as an alternative to the department's traditional email and calendar systems. This project is utilising Google Apps for Business® solution, which is a cloud-based email, calendar, messaging and document solution allowing 'anywhere, anytime' collaboration.

For the department's external customers, an overarching 'responsive design' layout was developed for NSW Trade & Investment's websites, enhancing the means by which departmental web content is accessed using mobile devices, or by sight-impaired users.

Legal services

In 2011–12 significant steps were taken to integrate and streamline the delivery of all legal services within the department.

The department was involved in a number of significant legal cases, in particular:

- on 25 June 2012 the Land and Environment Court in the matter of *Harrison v Baring (No 2)* [2012] NSWLEC 145 imposed a fine and costs totalling \$370 000 for 10 offences related to the unlawful taking of water
- on 30 March 2012 the High Court determined the matters of *Sportsbet Pty Ltd v State of New South Wales & Ors* [2012] HCA 13 and *Betfair Pty Limited v Racing New South Wales & Ors* [2012] HCA 12, upholding the ability of the government to require the payment of fees to use race field information for wagers.

Legal advice was provided in relation to numerous complex and high profile matters such as:

- managing outbreaks of emergency animal diseases including abalone viral ganglioneuritis in abalone, paramyxovirus in pigeons and Hendra virus in horses
- understanding the implications for NSW of the Commonwealth's Murray–Darling Basin Plan and assisting with the development of the NSW response.

Significant funding agreements were negotiated and drafted, including:

- funding of State projects by the Commonwealth to, among other things, improve the efficiency of water delivery and use
- agreements to encourage industry investment in NSW, including a deed of agreement with the University of NSW regarding the establishment and operation of the Centre for International Finance and Regulation, an agreement with the University of Technology, Sydney regarding Digital Sydney and a Deed of Agreement with Thales Australia.

Future plans/directions

In 2012–13, the division intends to:

- deliver the new enterprise resource planning (ERP) platform across the department for finance, procurement, human resources and payroll
 - implement the Staff Safety and Wellbeing Strategy, and introduce a single online incident notification tool that will allow the department to acquire important data to inform priorities for preventative safety measures
 - articulate a new governance framework and further policies and procedures on whole of department processes to further improve the comprehensiveness and consistency of advice provided to the Executive and Ministers
 - roll out the department's new Strategic Plan, which will be operationalised within divisional/branch business plans and individual performance agreements
 - develop a strategic roadmap for the department's intranets to ensure they support the communication and business needs of the department and staff, developing a central permanent intranet and updating and migrating intranet content from legacy intranets.
 - fully implement the Customer Service Action Plan including finalisation of a baseline review to identify areas for improvement and development of a tool kit for customer service delivery
- use a program funding model to establish a framework that aligns programs, business unit and divisional plans with the budget and corporate direction and measures and improves the efficiency and effectiveness of expenditure
 - increase the use of cloud technology to improve efficiency, and ensure the corporate electronic document management system remains compatible with the corporate ICT platform as that platform is upgraded and integrated across the department
 - consolidate industrial instruments across NSW Trade & Investment and implement an improved union consultation model
 - develop and implement an improved internal help desk facility which manages staff enquiries across a wide range of functions and topics over extended hours of operation
 - automate processes such as purchase card reconciliation, posting of payroll transactions to the general ledger and e-recruitment practices
 - continue to support the organisation and its staff through ongoing professional development opportunities, organisational reviews and change processes.

STRATEGIC POLICY & ECONOMICS DIVISION



Nature and scope of activities

The Strategic Policy & Economics Division, created in late 2011, supports the delivery of NSW 2021 outcomes through sound analysis of policies and programs across the department. As the department's central strategic policy division it works across all NSW Trade & Investment divisions to increase organisational capacity to deliver on the industry productivity growth and economic development goals within NSW 2021.

The Strategic Policy & Economics Division has five functional units, as follows:

- **Industry Policy Development Unit** assesses legislation, policy and program settings designed to meet the economic goals of NSW 2021, and provides policy advice in relation to significant industry issues. The unit also oversees several statutory agricultural authorities and provides socio-economic analysis services to the NSW Office of Water.
- **Policy Coordination & Review Unit** performs a central policy coordination function for the department, liaising and negotiating within NSW Trade & Investment and with the government, other jurisdictions and business and industry leaders. It prepares and coordinates departmental responses to policy and program reviews involving significant cross-agency and cross-jurisdictional issues.
- **Investment Appraisal Unit** undertakes investment appraisals of projects and programs to guide departmental investments consistent with NSW 2021 lead agency responsibilities. The unit is also responsible for undertaking project appraisals in relation to the Regional Industries Investment Fund and the State Investment Attraction Scheme.
- **Economic Statistics & Analysis Unit** supports NSW Trade & Investment's priority setting and decision making by providing economic and statistical analysis services to the department. The unit aims to enhance the evidence base for program and policy development. It assists the development of Industry Action Plans and consideration of economic issues by government advisory and stakeholder bodies, including the Innovation and Productivity Council. It also undertakes or manages research projects for Destination NSW.

- **Economic Research Unit** undertakes research on the economic merits of alternative industry policy settings and new technologies to enhance the productivity of key sectors and contribute to the sustainable management of natural resources. The unit attracts external research funds to address particular issues confronting primary industries including climate change adaptation and mitigation, and water management. The unit also plays a central role in developing approaches for priority setting and resource allocation for the department's portfolio of research, extension and regulatory activities.

Key challenges

A key challenge in 2011–12 was the establishment of the new Strategic Policy & Economics Division with a structure and functions consistent with ensuring a professional capacity to identify and address key microeconomic reform issues relevant to NSW industry and providing effective, quality support to internal and external stakeholders.

A change management plan was finalised and implemented along with a communication strategy to convey the function and role of the division in assisting the department in meeting its Strategic Plan objectives and NSW 2021 goals.

Key policy and program challenges included the development of:

- a benefit-cost framework to guide the department's investment attraction activities
- a program evaluation framework to assist the divisions in aligning their program portfolio with the *NSW Trade & Investment Strategic Plan 2012–15* and NSW 2021
- an industry productivity framework to assist in the preparation of Industry Action Plans.

As a result, the division has successfully demonstrated its ability and capacity to advise on and apply a consistent government investment framework across the major activities of the department.

Major outcomes achieved

Growth in total business investment and exports

Economic investment appraisals

The department developed an improved cost-benefit appraisal methodology with NSW Treasury that is now applied to all investment attraction projects.

The department reviewed numerous funding proposals to ensure government expenditure is well targeted to effectively contribute to NSW 2021 goals. The proposals included the appraisal of funding in relation to the retention of Thales Australia Limited's headquarters in NSW, analysis of the Resources & Energy Division's New Frontiers program and a range of proposed projects under the State Investment Attraction Scheme and the Regional Industries Investment Fund.

The appraisals determined if the projects specifically met the criteria, such as whether they would create significant jobs or benefit NSW industries by promoting clustering, filling capability gaps, providing access to international supply chains or linking to research and development.

Resources for regions – mining affected communities

The department assisted in and coordinated the analysis of mining royalties and government infrastructure expenditure. This initiative is ongoing and is a key input to the establishment of efficient infrastructure provision in NSW.

NSW Competitiveness Report

The department published the 2012 edition of the *NSW Competitiveness Report*, which brings together economic, trade, demographic, lifestyle and other business data to highlight the strengths of Sydney and NSW for business investment.

The report looks at five components: economic and business climate; quality of life and cost of living; people, skills and education; trade and investment; and infrastructure and business costs. The report can be accessed electronically at www.business.nsw.gov.au/invest-in-nsw/about-nsw.

Pilot study of trade between NSW and the United States

The department undertook a pilot study analysing goods and services trade between NSW and the United States of America. The project aims to provide guidance on potential export strengths and weaknesses and support the development of international marketing activities and strategies.

Improved performance of key industry sectors leading to growth in Gross State Product

Strategic industry sector advice

The department is continuously working to support the performance of key industry sectors such as the tourism industry. The department completed a research project into the characteristics and prospects of the Chinese outbound market. An outcome of this research was the commissioning of an on-line survey by Destination NSW to determine the 'readiness' of NSW tourism operators to serve the Chinese market. The results of the survey will be used to provide a benchmark to measure the industry's progress in meeting the needs of Chinese visitors to the State in the years to come.

The department also developed the government's submission to the Commonwealth's Hawke Review of Enhanced Cruise Ship Access to Garden Island Naval Base.

The division advised the NSW Small Business Commissioner regarding the types of statutory intervention that might be applied to business-to-business disputes and their appropriateness from a public policy perspective. The division also undertook a review that led to substantial streamlining and refocusing of the delivery of small business services within the department.

Industry Action Plans

Robust and well-targeted Industry Action Plans are being developed for the manufacturing, professional services, digital economy, tourism and events, creative industries, and international education and research sectors of NSW. The division is supporting the process through the development of an industry productivity growth framework and an approach to identifying key impediments that affect the competitive position of NSW industries.

In relation to the Professional Services Industry Action Plan, the division provided research into the competitiveness of professional services in NSW. The research looked at international comparisons and perceptions of competitiveness and the critical success factors in professional services. More information on the industry action plans can be found at www.business.nsw.gov.au/doing-business-in-nsw/industry-action-plans.

Jobs are supported and created in urban and regional NSW

Visitor profiles

The division was instrumental in the development of visitor profiles for 93 local government areas. The visitor profiles are designed to aid local governments' decision making and resource allocation for their areas, including allocating resources for marketing and planning at the local destination level.

The profiles also enable regional tourism organisations and tourism businesses to determine visitor characteristics in the local area. The profiles provide information on a range of visitor characteristics, for example, demographic and lifecycle profile, reason for travel, activities undertaken during travel, and type of accommodation used. The visitor profiles are available at www.destinationnsw.com.au/tourism/facts-and-figures/local-area-profiles.

Advice on regional development and investment

The Regional Industries Investment Fund (RIIF) aims to encourage business growth and job creation in regional NSW by helping businesses overcome impediments to investment. Under the RIIF, support is available for business investment projects, local infrastructure projects and economic development projects.

The department developed internal guidelines to ensure that prospective RIIF projects are developed consistently with a view to obtaining value for money and in accordance with best practice. The department supported the RIIF by undertaking a range of project appraisals to assist in identifying business investment opportunities with strong public benefit outcomes, such as:

- undertaking an economic appraisal of the Orange Airport extensions which will provide economic growth and employment opportunities in the region. The upgrade will allow greater capacity for aircraft and passenger movements into and out of the airport, fly-in/fly-out employment of Orange district residents at interstate locations, and centralisation of a national training program at Orange using the Western Institute of TAFE's mining simulator.
- performing a cost-benefit analysis of the potential expansion of Charles Sturt University in Orange and Bathurst. The upgrade and expansion of the campuses would allow growing participation by students in rural, regional and remote areas; address skills shortages in rural, regional and remote areas; and increase regional employment and economic activity.

Cultural, creative and recreational opportunities are enhanced to support and strengthen communities

Analysis for support of the arts

Screen NSW works to advance the NSW screen industry. The department supported Screen NSW to meet its objective by undertaking cost-benefit analyses of proposals to secure funding for productions in NSW, including the film 'The Wolverine'.

The division also played a major role in the economic appraisal of a major cultural institution capital project, as well as providing advice to Arts NSW in relation to the objective prioritisation of arts portfolio capital works.

Regulatory burden on businesses is reduced

Northern NSW

The division provided commentary on business cost differentials in northern NSW to assist in potential microeconomic improvements to increase competitiveness in the region. Business cost differentials relating to payroll tax rates, workers compensation rates, fire service levies, and heavy road transport weight limits were analysed.

Carbon policy

The division worked closely with NSW DPI to design and implement a market-based instrument for soil carbon sequestration in the Lachlan catchment. The pilot is one of the first in Australia to practically trial a mechanism by which farmers can receive incentives to enhance soil carbon. The pilot will assess the level of interest from farmers in changing their current land management practices to sequester soil carbon, investigate alternative contract types related to payments for either actions or outcomes and reveal information about the likely cost-effectiveness of soil carbon sequestration. The pilot will run for five years, involve 11 sites and sequester an estimated 7819 tonnes of carbon dioxide equivalent (CO₂e). The potential implications of carbon markets for agricultural land and water management are also being assessed.

The division also provided commentary on the potential impacts of the Federal Government's carbon pricing arrangements on the NSW tourism industry. The carbon pricing mechanism could potentially flow through and affect travel, entertainment and accommodation costs faced by tourists. Further, these cost impacts could vary significantly by region, form of transport, nature of accommodation, etc, and therefore have differential impacts across the tourism industry.

Riverina Citrus liquidation

Riverina Citrus is a statutory committee under the *Agricultural Industry Services Act 1998*. The committee has authority to levy a mandatory rate on citrus growers in the Riverina to fund the delivery of a range of services. Following representations to the Minister for Primary Industries, the department arranged for the committee's grower constituents to be polled on whether the committee should be dissolved. Growers voted in favour of dissolution. The department subsequently appointed a liquidator and is managing the liquidation process in accordance with the provisions of the Act.

Opportunities created to drive productivity through innovation

Industry productivity growth framework

The NSW Innovation and Productivity Council advises the government on policies and strategies to improve the innovative capacity of the NSW private sector, help increase investment, and build stronger rural and regional communities.

The department developed an industry productivity growth framework to help the council identify priority areas for government investment to promote industry innovation and productivity growth. This framework is based on national research by the Productivity Commission and provides an ordered way to consider the 'drivers' and 'enablers' of productivity growth in key industry sectors in NSW and where there are likely to be high pay-offs from public and industry investment.

Economic impact of primary industries research

The division undertook economic assessments into forestry research, cotton research undertaken by the Cooperative Research Centre for Cotton Catchment Communities, the application of biochar in horticultural industries, the management of feral goats in NSW rangelands, and the value of wine industry research. The division has been working with NSW DPI on the development of more comprehensive approaches to the evaluation of investments in research, extension and policy.

Adaptation to climate change

There are widespread concerns about the potential impacts of climate change on the agricultural sector. The division worked in partnership with NSW DPI to complete an externally funded research project into possible agricultural impacts of climate change and potential adaptation options in southern NSW. The division also commenced a

research project that will identify how farmers can manage uncertainty associated with the range of possible climate change scenarios.

Economic analysis of agricultural returns

The division continued to produce a comprehensive set of agricultural enterprise budgets for NSW. The budgets provide a guide to the relative profitability of agricultural enterprises and an indication of the different management practices used across major production regions in NSW. The budgets also provide a basis for more detailed economic analysis of agricultural technologies and policies.

Natural resources are sustainably managed, developed and shared to underpin current and future prosperity

Strategic regional land use plans

The division provided high level input into the development of regional land use policy and the protection of strategic agricultural land. It also provided technical advice on the application of cost-benefit analysis and the development of socio-economic impact assessment guidelines for proponents of mining developments in areas covered by strategic regional land use plans.

Fisheries management and marine parks

The department advised the *Independent Review of Commercial Fisheries Policy, Management and Administration* on fisheries economics theory and the behavioural incentives associated with the various forms of structural adjustment intervention available to governments. The department also made a major contribution to the design of the government's structural adjustment program announced in May 2012.

The report on the *Independent Scientific Audit of Marine Parks in NSW* was released in February 2012. The division is providing social and economic policy input and contributing to the overall development of the government's response.

Safe, healthy and biosecure industries

Review of the Livestock Health and Pest Authorities

During 2011–12 the division supported an independent review of the Livestock Health and Pest Authorities (LHPA) system. The review found that more efficient and effective arrangements for the integrated delivery of biosecurity and other services to landholders in rural and regional NSW could be established (see www.dpi.nsw.gov.au/__data/assets/pdf_file/0012/428799/Report-on-LHPA-model-review.pdf). The division subsequently led a further community feedback process to help inform a government decision expected in late 2012.

Drought policy targets needs and promotes productivity – review of the National Drought Policy

During 2011–12 the department participated in the review of the National Drought Policy. This culminated in proposed new policy settings at the national level aimed at more effectively targeting the problems faced by businesses, farm families and communities while promoting productivity growth. Consequential change to NSW drought policy has also been considered and proposals developed.

Working with international partners to facilitate trade reform – regulatory reform in Indian agriculture and food security

During 2011–12, the department finalised a major international project focused on regulatory reform in India's agricultural sector. The project aimed to promote greater competition in agricultural supply chains and in so doing assist in addressing international reform and food security concerns. Project collaborators included India's National Council for Applied Economic Research; Exeter, Melbourne and Monash Universities; and the Australia and New Zealand School of Government. The department was invited to present the project findings at the Organisation for Economic Co-operation and Development's 11th Global Forum on Competition and to comment more broadly on the role of regulatory reform in promoting international food security.

Energy and regional water supplies and services are reliable, efficient and sustainable

Energy

The division undertook critical policy analysis and associated technical economic evaluations that influenced changes to the Solar Bonus Scheme to reduce costs to electricity consumers.

Rural water review

The department undertook a review of rural water management in NSW. The review found that current organisational structures and functional responsibilities largely conformed to relevant statutory obligations and were consistent with the National Water Initiative principle of the separation of the resource regulator and the resource operator. The review also found that little duplication existed across water agencies and that further efficiency savings would require significant ongoing effort.

A number of areas were identified where a greater focus on efficiency and customer service outcomes could be achieved by aligning some functions with either the NSW Office of Water or the State Water Corporation. The review also found that the efficiency of a number of programs or services would benefit from increased contestability. The review's findings were instrumental in the restructure of the NSW Office of Water.

Water policy

The department conducted economic research on: the viability of public investments to address catchment-scale salinity issues; the issue of water interception associated with agricultural activities; and the implications of alternative policy settings relating to the purchase of water rights by forestry plantation owners. Additional work explored the design and potential economic efficiency and environmental benefits of markets for trading water between upstream and downstream water users.

The department also completed analyses of the benefits of introducing alternative water products to address environmental needs, provided input into national strategies designed to improve agricultural productivity in the irrigation sector and published research looking at investment in improved water use efficiency as an adaptation response to water scarcity and the desirability of short-term incentives to stimulate investment.

Cloud seeding

The department led a multi-agency policy, planning and legislative review process to secure the cost-effective continuation of a successful cloud seeding trial in the Snowy Mountains.

Murray–Darling Basin

The division contributed to the strategic planning and program prioritisation of the Murray–Darling Basin Authority through participation in the Basin Officials Committee, Natural Resources Management Committee and Strategic Policy Integration Advisory Group. The division provided technical and policy information and advice, evaluated the socio-economic impact and prepared a regulatory impact statement as part of the development of the State's response to the draft Murray–Darling Basin Plan.

Enhanced opportunities for the community to participate in decision making

NSW Rural Women's Council

The department reviewed the objectives, membership and operations of the NSW Rural Women's Council to determine whether the council was the most effective way of achieving these objectives. As a result of the review, the Minister for Primary Industries determined that the functions and activities of the council should be transferred to the Primary Industries Ministerial Advisory Council.

Future plans/directions

In 2012–13, the Strategic Policy & Economics Division will continue to identify opportunities for action and reform that will enhance productivity and growth across the economy and assist the department in developing and prioritising programs to utilise those opportunities. This will be achieved through:

- providing and applying a consistent government investment framework across major internal and external investments by the department, to ensure that public resources are available for the government's highest priorities and that best practice industry regulation principles are applied
- collaborating within and outside of the government to identify and promote key areas for microeconomic reform that will lead to improved economic efficiency, productivity and living standards
- undertaking economic appraisals of potential public investments, projects and programs, to ensure the integrity and net benefit of publicly-funded department activities
- supporting the development of strategic evidence-based policy through economic research, to ensure more effective and targeted policy and programs in NSW.

Programs of specific focus for the division in 2012–13 will include:

- assessing future energy demand in NSW and supply response impediments, with a particular focus on natural gas supply and pricing
- providing economic policy support to the North Coast Resources Review and the Forests NSW corporatisation process
- providing modelling and cost recovery policy design advice to the Office of Liquor, Gaming and Racing
- conducting economic appraisals of numerous cultural projects, including the Sydney Festival and 18th Biennale of Sydney

- conducting research to support development of the Creative Industries Industry Action Plan including identification of the competitive strengths of the NSW industry
- supporting policy development in relation to the establishment of new organisational and governance arrangements for the regional delivery of biosecurity, animal health and other services to landholders
- providing economic policy support to the Crown Lands Review
- reviewing the *Agricultural Industry Services Act 1998* with specific reference to committee governance arrangements
- continuing effective oversight of statutory agricultural authorities and compliance with accountability requirements
- assisting in the review of climate change programs to ensure complementarity with the Federal Government's carbon pricing arrangements
- leading an international project focused on carbon sequestration and related trade reforms in India with the potential to deliver low-cost carbon offsets for Australian businesses
- performing economic evaluations of a number of potential water storage augmentation projects
- reviewing and advancing strategic policy and program outcomes for the Murray–Darling Basin and in relation to national water policy forums
- providing economic policy and research support to Fisheries NSW during the implementation of the commercial fisheries management reforms announced in May 2012, including work on determining maximum economic yield in output-managed fisheries
- providing socio-economic policy input to the development of the government's response to the *Report of the Independent Scientific Audit of Marine Parks in NSW*.

AREAS INDEPENDENT OF DIVISIONAL STRUCTURE



Office of the NSW Small Business Commissioner

The Office of the NSW Small Business Commissioner commenced operation during 2011–12. Ms Yasmin King was appointed as the State's first Small Business Commissioner. The Commissioner's role is to support small businesses by:

- providing low-cost dispute resolution services for disputes involving other businesses, government bodies or local councils
- advising government on how best to provide assistance to small businesses
- identifying ways in which government can create a climate in which the small business sector can flourish.

Major outcomes achieved

Increased competitiveness for the small business sector

The department undertook a review of small business programs during 2011–12. The focus changed from delivering a broad range of programs to introducing a more targeted, contemporary and practical approach to helping small businesses.

A new suite of initiatives, which replaced programs such as the Business Advisory Service, Innovation Advisory Service, Business Networks and Clusters Program, Small Business September and mentoring programs, commenced during the year. These new initiatives, managed by the Office of the NSW Small Business Commissioner include:

Advocacy

The role of the NSW Small Business Commissioner was created to unify the voices of the small business sector by working directly with small businesses and peak industry bodies.

The Commissioner provides opportunities to have the voice of small businesses heard by the government when unfair practices and onerous administrative burdens affect their businesses. The Office of the NSW Small Business Commissioner also contributes to policy development by making submissions to reviews. In 2011–12 the office made submissions to a number of reviews including the NSW Workers Compensation Scheme Inquiry, the Productivity Commission's Regulation Benchmarking: Role of government as a Regulator Study and the Fair Work Act Review.

The office developed a consultation paper www.smallbusiness.nsw.gov.au/small-business-advocacy/small-business-commissioner-legislation which outlined proposals for functions and tools available to the Commissioner to provide practical assistance to the small business sector.

Dispute resolution

The Office of the NSW Small Business Commissioner assists small businesses by providing advice about commercial disputes and low-cost mediation services for disputes involving other businesses, government bodies or local councils.

The Retail Tenancy Unit was integrated into the Office of the NSW Small Business Commissioner during 2011–12. The services of the unit now apply to all business to business disputes rather than solely retail lease disputes. The unit has been renamed the Dispute Resolution Unit. It assists parties across NSW to consider their procedural options, negotiates commercial resolutions of problems and provides formal mediation services.

Informal mediation services have seen increasing demand in the past financial year for a number of reasons. Firstly, many of the bonds lodged in the Retail Security Bond Scheme are maturing and parties are negotiating how they will be paid out. Secondly, contrary to expectations, the majority of small business disputes are being resolved at the informal stage rather than progressing to formal mediation.

The unit is working collaboratively with the Advocacy unit within the Office of the NSW Small Business Commissioner to escalate systemic issues arising for small businesses, so that they can be dealt with on a policy basis.

Small Biz Connect

The Office of the NSW Small Business Commissioner developed the new Small Biz Connect Program which will deliver a comprehensive support and advisory service for small businesses across NSW. From September 2012, the office will manage the new program, and a state-wide network of skilled business advisors will provide a range of services including business diagnostics and advice on introducing innovation to improve business growth, efficiency and sustainability.

Listening tours

In 2011–12, the NSW Small Business Commissioner undertook two listening tours across NSW to hear first-hand from small business operators about their successes and challenges. The second listening tour focused on receiving input on proposed options regarding the NSW Small Business Commissioner legislation.

Small Business Tool Kit

The online resource, the Small Business Tool Kit (at <http://toolkit.smallbiz.nsw.gov.au/>), is an interactive learning tool for those looking to start, run and grow their enterprise. The tool kit is under further development to create a more user-friendly and practical resource for small business operators.

Administrative burden and red tape reduction

The NSW Government has a strong commitment to reducing red tape and regulatory costs for business and the community. Targets have been set in NSW 2021 for red tape reduction and a 'one-on, two-off' policy for new regulation. In addition to meeting departmental targets for red tape reduction, the department has a key role in influencing the reduction of red tape that impacts on businesses and industry sectors.

The Office of the NSW Small Business Commissioner is actively pursuing opportunities to reduce the regulatory compliance burden on small businesses in NSW through input to the review of the NSW Government procurement system and sector-specific initiatives.

The Treasurer announced in the 2012–13 Budget that a Red Tape Troubleshooters Taskforce would be established. Under this initiative the Office of the NSW Small Business Commissioner, the NSW Business Chamber and industry specific agencies will work with small businesses at a grass roots level to identify unnecessary regulatory burdens and administrative practices that can either be removed or streamlined in order to minimise the impact on the small business sector.

Office of the NSW Chief Scientist and Engineer

The NSW Chief Scientist and Engineer is supported by the Office of the NSW Chief Scientist and Engineer (OCSE) and the Office of Science and Research (OSR).

The NSW Chief Scientist and Engineer advocates for, and brokers, collaboration and investment in research excellence within the public and private sectors, for the benefit of the NSW community and economy. This involves encouraging research partnerships between universities and businesses, both domestically and internationally in priority areas.

In 2011–12 the NSW Chief Scientist and Engineer provided advice to the Deputy Premier and Ministers across the government on issues of significance to the State, including in relation to energy, environment, innovation, technology and education matters. OCSE and OSR priorities for the 2011–12 financial year included delivery of the following grants and programs.

Major outcomes achieved

Research Attraction and Acceleration Program

The Research Attraction and Acceleration Program (and formerly the NSW Science Leveraging Fund) acts as an important innovation tool, allowing the government to invest to provide research infrastructure, skills development, education and training in line with the State's policy priorities.

In 2011–12, the fund supported various scientific research and infrastructure projects, including:

- \$3.85 million to continue the department's support for NSW Education Investment Fund round three projects

- \$500 000 to continue the State's support for the Australian Synchrotron
- \$100 000 to the Cooperative Research Centre for Low Carbon Living to support innovation in moving to a low carbon future across the built environment through research into the next generation of low carbon products, materials and technologies.

TechVouchers program

A pilot TechVouchers program was established to help drive collaboration between small to medium-sized enterprises and public sector research organisations by offering financial support to businesses to better access cutting-edge research to develop and improve their products, services and practices.

2011–12 saw the completion of the first round of TechVouchers, with 58 projects completed successfully. Companies participating in the TechVouchers program forecast the creation of 133 jobs and additional sales in excess of \$16.7 million over three forward years as a result of their participation.

Conference Sponsorship Program

The department offered a competitive grant round open to NSW public sector research organisations to provide sponsorship grants for scientific and research conferences to be held in NSW in 2012 or 2013. The aim of the program is to help attract international delegates to Sydney, build research partnerships and showcase NSW industry and research strengths across a broad range of disciplines and fields.

China–NSW Cooperation in Science, Technology and Innovation

The Office of Science and Research hosted a delegation from the Information Centre, Ministry of Science and Technology (MOST), People's Republic of China, led by Mr Hu Xiaojun, Director General of the Information Centre within the Ministry of Science and Technology. The delegation participated in a roundtable discussion of issues around e-Government. Speakers from various NSW Government agencies and research organisations, including National ICT Australia, Smart Services CRC and Intersect Australia Ltd exchanged knowledge and ideas about the differences in systems and technologies between China and NSW.

Nanotechnology

The NSW Nanotechnology Policy Coordination Committee met in October 2011 to discuss activities and initiatives undertaken by various government departments around nanotechnology.

To assist both the research community and industry, the department, in conjunction with WorkCover NSW and the Office of Environment and Heritage, conducted a survey to canvas NSW nanotechnology businesses and research organisations to better understand the capabilities and infrastructure requirements of the industry. Results of the survey will be used in the development of policies to promote growth, safety and performance in the industry.

Hendra virus Memorandum of Understanding

The NSW, Queensland and Commonwealth Governments entered into a Memorandum of Understanding (MoU) regarding the management of grant funds from the three jurisdictions to progress Hendra virus research. Each jurisdiction will provide \$3 million to fund Hendra virus research.

Research policy

The NSW Chief Scientist and Engineer developed a submission to the Commonwealth Department of Industry, Innovation, Science, Research and Tertiary Education to inform the national process of refreshing the National Research Priorities. The submission included recommendations to aid the effectiveness of the priorities, including developing a National Research Framework that specifies the relationship between thematic and structural research priorities and establishes linkages to other related initiatives.

The department submitted a NSW Government submission to the Commonwealth's Exposure Draft for the 2011 Strategic Roadmap for Australian Research Infrastructure. The submission was prepared following consultation with a range of NSW stakeholders, including government agencies, the research community and end users of research, to gain a broad perspective of the research infrastructure needs of NSW.

The NSW Chief Scientist and Engineer responded to the Exposure Draft of the Decadal Plan for Physics, *Building on Excellence in Physics, Underpinning Australia's Future*, developed by the National Committee for Physics of the Australian Academy of Science and the Australian Institute of Physics. The broad range of recommendations was supported, noting the important emphasis on developing education and career paths for physics professionals and a detailed implementation plan to realise the 10-year strategy.

The department submitted a response to the *NSW Health and Medical Research Strategic Review Discussion Paper*, with a focus on highlighting industry development programs and experience the department could draw upon to contribute to the development of initiatives outlined in the discussion paper. The response highlighted the importance of stimulating product development and commercialisation pathways for health and medical related innovations, including services and technologies.

Science communications/outreach

The department seeks to enhance competition and productivity in NSW by encouraging a skilled and educated workforce, with particular focus on encouraging students into mathematics, science and engineering. Key programs in 2011/12 included the following:

- the NSW Science and Engineering Awards administered and funded by the department. The awards recognise and reward the State's leading researchers for work that generates economic, health, environmental or technological benefits for NSW. The awards also recognise leadership in science and mathematics teaching. The 2011 NSW Scientist of the Year was Prof Michelle Simmons FAA, Director of the ARC Centre of Excellence for Quantum Computation and Communication Technology.
- the NSW Young Science Ambassador Scholarship Initiative, administered by the National Youth Science Forum provides talented high school students the opportunity to attend international science and engineering study tours. The department sponsored 15 high school science students across NSW to take part in international conferences related to science.
- the Science Outreach Program which awarded grants to successful recipients of the Commonwealth Government's Inspiring Australia: Unlocking Australia's Potential program to support science engagement activities within the community.



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FORESTS NSW

Forests NSW is a public trading enterprise within the NSW Department of Primary Industries, part of the Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment), and is the registered business name of the Forestry Commission of NSW. It operates to internationally recognised standards to sustainably manage around two million hectares of native and planted State forests to achieve a wide range of economic, environmental and social goals.

For more information, see the separate annual report prepared by Forests NSW that contains more detail on its social, environmental and economic performance, at www.dpi.nsw.gov.au/forests.

Major outcomes achieved

Forests NSW awarded \$75 million of harvest and haulage contracts for plantation grown softwood log products in the Monaro region over a six year period. The contracts were for 474 000 tonnes a year of mechanised harvesting with additional haulage contracts of 450 000 tonnes a year in the Bombala region. The new long-term contracts represent almost 70 per cent of Forests NSW business in the region and provide a substantial opportunity for forestry businesses in Monaro.

In continuing to work towards the Forests NSW objective of being the safest commercial forest manager in Australasia, a new three year health and safety strategy, *First*

Priority 2011–14, was released and delivered to all employees' homes to ensure that safety objectives are clearly understood at all levels of the organisation.

All key safety indicators showed significant improvements when compared with 2010–11. Forests NSW achieved and exceeded its primary target of a 35 per cent reduction from last year in the recordable incident rate, ending the year at 3.1 against a target of 3.6. The lost time injury frequency rate reduced from 2.9 in 2010–11 to 0.57 in June 2012. Lost time injuries reduced from 21 last year to four, and the severity of this year's injuries was also reduced with only 16 lost days recorded compared to 233 in 2010–2011. Workers compensation claims also reduced from 50 to 32 this year.

Forests NSW published a new health and safety policy on 1 January 2012 to ensure compliance with the new *Work Health and Safety Act 2011* that came into effect in January 2012.

Forests NSW also underwent a surveillance audit by WorkCover in the Hume region as part of the requirements of its self insurer's licence. Forests NSW performed very well, successfully maintaining its licence. The result highlighted that the safety management system has matured and supports operational business groups in improving safety performance.

NSW FOOD AUTHORITY

The NSW Food Authority is the government agency that works to ensure food sold in the State is safe and correctly labelled and that consumers are able to make informed choices about the food they eat.

The authority provides the regulatory framework for the NSW food industry by administering and enforcing State and national food legislation. This includes the *Australia New Zealand Food Standards Code* and the *NSW Food Act 2003*, as well a range of food safety schemes that regulate key industry sectors of the food industry.

The NSW Food Authority is required to produce its own annual report, which will be available at www.foodauthority.nsw.gov.au.

Major outcomes achieved

In 2011–12 there was a slight decrease in the number of notified foodborne illnesses and outbreaks from the previous year. The authority's many initiatives to promote food safety, such as the Scores on Doors program, the Name and Shame register and the Food Regulation Partnership with local government, have resulted in better compliance rates across the food industry, thereby reducing the risk of foodborne illnesses.

The authority conducted 5527 audits and 4604 inspections of 14 698 licensed food businesses in 2011–12, with the results showing that the majority of these businesses are complying with food safety laws.

A key initiative in 2011–12 was the introduction of mandatory animal welfare training and the requirement for a designated animal welfare officer in red meat domestic abattoirs as a result of a review by the authority in early 2012. This is an Australian first and was introduced following support from and consultation with the industry.

During 2011–12 the authority finalised 36 prosecutions against 6 defendants in the Local Court, maintaining a 100 per cent success rate. Prosecutions were down almost 50 per cent compared to the same period last year.

The authority delivered more than \$3 million in savings for NSW businesses during 2011–12 through red tape reduction. This was achieved by applying a risk-based approach to regulatory requirements.

Four key regulatory reforms delivered significant results, as follows:

- the authority simplified compliance requirements for NSW wild shellfish harvesters, resulting in a saving of around \$214 000 to businesses

- the authority altered the required storage temperatures for oysters, resulting in electricity savings for oyster farmers of around \$217 000
- the authority signed a memorandum of understanding with the Australian Quarantine Inspection Service that halved license fees for businesses, delivering a saving for businesses of \$318 000
- in recognition of the appropriateness of existing council inspections and risk management approaches which already require that NSW childcare centres comply with food safety standards, the authority removed the requirement for these businesses to implement additional food safety programs and receive inspections by the authority to audit their food safety programs. This resulted in savings worth more than \$2.3 million for 1748 child care centres serving food in NSW.

Under amendments to the *Food Act 2003*, many fast food businesses in NSW are required to display the average energy content of food items and the average adult daily energy intake – which is 8700 kilojoules – at the point of sale. Food businesses were given until February 2012 to implement kilojoule labelling on menu boards. The authority launched the 8700kJ campaign in March 2012 to support the implementation of this legislation and to increase consumer awareness of kilojoules and the 8700 kilojoules average adult daily intake figure.

NSW RURAL ASSISTANCE AUTHORITY

The NSW Rural Assistance Authority was constituted pursuant to the *Rural Assistance Act 1989*.

The authority administers a wide range of assistance measures relevant to the rural sector. These assistance measures are both Commonwealth and State funded. Whilst the rural sector is its core client, the authority is also responsible for small businesses that have suffered loss or damage due to natural disaster.

The authority is also responsible for the administration of the *Farm Debt Mediation Act 1994*. The NSW Rural Assistance Authority is required to produce its own annual report, which will be available at www.raa.nsw.gov.au/about/publications.

Major outcomes achieved

During 2011–12 the authority assisted NSW primary producers and small business operators who were affected by natural disasters such as storms and floods, in particular the devastating floods of January, February and March 2012. In total 87 local government areas were declared as having experienced a natural disaster (flood) event resulting in very high levels of demand for both the low interest rate loans and recovery grants administered by the authority.

The authority processed 744 loan applications under the Natural Disaster Relief Assistance scheme and 7817 Recovery Grant applications, approving in excess of \$135 million in financial assistance.

The Special Conservation Scheme saw a rise in receipt of applications in the 2011–12 financial year. Over \$5.2 million was approved to assist farmers complete certain conservation works on their property that have a significant beneficial impact on the land and the environment.

Exceptional Circumstances declarations expired on 30 April 2012 following 12 years of drought conditions. During 2011–12 the authority processed 565 applications to the value of \$18.3 million. Since the initial 2002 declaration, the authority has assessed more than 55 000 applications with over 47 500 approved. This equates to more than \$1.6 billion in subsidies being paid to eligible primary producers and small business operators.

A total of 145 new cases commenced under the *Farm Debt Mediation Act 1994*.

Financial assistance provided 2011–12

Scheme	Applications received	Applications approved	Assistance (\$)
Natural Disaster Relief Assistance – loans	671	320	34 889 900
Natural Disaster Relief Assistance – grants	6 338	6 809	100 813 303
Special Conservation Scheme	88	61	5 219 582
Rural Adjustment Scheme – Primary Producer	42	433	16 791 630
Rural Adjustment Scheme – Small Business	1	48	1 471 160
Flying-Fox Netting Subsidy Program	8	8	223 989

GAME COUNCIL OF NSW

The Game Council of NSW is the statutory body responsible for implementing the functions of the *Game and Feral Animal Control Act 2002* (the Act).

The Game Council of NSW also provides strategic field management through a network of professional game managers and is the lead agency for the provision of hunter education initiatives in NSW.

Under the Act, the Game Council of NSW is required to produce its own annual report, which will be available at www.gamecouncil.nsw.gov.au.

Major outcomes achieved

In 2011–12 the Game Council of NSW continued to maintain a strong base of game hunting licence holders. Sales of game hunting licences provided an income stream and

reduced the burden on taxpayers for the cost of removing game and feral animals from both State forests and private farmland in NSW.

In terms of game and feral animal harvests, Game Council of NSW-licensed hunters continued to record impressive results. An estimated 810 000 game and feral animals were removed from private property in NSW by game hunting licence holders during 2011–12.

The total game and feral animal numbers taken in State forests for 2011–12 was 18 485. Forests NSW has calculated that the saving to taxpayers during 2011–12 for the removal of these animals through voluntary conservation hunters rather than through a commercial control program was \$2.43 million.

SCREEN NSW

Screen NSW stimulates creative and business opportunities in the screen production industry. The organisation promotes innovation in screen content and technology, and champions the contribution made by the NSW screen industry to our culture, economy and society. A number of organisational changes within the department to consolidate the administration of screen-related activities were implemented in 2012. Responsibility for screen audience development activities and support to the Sydney Film Festival, along with administration of the Interactive Media Fund, were transferred to Screen NSW.

Screen NSW works to position Sydney and NSW as Australia's premier screen production destination, with the aim of attracting major screen projects to the State, both domestic and international, creating jobs and investment in NSW.

Screen NSW is required to produce its own annual report, which will be available at www.screen.nsw.gov.au.

Major outcomes achieved

In 2011–12 Screen NSW invested \$6.5 million in 32 screen projects, generating more than \$99 million in expenditure in NSW. It approved development funding of \$1 049 781, which included the development of 77 screen projects, 11 festival travel approvals, 4 above-the-line attachments, 3 Producer Extension Scheme placements and 10 special development initiatives.

Screen NSW ensured regional NSW shared in the economic and cultural benefits of screen production by providing \$276 113 to four screen projects through the Regional Film Fund, which leveraged over \$3.2 million expenditure in Albury, Wollemi National Park, Seal Rocks, Byron Bay, Casino and the Northern Rivers area.

The VFX Placement Scheme provided \$92 500 to support five emerging visual effects (VFX) artists with placements in top Sydney-based post, digital and VFX companies. A total of \$180 000 was provided for six short film projects.

Screen NSW provided \$638 000 to 21 organisations for industry and professional development initiatives.

Screen NSW marketed the strengths of the NSW screen industry globally. It provided location pitches for 233 international and local screen projects, including feature films, factual productions, TV series, short films and television commercials. Twenty-five inbound scouts were hosted from international companies such as Twentieth Century Fox and Sony Pictures Entertainment.

In 2011–12 several large budget feature films went into production in NSW, including *The Great Gatsby*, which has resulted in a boost of more than \$120 million for the NSW economy, and more than 2300 jobs for cast and crew, extras, dancers and stunt work and in post production and visual effects.

The government, through targeted support from NSW Trade & Investment and Screen NSW, helped secure *The Wolverine*, a production by major US studio Twentieth Century Fox Film Corporation, estimated to create almost 2000 NSW jobs for cast, crew and extras, and to spend more than \$80 million in the State.

Screen NSW-funded projects achieved critical and commercial success, showcasing NSW locations, communities and lifestyle to national and international audiences and key tourism markets. NSW feature films have screened at the Cannes Film Festival, Sydney Film Festival, Melbourne Film Festival and Toronto Film Festival, and local box office figures have been strong. The Screen NSW-funded feature film, *The Sapphires*, enjoyed its world premiere screening at the 2012 Cannes Film Festival, the only Australian feature film selected, and the third NSW Indigenous film to be selected in the last four years.

DESTINATION NSW

The government established Destination NSW on 1 July 2011 as the lead government agency for the NSW tourism and major events sector. The newly formed organisation incorporates the functions of Events NSW, Tourism NSW, the Homebush Motor Racing Authority and the Greater Sydney Partnership.

Destination NSW is responsible for devising and implementing strategies to grow the visitor economy, with particular focus on driving tourism and acquiring and developing major sporting and cultural events for Sydney and regional NSW.

In addition, Destination NSW is the major investor in Business Events Sydney, with the aim of securing more international conventions, incentive travel reward programs, corporate events and exhibitions for Sydney and regional NSW.

Destination NSW is required to produce its own annual report, which will be available at www.destinationnsw.com.au.

Major outcomes achieved

In its first 12 months of operation Destination NSW announced more than 27 new high profile major sporting and cultural events for NSW; invested in revitalising and expanding signature events on the NSW calendar to ensure their sustainability; and expanded 'It's ON!' events advertising and promotions in Sydney and NSW campaigns, achieving record attendance for key events.

New events delivered in NSW in 2011–12 included the inaugural Australian Open of Surfing event which took place in Manly in February 2012, the debut season of Handa Opera on Sydney Harbour which commenced in March 2012, and the world premiere of the musical *An Officer and a Gentleman* in May 2012. Destination NSW marketing campaigns also helped to achieve record-breaking visitation to *Harry Potter™: the Exhibition* and *Picasso: masterpieces from the Musée National Picasso, Paris* which were attended by a total of over 705 000 people.

A critical part of Destination NSW's tourism strategy is engaging with national and international carriers to increase airline services into NSW through Sydney and regional airports, particularly from fast growing Asian markets. Destination NSW helped increase international air capacity through its partnerships with two new carriers, Scoot (100 per cent owned by Singapore Airlines) and Air Asia X. Between them these new carriers will add over 750 seats into Sydney every day with a combined forecast visitor value to the NSW economy of \$283.6 million per year.

The development of 11 new airline partnerships has also secured more than \$10 million in additional promotional investment for NSW.

STATE LIBRARY OF NSW

The State Library of NSW collects and provides reference and research information services. Its collection is valued at over \$2 billion and includes books, maps, manuscripts, pictures, photographs, ephemera, journals and rare objects. The State Library provides advice, research and professional development for the network of NSW public libraries, including administration of the State's public libraries grants and subsidies.

The State Library of NSW is required to produce its own annual report, which will be available at www.sl.nsw.gov.au.

Major outcomes achieved

Officially opened in July 2012, the \$4.2 million Macquarie Street building revitalisation project has produced an open and welcoming library and a contemporary cultural space for all library visitors and clients.

The State Library's digitisation project has opened up the library's unrivalled documentary collections to the people of NSW and beyond, while preserving the history of our State and nation for future generations. The State Library's world-class heritage collections are made searchable online by creating electronic records of its early catalogues which comprise over one million handwritten or typescript cards.

The Revitalising Regional Libraries grants program supported 27 regional councils to improve physical/digital infrastructure and content in the first round of grants. In addition, the Wi-Fi hotspot rollout across the public library network saw access points implemented in 70 metropolitan and regional public library locations. Three exhibition panel tours continued, with displays in over 35 regional communities across NSW, many supported by curator talks featuring original collection items. The learning program *Far Out! Treasure to the Bush* commenced with original items displayed in five regional and rural locations demonstrating the library's commitment to serving regional NSW.

SYDNEY OPERA HOUSE

Sydney Opera House is one of the world's busiest performing arts centres with more than 8.2 million people visiting its Bennelong Point site each year. Sydney Opera House aims to complement the cultural vibrancy of its region by presenting a diverse range of programs and activities.

Sydney Opera House is required to produce its own annual report, which will be available at www.sydneyoperahouse.com.

Major outcomes achieved

In 2011–12 Sydney Opera House presented more than 1800 performances and events to 1.37 million people. Over 300 000 people took a guided tour of the Sydney Opera House in one of seven languages.

An event highlight was *Vivid LIVE 2012*, which enlivened the city as part of *Vivid Sydney*, attracting audiences of

over 37 000 with 49 per cent of these people visiting the Sydney Opera House for the first time. Through a world-first interactive live stream on YouTube, Sydney Opera House broadcast four *Vivid LIVE* performances to global audiences. Almost one million people downloaded the live stream.

The *Sydney Opera House Reconciliation Action Plan 2011–12* was implemented with key achievements including the appointment of Aboriginal representative, Tanya Koeneman, to the Sydney Opera House Trust Conservation Council, commencement of a new two-year Indigenous School Based Trainee Program, appointment of Rhoda Roberts as the new Head of Indigenous Programming and expansion of the Message Sticks Festival.

Sydney Opera House launched its Digital Education Program in March 2012 and went on to deliver 50 digital excursions to 63 schools across NSW, reaching 3165 students.

ART GALLERY OF NSW

The Art Gallery of NSW collects, conserves, interprets and displays works of art, with a special emphasis on the artistic traditions of Australia and its neighbouring regions.

The Art Gallery of NSW is required to produce its own annual report, which will be available at www.artgallery.nsw.gov.au.

Major outcomes achieved

During 2011–12 major highlights included *Picasso: masterpieces from the Musée National Picasso, Paris*, the most ambitious exhibition ever undertaken by the gallery. Drawn from the collection of the Musée National Picasso in Paris, the exhibition represented every period of Picasso's long career and almost every medium to which the artist turned his hand.

The exhibition received excellent critical reviews and was supported by an extensive range of public programs, talks, lectures and events. The blockbuster show was part of the Sydney International Art Series and the highest attended exhibition ever held at the gallery with visitor numbers exceeding 366 000, bringing the total number of visitors to the gallery in 2011–12 to over 1.4 million.

The Mad Square: Modernity in German Art 1910–37 was a major international loan exhibition, guest curated by Dr Jacqueline Strecker for the gallery. More than 200 works were borrowed from 44 institutions and private collections

in Australia, Europe, the United Kingdom and the United States. The exhibition was the first in-depth survey of the art of the Weimar era to be conceived and organised by an Australian art institution using local expertise and knowledge, and the most comprehensive exhibition of German modernism seen in Australia.

In April 2012 the gallery joined 150 museums on Google Art Project 2. This digital art platform now includes 415 high-resolution images of works from the collection including a one gigapixel resolution image of Fire's on by Arthur Streeton. The gallery was also one of only two Australian art museums to be offered the 3D walkthrough technology 'museumview'.

An open weekend in May 2012 launched the Art Gallery of NSW rehang of its Australian collection. The galleries have been expanded and revitalised and works of art are no longer displayed in strictly chronological order, but instead are displayed to show how artists from different generations have approached common ideas and themes.

The gallery launched the Bvlgari Art Award for mid career painters, with Michael Zavros the inaugural winner. Supported and developed by the gallery in association with Bvlgari, the award is valued at \$80 000 and will build on the strength of the Australian collection through the purchase of contemporaneous work.

AUSTRALIAN MUSEUM

The Australian Museum is the nation's leading museum of nature and culture. It has a strong regional presence through partnerships and outreach programs, providing greater access to its collections, research and programs.

The Australian Museum is required to produce its own annual report, which will be available at

<http://australianmuseum.net.au/>.

Major outcomes achieved

During the year, more than 115 000 students participated in Australian Museum education programs, including onsite (38 286), offsite (3542) video conferencing (8050) and Museum in a Box (65 500). Museum in a Box bookings were up 8 per cent on the previous year, while the number of students reached was up 10 per cent.

Science in the City and Bush, the museum's premier science festival (held in August 2011) presented over 300 timetabled activities, the largest science event during National Science Week. The *Science in the Bush* component activities attracted 1400 students. School holiday programs achieved target numbers with attendance of 104 000 visitors to shows, workshops and other activities. The museum also initiated two new programs for under-fives – Mini Explorers and Tiny Tot Explorers, linked to the preschool curriculum.

Cross-museum programming ensured *Jurassic Lounge Season 3* was a huge success, with 12 692 visitors enjoying

comedy acts, music, presentations and demonstrations as well as the museum's exhibitions. *Fashion Less Waste 2011* was themed to 'Rituals of Seduction: Birds of Paradise' and winning costumes were displayed at the Strand Arcade and Reverse Garbage (Taylor Square) as well as on site. Videos of the parade and dance performances were distributed on the internet, *Peppermint* magazine and morning TV programs. Other exhibitions included *Yiwarra Kuju: The Canning Stock Route* and *Deep Oceans* in partnership with Qwestacon.

In regional NSW, the museum had *The Scott Sisters, Birds of Paradise* and *Frank Hurley – Journeys into Papua* on tour, nationally and to New Zealand. Menagerie continues its successful national tour which commenced in 2010.

Australian Museum Business Services achieved revenues of over \$2.7 million, the best performance in its 20 year history. Major consultancies included historical salvage archaeology on the new building site at the University of Technology, Sydney; fauna and flora surveys for the proposed Campaspe mine development in Victoria; and archaeological excavations related to the Southwest Rail Link development.

This year saw staff take their expertise off site to commence a survey of the biodiversity and conservation of East Timor. This is the first combined terrestrial and marine expedition ever to that country, and one of the largest scientific expeditions ever organised by the museum in its 185-year history.

MUSEUM OF APPLIED ARTS AND SCIENCES

The Museum of Applied Arts and Sciences comprises the Powerhouse Museum, the Powerhouse Discovery Centre at Castle Hill, the Sydney Observatory and the NSW Migration Heritage Centre. The museum adopts innovative approaches to exhibition and program development, promoting an understanding of the relationship between human ingenuity and the development of technology, and focusing on people whose ideas have changed the way we live.

The Museum of Applied Arts and Sciences is required to produce its own annual report, which will be available at www.powerhousemuseum.com.

Major outcomes achieved

The Powerhouse Museum presented *Harry Potter™: The Exhibition*, attracting the largest ever audiences for a paid exhibition in NSW. This contributed to a record attendance across the three museum sites of over 917 000. Travelling exhibitions from the museum attracted over 450 000 visitors.

Other major exhibitions included: *Love Lace: the Powerhouse Museum International Lace Award*, which featured the work of 134 finalists from 20 countries; *Spirit of jang-in: treasures of Korean metal craft*, celebrating the Year of Friendship between Australia and the Republic of Korea; *The Wiggles Exhibition*, marking 20 years of these Australian performers' successful careers; and *Faith, fashion, fusion: Muslim women's style in Australia*, challenging perceptions of Islamic women's clothing and celebrating contemporary design appropriations of 'modest' dress for uniquely Australian lifestyles.

During 2011–12 the Powerhouse Museum underwent a major building revitalisation project gaining an 1800 square metre temporary exhibition space, new entrance, enhanced visitor circulation with glass lift, space for a new shop and café with public access and an extended forecourt area.

Sydney Observatory played a major role in the promotion and celebration of the Transit of Venus. The Powerhouse Discovery Centre: collection stores at Castle Hill developed unique education programs nurturing both creative writing and science.

RESPONSIBLE GAMBLING FUND

The Responsible Gambling Fund draws its income from a two per cent levy on The Star Casino's gaming revenue, as required by the *Casino Control Act 1992*. Money from the fund is spent predominantly on the development and implementation of programs that aim to reduce and prevent the harms associated with problem gambling.

The program is overseen by a board of trustees who make recommendations to the Minister for Tourism, Major Events, Hospitality and Racing. The trustees are supported in their work by officers of the Office of Liquor, Gaming and Racing.

For further information, refer to the *Responsible Gambling Fund Annual Report 2011–12*, which will be available at www.olgr.nsw.gov.au/gaming_rgf_pubs.asp.

Major outcomes achieved

During the 2011–12 financial year, fund income was over \$14 million.

Over \$11 million was spent on a counselling and support program to assist people with gambling-related problems.

The program includes Gambling Help services (face-to-face services, a 24-hour helpline service and a 24-hour online service) and service and workforce development programs such as accreditation, minimum qualification, clinical supervision, code of ethics and training.

A total of \$670 000 was spent on research to better inform the development of responsible gambling-related policy. This included the largest dedicated survey into gambling and problem gambling in NSW.

Over \$1 million was spent on communication activities to raise awareness about problem gambling and the availability of government-funded resources and counselling services. Activities included: the Gambling Hangover campaign; Responsible Gambling Awareness Week; and the Early Intervention, Prevention and Community Engagement Strategy for Aboriginal and Culturally and Linguistically Diverse (CALD) Communities; as well as the Gambling Help website, social media and mobile phone applications.

INDEPENDENT LIQUOR AND GAMING AUTHORITY

The Independent Liquor and Gaming Authority was previously called the Casino Liquor and Gaming Control Authority. Laws giving effect to the name change were passed by NSW Parliament in November 2011 and came into effect on 1 March 2012. The change is aimed at more accurately reflecting the authority's role as an independent decision maker and its primary duties in licensing the liquor and gaming industries in NSW. Its functions and powers remain the same as the previously named authority.

The objects of the Independent Liquor and Gaming Authority, as set out in section 140 of the *Casino Control Act 1992*, are to maintain and administer systems for the licensing, supervision and control of a casino, for the purpose of:

- ensuring that the management and operation of the casino remains free from criminal influence or exploitation
- ensuring that gaming in the casino is conducted honestly
- containing and controlling the potential of a casino to cause harm to the public interest and to individuals and families.

The authority is also responsible for liquor licensing:

- to regulate and control the sale, supply and consumption of liquor in a way that is consistent with the expectations, needs and aspirations of the community

- to facilitate the balanced development, in the public interest, of the liquor industry, through a flexible and practical regulatory system with minimal formality and technicality
- to contribute to the responsible development of related industries such as the live music, entertainment, tourism and hospitality industries.
- The authority is also responsible for gaming machine regulation:
- to minimise harm associated with the misuse and abuse of gambling activities
- to foster responsible conduct in relation to gambling
- to facilitate the balanced development, in the public interest, of the gaming industry
- to ensure the integrity of the gaming industry
- to provide for an on-going reduction in the number of gaming machines in the State by means of the tradable gaming machine entitlement scheme.

The Independent Liquor and Gaming Authority is required to produce its own annual report, which will be available at www.ilga.nsw.gov.au.

CATCHMENT MANAGEMENT AUTHORITIES

Thirteen Catchment Management Authorities (CMAs) are working with farmers, Landcare and other 'carer' groups, Aboriginal communities, local government, industry and State agencies to respond to the key natural resource management (NRM) issues facing their catchments. The specific functions of CMAs are described in the *Catchment Management Authorities Act 2003*.

Border Rivers–Gwydir CMA

The Border Rivers–Gwydir CMA covers an area of 50 000 square kilometres in northern NSW. It is bounded by the Queensland border to the north, the Great Dividing Range in the east, runs south to Uralla and west to the Barwon River at Collarenebri.

The Border Rivers–Gwydir CMA is required to produce its own annual report, which will be available at www.brg.cma.nsw.gov.au.

Major outcomes achieved

The Border Rivers–Gwydir CMA invested almost \$4.4 million in the region and developed 145 partnerships with community groups, schools, government departments and agencies as well as industry, resulting in the management of over 83 000 hectares of land for improved NRM outcomes.

The Border Rivers–Gwydir CMA entered into a partnership with Granite Borders Landcare and Northern Rivers CMA to engage landholders in the Tenterfield region to deliver the Flood Recovery Project 2011–12. Ten landholders entered into contracts with the Border Rivers–Gwydir CMA to address flood related works. An additional 17 landholders were also assisted by Granite Borders Landcare in the Border Rivers–Gwydir catchment.

The Border Rivers–Gwydir CMA Weeds of National Significance (WoNS) program invested almost \$270 000 in the east of the catchment to manage 11 600 hectares of land to reduce the impact of Chilean needle grass, serrated tussock, blackberry and willow. These WoNS projects also developed partnerships with 110 landholders, the Northern Inland Weeds Advisory Council, Landcare and the Inverell, Glen Innes and Uralla shire councils in a coordinated approach to weed management and control.

Central West CMA

The Central West CMA covers approximately 185 000 square kilometres and is home to more than 183 000 people. This region contains the major catchments of the Castlereagh, Bogan and Macquarie rivers, as well as the internationally recognised Macquarie Marshes.

The Central West CMA is required to produce its own annual report, which will be available at www.cw.cma.nsw.gov.au.

Major outcomes achieved

In 2011–12 the Central West CMA invested over \$1.9 million through an annual incentive program to improve the health of the catchment. Over 260 projects were run in partnership with the community.

The Central West CMA hosted 150 demonstrations and field days, with over 3242 people attending, and also delivered 76 workshops, training events and seminars to 1722 people.

The Central West CMA implemented 'Catchment Month' in September to raise awareness of natural resource management. This initiative saw 51 community events run and attended in partnership with three reference groups – natural resource management, Aboriginal and local government.

In October 2011 the Central West CMA coordinated the three day *Reading the Landscape* biodiversity conference in partnership with the NSW Office of Environment and Heritage, attracting over 147 landholders, scientists and agency staff.

Hawkesbury–Nepean CMA

The Hawkesbury–Nepean catchment covers 22 000 square kilometres (2.2 million hectares) with a river system which flows 470 kilometres from near Lake Bathurst (near Goulburn) to Broken Bay.

Over 4 million people living in Sydney, the Illawarra, the Blue Mountains, the Southern Highlands, Lithgow Valley and the Central Coast rely on drinking water drawn from the catchment and this water is also used to produce 70 per cent of the State's goods and services.

The Hawkesbury–Nepean CMA is required to produce its own annual report, which will be available at www.hn.cma.nsw.gov.au.

Major outcomes achieved

The Hawkesbury–Nepean CMA (HNCMA) delivered a record \$30 million (including partner contributions) in on-ground improvements during the year.

The upgrade of the HNCMA Catchment Action Plan has been a key activity in 2011–12. New mechanisms to ensure whole-of-government and community outcomes have been put in place, including a whole-of-government steering committee and three landscape-based community reference groups.

The successful two and a half year partnership between the HNCMA and NSW DPI to deliver the \$7 million Nutrient Smart Farms Project and the \$20.7 million Water Smart Farms Project was completed, with the projects achieving or exceeding contracted outputs. Water savings of 5.96 gigalitres were made by the project over its lifetime and nutrient export reductions of 76 142 kilograms of nitrogen and 17 454 kilograms of phosphorus per annum were achieved.

Hunter–Central Rivers CMA

The Hunter–Central Rivers CMA covers 37 000 square kilometres from Gosford to Taree and inland to Merriwa and 1500 square kilometres offshore. The region is home to 1.25 million people, and covers 21 local government areas and 15 local Aboriginal land councils.

The Hunter–Central Rivers CMA is required to produce its own annual report, which will be available at www.hcr.cma.nsw.gov.au.

Major outcomes achieved

An innovative partnership between Livestock Health and Pest Authorities and the Hunter–Central Rivers CMA was formed to help control and suppress wild dog and rabbit populations and to help protect native flora and fauna in the World Heritage Listed Wollemi National Park and surrounding farmland.

The Hunter–Central Rivers CMA in partnership with NSW DPI invested more than \$60 000 in the Hunter Dairy Development Group to provide soil health training to farmers.

In partnership with the Natural Resource Information Unit of the NSW Office of Environment and Heritage, landscape and soil remapping is underway across the Hunter–Central Rivers catchment. The project, with a \$35 000 investment over 2011–12, aims to amalgamate the Hunter's varied and disparate soil map data sets into a single seamless high-quality catchment-wide coverage.

Stage 2 of the Caring for Our Coast initiative was finalised with the realisation of a series of projects and initiatives across the Hunter–Central Rivers catchment coastline, as part of a combined project with other coastal CMAs. Projects focusing on weed control, revegetation of coastal areas and restoring coastal ecosystems were supported by a series of events which attracted broad community support.

Additionally, support to the volunteer organisation Ocean & Coastal Care Initiatives resulted in this group delivering four 'Project Aware on the Coast' community education courses over 2011–12 that were well attended and resulted in an increased level of community awareness and participation in the care of coastal areas.

The CMA also supported the National Marine Science Centre to engage volunteer groups to undertake underwater biodiversity survey and marine clean-ups.

With a focus on aquatic health, the CMA secured \$94 000 in funding from Catchment Action NSW, the Recreational Fishing Trust, Gloucester Shire Council and NSW DPI towards development of a rock ramp fish way and low flow channel.

More than \$300 000 was invested in the development and implementation of eight engineered log jams in the Hunter River aimed to provide bed and bank stability and fish habitat across a 3.1 km degraded reach (section) of the Hunter River at Muswellbrook.

Lachlan CMA

Located in central western NSW and extending westwards from the Great Dividing Range, the Lachlan catchment is part of the Murray–Darling Basin and represents 8 per cent of the Basin system. The catchment covers an area of approximately 84 700 square kilometres and has a recorded population of over 100 000.

The Lachlan CMA is required to produce its own annual report, which will be available at www.lachlan.cma.nsw.gov.au.

Major outcomes achieved

Lachlan CMA used the opportunities created by the upgrading of its Catchment Action Plan (CAP) to open the dialogue between new and existing partners about the future of natural resource management. The upgraded CAP has seen the introduction of community and technical consultation at a social-ecological scale.

A soil carbon pilot was developed by NSW DPI, the NSW Office of Environment and Heritage, and the Lachlan CMA, with funding from the NSW Catchment Action Program. The project is focused on assessing existing soil carbon levels under different combinations of land use, climate and soil landscapes.

Through the Catchment Health and Soil Monitoring project (CHASM) farmers and the Lachlan CMA are working together to monitor the health of the soils in the Lachlan catchment. Funded by the Commonwealth Government through Caring for our Country, the project consists of four demonstration sites covering a range of topics, from biological soil treatments, disc versus tyne sowing methods, and continuous cropping to perennial pasture persistence and grazing management.

The other major component is the on-farm soil carbon monitoring program which involves monitoring soil carbon and water use efficiency on the properties of over 50 participating landholders in the mixed farming areas around Lake Cargelligo, West Wyalong, Temora, Grenfell, Young and south of Forbes.

This year saw the highly successful implementation of the Kids Teaching Kids (KTK) program, which engaged over 40 schools across the catchment. The program sees each school study an aspect of a chosen theme for a period and then culminates in a KTK conference where the kids present their studies to each other in a highly enjoyable and interactive day.

2011–12 also saw the implementation of Schools Environmental Education Development (SEED). This is a planning process which targeted ten schools across the Lachlan catchment to develop skills and relationships in planning for elements such as water, waste, biodiversity, energy, land management and working with the community.

Lower Murray–Darling CMA

The Lower Murray–Darling catchment covers an area of 6.3 million hectares in south-western NSW from the southern bank of the Murray River up and including Broken Hill and the Menindee Lakes, and from the edge of the Murrumbidgee floodplain north almost to Ivanhoe.

The Lower Murray Darling CMA is required to produce its own annual report, which will be available at www.lmd.cma.nsw.gov.au.

Major outcomes achieved

In 2011–12, the Lower Murray Darling CMA delivered a number of significant outcomes for its catchment communities, including:

- a Fish Habitat Management Plan for the Murray River (downstream of Lock 10 at Wentworth)
- river frontage works on 4 km of the Murray River
- aquatic threatened species work on 2.5 km of river
- wetland connectivity work on one priority section of the Darling River
- wild dog baiting to reduce the impacts of vertebrate pest animals on native biodiversity, conducted on 86 properties and covering 721 807 hectares
- improved land management practices (cropping) on 11 380 hectares
- improved land management practices (grazing) by 23 landholders on 111 121 hectares
- works to enhance the condition, connectivity and resilience of habitats and landscapes covering an area of 4625 hectares
- increased landscape-scale conservation on 36 500 hectares
- construction of the Menindee Cultural Garden
- an Aboriginal land managers' forum, with 12 people attending
- a total of ten community forums, three youth forums (with 200 participants) and three capacity building workshops.

Murray CMA

The Murray catchment covers an area of 35 170 square kilometres. The catchment is bounded by the Murray River to the south, the Murrumbidgee River catchment divide to the north, the Australian Alps to the east and the confluence of the Murray and Murrumbidgee rivers to the west.

The Murray CMA is required to produce its own annual report, which will be available at www.murray.cma.nsw.gov.au.

Major outcomes achieved

In 2011–12 Murray CMA invested \$420 000 from Catchment Action NSW to devolve decision making to local Landcare and producer groups. Devolved funding was provided to key delivery partners: Rice Growers Association's Environmental Champions Program; Western Land

Improvement Group; Murray Dairy; Holbrook Landcare Network; and Corowa and District Landcare Group who delivered over 160 sustainable agriculture projects. The projects are targeted at the needs of local producers and undertaken in collaboration with agencies such as NSW DPI, CMAs, CSIRO and universities.

In partnership with NSW DPI, the NSW Office of Environment and Heritage and the Commonwealth Environmental Water Office, the Edward–Wakool Fish and Flows project aims to determine the ecological requirements of native fish in relation to flow delivery. Funded by Caring for Our Country and Catchment Action NSW, it links with a concurrent project by the team to mitigate hypoxic blackwater events in the river system. In 2011–12 the team facilitated and monitored the release of 22 gigalitres of environmental water in the Edward–Wakool system under an adaptive management planning process.

In partnership with Burrumbuttock Public School, the Murray Darling Association and the Murray CMA, Creative Catchment Kids is a Schools NRM Education program that aims to engage primary school students in positive, authentic and co-operative projects where the students develop creative solutions to NRM issues. This program is being reviewed by the NSW Department of Education and Communities as an example of resilience in education and is being considered for state-wide inclusion into the primary school curriculum.

In 2011–12 the focus has expanded from school projects (veggie patches, worm farms, water tanks, recycling, and native plant gardens) to a literacy-based project of books written by the students for Year 3–4 as a set of readers. These texts aim to inspire, motivate and encourage creative thinking amongst readers to act on NRM issues. Over 160 Year 5 and 6 students from 40 schools are participating from the Murray catchment. The project is also supported and monitored by the NSW Department of Education and Communities under its new HOW2Learn program.

Murrumbidgee CMA

The Murrumbidgee catchment is bounded by Cooma in the east, Balranald in the west, Temora to the north and Henty to the south. The catchment covers an area of about 84 000 square kilometres (8.4 million hectares). The Murrumbidgee River is the main stream running through the Murrumbidgee catchment.

The Murrumbidgee CMA is required to produce its own annual report, which will be available at www.murrumbidgee.cma.nsw.gov.au.

Major outcomes achieved

As part of the 2011–12 Investment Program, the Murrumbidgee CMA delivered the Conservation Farming Project to assist land managers in maintaining and improving the natural resources on which productivity, their business and the environment depend.

The Conservation Farming Project is a major collaboration between the Murrumbidgee CMA, NSW DPI-based and private industry-based training providers, landholders and landholder networks, and the NSW Office of Environment and Heritage. The project supports basic planning and training as well as providing a range of incentives, to assist landholders to implement the most appropriate land management practices which best suit their property.

The Aboriginal Cultural Site Mapping Project was funded by the Murrumbidgee CMA through the Australian Government's Caring for our Country program and conducted by the community group Balranald Inc. Farmers worked with local indigenous people to identify, record and map sites of cultural significance over 11 local properties. The Murrumbidgee CMA has produced an eight minute educational DVD targeted at farmers detailing the project and benefits. The DVD will be officially launched at the Henty Field Days in September 2012.

Namoi CMA

The Namoi catchment in north-west NSW is bounded by the Great Dividing Range in the east, the Liverpool Ranges and Warrumbungle Ranges in the south, and the Nandewar Ranges and Mount Kaputar to the north.

The Namoi CMA is required to produce its own annual report, which will be available at www.namoi.cma.nsw.gov.au.

Major outcomes achieved

Ministerial approval in 2011–12 of the updated *Namoi Catchment Action Plan 2010–2020* was a significant milestone for the Namoi CMA. This plan was developed using 'resilience thinking' to better understand the social-ecological systems of the catchment and to identify critical thresholds in relation to important assets.

Namoi CMA on-ground staff engaged 22 landholders encompassing over 2500 hectares to conduct groundcover demonstration trials highlighting methodologies such as Mitchell grass establishment and management, implementation of rotational grazing regimes and application of bio-organic fertilisers.

A new prioritisation of invasive species in the Namoi catchment was carried out via a collaborative technical working group consisting of local government, Livestock Health and Pest Authorities, regional weed organisations, landholders and agencies. Significant control programs of tropical soda apple, honey locust and Chilean needle grass were undertaken. An intense monitoring and control program was developed and implemented via this program as a quick response strategy to the detection of the high risk invasive species alligator weed in a small part of the catchment.

Northern Rivers CMA

The Northern Rivers region covers 50 000 square kilometres of which 60 per cent is freehold tenure and 21 500 square kilometres is managed as Crown land, national park or State forest. It includes Lord Howe Island, 600 kilometres east of Port Macquarie.

The Northern Rivers CMA is required to produce its own annual report, which will be available at www.northern.cma.nsw.gov.au.

Major outcomes achieved

A total of 260 fish have been tagged with acoustic tags as part of the Fishtrack project, now in its third year. By species, 117 Australian bass, 19 sea mullet, 48 freshwater mullet, 30 freshwater catfish and 46 eastern freshwater cod were tagged and will help researchers track fish from the Orara and Nymboida rivers to the mouth of the Clarence River. Data will provide natural resource managers with an understanding of the effects of flows and barriers on fish movement and habitat use in the Clarence River system, the largest coastal river in NSW.

Each year, the Northern Rivers CMA engages 16 community support officers and 3 Aboriginal extension project officers to support the community in building capacity for natural resource management (NRM). In 2011–12, 178 awareness raising events attended by over 20 000 people were held, and a total of 94 brochures, newsletters and information posters were developed, as well as 216 newspaper articles to inform the community about local NRM issues. A total of 176 training events were held to provide the community with skills to carry out effective NRM, with 3458 people attending one-day training events.

This year the Northern Rivers CMA provided almost \$1 million to the community through its annual Incentive Program to undertake on-ground works or make plans for future works. A total of 75 applicants were successful with projects ranging from restoration of stream banks by excluding stock, repairing bank erosion and controlling weeds to sustainable management of wetlands. In addition, 16 natural resource management plans were funded. Projects ranged in size from \$1000 to \$112 500.

Southern Rivers CMA

The Southern Rivers region covers a 32 000 square kilometre area of south-east NSW, from Stanwell Park in the north to the Victorian border in the south and three nautical miles out to sea. It extends westward to include the catchments of the Snowy, Genoa and Shoalhaven rivers.

About 65 per cent of the region is publicly managed (mostly in national parks or State forests and Crown lands). The remainder is privately managed agricultural, lifestyle and urban land.

The Southern Rivers CMA is required to produce its own annual report, which will be available at www.southern.cma.nsw.gov.au.

Major outcomes achieved

In 2011–12 the Southern Rivers CMA delivered over \$11 million in cash investment in natural resource management (NRM) projects. This leveraged a further \$28.42 million in contributions from supporting partners and in-kind to protect and improve Southern Rivers catchments and natural resource assets.

The investment resulted in a number of key achievements:

- rehabilitating or enhancing 1845 hectares of native vegetation
- fencing 1388 hectares to protect significant flora and fauna
- protecting 3562 hectares of native vegetation by voluntary agreements
- controlling animal pests across 7306 hectares
- controlling plant pests across 4232 hectares
- raising awareness of NRM issues via 107 awareness raising events such as demonstrations, field days and study tours, with 2335 participants
- producing 157 written products such as newsletters, posters and factsheets
- supporting 506 individual land managers (not including groups or businesses)
- supporting South East Regional Landcare, 7 district Landcare associations and 120 Landcare groups
- facilitating and supporting 154 NRM projects for on-ground works.

Sydney Metropolitan CMA

The Sydney Metropolitan region is home to over three million people. Despite this intensity, more than 80 per cent of Sydneysiders live within 800 metres of some kind of open space. The Sydney Basin is also the fifth most biodiverse region of Australia.

The Sydney Metropolitan CMA (SMCMA) is required to produce its own annual report, which will be available at www.sydney.cma.nsw.gov.au.

Major outcomes achieved

The SMCMA's Water Sensitive Urban Design in Sydney Program leads a consortium of NSW state and local government organisations as a project partner for the new Australian Cooperative Research Centre (CRC) for Water Sensitive Cities. The vision of the newly established CRC is to harness the potential of stormwater to overcome water shortages, reduce urban temperatures, and improve waterways health and the landscape of Australian cities. The CRC has a value of \$120 million and includes 74 partners both nationally and internationally. It includes research hubs in Brisbane, Perth, Melbourne and Singapore. The SMCMA is supporting this research to ensure Sydney can transition to a water sensitive and more liveable city.

Sydney Harbour is recognized internationally as a scenic and spectacular waterway. It offers economic, social and environmental values. This authority's Sydney Harbour Catchment Water Quality Improvement Plan addresses the health of the entire catchment draining to Sydney Harbour, including upstream wetlands, rivers and creeks that drain to the harbour estuary.

Western CMA

The Western catchment is the largest in NSW, covering 230 000 square kilometres or 29 per cent of the State. A significant portion of the catchment makes up 20 per cent of the Murray–Darling Basin, with the remaining area falling within the Lake Eyre and Bulloo basins.

The Western CMA is required to produce its own annual report, which will be available at www.western.cma.nsw.gov.au.

Major outcomes achieved

In 2011–12 the Western CMA committed more than \$3 million to land managers to undertake 105 projects to improve their local environment. Major activities funded include a total of 428 km of total grazing pressure fencing and 24 watering points to encourage native pasture growth on a total of 138 000 hectares; 40 trap yards to exclude goats from a total of 22 700 hectares; a total of 47 off-river watering points to be installed to stop stock accessing waterways and 126 km of waterways fenced to protect 15 500 hectares of riverine vegetation.

A second volume of the highly successful *Through our Eyes* series is in production, with 17 documentaries from the Wilcannia and Mutawintji areas being developed under the guidance of the Western Catchment Aboriginal Reference Advisory Group.

The Western Catchment Aboriginal Cultural Knowledge System is a web-enabled database linking users to relevant organisations, documents, audio and video files. The Western Catchment Aboriginal Reference Advisory Group has used Ara Irititja software, developed in central Australia for cultural knowledge management, to enable interested people, both Aboriginal and non-Aboriginal, to learn more about the culture of the traditional owners of the Western catchment.

The *Looking over the Fence* series comprises 19 documentaries featuring landholders explaining the grazing management principles they use on their properties to ensure sustainable land management underpins their farm business. These documentaries extend the fact-sheet series and put the principles into a real life context in the four major land types of the Western catchment.

The Western CMA has also commissioned a series of research papers on feral goats in the western NSW rangelands. This will enable the Western CMA, with landholders, agencies and industry members, to develop a strategic goat management framework.

APPENDICES

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The process of integrating the statutory information of the divisions that form NSW Trade & Investment is on-going. In such cases the information is listed under individual NSW Trade & Investment divisions.

1. Executive performance



Mark I Paterson AO B.Bus, FAICD, FAIM, FRMIA
Director General, NSW Department of Trade and Investment, Regional Infrastructure and Services
SES Level 8

Total remuneration package: \$508 660 plus allowances \$17 750

Period in position: 1 July 2011 to 30 June 2012

Mr Mark Paterson is a Fellow of the Australian Institute of Company Directors, the Australian Institute of Management and the Retail Management Institute of Australia and was appointed as an Officer of the Order of Australia in 2007 for service to business and industry through policy development and economic research.

The Director General took a lead role in:

- setting the vision and strategic direction for the department as the State's economic development agency and driving development and implementation of its Strategic Plan 2012–15 to deliver on *NSW 2021* actions and targets
- leading transformational change across the department with 32 change management plans being implemented to position the organisation for effective delivery of government priorities
- delivering programs forecast to provide \$1.8 billion of new investment and export sales over the next five years and more than 5600 jobs in NSW
- overseeing the development of draft Industry Action Plans and delivery of the Visitor Economy Taskforce strategic report to drive improved performance of key industry sectors
- establishing the NSW Export and Investment Advisory Board, the NSW Multicultural Advisory Panel and the Office of the Small Business Commissioner to draw on expertise to strengthen the NSW economy
- supporting a vibrant arts and cultural sector in NSW through the Government's Arts Funding Program, our world-class Cultural Institutions and planning for the Walsh Bay Arts Precinct
- providing strategic direction in developing the Government's Strategic Land Use Policy and implementing the Aquifer Interference Regulation to provide greater certainty and balance for how resources will be managed in regions in the future
- overseeing the management of the State's water resources, including securing potable water supplies in regional NSW through the progressive implementation of water sharing plans, delivering the *Country Towns Water Supply and Sewerage Program* and advocating on behalf of rural communities in negotiations on the Commonwealth's Murray–Darling Basin Plan
- implementing the government's energy reform policy, including a major review of the efficiency of the State's electricity networks, changes to the Solar Bonus Scheme and attending a parliamentary enquiry into coal seam gas in NSW
- overseeing the delivery of new funding arrangements for the mineral resources industry to increase compliance capacity and extend the New Frontiers program to attract petroleum and mineral exploration investment to NSW
- establishing the office of the Cross-Border Commissioner to identify and resolve cross border issues that adversely impact opportunities for business and economic growth
- overseeing the department's preparedness and response to energy, utility, biosecurity and natural disaster emergencies
- realigning departmental appropriations and expenditure and developing a sustainable operating environment which enabled NSW Trade & Investment to manage within budget
- commencing an ambitious program to transition and consolidate corporate ICT, payroll and finance systems to a single enterprise resource planning platform to significantly improve operational efficiencies
- establishing effective corporate governance and risk management for the department through the development and implementation of an enterprise risk management framework and an internal audit program
- creating a safe work environment and building a strong safety culture through development of a Staff Welfare and Safety Strategy.

1. Executive performance (cont'd)



Dr Richard Sheldrake MScAgr, PhD, FTSE, FASM, FAICD
Director General NSW Department of Primary Industries and Commissioner of Forests
SES Level 8

Total remuneration package: \$464 600 plus allowances \$10 000

Period in position: 1 July 2011 to 30 June 2012

Consistent with a commitment made by the new government, the NSW Department of Primary Industries (NSW DPI) was re-established and Dr Sheldrake was appointed Director General of NSW DPI on 1 June 2011. Dr Sheldrake has met all performance criteria for the positions held in 2011–12.

As Director General, NSW Department of Primary Industries and Commissioner of Forests, Dr Richard Sheldrake was responsible for:

- setting the strategic direction of NSW DPI with the development of the NSW DPI Corporate Plan 2012–2015, aligned to the cluster's Strategic Plan and the Government's NSW 2021 plan and its priorities
- restructuring NSW DPI consistent with its key result areas, intended outcomes and strategies as part of the NSW Trade & Investment cluster to increase the capacity of primary industries and communities to drive economic growth across NSW
- leading functional and structural reforms within NSW DPI to ensure further integration, improved management and budget efficiencies as part of the NSW Trade & Investment cluster
- overseeing the development of a draft Aquifer Interference Policy, an interim Agriculture Impact Statement Guideline, and the Government's Strategic Land Use Policy that strikes the right balance between the agricultural, mining and energy sectors, whilst ensuring the protection of high value conservation land
- initiating and supporting a review of the State's commercial fishing arrangements including commercial fisheries policy, management and administration and the development of strategies to enhance the long-term viability of the industry
- establishing significant cemeteries and crematoria reform through streamlining management of the 300 hectare Rookwood Necropolis and the regulatory review of management and governance arrangements of cemeteries and crematoria in NSW
- supporting the development of the government's position and response to the Murray–Darling Basin Plan released in November 2011 with the formulation of positions to support NSW achieve sustainable diversion limits that can be implemented and will deliver triple bottom line outcomes for the community and environment
- continuing to deliver practical measures to maintain healthy, safe and biosecure industries, including the development of a Biosecurity Strategy and the completion of the \$57 million Centre for Biosecurity at the Elizabeth Macarthur Agricultural Institute
- driving science-based innovation capability across NSW through the delivery of approximately 900 in-house Primary Industries research projects
- opening the purpose-built \$6 million Central Coast Primary Industries Centre at Ourimbah which enables close collaboration between NSW DPI and the University of Newcastle and is now the largest horticulture research centre in Australia
- facilitating the Government's "Decade of Decentralisation" policy by relocating a number of services to regional areas, including the relocation of fisheries staff and functions to locations on the mid north, central and south coasts of NSW
- delivery of a revised Weeds Action Grants Program incorporating funding of \$8 million and broader research and development initiatives to control noxious weeds, improve agricultural productivity and protect the environment
- facilitating the largest active environmental water release into the Snowy River system since the Snowy Mountain Hydro-electric scheme was completed which resulted in a flow event of some 84 000 megalitres released over 19 days
- introducing new food safety laws on 1 February 2012 to introduce kilojoule labelling on menu boards of certain retail food outlets
- supporting the strong economic performance of Forests NSW and its transition to a State Owned Corporation
- activating a joint NSW/QLD Biosecurity cross border taskforce to resolve a \$6 million intensive research strategy to gain more insight into the deadly Hendra Virus after a number of confirmed cases in NSW and Queensland
- successfully responding to a number of natural disasters and emergencies including significant rainfall and flood events over the summer period
- introducing movement controls on birds into NSW to protect the State's poultry and pigeon industry following the detection of Avian Paramyxovirus in Victoria
- putting in place strict biosecurity controls for imported abalone from Tasmania and Victoria following a detection of the Abalone Viral Ganglioneuritis in Tasmania.

1. Executive performance (cont'd)



Mark Duffy, LL.B, BEc, MA
Deputy Director General, Resources & Energy
SES Level 7

Period in position: 1 July 2011 to 30 June 2012
Total Remuneration Package: \$396 700 plus allowances \$41 200
Acting Deputy Director General, Industry, Innovation & Investment from
21 April 2012 to 30 June 2012

Mr Mark Duffy held the position of Deputy Director General, Resources & Energy for the duration of the reporting period. On 21 April 2012 Mr Duffy was also appointed Acting Deputy Director General of Industry, Innovation & Investment. Mr Duffy has met all performance criteria for the positions held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Deputy Director General Resources & Energy, Mr Duffy was responsible for:

- providing ongoing leadership to the Resources and Energy Division and finalising a change program to deliver efficiencies within the Resources and Energy budget
- leading a major review of the efficiency of the State's electricity networks that identified reforms to save more than \$400 million over four years
- contributing to the development of the government's draft Strategic Regional Land Use Policy to ensure the sustainable development of mineral resources in NSW
- overseeing stronger regulation of the coal seam gas industry to provide increased environmental and landholder protections
- overseeing the delivery of new funding arrangements via a new levy and fee on the mineral resources industry providing \$13 million a year to increase the compliance capacity of the department and \$6.5 million a year to fund the continuation of the successful New Frontiers program
- preparing to implement the Family Energy Rebate to commence from 1 July 2012, delivering a key government election commitment
- implementing changes to the Solar Bonus Scheme to see retailers contribute around \$35 million a year to the costs of the scheme, reducing the impact on electricity prices
- completing changes as part of the *Clean Coal Administration Amendment Act 2011*, establishing Coal Innovation NSW that continues to provide support for clean coal technologies under the Coal Innovation NSW Fund
- supporting the joint funding agreement with the Commonwealth and ACALET worth \$54 million for the NSW CO₂ Storage Assessment Program
- leading the NSW Government's response to the Parliamentary Inquiry into Coal Seam Gas (Legislative Council. General Purpose Standing Committee No. 5)
- delivering the final legislative package to implement the National Energy Customer Framework in NSW from 2014
- overseeing the NSW Government's submission to the Federal Government's Draft Energy White Paper and closure of the NSW Greenhouse Gas Reduction Scheme (GGAS) to reduce duplication and costs for energy customers
- overseeing the mine safety function which achieved its mine safety targets under the National OHS Strategy 2002–2012 and successfully saw the 2011–12 financial year through without any mining fatalities
- supporting the government's biofuels policy, which saw the ethanol mandate increased to six per cent and an updated compliance framework introduced
- overseeing the department's participation in coordinated State-wide responses to energy and utilities' emergencies.

As Acting Deputy Director General Industry, Innovation & Investment, Mr Duffy was responsible for:

- overseeing the delivery of investment and export projects forecast to provide \$1.8 billion of new investment and export sales over the next five years and more than 5600 jobs
- enabling international engagement through trade missions, NSW Trade & Investment's international offices including the opening of a new Business Office in San Francisco and events such as CommunicAsia 2012 and CeBIT Australia 2012
- supporting the development of Industry Action Plans by industry-led taskforces for manufacturing, international education and research, the digital economy, professional services and the creative industries
- working to deliver the government's commitment to double overnight visitor expenditure by 2020 through the Visitor Economy Taskforce report and recommendations

1. Executive performance (cont'd)

- providing support to a vibrant arts and cultural sector in NSW through the Government's Arts Funding Program, funding for our world-class Cultural Institutions and ongoing planning for the Walsh Bay Arts Precinct
- facilitating an integrated approach to the regulatory environment for the Office of Liquor, Gaming and Racing and the Independent Liquor and Gaming Authority to ensure efficient and effective service delivery to industry and the community and reduce the harms associated with alcohol and gambling
- supporting the office of the Cross-Border Commissioner in identifying and resolving relevant business and community issues relating to legislative, regulatory and administrative differences between States such as daylight saving and co-ordination of public transport and health services
- fostering growth in regional economies by contributing to development of Regional Action Plans and providing targeted and effective support for businesses in regional NSW.



Jeannine Biviano, FCA, MEc, BBus, GAICD
Deputy Director General, Finance, Strategy & Operations
SES Level 7

Total remuneration package: \$402 150
Period in position: 1 July 2011 to 30 June 2012

Ms Jeannine Biviano previously held the position of Executive Director Corporate Services with the Department of Industry & Investment until 3 April 2011 and continued in this role for NSW Trade & Investment up to 6 November 2012 and has been in the current role since that date. Ms Biviano has met all performance criteria for the positions held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Deputy Director General Finance, Services and Operations, Ms Biviano was responsible for:

- developing and implementing strategies to assist the department realign departmental appropriations and expenditure and developing a sustainable operating environment which enabled NSW Trade & Investment to manage within budget
- developing strategies to facilitate a financial management reporting framework for the new amalgamated agency which required the integration of six different systems all hosted by different external agencies
- commenced a new program reporting framework to be further refined and developed to facilitate budgeting and program prioritisation in line with NSW 2021
- integrating several new agencies within the NSW Trade and Investment portfolio onto a single payroll and finance system hosted in Orange, which included Destination NSW, Marine Park Authority, Office of Liquor Gaming and Racing, Arts NSW and the Independent Liquor, Gaming & Racing Authority
- leading the transition and consolidation to a single ERP program, this included finalising the NSW Trade & Investment business case for integration of ICT and payroll and finance systems, and the tender for a software as a service option for a single integrated ERP
- finalising the Metropolitan Accommodation Strategy with successful business case approval and funding with the aim of reducing the current 14 metropolitan tenancies to four over the next two years
- implementing a new Finance, Strategy and Operations structure and recruiting highly qualified and experienced senior managers to the team
- facilitating an extensive transformational operational review of the department which resulted in the commencement of over 32 different Change Management Plans across the organisation, with a focus on people, skills, culture and change
- developing and implementing programs and tools to facilitate effective internal communications and external communications with other government agencies and Ministers Offices
- coordinating departmental-wide monitoring and reporting of progress against NSW Government priorities and NSW 2021 targets, and leading the strategic planning process within the department which resulted in a Strategic Plan for NSW Trade & Investment
- facilitated the commencement of the NSW Trade & Investment Workplace Health and Safety Steering Committee, overseeing the development and approval of the new three year Staff Safety and Wellbeing Strategy
- effectively managing the department's Industrial Relations with no lost time disputes impacting on departmental operations. Work commenced on developing an amalgamated flexible work hours agreement and the consolidation of industrial instruments within the department.

1. Executive performance (cont'd)



Ms Renata Brooks, BVSc (Hons), Grad Cert Bioethics MAICD
Deputy Director General Catchments & Lands
SES Level 6

Total remuneration package: \$320 650

Period in position: 1 July 2011 to 30 June 2012

Ms Renata Brooks previously held the position of Executive Director Agriculture & Primary Industries Science & Research with the Department of Industry & Investment until 3 April 2011 and continued in this role for NSW Trade and Investment up to 1 September 2012 and has been in the current role since that date. Ms Brooks has met all performance criteria for the positions held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Deputy Director General Catchments & Lands, Ms Brooks was responsible for:

- supporting the Director General, NSW DPI in the leadership of NSW DPI as a member of its Board of Management and in the role of Deputy Director General
- providing oversight, as a member of the NSW DPI Budget Committee, of effective financial management of NSW DPI
- establishing the new Division of Catchments and Lands within NSW Department of Primary Industries, which comprises the Crown Lands Division, Catchments Branch and Catchment Management Authorities, Soil Conservation Service facilitating regional coordination across the NSW Department of Primary Industries
- implementing change programs within Crown Lands and Catchments
- implementation of government initiated reforms to the management of metropolitan cemeteries
- commencing a fundamental and wide ranging whole of government review of the management of Crown lands
- contributing to the Working Group established to review the *Aboriginal Land Rights Act 1983*, including taking steps to reduce the backlog of aboriginal land claims
- reducing red tape by streamlining restrictions on conversion of perpetual leases to freehold title
- meeting savings targets set for the 2011–12 financial year
- overseeing processes to identify synergies and options for better integration or regional service delivery, particularly from the perspective of resource management outcomes delivered through Catchment Management Authorities
- overseeing recruitment and appointment processes for a new cohort of Catchment Management Authority chairs
- development of an improved Business Plan for the Soil Conservation Service
- implementation of a Landcare Business Plan
- implementing governance improvements across the division.

1. Executive performance (cont'd)



Mr Michael Bullen BSc(For) MBA MAICD
Deputy Director General Agriculture NSW and Chief Executive
NSW Rural Assistance Authority
SES Level 6

Total Remuneration: \$320 650
Period: 6 February 2012 to 30 June 2012

Mr Bullen previously held the position of Chief Executive Sydney Catchment Authority until 3 February 2012. Mr Bullen has met all performance criteria for the position held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Deputy Director General Agriculture NSW, Mr Bullen was responsible for:

- supporting the Director General, NSW DPI in the leadership of the NSW DPI as a member of its Board of Management and in the role of Deputy Director General
- providing oversight, as a member of the NSW DPI Budget Committee, of effective financial management of NSW DPI
- upon his appointment, leading, directing and implementing reviews of the functions and operations of the Agriculture NSW Division with a view to securing reform and continuous improvement in line with the broader aims and objectives of NSW Trade & Investment and the new government
- establishing and managing critical stakeholder relationships and championing a performance-based, stakeholder-focused culture across the division and promoting this approach across the department
- providing leadership as the Chief Executive and Board Member of NSW Rural Assistance Authority, including finalising the recruitment of a new Board and Chairperson for the RAA
- ensuring the continued delivery of world class science and innovation in the fields of agriculture and natural resource disciplines. Strategic research and industry alliances are being strengthened to deliver productive, sustainable and cost effective solutions.

1. Executive performance (cont'd)



Mr David Harriss B App. Sc. Grad Dip (Res Mgt)
Commissioner NSW Office of Water
SES Level 6

Total Remuneration: \$312 850 plus allowances \$27 000
Period: 1 July 2011 to 30 June 2012

Mr David Harriss was appointed Commissioner for Water, NSW Office of Water on 1 July 2009 within the Department of Environment, Climate Change and Water until 30 June 2011 and continued in this role for NSW Trade & Investment from that date. Mr Harriss has met all performance criteria for the position held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Commissioner, NSW Office of Water, Mr Harriss was responsible for:

- directing the management of the State's water resources, including representing NSW interests in national and cross border water forums and negotiations
- ensuring timely water information, including available water determinations and river flow information to water users, through operational media releases, information on water websites and the expansion of access to real time water data and information to assist in managing both critical supplies during droughts and for flood warning and operations during floods
- ensuring the effective and streamlined access to and regulation of water extraction and use and the facilitation of water trading
- coordinating the development of the whole of government response to the proposed Murray–Darling Basin Plan, including consultation with stakeholder groups and rural communities on the proposed Plan, and on-going negotiation over supporting inter-governmental agreements and processes
- securing over \$500 million in funding for major water infrastructure projects to assist in meeting the reductions in diversions under the proposed Basin plan without impacting on agricultural production
- securing funding for feasibility investigation into potential environmental works and measures to offset the reductions in the proposed Basin plan
- developing and implementing statutory water sharing plans for NSW water sources to sharing water between users and the environment and facilitate water trading
- improving consultation with Aboriginal communities on water sharing processes and arrangements
- overseeing the Country Towns Water Supply and Sewerage Program that provided \$59 million of financial assistance to country towns in 2011–12 to upgrade their water and sewerage services and supporting the Aboriginal Communities Water and Sewerage Program which provides assistance to discrete Aboriginal communities.

1. Executive performance (cont'd)



Dr Geoff Allan, BSc (Hons), PhD.
Executive Director Fisheries NSW
SES Level 5

Total Remuneration: \$247 301
Period: 10 February 2012 to 30 June 2012

Following the election of a new government in March 2011, and the creation of the NSW Department of Primary Industries, a new Division of Fisheries NSW was created. Dr Geoff Allan served as Acting Executive Director, Fisheries NSW and was appointed Executive Director, Fisheries NSW in February 2012. Dr Allan has met all performance criteria for the positions held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director Fisheries NSW, Dr Allan was responsible for:

- supporting the Director General, NSW DPI in the leadership of NSW DPI as a member of its Board of Management and in the role of Executive Director, Fisheries NSW
- providing oversight, as a member of the NSW DPI Budget Committee, of effective financial management of NSW DPI
- implementing a new structure for Fisheries NSW including five Branches: Fisheries Research; Fisheries Compliance; Commercial Fisheries; Recreational and Indigenous Fisheries, and Aquaculture, Conservation and Marine Parks
- transferring Marine Parks and Aquatic Protected Areas from Office Environment and Heritage to NSW DPI
- setting the strategic direction for Fisheries NSW under the NSW DPI Corporate Plan. This included delivering, monitoring and reporting on the NSW DPI Corporate Plan 2012–15 and meeting commitments under the State Plan
- managing critical stakeholder relationships across all fisheries stakeholders groups of commercial, indigenous and recreational fishers, conservation groups and the public
- supporting and responding to the Independent Review of NSW Commercial Fisheries Policy, Management and Administration
- building a strong team in Commercial Fisheries to drive implementation of Review recommendations
- supporting the Independent Scientific Audit of Marine Parks
- leading delivery of government policy of 'Decade of Decentralisation' in respect to relocation of functions and staff from Cronulla Fisheries Research Centre
- building a strong safety culture within Fisheries NSW, including by implementing advances in safety systems in Fisheries Compliance throughout Fisheries NSW
- ensuring the continued delivery of world class fisheries science and innovation and driving strong alignment of research to management needs for sustainable and viable commercial fisheries, healthy aquatic ecosystems and development of commercial aquaculture.

1. Executive performance (cont'd)



Phil Anquetil PSM, FIPA
Executive Director Business Services
SES Level 5

Total remuneration package: \$285 300

Period in position: 18 November 2011 to 30 June 2012

As part of the establishment of the NSW Department of Primary Industries and its new strategic and operational direction, the Business Services Division was established to support delivery of NSW DPI goals and divisional outputs through the strategic coordination and development of policy, media and communications, science and research support, planning, reporting and governance. Mr Phil Anquetil was appointed as Executive Director, Business Services in November 2011. Mr Anquetil has met all performance criteria for the position held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director Business Services, Mr Anquetil was responsible for:

- supporting the Director General, NSW DPI in the leadership of NSW DPI as a member of its Board of Management and in the role of Executive Director, Business Services
- providing oversight, as a member of the NSW DPI Budget Committee, of effective financial management of NSW DPI and the provision of budget support services to achieve the required and agreed financial responsibilities and to promote sustainable financial management
- developing and implementing strategies to improve internal operational efficiencies and returns to stakeholders, particularly with respect to internal operations and business and in relation to primary industries and natural resource based research and development
- managing NSW DPI's network of 23 research and education properties across NSW, including the maintenance of land, buildings, infrastructure and assets, managing farming and livestock enterprises and the provision of administrative support
- development and implementation of cost recovery strategies for relevant business services activities across NSW DPI
- leading the development and implementation of the NSW DPI 2012–15 Corporate Plan. The Corporate Plan relates to the cluster Strategic Plan, the Government's NSW 2021 plan and its priorities, and defines the NSW DPI key result areas, intended outcomes and strategies
- identifying and implementing portfolio legislation reforms including the reduction of red tape for industry
- provision of management services for NSW DPI's research portfolio of over 900 projects comprising at least \$90m external funding
- oversight and building NSW DPI's significant alliance arrangements for the benefit of primary industries and the department's science capacity, including Cooperative Research Councils and Universities.

1. Executive performance (cont'd)



Bruce Christie, BVSc, MACVSc, GAICD
Executive Director Biosecurity NSW
SES Level 5

Total Remuneration: \$285 000
Period: 10 November 2011 to 30 June 2012

Mr Bruce Christie has met all performance criteria for the position held in 2011–12. Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director Biosecurity NSW, Mr Christie was responsible for:

- supporting the Director General in the leadership of NSW DPI as a member of its Board of Management and in the role of Executive Director, Biosecurity NSW
- providing oversight, as a member of the NSW DPI Budget Committee, of effective financial management of NSW DPI
- providing strategic and responsive advice on key issues relevant to biosecurity, animal welfare and product integrity to the Director General and Minister for Primary Industries
- building the new Biosecurity NSW Division into a cohesive unit that can work with other government agencies and authorities, non-government organisations, industries and communities to protect the NSW economy, environment and community from the negative impacts of pests, weeds and diseases
- directing the development of a new NSW Biosecurity Strategy that communicates a clear vision and builds support for a strong and integrated biosecurity system for NSW
- championing the development of a set of new contemporary biosecurity legislation that will underpin the NSW biosecurity system into the future
- providing national leadership in the areas of biosecurity, animal welfare and product integrity at national forums such as the National Biosecurity Committee, the Animal Welfare and Product Integrity Committee, Animal Health Australia and Plant Health Australia
- finalising the completion of the \$57 million Elizabeth Macarthur Agricultural Institute (EMAI) laboratory upgrade and so ensuring that EMAI remains the premier biosecurity facility in NSW providing frontline diagnostic, response and research capability for animal, plant and aquatic pests and diseases
- leading the development of improved prevention, preparedness, response and recovery processes that will ensure NSW is capable of managing biosecurity and natural disaster emergencies
- reducing the impact of noxious weeds through the delivery of weeds control grants and support for additional research and development
- driving the reform of animal and plant health, pest and weed management service delivery to regional NSW
- ensuring animal welfare policies, standards and legislation reflect community values and protect market access for livestock industry products by developing State and National animal welfare standards and administering animal welfare legislation within NSW.

1. Executive performance (cont'd)



Michael Cullen, BCom (Ec)
Executive Director Enterprise, Small Business and Regional Development
SES Level 5

Total remuneration package: \$282 900

Period in position: 1 July 2011 to 30 June 2012

Mr Michael Cullen has met all performance criteria for the position held in 2011–12. Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director Enterprise, Small Business and Regional Development Mr Cullen was responsible for:

- meeting targets for regional business jobs outcomes assisted through regional programs and services (over 5000 jobs created or retained and \$407 million capital investment from projects assisted)
- negotiating arrangements with the Commonwealth in relation to NSW Government involvement into the Illawarra Region Innovation and Investment Fund
- reaching over 50 000 participants at workshops and seminar on topics to helping businesses grow through events such as Small Business September, Microbiz Week and Manufacturing Week
- establishing the role of Cross-Border Commission and recruitment of the NSW Cross Border Commissioner
- working with the Department of Premier & Cabinet to mobilise quick response strategies to closures or major downsizing of businesses in regional locations
- rationalising regional and small business programs to provide simpler access to clients
- maintenance of strong stakeholder relationships with Regional Development Australia Committees in conjunction with the Commonwealth Department of Regional Australia, Local Government, Arts and Sport
- providing a liaison role between Primary Industries activities and Industry, Innovation & Investment activities managed by Regional Directors, including mobilisation of emergency responses
- representing the department on the Senior Executive Committee for the Aboriginal Ministerial Taskforce
- integrating the Business Migration Unit and enhanced business and skilled migration activities within the Branch.

1. Executive performance (cont'd)



Kylie Hargreaves B International Business (Hons)
Executive Director, Investment & Export Services
SES Level 5

Total remuneration package: \$265 000

Period in position: 20 December 2011 to 30 June 2012

Ms Kylie Hargreaves previously held the position of Executive Director, International Markets & Trade until 23 December 2011 when she was appointed Executive Director, Investment & Export Services. Ms Hargreaves has met all performance criteria for the position held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director, Investment & Export Services Ms Hargreaves was responsible for:

- working with NSW businesses, international corporations, government agencies and allies to promote NSW capabilities in priority sectors, attract and facilitate new or expanded investment in NSW and support NSW exporters seeking to expand internationally
- delivering investment and export projects forecast to deliver \$1.8 billion of new investment and export sales over the next five years and over 5600 jobs
- operating NSW Trade & Investment offices in Guangzhou, Shanghai, Mumbai, Abu Dhabi and opening a new office in San Francisco
- delivering Premier and Deputy Premier trade and investment missions to China, Hong Kong, India, USA, Japan and South Korea, during which over \$50 million in commercial outcomes and over \$18 million in bilateral education, research and development outcomes were announced
- delivering an annual program of missions and exhibitions to provide additional channels-to-market for NSW businesses seeking to compete internationally. This included flagship events such as G'day USA and CeBITAustralia
- facilitating collaboration between NSW research and development activities and the business sector, including through the management of NSW Trade & Investment agreements with a range of organisations
- advocating for improvements in planning processes and the reduction of red tape, including the support of national agencies such as the National Occupational Licensing Authority (NOLA). NOLA will be housed in Sydney and aims to remove licensing inconsistencies across State and Territory borders
- providing input into NSW Government's Industry Action Plans (IAPs) with a particular focus on Professional Services, Advanced Manufacturing and the Digital Economy
- working closely with the NSW Government's Export Investment Advisory Board (EIAB) and Multicultural Business Advisory Panel (MBAP) to provide advice to government on ways to facilitate growth in priority areas
- working with industry to facilitate connectivity with key agencies such as Infrastructure NSW, Department of Planning and Infrastructure, Transport NSW and others
- working through the Industry Capability Network to win more business for NSW firms in major projects.

1. Executive performance (cont'd)



Christopher Martin CPA, BBus, LLB
Chief Financial & Knowledge Officer
SES Level 5

Total remuneration package: \$247 301

Period in position: 17 November 2011 to 30 June 2012

Mr Christopher Martin previously held the position of Director, Strategic Business & Knowledge Management in the Department of Industry & Investment and continued in this role for NSW Trade & Investment until appointed to the position of Chief Financial & Knowledge Officer on 17 November 2011. Mr Martin has met all performance criteria for the position held in 2011–12.

Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Chief Financial & Knowledge Officer, Mr Martin was responsible for:

- developing a combined finance and staff reporting for the department based on information sourced from multiple information systems in use in constituent entities, and ongoing refinement of data and structures
- addressing significant audit issues, including long standing matters relating to recognition of Crown Reserves
- developing a central Programme Management Office to provide oversight and co-ordination of major initiatives, including savings initiatives, and to foster consistent best practice project management methods and capability across the department.
- commencing a new program reporting framework including restatement of 2011–12 budgets by programs, as part of moving towards program budgeting and prioritisation in line with NSW Trade & Investment strategic directions and NSW 2021 responsibilities
- developing the first budgets for the new department, and management against these budgets to achieve budget for 2011–12
- co-ordinating agency interactions with the NSW Treasury Fiscal Effectiveness Office and road-mapping of savings initiatives to deliver Expenditure Review Committee agreed savings and meet agency budget targets
- implementing a new budget management system and improved processes to support improved financial management including budgeting over the forward estimates period
- taking a lead role, as part of a steering committee, in preparing business cases and going to tender for new consolidated Enterprise Resource Planning platform to enable better management of the cluster and improved operational efficiencies
- integrating several new agencies within the NSW Trade & Investment portfolio onto a single payroll and finance system hosted in Orange, which included Destination NSW, Marine Park Authority, Office of Liquor Gaming and Racing, Arts NSW and the Independent Liquor, Gaming & Racing Authority.

1. Executive performance (cont'd)



Brad Mullard BSc (Geology), PSM
Executive Director Mineral Resources
SES Level 5

Total remuneration package: \$280 300
Period in position: 1 July 2011 to 30 June 2012

Mr Brad Mullard has met all performance criteria for the position held in 2011–12. Key tasks have been undertaken to achieve operational requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director, Mineral Resources Mr Mullard was responsible for:

- leadership of the Mineral Resources Branch
- Chair of the Mine Subsidence Board. The Board is responsible for administering the *Mine Subsidence Compensation Act 1961*
- providing strategic direction to the directors of the branch to facilitate profitable and sustainable development, effective environmental management and safe and responsible mining
- leading the department's support to the NSW minerals industry resulting in the expected collection of royalties of \$1.464 billion in 2011–12
- providing strategic direction leading to the government's new funding arrangements to raise more than \$19.5 million per annum and allow the continuation of the highly successful New Frontiers program and that will provide the department with the capacity to meet the increasing demand for compliance and enforcement of the industry, as well as for assessment, approvals and communications functions
- providing strategic direction leading to the removal of the ban on uranium exploration in NSW thereby allowing exploration to provide an understanding of the resources that may exist across NSW
- providing advice and strategic direction in relation to the establishment of the Dharawal National Park and associated impacts on mining and exploration leases in the area
- providing strategic direction and advice in relation to the coal seam gas industry through the development of new Codes of Practice, audits of existing exploration licences, increasing fines, developing standard access agreements, reviewing the royalty regime, implementing community consultation and the development of conditions for the establishment of regional community funds
- providing strategic direction and advice in developing and implementing the Government's Strategic Land Use Policy and Aquifer Interference Regulation particularly in land use issues relating to mineral resources and future mineral resource developments and matters relating to the conduct of exploration for and likely future development of coal seam gas resources
- advising on minerals development across NSW to Commonwealth, State and local governments, industry and community bodies
- developing and fostering alliances and cooperative ventures with industry and research bodies such as the University of Newcastle and peak industry bodies such as the Australian Coal Association and the NSW Minerals Council
- actively promoting mineral and exploration investment opportunities in NSW at industry and government events
- providing strategic direction for the promotion of investment opportunities in the NSW minerals and petroleum industries.

1. Executive performance (cont'd)



Elizabeth Marcelle Tydd, LLM, B Laws, Dip soc welfare
Executive Director, Office of Liquor, Gaming and Racing
SES Level 5

Total remuneration package: \$256 770

Period in position: 1 July 2011 to 30 June 2012

Ms Elizabeth Tydd has met all performance criteria for the position held in 2011–12. Key tasks have been undertaken to achieve operation requirements and leadership has been provided to deliver outcomes consistent with government policy.

As Executive Director, Officer of Liquor, Gaming and Racing (OLGR), Ms Tydd was responsible for:

- implementing a contemporary organisational structure to deliver an efficient risk based regulatory regime for all regulated industries
- delivering NSW Government's election commitments including the three strikes legislation; Clubs governance and establishment of ClubsGrants as specified in the MOU between the NSW Government and Clubs NSW
- representing NSW on the Senior Officers Working Group supporting the Select Council on Gambling
- contributing to the reduction of alcohol related violence through policy and legislative development; compliance programs and enforcement activity including the imposition of license conditions
- implementing a strategic risk based approach to compliance and multi skilled licensing teams to improve service delivery
- overseeing development and implementation of technological solutions to increase transparency and efficiency and reduce the reliance upon a paper based licensing system
- improving accessibility of Responsible Service of Alcohol (RSA) training through the implementation of an online course and improve scheme integrity through the implementation of the RSA photo ID card.

2. Principal officers

Office of the Director General

Mark Paterson AO B.Bus, FAICD, FAIM, FRMIA

Director General, Trade and Investment, Regional Infrastructure and Services

Emeritus Professor Mary O’Kane, BSc (Qld), PhD (ANU), Hon DUniv (CQU), Hon DSc (Macq), Hon DUniv (Canberra), FTSE, Hon FIEAust

NSW Chief Scientist and Engineer

Yasmin King BE (HONS), MBA, CPA (Fellow), FAICD

Small Business Commissioner

Sian Malyn B.Bus, Accounting, CPA
Chief Audit Executive

NSW Department of Primary Industries

Richard Sheldrake, MScAgr, PhD, FTSE, FASM, FAICD

Director General, NSW Department of Primary Industries

Michael Bullen, BSc(For) MBA MAICD
Deputy Director General Agriculture NSW and Chief Executive NSW Rural Assistance Authority

Renata Brooks, BVSc (Hons), Grad Cert Bioethics MAICD

Deputy Director General Catchments & Lands

Bruce Christie, BVSc, MACVSc, GAICD
Executive Director Biosecurity NSW

Regina Fogarty, BVSc, PhD
Director Office of Agricultural Sustainability & Food Security

Geoff Allan, BSc (Hons), PhD.
Executive Director Fisheries NSW

Phil Anquetil PSM, FIPA
Executive Director Business Services

David Harriss, B App. Sc. Grad Dip (Res Mgt)
Commissioner NSW Office of Water

Polly Bennett, BEc
Chief Executive Officer, NSW Food Authority

Nick Roberts, MSc Forestry and Wood Science
Chief Executive Officer, Forests NSW

Industry, Innovation & Investment Division

Mark Duffy, LL.B, BEc, MA
Acting Deputy Director General, Industry, Innovation & Investment

Kerry Doyle PSM, BA (Hons)
Executive Director, Innovation & Industry Policy

Michael Cullen, BCom (Ec)
Executive Director, Enterprise Small Business and Regional Development

Kylie Hargreaves B International Business (Hons)
Executive Director, Investment & Export Services

Mary Darwell, LL.M, LL.B, B.A. (Hons)
Executive Director Arts NSW

Elizabeth Marcelle Tydd, LL.M, B Laws, Dip soc welfare
Executive Director Office of Liquor, Gaming and Racing

Steve Toms BSc Forestry
NSW Cross-Border Commissioner

Resources & Energy Division

Mark Duffy, LL.B, BEc, MA
Deputy Director General, Resources & Energy

Brad Mullard, BSc, PSM
Executive Director Mineral Resources

Andrew Lewis BA (Hons), MA
Executive Director, Energy

Katharine Hole BEc, BA (Asian Studies), MEM, MCom
Executive Director National Policy & Sustainability

Jenny Nash, BAg Ec
Director Mine Safety Performance

Vacant
Director Industry Investment

Sarah Dunstan, BA (Creative Arts)
Acting Manager Communications

Finance, Strategy & Operations Division

Jeannine Biviano, FCA, MEc, BBus, GAICD
Deputy Director General, Finance, Strategy & Operations

Christopher Martin CPA, BBus, LLB
Chief Financial & Knowledge Officer

Katherine Tollner, BAppSc, GradDipBusAdmin, GradCertHR
Director, Corporate Operations

David Kennedy, MBA
Chief Information Officer

Tim Holden, BEc, LLB, LLM
Corporate Counsel & Practice Manager

Vera Fiala, GDipBA, MEng
Director, Corporate Strategy & Communications

David Anderton
Director, Ministerial Liaison Office

Erica Stafford
Acting Director, People Learning & Culture

Strategic Policy and Economics Division

Scott Davenport, B. Ag, Ec
Executive Director Strategic Policy and Chief Economist

Austin Whitehead, BSc (Forestry)
Director Resources Policy

Dr Jason Crean, B.Ag.Ec, PhD
Acting Director Economic Research

Nick Milham, BAgEc(Hons), MEc
Director Socio Economic Evaluation

Peter Armour (Chem, Hons 1), M.Eng.Sci
Senior Manager Investment Appraisal

Lazaros Georgiadis, BA, MCom
Senior Manager Economic Research & Statistics

Stewart Webster, B.Ec (Hons), M.Ec, G.Cert(PubSecMgmt)
Senior Manager Industry Policy

3. Legislation and legal change

Acts passed in spring session 2011

- *Australian Jockey and Sydney Turf Clubs Merger Amendment Act 2011*
- *Clean Coal Administration Amendment Act 2011*
- *Clubs, Liquor and Gaming Machines Legislation Amendment Act 2011*
- *Gaming Machine Tax Amendment Act 2011*
- *Liquor Amendment (3 Strikes) Act 2011*
- *Marine Parks Amendment (Moratorium) Act 2011*
- *Thoroughbred Racing Amendment Act 2011*
- *Veterinary Practice Amendment (Interstate Veterinary Practitioners) Act 2011*

Acts passed in autumn session 2012

- *Biofuels Amendment Act 2012*
- *Energy Legislation Amendment (National Energy Retail Law) Act 2012 (Not yet commenced)*
- *Game and Feral Animal Control Amendment Act 2012*
- *Mining Legislation Amendment (Uranium Exploration) Act 2012*
- *National Energy Retail Law (Adoption) Act 2012 (Not yet commenced)*
- *Noxious Weeds Amendment Act 2012*
- *Primary Industries Legislation Amendment (Biosecurity) Act 2012*
- *State Revenue and Other Legislation Amendment (Budget Measures) Act 2012, Schedules 5 and 6 of which contained amendments to the Mining Act 1992 and Petroleum (Onshore) Act 1991 respectively*
- *Sydney Water Catchment Management Amendment (Board Members) Act 2012*

Staged repeal regulations

(made on or before 1 September 2011)

- Agricultural Livestock (Disease Control Funding) Regulation 2011
- Rural Assistance Regulation 2011
- Unlawful Gambling Regulation 2004
- Water Management (General) Regulation 2011
- Water Management (River Murray Traffic) Regulation 2011
- Western Lands Regulation 2011

Miscellaneous amendments to Regulations

- Animal Diseases (Emergency Outbreaks) Amendment (Delegations) Regulation 2012
- Casino Control Amendment (Change of Name) Regulation 2012
- Casino Control Amendment (Liquor Act Application) Regulation 2012
- Casino Control Amendment (RSA) Regulation 2012
- Casino, Liquor and Gaming Control Authority Amendment (Miscellaneous) Regulation 2012
- Energy and Utilities Administration Amendment (Minimum Energy Performance Standards) Regulation 2011
- Energy and Utilities Administration Amendment (Air Conditioners, Set-Top Boxes and Incandescent Lamps) Regulation 2012
- Electricity Supply (General) Amendment (Solar Bonus Savings) Regulation 2011

- Electricity Supply (General) Amendment (Solar Feed-in Tariffs) Regulations 2012
- Electricity Supply (General) Amendment (GGAS Scheme) Regulation 2012
- Electricity Supply (General) Amendment (Electricity Tariff Equalisation Fund) Regulation 2012
- Electricity Supply (General) Amendment (Retail Supply) Regulation 2012
- Fisheries Management Amendment (Declared Diseases) Regulation 2012
- Fisheries Management (General) Amendment (Pacific Oysters) Regulation 2012
- Fisheries Management Legislation Amendment (Fees, Charges and Contributions) Regulation 2012
- Gaming Machines Amendment (RCG Courses and Certification) Regulation 2011
- Gaming Machines Amendment (Change of Name) Regulation 2012
- Gaming Machines Amendment (LIA Exemption for Certain Clubs) Regulation 2012
- Gaming Machines Amendment (Miscellaneous) Regulation 2012
- Gaming Machines Amendment (RCG) Regulation 2012
- Gaming Machines Amendment (Transitional and Other Matters) Regulation 2012
- Gas Supply (Natural Gas Retail Competition) Amendment (Retail Supply) Regulation 2012
- Gas Supply (Consumer Safety) Amendment (Gas Meters) Regulation 2011
- Liquor Amendment (Special Events – Extended Trading Periods) Regulation 2011
- Liquor Amendment (Biennial Returns) Regulation 2011
- Liquor Amendment (Restrictions on Authorisation to Trade on Certain Premises) Regulation 2011
- Liquor Amendment (Special Events – Extended Trading Periods) Regulation (No 2) 2011
- Liquor Amendment (Freeze on Certain Liquor Licences) Regulation 2011
- Liquor Amendment (RSA Courses and Certification) Regulation 2011
- Liquor Amendment (Existing Reviews) Regulation 2012
- Liquor Amendment (Extension of Freeze Period) Regulation 2012
- Liquor Amendment (Miscellaneous) Regulation 2012
- Liquor Amendment (Reviews) Regulation 2012
- Liquor Amendment (Special Events – Extended Trading Periods) Regulation 2012
- Liquor Amendment (Special Events – Extended Trading Periods) Regulation (No 2) 2012
- Liquor Amendment (RSA) Regulation 2012
- Mining Regulation 2010
- Motor Sports (World Rally Championship) Amendment Regulation 2011
- Petroleum (Onshore) Regulation 2007
- Petroleum (Onshore) Amendment (Audit) Regulation 2011

3. Legislation and legal change (cont'd)

- Registered Clubs Amendment (Club Amalgamations and De-amalgamations) Regulation 2012
- Water Management (General) Amendment (Water Sharing Plans) Regulation 2011
- Water Management (General) Amendment (Water Sharing Plans) Regulation (No 2) 2011
- Water Management (General) Amendment (Water Sharing Plans and Aquifer Interference) Regulation 2011
- Water Management (General) Amendment Regulation 2012
- Water Management (General) Amendment (Lower Murray Shallow Water Sharing Plan) Regulation 2012
- Water Management (General) Amendment (Exemptions) Regulation 2012 (commenced 28 March 2012)
- Water Management (General) Amendment (NSW Border Rivers Unregulated and Alluvial Water Sharing Plan) Regulation 2012
- Water Management (General) Amendment (Extension of Transitional Period) Regulation 2012
- Water Sharing Plan for the Lower Murray Groundwater Source
- Water Sharing Plan for the Lower Murrumbidgee Groundwater Sources 2003
- Water Sharing Plan for the Murrumbidgee Regulated River Water Source 2003
- Water Sharing Plan for the NSW Great Artesian Basin Groundwater Sources 2008
- Water Sharing Plan for the Tomago Tomaree Stockton Groundwater Sources 2003
- Water Sharing Plan for the NSW Murray and Lower Darling Regulated Rivers 2003
- Water Sharing Plan for the Lachlan Regulated Water Source 2003
- Water Sharing Plan for the Tenterfield Creek Water Source 2003.

Water Sharing Plans

The following Water Sharing Plans were made this year:

- Water Sharing Plan for the Lower Murray–Darling Unregulated and Alluvial Water Sources 2011 (30/1/12)
- Water Sharing Plan for the Murray Unregulated and Alluvial Water Sources 2011 (30/1/12)
- Water Sharing Plan for the Lower Murray Shallow Groundwater Source 2012 (30/3/12)
- Water Sharing Plan for the Castlereagh (below Binnaway) Unregulated and Alluvial Water Sources 2011 (1/10/11)
- Water Sharing Plan for the North Western Unregulated and Fractured Rock Water Sources 2011(1/10/11)
- Water Sharing Plan for the Intersecting Streams Unregulated and Alluvial Water Sources 2011 (14/11/11)
- Water Sharing Plan for the NSW Great Artesian Basin Shallow Groundwater Sources 2011 (14/11/11)
- Water Sharing Plan for the NSW Murray Darling Basin Fractured Rock Groundwater Sources 2011(16/1/12)
- Water Sharing Plan for the NSW Murray Darling Basin Porous Rock Groundwater Sources 2011 (16/1/12)
- Water Sharing Plan for the NSW Border Rivers Unregulated and Alluvial Water Sources (1/6/12).

The following Water Sharing Plans were amended:

- Water Sharing Plan for the Alstonville Plateau Groundwater Sources 2003
- Water Sharing Plan for the Bega and Brogo Rivers Area Regulated, Unregulated and Alluvial Water Sources 2011
- Water Sharing Plan for the Dorrigo Plateau Surface Water Source and Dorrigo Basalt Groundwater Source 2003
- Water Sharing Plan for the Kulnura Mangrove Mountain Groundwater Sources 2003
- Water Sharing Plan for the Lower Gwydir Groundwater Source 2003
- Water Sharing Plan for the Lower Lachlan Groundwater Source 2003
- Water Sharing Plan for the Lower Macquarie Groundwater Source 2003

Statute Law and other amendments

Statute Law (Miscellaneous Provisions) Act (No 2) 2011

Commencing on 16 November 2011, this Act made minor amendments to the *Casino Control Act 1992*, the *Homebush Motor Racing (Sydney 400) Act 2008*, the *Prevention of Cruelty to Animals Act 1979*, the *Regional Development Act 2004*, the *Innovation and Productivity Council Act 1996*, the *Rural Lands Protection Act 1998*, the *Totalizator Act 1997*, the *Unlawful Gambling Act 1998* and the *Liquor Regulation 2008*.

Statute Law (Miscellaneous Provisions) Act 2012

This Act made minor amendments to the *Animal Diseases (Emergency Outbreaks) Act 1991*, the *Catchment Management Authorities Act 2003*, the *Exhibited Animals Protection Act 1986*, the *Fisheries Management Act 1994*, the *Liquor Act 2007*, the *Racing Administration Act 1998*, the *Non-Indigenous Animals Act 1987*, the *Petroleum (Onshore) Act 1991*, the *Plantations and Reafforestation Act 1999*, the *Water Management Act 2000*, and the *Water Management Amendment Act 2008*.

Clubs, Liquor and Gaming Machines Legislation Amendment Act 2011

This Act made amendments to the *Registered Clubs Act 1976*, *Liquor Act 2007* *Gaming Machines Act 2001*, *Gaming and Liquor Administration Act 2007*, *Casino Control Act 1992*, *Gaming Machine Tax Act 2001*, and the *Unlawful Gambling Act 1998*.

Acts administered

Minister for Trade and Investment

Innovation and Productivity Council Act 1996 No 77

Minister for Regional Infrastructure and Services

The Minister for Regional Infrastructure and Services has joint administration of all Acts listed for the Minister for Primary Industries (which are not listed again below), and the following Acts:

Regional Development Act 2004 No 58

State Development and Industries Assistance Act 1966 No 10

Very Fast Train (Route Investigation) Act 1989 No 44

Minister for Resources and Energy

AGL Corporate Conversion Act 2002 No 16

Biofuels Act 2007 No 23

Coal Innovation Administration Act 2008 No 50

Coal Acquisition Act 1981 No 109

Coal Industry Act 2001 No 107

Coal Mine Health and Safety Act 2002 No 129

3. Legislation and legal change (cont'd)

Coal Ownership (Restitution) Act 1990 No 19
Electricity Supply Act 1995 No 94
Energy and Utilities Administration Act 1987 No 103 (except parts, the Minister for the Environment)
Energy Services Corporations Act 1995 No 95
Eraring Power Station Act 1981 No 107
Gas Industry Restructuring Act 1986 No 213
Gas Supply Act 1996 No 38 (except part, jointly the Minister for Finance and Services and the Minister for Fair Trading)
Mine Health and Safety Act 2004 No 74
Mine Safety (Cost Recovery) Act 2005 No 116
Mine Subsidence Compensation Act 1961 No 22
Mining Act 1992 No 29 (except part, the Attorney General)
National Electricity (New South Wales) Act 1997 No 20
National Gas (New South Wales) Act 2008 No 31
Northern Rivers County Council (Undertaking Acquisition) Act 1981 No 95
Offshore Minerals Act 1999 No 42
Petroleum (Offshore) Act 1982 No 23
Petroleum (Onshore) Act 1991 No 84
Pipelines Act 1967 No 90 (jointly with the Minister for Primary Industries)
Snowy Hydro Corporatisation Act 1997 No 99 (except section 57, the Minister for Primary Industries)
Uranium Mining and Nuclear Facilities (Prohibitions) Act 1986 No 194

Minister for Tourism, Major Events, Hospitality and Racing

Australian Jockey and Sydney Turf Clubs Merger Act 2010 No 93
Casino Control Act 1992 No 15
Gaming and Liquor Administration Act 2007 No 91
Charitable Fundraising Act 1991 No 69
Destination NSW Act 2011 No 21
Gambling (Two-up) Act 1998 No 115
Gaming Machine Tax Act 2001 No 72, Part 4 and Schedule 1 (remainder, jointly with the Minister for Finance and Services, except Part 3, the Minister for Finance and Services)
Gaming Machines Act 2001 No 127
Greyhound Racing Act 2009 No 19
Harness Racing Act 2009 No 20
Hawkesbury Racecourse Act 1996 No 74
Homebush Motor Racing (Sydney 400) Act 2008 No 106
Innkeepers Act 1968 No 24
Liquor Act 2007 No 90
Lotteries and Art Unions Act 1901 No 34
Motor Sports (World Rally Championship) Act 2009 No 55
Public Lotteries Act 1996 No 86
Racing Administration Act 1998 No 114
Racing Appeals Tribunal Act 1983 No 199
Registered Clubs Act 1976 No 31
Thoroughbred Racing Act 1996 No 37
Totalizator Act 1997 No 45 (except section 76, the Treasurer)
Unlawful Gambling Act 1998 No 113
Wagga Wagga Racecourse Act 1993 No 109 (except sections 4 and 5, the Minister for Primary Industries)

Minister for the Arts

Art Gallery of New South Wales Act 1980 No 65
Australian Museum Trust Act 1975 No 95
Copyright Act 1879 42 Vic No 20
Film and Television Office Act 1988 No 18
Library Act 1939 No 40
Museum of Applied Arts and Sciences Act 1945 No 31
Sydney Opera House Trust Act 1961 No 9

Minister for Primary Industries

The Minister for Primary Industries has joint administration of the following Acts with the Minister for Regional Infrastructure and Services:

Agricultural and Veterinary Chemicals (New South Wales) Act 1994 No 53
Agricultural Industry Services Act 1998 No 45
Agricultural Livestock (Disease Control Funding) Act 1998 No 139
Agricultural Scientific Collections Trust Act 1983 No 148
Animal Diseases (Emergency Outbreaks) Act 1991 No 73
Animal Research Act 1985 No 123
Apiaries Act 1985 No 16
Australian Lubricating Oil Refinery Limited Agreement Ratification Act 1962 No 16
Australian Oil Refining Limited Agreement Ratification Act 1954 No 34
Biological Control Act 1985 No 199
Botany Bay National Park (Helicopter Base Relocation) Act 2004 No 27
Botany Cemetery and Crematorium Act 1972 No 6
C.B. Alexander Foundation Incorporation Act 1969 No 61
Camperdown Cemetery Act 1948 No 14
Catchment Management Authorities Act 2003 No 104
Central Coast Water Corporation Act 2006 No 105
Chipping Norton Lake Authority Act 1977 No 38
Christ Church Cathedral, Newcastle, Cemetery Act 1966 No 20
Commons Management Act 1989 No 13
Conversion of Cemeteries Act 1974 No 17
Crown Lands Act 1989 No 6 (except parts, the Minister for the Environment, parts, the Minister for Planning and Infrastructure, and parts, the Minister for Sport and Recreation)
Crown Lands (Continued Tenures) Act 1989 No 7
Dairy Industry Act 2000 No 54
Dams Safety Act 1978 No 96
Deer Act 2006 No 113
Dividing Fences Act 1991 No 72
Exhibited Animals Protection Act 1986 No 123
Farm Debt Mediation Act 1994 No 91
Farm Water Supplies Act 1946 No 22
Farrer Memorial Research Scholarship Fund Act 1930 No 38
Fertilisers Act 1985 No 5
Fish Marketing Act 1994 No 37
Fisheries Act 1935 No 58
Fisheries Management Act 1994 No 38
Food Act 2003 No 43
Forestry Act 1916 No 55
Forestry (Darling Mills State Forest Revocation) Act 2005 No 2
Game and Feral Animal Control Act 2002 No 64
Gene Technology (GM Crop Moratorium) Act 2003 No 12
Gene Technology (New South Wales) Act 2003 No 11
Googong Dam Catchment Area Act 1975 No 4
Gore Hill Memorial Cemetery Act 1986 No 116
Hawkesbury–Nepean River Act 2009 No 14
Hay Irrigation Act 1902 No 57
Hemp Industry Act 2008 No 58
Irrigation Areas (Reduction of Rents) Act 1974 No 83
Lake Illawarra Authority Act 1987 No 285
Marine Parks Act 1997 No 64, jointly with the Minister for the Environment
Meat Industry Act 1978 No 54
Murrumbidgee Irrigation Areas Occupiers Relief Act 1934 No 52
New South Wales – Queensland Border Rivers Act 1947 No 10
Non-Indigenous Animals Act 1987 No 166
Noxious Weeds Act 1993 No 11

3. Legislation and legal change (cont'd)

Old Roman Catholic Cemetery, Crown Street, Wollongong, Act 1969
No 56

Pipelines Act 1967 No 90 (jointly with the Minister for Resources and Energy)

Plant Diseases Act 1924 No 38

Plantations and Reafforestation Act 1999 No 97

Poultry Meat Industry Act 1986 No 101

Prevention of Cruelty to Animals Act 1979 No 200

Public Reserves Management Fund Act 1987 No 179

Public Works Act 1912 No 45, section 34 (3) and (4) (remainder, the Minister for Finance and Services)

Rice Marketing Act 1983 No 176

Roads Act 1993 No 33, Parts 2, 4 and 12 (section 178 (2) excepted) and section 148; and the remaining provisions of the Act so far as they relate to Crown roads (remainder, parts, the Minister for Roads and Ports, parts, the Minister for the Environment, and parts, the Minister for Local Government)

Rural Adjustment Scheme Agreement Act 1993 No 107

Rural Assistance Act 1989 No 97

Rural Lands Protection Act 1998 No 143

Snowy Hydro Corporatisation Act 1997 No 99, section 57 (remainder, the Minister for Resources and Energy)

Snowy Mountains Cloud Seeding Trial Act 2004 No 19

Soil Conservation Act 1938 No 10 (except Parts 2A, 3 and 4, and sections 15 and 30A in so far as they relate to Parts 2A, 3 or 4, jointly with the Minister for the Environment)

State Water Corporation Act 2004 No 40

States and Northern Territory Grants (Rural Adjustment) Agreement Ratification Act 1985 No 113

States Grants (Rural Adjustment) Agreement Ratification Act 1977
No 104

Stock (Chemical Residues) Act 1975 No 26

Stock Diseases Act 1923 No 34

Stock Foods Act 1940 No 19

Stock Medicines Act 1989 No 182

Sydney Water Catchment Management Act 1998 No 171

Sydney Market Authority (Dissolution) Act 1997 No 62

Timber Marketing Act 1977 No 72

Trustees of Schools of Arts Enabling Act 1902 No 68

Tweed River Entrance Sand Bypassing Act 1995 No 55

Veterinary Practice Act 2003 No 87

Wagga Wagga Racecourse Act 1993 No 109, sections 4 and 5

(remainder, the Minister for Tourism, Major Events, Hospitality and Racing)

Water Act 1912 No 44

Water (Commonwealth Powers) Act 2008 No 69

Water Management Act 2000 No 92 (except parts, the Minister for Finance and Services)

Wentworth Irrigation Act 1890 54 Vic No 7

Western Lands Act 1901 No 70

Wild Dog Destruction Act 1921 No 17

Minister for Small Business

Retail Leases Act 1994 No 46

Small Business Development Corporation Act 1984 No 119

4. Significant judicial decisions

Sportsbet Pty Ltd v State of New South Wales & Ors [2012] HCA 13 and Betfair Pty Ltd v Racing New South Wales [2012] HCA 12

On 30 March 2012, the High Court dismissed the appeals these matters from the Full Court of the Federal Court of Australia who had previously held that approvals given to Betfair Pty Limited and Sportsbet Pty Ltd by Racing New South Wales and Harness Racing New South Wales ("the respondents") to use race field information for wagers, but only upon payment of fees to the respondents, were validly granted under the *Racing Administration Act 1998* (NSW).

The appellant challenged the validity of the fee conditions on the basis that they imposed a burden or disadvantage on interstate trade and commerce. It was contended that the legal and practical effect of the fees was to protect NSW wagering operators, particularly TAB Limited, from competition from wagering operators in other States and Territories.

The High Court emphasised that the focus of s92 of the Constitution is upon the effect of a law on interstate trade, not on particular traders. Furthermore, it thought that the fees were imposed uniformly on both interstate and intrastate wagering operators.

The High Court held that the appellants had not demonstrated that the fee conditions imposed a discriminatory burden of a protectionist kind upon interstate trade. Further, the majority of the Court held that the appellants did not demonstrate that the likely practical effect of the imposition of the fees would be loss to it of market share or profit, or to impede it from increasing that share or profit. Accordingly, the High Court rejected the contention that s92 of the Constitution was engaged and dismissed the appeals.

The Trust Company Limited v the Minister administering the Crown Lands Act 1989 [2012] NSWLEC 73

This matter involved an appeal pursuant to s145(2) of the *Crown Lands Act 1989* against a redetermination of rent of Crown land.

The Appellant was the lessee of commercial waterfront premises on Crown land at Corlette. In accordance with the terms of the lease a redetermination of rent was undertaken by the Minister. This resulted in an increase in the rent payable under the lease.

The Appellant's objected to the redetermined rent figure. The Appellant's contended that the rent should be valued at zero. The Appellant's objections were rejected by the Minister and the Appellant appealed to the Land and Environment Court challenging the redetermination of its rent for the commercial waterfront premise.

The Minister successfully defended the Appellant's challenge. The Land and Environment Court affirmed the Minister's redetermination of the rent payable and dismissed the Appellant's appeal.

Russell Harrison v November Foxtrot Sierra Pty Limited

The NSW Office of Water (NOW) successfully prosecuted November Foxtrot Sierra Pty Limited (NFS) pursuant to s21B of the *Water Act 1912* (W Act), for failing to comply with a direction to remove an illegal dam.

At the hearing, the matter turned on the issue of whether the relevant Creek, at the location where the dam was constructed, was a river as defined in s5 of the Water Act.

4. Significant judicial decisions (cont'd)

On 23 March 2012, the Armidale Local Court found that the Prosecutor had proved, beyond reasonable doubt, that the relevant Creek was a river at the location of the dam, being a stream of water with intermittent flow, flowing in a natural channel, and at least a third order stream.

The Court then imposed fines and costs on NFS totaling more than \$58 000 for its failure to comply with the NOW's direction to remove the illegal dam.

Russell Harrison v Dean Patrick Baring

The NSW Office of Water successfully prosecuted Dean Baring for 10 offences under the *Water Management Act 2000* (WM Act), related to the unlawful taking of water.

At the time of the offences, Baring Park Pty Ltd ("BPPL") owned the property Baring Park where the offences took place and Dean Baring was the sole director of BPPL and ran the property on behalf of BPPL.

Dean Baring did not appear and was not represented at the hearing or the sentence hearing, and had not appeared or been represented at any of the mentions of these charges and had not entered a plea.

On 25 June 2012, the Land and Environment Court imposed a fine and costs on Dean Baring totaling \$370 000.

Regan v Endeavour Coal Pty Ltd [2011] NSWIRComm 141

On 28 October 2012, the Industrial Court fined Endeavour Coal Pty Ltd (Endeavour Coal) \$65 000 for breaching s8(2) of the

Occupational Health and Safety Act 2000, for failing to ensure that persons not in its employment were not exposed to risks to their health or safety arising from the conduct of its undertaking while at their place of work.

Endeavour Coal held the lease of a mining area and was responsible for a mining project in that area. The worker who was injured whilst working on the mining project was a labourer who had been supplied to Endeavour Coal as supplementary labour pursuant to special service agreements Endeavour Coal had entered into with Delta Mining and Southern Colliery Maintenance.

Robert William Regan v UGM Engineers Pty Ltd [2011] NSWIRComm 90

On 7 July 2011, the Industrial Court fined UGM Engineers Pty Ltd (UGM) \$55 000 and awarded a moiety as well as costs to the Department for UGM's breach of s8(1) of the *Occupational Health and Safety Act 2000*.

The worker was injured at a mine site near Singleton when he was crushed between large and heavy items of plant called cassettes or sleds. The injured worker was employed by UGM and working at the mine site as supplementary labour hire.

The Court held that UGM had failed to ensure the health, safety and welfare of its employees, and in particular, failed to ensure that the injured worker and his co-workers had been provided with such information, instruction, training and supervision as was necessary to ensure their health and safety in carrying out the task of coupling together the longwell service cassettes/sleds.

5. Evaluation and improvement

Internal audit and risk management systems are a critical part of NSW Trade & Investment's, corporate governance and internal control systems and a requirement of Treasury Policy Paper TPP 09-05 Internal Audit and Risk Management for the NSW Public Sector.

These processes and systems provide a level of assurance that enables senior management of the department to understand, manage and satisfactorily control risk exposures. NSW Trade & Investment is committed to continuous improvement of programs and services to both internal and external stakeholders.

The department operated a co-sourced internal audit function in 2011-12. Internal audits were conducted by its own staff and contractors RSM Bird Cameron and Deloitte Touche Tohmatsu. Reports containing findings and recommendations were provided to the Audit and Risk Committee (ARC). The implementation of all recommendations is monitored and particular emphasis given to those rated as high to very high risk.

The ARC has five members including an independent chair and two independent members.

The ARC met on four occasions and the following internal reviews were undertaken during 2011-12:

- Aboriginal Program Delivery Review
- Accounts Receivable and Debt Management By-Product Income
- Corporate Services Fleet Management
- Cronulla Fisheries Research Centre
- Crown Lands Eurobodalla Local Government Area Holiday Park
- Crown Lands North Coast Holiday Parks

- Crown Leaseholds Entity
- Elizabeth Macarthur Agricultural Institute
- Elizabeth Macarthur Agricultural Institute Upgrade Post Implementation
- Emergency Management Activities
- Fisheries Recreational Licensing
- Independent Observers Comments At SAP Disaster Recovery Exercise
- Lightning Ridge Trust Accounts
- Management of the Minerals Division Database – Follow-up
- Office of Liquor, Gaming and Racing Gaming Machine Taxation Compliance
- Office of Liquor, Gaming and Racing Keno Taxation Compliance
- Office of Liquor, Gaming and Racing Lotteries Taxation Compliance
- Office of Liquor, Gaming and Racing Staff Probity Framework
- Office of Liquor Gaming & Racing Wagering Taxation Compliance
- Office of Rural Affairs
- Recreational Fishing Trust
- Recreational Licences Application and Database
- SAP Accounts Receivable Module
- Specific Expenditures of the Liverpool General Cemetery Trust
- Total Asset Management – Buildings Corporate Services
- Trangie Agricultural Research Centre
- Wyangala Waters State Park Trust

6. Risk management and insurance

Risk management

The department's enterprise risk management (ERM) framework has been developed in accordance with NSW Treasury Internal Audit and Risk Management Policy for the NSW Public Sector (TTP 09-5). It provides a systematic approach for implementing, monitoring, reviewing and continually improving our risk management processes.

Implementation of the framework has involved the department's divisions completing Divisional Risk Registers. Each division has identified and evaluated its risks, and documented the current controls and proposed mitigation strategies the division is implementing or will implement to minimise negative risks or enhance positive opportunities.

Importantly, the risk registers are linked to the department achieving its corporate outcomes. A high level corporate risk register provides the framework for doing this, as the risks at the divisional level are linked to the corporate risks with all the corporate level mitigation strategies accounted for and managed within the various divisional risk registers.

Under the framework, each division has appointed a Divisional Risk Coordinator who is responsible for guiding the implementation of

risk management within their respective division by managers and staff.

Continual improvement is a key part of the ERM framework. This involves:

- annual reviewing of the divisional risk registers to update mitigation strategies, emerging risks and changes to levels of risk
- bi-annual meetings of the Divisional Risk Coordinators to review monitoring and reporting
- six monthly reporting to the Executive on implementation of the divisional mitigation strategies
- annual reviewing of the high level corporate risks to consider their relevance and ranking.

The corporate and divisional risk registers are also used to inform the department's internal audit and evaluation program overseen by the Audit and Risk Committee.

Further, risk management principles are overtly embedded in certain specific functions across the department including work health & safety, program and project management, emergency management planning, environmental management systems and catchment management processes.

Risk management attestation

Internal Audit and Risk Management Attestation for the 2011-2012 Financial Year for the NSW Department of Trade & Investment, Regional Infrastructure & Services

I, Mark Paterson am of the opinion that the NSW Department of Trade & Investment, Regional Infrastructure & Services (NSW Trade & Investment) has internal audit and risk management processes in place that are, in all material respects, compliant with the core requirements set out in Treasury Circular TC 09/08 *Internal Audit and Risk Management Policy*. These processes provide a level of assurance that enables the senior management of NSW Trade & Investment to understand, manage and satisfactorily control risk exposures.

I, Mark Paterson am of the opinion that the Audit and Risk Committee (Committee) for NSW Trade & Investment is constituted and operates in accordance with the independence and governance requirements of Treasury Circular NSW TC 09/08. The Chair and members of the Audit and Risk Committee are:

- Independent Chair Dr Elizabeth Coombs, (appointed for 4 years)
- Independent Member Mr Ian Neale, (appointed for 6 years)
- Independent Member Mr Ken Barker, (appointed for 3 years)
- Non-independent Member Mr Nick Roberts, (appointed for 4 years)
- Non-independent Member Mr Mark Duffy, (appointed for 3 years)

During 2011-2012 NSW Trade & Investment's internal audit services were provided by two external contractors and Departmental staff. This model was chosen after a review of the internal audit function which included consultation with stakeholders, management and the Committee.

I, Mark Paterson declare that this Internal Audit and Risk Management Attestation is made on behalf of Milk Marketing (NSW) Pty Limited a controlled entity of NSW Trade & Investment.

Should you wish to discuss this statement further please contact Sian Malyn, Chief Audit Executive on tel. 9842 8034 or email sian.malyn@industry.nsw.gov.au.

Yours sincerely


Mark I Paterson AO
Director General
28.8.12

6. Risk management and insurance (cont'd)

Insurance

The department is insured through the Treasury Managed Fund, a self insurance scheme administered by the GIO (general insurance) and Allianz (workers compensation insurance). The coverage provided by the scheme is all inclusive, and policies are held for Workers Compensation, Motor Vehicles, Property, Miscellaneous and Public Liability.

A summary of claims paid by the Managed Fund during the 2011–12 financial year follows:

Policy	No of Claims	Amount Paid \$	Reserve Balance \$	Recovered to date \$	Net Incurred \$
Workers Compensation	196	14 591 773	8 848 153	64 952	23 374 974
Motor Vehicles	172	393 361	173 987	57 066	557 014
Property	52	270 144	157 215	0	789 492
Public Liability	8	72 272	0	0	82 307
Miscellaneous	0	0	0	0	0

7. Occupational health & safety

This year the department continued to deliver the program's that were identified in the 2010–2012 safety strategy which contributed to the improved safety outcomes.

The transition from Industry and Investment to NSW Trade and Investment has also provided a unique opportunity to realign safety resources into the high risk areas of the business, enabling the department an opportunity to appropriately manage the higher level risks within the business.

The introduction of new Work Health and Safety legislation on the 1st January 2012 provided significant work both administrative in ensuring documents and systems meet the new laws as well as engagement and consultation with operational areas. The establishment of a combined departmental health and safety unit ensures the appropriate governance and legal compliance as well as business relationships that deliver innovative safety and workers compensation outcomes.

Over the 2011–12 year, the department achieved one of its most important safety objectives, zero fatalities. In addition there were also significant improvements in reducing incidents resulting in serious and permanent disabilities. This was a result of greater focus on safety interventions around high risk operations in addition to the early intervention and responsive management of employee compensation claims.

Work also commenced in all divisions to establish detailed hazard and risk profiles which is a foundation instrument in identifying and managing risk. Work also commenced during this year to develop a safety management strategy for the department for the next three years which will continue the establishment and alignment of individual accountabilities to all employees, effectively enhancing our behavioural safety outcomes.

A major project was undertaken to develop and implement a single online incident notification tool that will allow the department to acquire important data and information to enhance preventative safety interventions.

A project was undertaken to review and transfer all open workers compensation claims and case files into the department as part of the transition actions resulting from the change management plan.

Workplace Incident Statistics – Performance Indicators

	2011–12
Frequency Rate	10.14
Incident Rate	1.80
Average Lost Time Rate	20.04
No. Lost Time Incidents (LTIs)	91
Lost Time Severity Rate	203.17

Explanation of performance indicators

These measures are based on the Australian Standard AS 1885.1–1990 for the recording of Workplace Incident Statistics.

Frequency Rate – The number of Lost Time Incidents (LTIs) 1 000 000 hours worked.

Incident Rate – The number of LTIs per 100 employees.

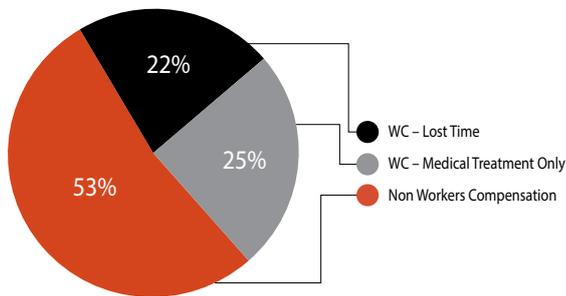
Average Lost Time Rate – Average lost time rate is time lost in days divided by the number of injuries.

No. Lost Time Incidents –

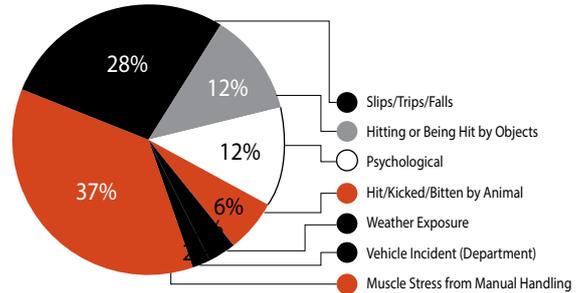
Lost Time Severity Rate – The number of days lost per 1 000 000 hours worked.

7. Occupational health & safety (cont'd)

INJURIES SUSTAINED



MECHANISM OF RECORDABLE INJURIES



8. Staff statistics

NSW Trade & Investment

All statistics shown in the following tables are expressed in equivalent full time (EFT) unless otherwise stated.

Staff numbers (EFT)

	2010-11	2011-12
Permanent	3 369	4 036
Other	942	742
Totals	4 311	4 778

Number of female and male staff within salary levels (EFT).

Salary Level	\$0- \$39 670	\$39 670- \$52 104	\$52 104- \$58 249	\$58 249- \$73 709	\$73 709- \$95 319	\$95 319- \$119 149	Greater than \$119 149 (Non-SES)	Greater than \$119 149 (SES)	Total
Female	406	162	197	433	426	251	164	16	2 055
Male	82	127	276	366	918	543	385	26	2 723
Totals	488	289	473	799	1 344	794	549	42	4 778

Number and level of executive staff

Level	1	2	3	4	5	6	7	8	Total
Male	1	5	4	5	6	2	1	2	26
Female	2	3	1	6	2	1	1	0	16
Totals	3	8	5	11	8	3	2	2	42

9. Equal employment opportunity

Women's employment

NSW Trade & Investment continues to work to develop an organisational environment where women can maximise their opportunities and talents and achieve their career goals. The department's wider workforce management programs provided the context within which the department sought to position itself as an attractive and supportive workplace for women, and to retain and better manage talented female employees for senior management and leadership roles.

Arrangements were made for the department to support 14 high potential women at Clerk Grade 5/6–7/8 levels to participate in the Public Service Commission's "Drive your Career Program" in July 2012. The program will provide a structured learning and development pathway run over 12 weeks allowing more women to be given the opportunity to develop and advance core personal and professional skills.

Aboriginal Employment Strategy (AES)

The department continued to progress work that supports our AES including: identifying a delivery model for the new agency, developing information packages for the recruitment process, managers and mentors, participation in targeted major indigenous job markets, fairs and career choice events. The indigenous cadetship program has been reviewed and a draft administrative process tabled for discussion.

Aboriginal community engagement

The department conducted 12 fishing and Aboriginal cultural workshops during the year for over 840 children and their families.

The fishing and cultural workshops offer Aboriginal children fishing skills, social interaction skills and provide a great opportunity for the elders, parents, grandparents, aunts and uncles to share their knowledge.

The workshops were carried out in partnership with the Aboriginal Fishing Advisory Council and groups/organisations including:

- Aboriginal Fishing Advisory Council
- NSW Aboriginal Lands Council
- NSW Native Title Service Provider (NTS CORP)
- Aboriginal Affairs
- Southern NSW Local Health District and Southern General Practice Network
- Wallaga Lake Outreach Centre
- Eurobodalla Shire Council
- Murray Darling Basin Commission
- Dharriwaa Elders Group Walgett
- Walgett Community Fish Project
- Namoi Catchment Management Authority
- Walgett Gamillaraay Aboriginal Community Working Party
- Walgett Aboriginal Land Council
- Walgett Shire Council,
- Walgett Aboriginal Medical Service
- Murray-Darling Basin Authority
- KARI Aboriginal Resources Inc
- Primary Schools from Deniliquin, Wentworth, Dareton, Moulamein, Wakool
- Walgett Community School
- Purfleet Taree Local Aboriginal Land Council
- Purfleet Taree Biripi Aboriginal Community

- Foster Aboriginal Medical Service
- Worimi Aboriginal Community
- Access Community Group Corrimall
- Barnardo's Communities for Children Shellharbour
- National Parks Taree

Native Fish Awareness Week 5th-12th November 2011

A native fish roadshow was held in western NSW in collaboration with Western CMA, the Murray–Darling Basin Authority and DPI – Fisheries NSW to raise awareness about the conservation status of native fish in the Barwon–Darling system, the issues affecting native fish and river health, and what needs to be done, as well as what is being done, to assist in their recovery.

The tour took in the western towns of Collarenebri, Walgett, Brewarrina, Bourke, Louth, Wilcannia and Menindee, engaging with the local Aboriginal communities and broader community, during interactive school workshops and informative community forums. Overall, the Western Roadshow was highly successful in engaging directly with over 600 people, largely from the local Aboriginal communities. The event provided a great opportunity to visit some of the more remote locations of the Basin, helping to reconnect previous relationships, as well as develop new ones. Valuable connections were made with local schools and teachers, and other stakeholder groups including landholders, recreational fishing clubs, Aboriginal groups and tourism organisations, helping to improve communications and involvement between government and the broader community.

Disability Action Plan

The department continued to develop an organisation-wide Disability Action Plan. It is envisaged there will be an overarching plan with a number of specific Disability Action Plans for agencies and for cultural institutions within the Department which interface directly with the broader community. The Plan will incorporate new guidelines based on the National Disability Strategy being prepared by the Department of Family and Community Services.

National Disability Strategy

The department participated in the development of a whole-of-government National Disability Strategy NSW Implementation Plan. This process was driven by the Department of Family and Community Services, and is part of a Council of Australian Governments (COAG) strategy to improve the lives of people with a disability, promote participation, and create a more inclusive society. It focuses on six policy areas, with strategies under each area which affect whole-of-government and which have designated lead agencies. The department, through Arts NSW, will be the lead agency in an initiative to improve participation by people with a disability in the arts in NSW as part of the broader strategy "Inclusive and Accessible Communities".

Disability workshops

Twenty three fishing workshops were conducted throughout NSW for over 400 children and adults with disabilities, people with brain injury, children from Aboriginal and non-English speaking background with a disability, children with special needs and people suffering from mental illness. The workshops are part of a state-wide program run by the department with the assistance of funds from the NSW Recreational Fishing Trust.

These fishing workshops were carried out together with the support of:

9. Equal employment opportunity (cont'd)

- Lane Cove & North Side Community Services
- Basin View Masonic Village
- Interchange Respite Care Lismore
- Shoalhaven Interchange
- Bundaleer Housing Estate
- Mary MacKillop Outreach
- Brain Injury Rehabilitation Unit, Liverpool Hospital
- St Vincent de Paul Society NSW
- Lane Cove Council
- Wyong Council
- Central Coast Disability Network
- Aftercare
- Working Aged Group Stroke
- New Horizons Disability Services
- Department of Family & Community Services Ageing, Disability and Home Care
- Baptist Community Services
- Interchange Disability Support Services
- Youth Connections
- Central Coast Family Support
- East Gosford Lions Club
- Illawarra Retirement Trust
- Barnardo's South Coast Children Family Centre
- Shellharbour Communities for Children
- Access Community Group
- Police Community Youth Club
- Haven Education Centre

NSW Department of Primary Industries have been working with the Brain Injury Rehabilitation Unit, Liverpool Hospital and Mary MacKillop special works of St Vincent de Paul Society NSW and delivered special fishing workshops for people who have suffered brain injuries and people living with mental illness and other disabilities.

The workshops focused on helping people who have had injuries reconnect with recreational activities, move forward in their recovery by learning new skills, address social isolation and improve their social and emotional wellbeing.

Trends in the Representation of EEO Groups

EEO Group	Benchmark/Target	2010	2011	2012
Women	50%	39.1%	41.3%	44.0%
Aboriginal People and Torres Strait Islanders	2.6%	2.3%	2.3%	2.1%
People whose First Language Spoken as a Child was not English	19.0%	12.7%	24.9%	14.9%
People with a Disability	N/A	5.7%	7.1%	14.2%
People with a Disability Requiring Work-Related Adjustment	1.5%	2.2%	2.2%	1.7%

Trends in the Distribution of EEO Groups

EEO Group	Benchmark/Target	2010	2011	2012
Women	100	89	92	89
Aboriginal People and Torres Strait Islanders	100	89	81	74
People whose First Language Spoken as a Child was not English	100	101	104	103
People with a Disability	100	96	95	96
People with a Disability Requiring Work-Related Adjustment	100	89	90	84

Disability cultural programs

The NSW Government is committing \$1.5 million over two years to increase access to arts and cultural activities for people with a disability.

The *NSW Arts and Disability Partnership* is funded by Ageing, Disability and Home Care in the NSW Department of Family and Community Services and is administered by Arts NSW.

In June 2012, the Partnership allocated \$750 000 in grants for the first year:

- \$440 000 to arts organisations with a track record in delivering high quality professional arts programs for people with a disability;
- \$75 000 to Regional Arts NSW for education and advocacy workshops in 11 centres in regional NSW to build local arts and disability networks and partnerships;
- \$150 000 to Accessible Arts for a grants program to provide funding to NSW artists with a disability who want to develop their professional artistic practice;
- \$85 000 to the Australian Network on Disability for a program to develop information and resources to assist NSW cultural institutions and state-significant arts organisations in New South Wales to identify and create employment opportunities for people with a disability

Organisations funded under Arts NSW's competitively-assessed Arts Funding Program are expected to consider the needs of people with a disability as creators, participants and audiences.

In 2011–12 the Arts Funding Program funded 34 programs and projects to increase participation in the arts and cultural sectors by people with a disability. Fifteen of the programs and projects are in regional NSW. This included \$245 211 to Accessible Arts, the state-wide peak body for art and disability in New South Wales. Accessible Arts provides advice and assistance to Arts NSW and arts organisations on meeting the needs of people with disabilities, to encourage their full participation in the cultural life of New South Wales. Accessible Arts delivers four main specialist services: arts development, audience development, training and information.

10. Overseas travel

Overseas travel for the department is still in the process of being integrated. Over 90 per cent of the following trips were funded through external sources.

Office of Director General

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Mark Paterson	Director General	USA, Japan, China	Business and government meetings with Deputy Premier	12/1/2012	20/1/2012
Mark Paterson	Director General	South Korea, China	Business and government meetings with Deputy Premier	24/6/2012	30/6/2012

NSW Department of Primary Industries and Resources & Energy

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Grant Robinson	Information Quality Mgt Coordinator	San Diego USA	Speak at the data Governance and Information Quality Conference co-hosted by the International Association for Information and Data Quality (IAIDQ).	23/06/2011	4/07/2011
Bruce Christie	Principal Director	Indonesia	Undertake workshops addressing the applications of risk an economic assessments in animal health policy development.	2/07/2011	11/07/2011
Bruno Holzapfel	Research Horticulturist	Germany	To undertake research on grapevine carbohydrate reserves and to research projects in the vinicultural priority program.	7/07/2011	28/09/2011
Malcolm McPhee	Senior Research Scientist	USA	To present paper at Animal Science Modellers Group Meeting and 2 papers at the ADAS/ASAS Annual Joint Meeting.	7/07/2011	17/07/2011
Richard Hayes	Research Agronomist	USA	To attend the International Perennial Grains workshop and to visit institutions and farms association with the research in the USA.	9/07/2011	18/07/2011
Kirily Pollock	Research Economist	Philippines	Inspect and report on two ACIAR projects related to improved domestic profitability and export competitiveness of selected fruit value chains.	11/07/2011	24/07/2011
Gavin Tinning	Project Manager	Indonesia	Scheduled trip for ACIAR project to coincide with a network development workshop for the Aceh women in Agriculture Network.	13/07/2011	26/07/2011
Matthew Plunkett	Project Officer	USA	To present the keynote presentation and participate in the Turf Producers International summer Convention and Field Day Conference.	13/07/2011	23/07/2011
Karen Kirkby	Project Officer	USA	To undergo training workshop with two exotic diseases of cotton. To network between international experts in this field and identify potential areas of collaboration with colleagues currently working with these pathogens.	18/07/2011	8/08/2011
Brad Keen	Technical Officer	Indonesia	Scheduled trip for ACIAR project to coincide with a network development workshop for the Aceh woman in agriculture network.	18/07/2011	28/07/2011
Sophie Parks	Research Horticulturist	Vietnam	To join the Vietnamese research team in the evaluation of current experiments and the planning of the final phase of research.	19/07/2011	27/07/2011
Barry Haskins	District Agronomist	Kazakhstan	To present at a conference run by the Grain Farming Research Centre.	22/07/2011	28/07/2011
Rodney Jackson	Irrigation Officer	Egypt	Participate in Australian–Egyptian irrigation workshop supported by ACIAR.	23/07/2011	31/07/2011
Jamie Ayton	Professional Officer	Canada	Attend Canola Council of Canada Convention.	23/07/2011	31/07/2011
Steve Kennelly	Chief Scientist, Director Systems Research	Germany	To present at the 6th world recreational fishing conference and meet with the German parliamentary secretary for fisheries and Ministry officials.	28/07/2011	12/08/2011
Carol Rose	Extension Agronomist	China	ACURA project – continuation of research and experiments.	28/07/2011	21/08/2011
John Wilkins	Livestock Research Officer	China	ACURA project – continuation of research and experiments.	28/07/2011	16/08/2011

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
John Pelts	Livestock Research Officer	China	ACURA project – continuation of research and experiments.	28/07/2011	16/08/2011
Steve Kennelly	Director Fisheries Resources	Germany	To present at the 6th World Recreational Fishing Conference and meet with the German Parliamentary Secretary for Fishers and Ministry officials.	28/07/2011	12/08/2011
David Hopkins	Principal Research Scientist	Germany Belgium	To discuss the results of the project with collaborators and plan the next stage of the project and to attend the 57 International congress of meat science and technology and present 2 papers and attend an editorial board meeting for the journal meat science.	29/07/2011	15/08/2011
Michelle Smith	Project Officer	Vietnam	To review the delivery of pilot farmer business schools. Meetings to implement a mentoring program for commune agricultural advisory staff.	1/08/2011	10/08/2011
Anthony Somers	District Horticulturist	China	Attend the 1st China Hexi Corridor Organic Wine Symposium Conference and International forum.	12/08/2011	22/08/2011
Andrew Watson	Plant Pathologist	Chile	To assist with the inspection of hazelnut plant material being prepared for transport to Australia.	13/08/2011	29/08/2011
Mark Booth	Research Scientist	USA	Attend strategic planning meeting and do consultancy work for United Soybean Board.	23/08/2011	29/08/2011
Paul Greenwood	Principal Research Scientist	Europe	Visit research groups and meet with scientists to present findings from beef CRC research on marbling, fat distribution and meat quality.	24/08/2011	11/09/2011
Garry Levot	Principal Research Scientist	New Zealand	To deliver oral presentation describing the development and commercialisation of the small hive beetle harbourage at the 3rd combined Australian and NZ Entomological Societies Scientific Conference.	28/08/2011	2/09/2011
Geoff Liggins	Supervising Scientist	New Zealand	Attend the inaugural Trans-Tasman Rock Lobster Industry Congress.	28/08/2011	1/09/2011
Marcus Miller	Senior Fisheries Technician	New Zealand	Attend the inaugural Trans-Tasman Rock Lobster Industry Congress.	28/08/2011	1/09/2011
Belinda Lucas	Fisheries Manager	New Zealand	Attend the inaugural Trans-Tasman Rock Lobster Industry Congress.	28/08/2011	1/09/2011
Steve Bentham	Electrical Inspector	Croatia	Attend the IECEx System to ensure that the system is sufficiently credible and can deliver products and services that bring the risk of mine or other explosions to a tolerable and reasonably practicable level.	31/08/2011	14/09/2011
Mohamed Abdelkrimi	Senior Engineer	Croatia	Attend the IECEx System to ensure that the system is sufficiently credible and can deliver products and services that bring the risk of mine or other explosions to a tolerable and reasonably practicable level.	2/09/2011	14/09/2011
Andrew Milgate	Research Scientist	Mexico	Invited speaker at 8th International mycosphaerella and stagonospora symposium. To inspect Australian varieties being tested against exotic strains of cereal rusts in an International disease nursery conducted by CIMMYT.	6/09/2011	17/09/2011
Lukas Van Zwieten	Principal Research Scientist	Japan	To represent interests of the Dept and State of NSW on the Scientific Committee for the 2nd Asia Pacific Biochar Confer and present 4 papers at the conference.	14/09/2011	20/09/2011
B. Singh	Senior Research Scientist	Japan	To present interests of the Dept and State of NSW on the Scientific Committee for the 2nd Asia Pacific Biochar Conference.	14/09/2011	20/09/2011
Peter Kirkland	Principal Research Scientist	Turkey Germany	To attend the ESVV Pestivirus Meeting and deliver presentations.	18/09/2011	7/10/2011
Deborah Finlaison	Veterinary Virologist	Germany USA	To attend and present papers on Bungowannah virus and the porcine myocarditis syndrome at the European Society of Veterinary virology pestivirus symposium in Germany and at the American Assoc of Veterinary laboratory Diagnosticians Animal Health Assoc meeting.	22/09/2011	7/10/2011

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Jenny Ekman	Research Horticulturist	Philippines	To develop a research plan for future market access research in the Philippines.	24/09/2011	5/10/2011
Phillip Blevin	Research Scientist	Chile	To attend 11th Biennial Meeting of Society for Geology Applied to Mineral Deposits.	25/09/2011	6/10/2011
George Davey	D/Director General	Italy UK	To lead a delegation of NSW dairy representatives at the 2011 International Dairy Federation World Summit and attend various meetings as a representative for the Milk Marketing NSW P/L.	8/10/2011	24/10/2011
Gerard Kelly	District Horticulturist	Cambodia	ACIAR project to strengthen the vegetable industries of Cambodia and Australia through adoption of improved production and postharvest practices.	9/10/2011	19/10/2011
Mark Hickey	Industry Leader	Cambodia	ACIAR project on mangoes. Attend the annual planning workshop for vegetable project and strengthen the vegetable industry in Cambodia and Australia.	11/10/2011	18/10/2011
John Smith	District Agronomist	LAO PDR	Continuation of consultancy on adoption of district rice seeding in Laos.	12/10/2011	24/10/2011
Wally Koppe	Inspector Mechanical Engineering	China	Attend International Standards Organisation Working Group for underground mining. To develop new safety standard of machines used in mining operations which DTIRIS Mine Safety Operations is the health and safety regulator.	15/10/2011	22/10/2011
Shane Hetherington	Research Leader	Vietnam	ACIAR project improving productivity and fruit quality of sweet persimmon in Vietnam & Australia and to study Vietnamese fruit pests, some of which pose significant biosecurity threats to Australian horticulture.	17/10/2011	28/10/2011
Tahir Khurshid	Research Horticulturist	Pakistan & China	ACIAR project to enhance value chains production in Pakistan in Australia through improved orchard management practices. A presentation will be given on the ACIAR rootstock project in China.	18/10/2011	7/11/2011
Jason Crean	A/Director Socio Economic Evaluation	China	Present an invited paper and chair the session titled Policy & Program Developments in pacific rim countries at the World Low Carbon Earth Summit.	18/10/2011	26/10/2011
Rajinder Pal Singh	Research Economist	Cambodia	Part of a contracted ACIAR project to further investigate Cambodian rice based productions systems.	20/10/2011	30/10/2011
	Research Agronomist	Cambodia	Part of a contracted ACIAR project to further investigate Cambodian rice based productions system.	20/10/2011	30/10/2011
Garry Levot	Principal Research Scientist	New Zealand	To deliver address to the New Zealand Parasitology Society Annual Scientific Conference.	26/10/2011	29/10/2011
William Hughes	A/Director Mineral Operations	China	Join other states and Geoscience Australia in a co-ordinated promotion of mineral exploration and development opportunities in NSW and Australia and to support the NSW Minister for Resources & Energy on his official visit to China.	2/11/2011	9/11/2011
Paul Milham	Chemist	New Zealand	Conduct and assessment of the proficiency of a laboratory on behalf of International Accreditation NZ.	6/11/2011	9/11/2011
Satendra Kumar	Director Plant Biosecurity	NZ	To attend and present NSW'S position on a number of topics at plant health committee meeting No. 40.	7/11/2011	12/11/2011
Jill Clayton	Advisory Officer	New Zealand	To accompany a group of trainees to NZ and for a study tour of farms and rural businesses.	11/11/2011	20/11/2011
Malcolm Burke	Technical Officer	New Zealand	To accompany a group of trainees to NZ and for a study tour of farms and rural businesses.	11/11/2011	20/11/2011
Paul Freeman	Regional Veterinary Officer	Kenya	To attend the EU foot and mouth disease training course for veterinarians.	11/11/2011	21/11/2011
David Michalk	Director OAI & SPRS	China	New ACIAR project on sustainable livestock grazing systems on Chinese temperate grasslands.	25/11/2011	15/12/2011

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Warwick Badgery	Research Agronomist	China	To attend planning meetings for a new ACIAR project on the sustainability of livestock grazing systems on Chinese temperature grasslands.	25/11/2011	10/12/2011
Suzanne Robinson	Manager General Emergencies	New Zealand	Participate in DTIRIS sponsored & Dept of Premiers & Cabinet funded Executive Master of Public administration compulsory week-long residential in NZ for core subject designing public policies.	29/11/2011	2/12/2011
Austin Whitehead	A/Director Resource Policy Division	New Zealand	Participate in DTIRIS sponsored & Dept of Premiers & Cabinet funded Executive Master of Public administration compulsory week-long residential in NZ for core subject designing public policies.	29/11/2011	2/12/2011
Gavin Tinning	Project Manager	Indonesia	To review ongoing ACIAR project and visit field sites.	5/12/2011	17/12/2011
Malem McLeod	Hydrologist	Indonesia	To review ongoing ACIAR project and visit field sites.	5/12/2011	17/12/2011
Brad Keen	Technical Officer	Indonesia	To review ongoing ACIAR project and visit field sites.	5/12/2011	17/12/2011
Peter Slavich	Research Leader	Indonesia	To review ongoing ACIAR project and visit field sites.	5/12/2011	17/12/2011
Michael Dove	Research Scientist	Vietnam	Review and compile project data for publication student review and compile project data for publication student evaluation.	13/12/2011	20/12/2011
Karen Kirkby	Project Officer	USA	To present a poster at the Beltwide Cotton Conference.	1/01/2012	8/01/2012
Lee Baumgartner	Research Scientist	Lao	Annual visit to assist with field experiments and undertake project management ACIAR project to develop design criteria for fish passes in both Lao & Australia.	16/01/2012	21/01/2012
Bruno Holzapfel	Scientist	NZ	To visit viticulture research institutions to gain current information on wine industry issues in NZ and the direction of current research efforts in viticulture.	20/01/2012	28/01/2012
Jenny Ekman	Research Horticulturist	Philippines	To develop a research plan for future market access research in the Philippines.	30/01/2012	7/02/2012
Kirril Pollock	Research Economist	Philippines	To hold a series of planning meetings and to fine tune research activities over remaining 6 months of program.	31/01/2012	11/02/2012
Scott Davenport	Executive Director Strategic Policy	France	Invited speaker to the Organisation for Economic Co-operation & Development Global Forum.	14/02/2012	20/02/2012
Geoff Beecher	Agronomist	Cambodia	This is a regular visit to Cambodia as part of an ACIAR project.	25/02/2012	4/03/2012
Gerard Kelly	District Horticulturist	Cambodia	Second project visit ACIAR to contribute to conducting National Vegetable Forum 2012 and update partners on progress wit project.	25/02/2012	9/03/2012
Samuel North	Research Hydrologist	Cambodia	To participate in project activities defined in the project proposal and to meet and liaise with project collaborators on activities and report on progress.	25/02/2012	4/03/2012
Suzie Newman	Research Horticulturist	Vietnam	Continue to lead and manage the redesigned project.	29/02/2012	30/09/2012
Greg Brooke	Agronomist	Argentina	GRDC funded study tour to explore conservation farming systems and disc seeding systems seeding into high residue stubble loads and to bring back findings to make applicable to NSW dryland coping systems.	29/02/2012	12/03/2012
John Smith	District Agronomist	LAO PDR	This is a continuation of a contracted consultancy for an ACIAR funded project, Rain fed Systems for Lao PDR.	2/03/2012	17/03/2012
Brian Dunn	Research Agronomist	LAO PDR	To report on the Australian component of the ACIAR funded project Rain fed Systems for Lao PDR.	2/03/2012	17/03/2012
Bruno Holzapfel	Scientist	France	Invited to present lectures in the area of grapevine nutrition and carbohydrate reserves as part of the Eurmaster Vinifera science program.	2/03/2012	21/03/2012
Brad Keen	Technical Officer	Vietnam Indonesia	To participate in final review of ACIAR'S portfolio on project in the central coastal area of Vietnam.	10/03/2012	22/03/2012

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Fiona Scott	Economist	Cambodia	ACIAR project attend initial project annual planning meeting.	10/03/2012	25/03/2012
Peter Slavich	Research Leader	Vietnam	To participate in final review of ACIAR'S portfolio on project in the central coastal area of Vietnam.	11/03/2012	22/03/2012
Sandra McDougall	Industry Leader	USA	Present concepts of an integrated pest management continuum generated during the IPM Co-ordinator project.	25/03/2012	1/04/2012
Pip Brock	Leader Life Cycle Assessment	New Zealand	To present paper at the New Zealand Life cycle Assessment conference. To establish contacts with this emergency field.	27/03/2012	30/03/2012
Peter Kirkland	Senior Principal Scientist	Belgium	To act as scientific expert for the EU Scientific Commission during emergency meetings for the Schmallenberg virus outbreak.	29/03/2012	2/04/2012
Robert Herd	Principal Research Scientist	UK	Attend 2012 Conference of the British Society of Animal Science and inspect new "green cow" research facility and to learn about the most recent research into livestock greenhouse gas mitigation.	7/04/2012	28/04/2012
Angus Carnegie	Principal Research Scientist	Brazil USA	Visit key research and commercial forestry companies to discuss impact and management of guava/eucalyptus/myrtle rust and obtain information that may assist Australia in managing this new disease.	14/04/2012	29/04/2012
Rajinder Pal Singh	Research Economist	Cambodia	ACIAR project to review and access trends, opportunities and preferred strategies for innovation in crop establishment and management practices in selected dry land lowland rice growing areas in Cambodia.	15/04/2012	27/04/2012
Gururaj Kadkol	Durum Wheat Breeder	Mexico	Visit to CIMMYT durum and bread wheat breeding and pathology programs to derive technical benefits from discussions with international colleagues.	24/04/2012	1/04/2012
Jamie Ayton	Chemist Edible Oils	USA	To attend American Oil Chemists Society Annual Meeting and Expo.	27/04/2012	7/05/2012
Gavin Tinning	Project Officer	Indonesia	Scheduled visit for ACIAR project. Review progress of field experiments with Unsyiah students, finalise publications and conduct orientation for AYAD volunteer.	30/04/2012	10/05/2012
Paul Freeman	Regional Veterinary Officer	Indonesia	ACIAR project to investigate the occurrence and impact of classical swine fever in pigs in Eastern Indonesia and collect samples for virus characterisation and serology and produce reports.	30/04/2012	21/05/2012
Sophie Parks	Research Horticulturist	Vietnam	ACIAR project to participate in the review of activities from the project. The activities include the design of crop experiments which have been conducted throughout the project in Vietnam and Australia.	1/05/2012	13/05/2012
Michelle Smith	Project Officer	Vietnam	In country project review – ACIAR.	1/05/2012	13/05/2012
Tahir Khurshid	Research Horticulturist	Pakistan China	ACIAR project to conduct training session on irrigation management for both researchers and extension officers. This travel will strengthen linkages between NSW DPI and Pakistani citrus industry.	2/05/2012	21/05/2012
Steven Falivene	District Horticulturist	Pakistan	ACIAR project to carry out activities on "The Enhancement value chains production in Pakistan and Australia through improved orchard management practices" which commenced in July 2010.	2/05/2012	16/05/2012
Steve Kennelly	Director, Fisheries	Scotland	To organise and co-chair the special session Unobserved Fishing Mortality at the upcoming 6th World Fisheries Conference and to present the paper Review of methods to investigate and mitigate unobserved fishing mortality.	5/05/2012	14/05/2012
John Stewart	Senior Research Scientist	Scotland	Attend and present at the 6th World Fisheries congress and meet with eminent fisheries scientists with view to establishing future collaborations.	5/05/2012	17/05/2012
Robert Dunn	Advisory Officer	USA	To participate in a study tour to the United States to investigate innovative sustainable organic farming systems in New York, Vermont, Virginia and California.	11/05/2012	27/05/2012
Sandra McDougall	Industry Leader	Philippines	Develop vegetable component of the new Philippine Australian ACIAR project.	13/05/2012	18/05/2012

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
John Smith	District Agronomist	LAO PDR	The final review of ACIAR project. Invited by Project Leader to be part of review team.	14/05/2012	21/05/2012
Cameron Archer	Principal Research Scientist	USA	To present an invited address at a world Bank workshop on International Innovation Systems in Agriculture	25/05/2012	5/06/2012
Rohan Rehwinkel	Fisheries Technician	LAO PDR	To undertake fieldwork on an active ACIAR funded project seeking to improve fish passes in the Lower Mekong Basin.	29/05/2012	9/06/2012
Tim Glasby	Senior Research Scientist	Italy	Present a research talk at the Estuarine, Coastal and Shelf Association conference.	1/06/2012	13/06/2012
Michael Dove	Research Scientist	Vietnam	Complete final report arrangements for current ACIAR program. To look at opportunities for the extension of the program, in particular to review facilities.	3/06/2012	9/06/2012
Wayne O'Connor	Principal Research Scientist	Vietnam	Complete final report arrangements for current ACIAR program. To look at opportunities for the extension of the program, in particular to review facilities.	3/06/2012	9/06/2012
Lee Baumgartner	Senior Research Scientist	Lao	Perform fieldwork associated with ACIAR project to improve fish passages in the lower Mekong and Murray–Darling Basins.	5/06/2012	14/06/2012
Deborah Finlaison	Veterinary Virologist	Germany USA	Attend the Australian Pig Veterinarians Conference in Shanghai, China and attend and present papers on Bungowannah virus and the porcine myocarditis syndrome at the International Pig Veterinary Science Congress in South Korea.	5/06/2012	15/06/2012
Suzie Newman	Senior Research Horticulturist	Africa	ACIAR project to develop a project to look at improving income and nutrition in Africa by enhancing vegetable based farming food systems.	7/06/2012	18/06/2012
Shane McIntosh	Research Officer	Brazil Chile	Establish collaborative links with Brazilian biofuel production facilities and engage in mutually beneficial R & D exchange programmes.	9/06/2012	24/06/2012
Tony Vancov	Senior Research Scientist	Brazil Chile	Establish collaborative links with Brazilian biofuel production facilities and engage in mutually beneficial R & D exchange programmes.	9/06/2012	24/06/2012
Fabiano de Aquino Ximenes	Research Officer	Chile/Brazil Sweden	Visit agricultural institutions and evaluate bioprocessing strategies for the fermentation of lignocellulosic feedstocks. To attend an International conference as the convenor of a session on the decomposition of wood and paper products.	9/06/2012	29/06/2012
David Michalk	Senior Principal Scientist	China	Accompany DG Agriculture to support and implement the strategy designed to consolidate relationships with key government agencies to provide a platform for business opportunities for NSW DPI and the NSW primary industries sector.	9/06/2012	30/06/2012
Richard Sheldrake	Director General	China	To support and implement the strategy designed to consolidate relationships with key government agencies thereby providing platform for business opportunities for NSW DPI and the NSW primary industries sector.	9/06/2012	18/06/2012
Peter Kirkland	Senior Principal Scientist	England Europe	Attend the Eizone forum in UK, the Schmallenber Symposium as an invited speaker in Turkey, and attend the EAVLD meeting in Poland.	10/06/2012	6/07/2012
John Smith	District Agronomist	Lao	ACIAR project to attend mid-term technical workshop.	11/06/2012	17/06/2012
Paul Hick	Veterinary Virologist	France	Attendance at the Bio Triangle workshop on disease mitigation and prevention in mollusc aquaculture.	11/06/2012	15/06/2012
Mark Hickey	Industry Leader	Cambodia	Hold initial meetings with the ACIAR project team and conduct an in depth analysis of the Cambodian mango industry as part of the ACIAR project.	11/06/2012	21/06/2012
Geoff Beecher	Agronomist	Lao	Back end of Trip to Cambodia in February. Postponed by ACIAR until June 2012.	11/06/2012	17/06/2012

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Hanwen Wu	Senior Research Scientist	China	To give a presentation at the 6th International Weed Science Congress.	16/06/2012	25/06/2012
Phil Wilk	District Horticulturist	The Netherlands	To attend the International Society of Horticultural Science Blueberry and Other Healthy Berry Symposium.	16/06/2012	24/06/2012
Jeremy Bright	Extension Horticulturist	Cambodia	Hold initial meetings with the ACIAR project team and conduct an in depth analysis of the Cambodian mango industry as part of the ACIAR project.	16/06/2012	24/06/2012
Doug Somerville	Technical Specialist Honey Bees	New Zealand	To collect information on the use of screen bottom boards by NZ beekeepers for the integrated control of varroa mites as part of a RIRDC project being conducted in NSW.	20/06/2012	30/06/2012
John Golding	Research Horticulturist	Malaysia	Present and discuss his collaborative research at 7th International Postharvest Symposium in Kuala Lumpur. To participate in workshops and meetings directly relevant to his industry funded projects and NSW horticulture.	23/06/2012	23/06/2012
Ian Roth	Director Animal Biosecurity	Thailand	Attend Food and Agriculture Organisation of the United Nations World Organisation for Animal Health. To discuss ways to achieve better control of Foot and Mouth disease.	26/06/2012	30/06/2012
John Wilkins	Senior Livestock Research Officer	China	Continue contracted commitment to ACIAR. The final on-site visit to liaise with local scientists.	27/06/2012	17/07/2012
John Piltz	Livestock Research Officer	China	Continue contracted commitment to ACIAR. The final on-site visit to liaise with local scientists.	27/06/2012	17/07/2012
Andrew Watson	Plant Pathologist	Chile	To assist with the pre-export of a batch of hazelnut plant material being prepared for importation to Australia.	28/06/2012	8/07/2012
Gordon Refshauge	Livestock Research Officer	New Zealand	Attend the 2nd Joint Conference of the NZ and Australian Societies of Animal Production and present 5 papers.	29/06/2012	6/07/2012
Sue Hatcher	Senior Research Scientist	New Zealand	Attend the 2nd Joint Conference of the NZ and Australian Societies of Animal Production.	30/06/2012	8/07/2012
Robin Dobos	Research Scientist	New Zealand	Attend the 2nd Joint Conference of the NZ and Australian Societies of Animal Production. To present results of research on the use of remote sensors to monitor animal behaviour and welfare.	30/06/2012	7/07/2012
Simon Eldridge	Soil Scientist	Philippines	Attend the final project meeting, review research results for the final report for ACIAR funded vegetable project. Also to scope laboratory capability and collaborators for a proposed follow on ACIAR project.	30/06/2012	10/07/2012

Office of the Chief Scientist & Engineer

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Mary O'Kane	Chief Scientist & Engineer	Stockholm, Sweden	Trip was mainly work for other employer but engaged in small amount of NSW Government business with Embassy.	27/8/2011	10/9/2011
Mary O'Kane	Chief Scientist & Engineer	Washington, USA and Goteborg, Sweden	Trip was mainly work for other employer but engaged in small amount of NSW Government business. Met with Embassy and Austrade officials in Washington.	24/9/2011	9/10/2011
Mary O'Kane	Chief Scientist & Engineer	Stockholm, Sweden	Trip was mainly work for other employer but engaged in small amount of NSW Government business. Met with Ambassador Paul Stephens & Stockholm Royal Seaport.	6/11/2011	20/11/2011
Mary O'Kane	Chief Scientist & Engineer	Kuala Lumpur, Malaysia	Trip was mainly work for other employer but engaged in small amount of NSW Government business. Meetings with Prime Minister, various Ministers and senior civil servants.	17/12/2011	20/12/2011

10. Overseas travel (cont'd)

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Mary O'Kane	Chief Scientist & Engineer	Stockholm/ Goteborg, Sweden and Italy	Trip was mainly work for other employer but engaged in small amount of NSW Government business. Meetings with the Embassy, Austrade and speech to TWAS – Academy of Sciences for the developing world.	5/3/2012	17/3/2012
Mary O'Kane	Chief Scientist & Engineer	Washington, United States of America	ANFF conference, led delegation of DVCRs, held series of meetings with US Dept of Defence, the Australian Embassy, US Dept of Energy, NASA officials and Kei Koizumi, OSTP.	29/4/2012	4/5/2012

Industry, Innovation & Investment

Name of officer	Position	Country visited	Purpose of visit	Date from	Date to
Rohit Manchanda	Director, Mumbai Office	Sydney	Participate in the NSW Mineral Exploration & Investment Conference.	15/8/2011	24/8/2011
Wayne Murphy	Export Adviser	Hong Kong	Manage the NSW stand at the Hong Kong International Wine & Spirits Fair (HKIWSF) 2011 (assist 9 NSW companies).	1/9/2011	06/9/2011
Crista Bracamonte	Manager	Duesseldorf, Germany	Manage the NSW stand at MEDICA Trade Show (supporting NSW companies).	16/11/2011	19/11/2011
Roslyn Mitchelson	Export Adviser	Orlando, Florida	Manage the NSW stand at Performance Racing and Industry Show (PRI) 2011 (assist 9 NSW companies).	29/11/2011	6/12/2011
Eric Winton	Senior Manager	Rio De Janeiro, Sao Paulo, Brazil	Manager a business delegation focussed on the Rio de Janeiro 2016 Olympics and Paralympic Games and the Brazil 2014 Football World Cup.	30/11/2011	14/12/2011
Davor Jozic	Senior Project Officer	Los Angeles/San Francisco	Participate in key G'day USA activities.	9/1/2012	17/1/2012
Barry Buffer	Deputy Director General	Delhi, Pune and Mumbai, India	Participate in the Global Steel Conference, address the Australia India Youth Dialogue and undertake targeted investment attraction meetings.	25/1/2012	2/2/2012
Sharon Foster	Export Adviser	Dubai	Manage the NSW stand at the Dubai International Boat Show 2012 (assist 10 NSW companies).	11/3/2012	18/3/2012
Garry Ferris	Senior Manager	Japan	Participate in Australia Japan Business Cooperation Committee (AJBCC) infrastructure workshops.	26/3/2012	30/3/2012
Tony Zhang	Director, Shanghai Office	Sydney	Meet with industry leaders, companies seeking investment, follow up to Premier's July 2011 visit.	27/3/2012	8/4/2012
Ian Sanders	Export Adviser	Singapore	Delegation to Food & Hotel Asia Singapore 2012 (assist 9 NSW companies).	17/4/2012	20/4/2012
Moin Anwar	Director, Abu Dhabi Office	Sydney	Meet with key operational staff, clients and be briefed on NSW policies and procedures.	3/6/2012	9/6/2012
Cher Jones	Director, Guangzhou Office	Sydney and NSW	Meet with NSW T&I staff in Sydney and regional offices as well as members of the government advisory bodies.	4/6/2012	8/6/2012
Michael Boyle	A/Senior Manager	Singapore	Provide expert advice and support nine NSW Companies participating at CommunicAsia 2012.	17/6/2012	23/6/2012

11. Credit card certification

Credit card use in NSW Trade & Investment has been in accordance with the Premier's Memoranda and Treasurer's Directions.



Mark I Paterson AO
Director General

12. Consultants

NSW Trade & Investment

The following tables contain information for the combined NSW Trade & Investment.

Consultants equal to or more than \$50 000

Consultant	Cost \$	Title/Nature
Coffey Geotechnics	123 140	Namoi Catchment Water Study
Schlumber Water Services	1 811 808	Namoi Catchment Water Study
AECOM	123 290	Review of <i>Biofuels Act 2007</i>
IPART	84 954	Review of Ethanol Supply and Demand
KPMG	867 890	Energy Network Merger Review
Allen Consulting Group	62 344	Compliance Strategy Stakeholder Engagement
LEK Consulting	147 322	Policy Development
NSW Government Architects Office	73 700	Walsh Bay
Ernst & Young	65 000	Review Cost of Family Energy Rebate
The Marsden Jacob Unit Trust	230 247	Assessment of NSW Basin Communities
Environmental Evidence Australia	16 847 *	Setting of Ecological Objectives in Water Sharing Plans
GHD Pty Ltd	3 800 *	WCMA River Styles Mapping
Sinclair Knight Merz Pty Ltd	131 619	BoM Project: NGIS Trial Integration
NSW Public Works	141,330	Walsh Bay Arts Precinct
Ernst & Young	83 473	Alternative Governance Model
KPMG	175 680	Local Governments Revenue
Third Horizon Trust	178 350	Strategic review of Crown Lands
Supplier: Independent Pricing & regulatory Tribunal	112 246	Review of the rental formula for domestic waterfront tenancies in NSW
BDA Marketing Planning	57 000	Research 2020 Outlook & Consumer Assessment
Total	4 490 043	

* 2011–12 payment of total consultancy

Consultancies less than \$50 000

During the year one hundred and fifty four other consultancies were engaged in the following categories.

Category	Number	Cost \$
IT	4	11 275
Environmental	72	786 331
Management Services	74	1 033 016
Organisational Review	3	46 055
Legal	1	7 110
Total	154	1 883 787
Total consultancy costs	173	6 373 830

13. Payment of accounts

The provision of shared services to a number of additional agencies during 2011–12 has presented various challenges in relation to the timely payment of accounts. This was particularly evident during the integration period. It has also been challenging setting up communication channels to allow payment to be made for the integrating agencies whilst maintaining acceptable service standards for payment to existing suppliers.

The department continues to actively peruse a campaign whereby supplier's bank account details are requested to enable as many payments as possible to be made via electronic funds transfer (EFT). This method of payment expedites the transfer of funds to the supplier and reduces the work involved in reconciling the department's bank accounts.

EFT remittance advices are automatically faxed or emailed to each supplier where their facilities allow receipt of remittance advices by such means. This reduces the number of remittance advices that require printing, enveloping and posting. Savings are being achieved through this process with an estimated average cost of seven cents per email. It is estimated that in excess of 90 per cent of all remittance advices are either faxed or emailed to creditors.

New reporting requirements to include small business

A government initiative to ensure that small businesses were paid in a timely manner was introduced during 2011–12. As part of the initiative the department has been reporting to Department of Finance and Services (DFS) on a quarterly basis. This reporting includes the number of payments made to small business as well as the total amount paid to small business.

Penalty interest payments

There has been no interest penalty payments made during 2011–12.

Initiatives to improve payment performance include:

- The tightening of controls to ensure improved accuracy of data entry
- Prioritising invoices as they are received so that the invoices due for payment are processed first
- Use of additional resources during peak periods

Aged Analysis at the end of each quarter

Below is a schedule of the dollar amount of payments made during 2011–12 by the NSW Trade & Investment. Also included is the time these documents were paid, in relation to the due date.

All suppliers

Quarter	Current within due date \$	Less than 30 days overdue \$	Between 30 and 60 days overdue \$	Between 60 and 90 days overdue \$	More than 90 days overdue
September 2011	368 951 473	32 314 719	4 863 701	1 894	5 395 133
December 2011	632 345 227	23 272 471	5 923 172	14 143	9 964 722
March 2012	240 845 369	2 285	1 722	32 767	4 721
June 2012	1 063 891 355	28 513	1 530	1 147	24 628

Small Business

Quarter	Current within due date \$	Less than 30 days overdue \$	Between 30 and 60 days overdue \$	Between 60 and 90 days overdue \$	More than 90 days overdue
September 2011	0	0	0	0	0
December 2011	0	0	0	0	0
March 2012	5 502 269	0	0	0	0
June 2012	210 765	0	0	0	0

Due to the manner in which the financial management system reports payment analysis, it is considered that payments in the "less than 30 days overdue" are also paid on time.

The payments that appear to be overdue are inflated due to the invoice date on all invoices being used as the base date. In some instances such as payment of Major and Small Business Grants which involve large dollar amounts, other agencies are used as an invoice collection point due to milestones needing to be signed

off by project boards. Following approval, these invoices are then forwarded on to NSW Trade & Investment for payment. The invoice date may be months prior to NSW Trade & Investment actually receiving the invoice.

Accounts paid on time each quarter

Below is a schedule indicating the percentage of payments paid "on time" as compared to the department's target.

13. Payment of accounts (cont'd)

All suppliers

	September 2011	December 2011	March 2012	June 2012
Total no of accounts due for payment	14 692	15 322	43 125	41 622
No of accounts paid on time	10 942	11 538	36 910	36 275
% of account paid on time (based on no of accounts)	74	75	86	87
\$ amount of accounts due for payment	411 526 921	671 519 735	240 886 864	1 063 947 173
\$ amount of accounts paid on time	368 951 473	632 345 227	240 845 369	1 063 891 355
% of accounts paid on time (based on \$ amount of accounts)	90	94	100	100
Number of payment for interest on overdue accounts	Nil	Nil	Nil	Nil
Interest paid on overdue accounts	Nil	Nil	Nil	Nil

Small business

	September 2011	December 2011	March 2012	June 2012
Total no of accounts due for payment	Nil	Nil	5 631	201
No of accounts paid on time	Nil	Nil	5 606	189
% of account paid on time (based on no of accounts)	Nil	Nil	100	94
\$ amount of accounts due for payment	Nil	Nil	5 502 269	210 765
\$ amount of accounts paid on time	Nil	Nil	5 429 702	197 393
% of accounts paid on time (based on \$ amount of accounts)	Nil	Nil	99	94
Number of payment for interest on overdue accounts	Nil	Nil	Nil	Nil
Interest paid on overdue accounts	Nil	Nil	Nil	Nil

Business Grants take some time to be received into the Department and therefore distort the Total Accounts Paid on Time values. This also has impacted on the Target percentage.

14. Land disposal

Catchments and Lands Division – Crown Lands

The Crown Lands Division sold 41 surplus or development properties returning \$4.705m. Another 38 properties were acquired by other agencies for government purposes returning \$3.873m

Water Administration Ministerial Corporation (WAMC) Owned Lands

The WAMC disposed of five properties which were surplus to requirements totalling \$0.399m in value.

There were no other land disposals by the department in the 2011–12 year.

All documents relating to the land disposals are available under the *Government Information (Public Access) Act 2009* ("GIPA Act").

15. Capital works

The following table contains details of major capital projects undertaken by NSW Trade & Investment in 2011–12.

Completed Capital Works	Amount (\$000)
Gosford Horticultural Institute Relocation	2 500
Clarity Portfolio Management System	100
Offshore Artificial Reef	781
Energy Accounts Assistance Scheme Database	223
Client Oriented Regulatory Information System	1 044

Capital Works in Progress	Amount (\$000)
EMAI Biosecurity Upgrade	12 215
Commercial Fisheries Management System	1 184
Biosecurity Information Management System	1 705
Earthmoving Equipment Replacement Program	742
Coastal infrastructure repairs on maritime assets on Crown Land	7 235
Wharf 4/5 – Substructure and other works	841
Acquisition of Pier 2/3 lease	1 250
Pier 2/3 compliance work	740
Arts NSW Maintenance backlog	824

16. Disclosure of controlled entities

NSW Trade & Investment controls Milk Marketing (NSW) Pty Limited.

Milk Marketing (NSW) Pty Limited was incorporated in June 1989 as a proprietary company to promote and encourage the production, supply, use, sale and consumption of milk and dairy products. Milk Marketing (NSW) successfully promoted milk and was responsible for creating and developing brands such as Shape, Moove and Light White. At the same time it provided information and education on healthy eating and the role milk plays in a balanced diet.

Milk Marketing (NSW) has been a member of the Conference of Australian Milk Authorities (CAMA) and contributed to the development and NSW implementation of a number of highly successful national generic advertising campaigns for milk. Several of these campaigns received national and international acclaim for marketing excellence winning awards including a Gold Lion at the Cannes Advertising Festival, two awards at the New York Advertising Festival, and best of category at the Australian Television Awards.

Milk Marketing (NSW) was funded by a margin in the regulated price structure of milk. Its operating loss for 2012 was \$99 000.

17. Funds granted to non-government community organisations

NSW DPI and Resources & Energy

Animal Welfare

Organisation	Project	Amount \$
Animal Welfare League	Animal Welfare Grant	82 500
Cat Protection Society	Animal Welfare Grant	17 050
Domestic Animals Birth Control	Animal Welfare Grant	3 000
RSPCA	Rebuild Yagoona shelter	3 750 000
RSPCA	Animal Welfare Grant	466 400
WIRES	Animal Welfare Grant	17 050

Financial Counselling Services

Organisation	Amount \$
Financial Counsellors Association	300 000
Rural Financial Counselling Services Southern Region	240 000
Bourke Rural Counselling	50 000
Rural Financial Counselling Services Northern Region	232 000
Rural Financial Counselling Services Central West	318 000

Small Communities Awareness

Organisation	Amount \$
Barham Consolidated Incorporated	4 040
Booligal Sheep Races	4 950
Callala Beach Progress Association	1 200
Canowindra Challenge Inc	5 000
Coolamon Country Women's Association	5 000
Cooma Unlimited	4 854
Cowra Wine Region	5 000
Enngonia and District Progress Association	5 000
Gresford Community Group	5 000
Moruya & District Chamber of Commerce	3 500
Moruya & District Chamber of Commerce	1 650
Newrybar Village Group	5 000
Peak Hill Business and Tourism	5 000
Pilliga Community Link Incorporated	5 000
Richmond Landcare Inc	5 000
Scone Neighbourhood Resource Centre	2 860
Tintenbar School of Arts Incorporated	5 000
Weilmoringle Land Council	5 000
Western Plains Regional Development Corp	5 000

Community Website Funding

Organisation	Amount \$
Moree Local Aboriginal Land Council	3 269
Pilliga Community Link Incorporated	5 000
Tingha Regeneration Incorporated	5 000

17. Funds granted to non-government community organisations (cont'd)

Habitat Grant Program

Organisation	Amount \$
Bass Sydney Fishing Club Incorporated	3 985
Friends of Lane Cove National Park	5 000
Harris Research	800
Hat Head Bowling & Recreation Club Ltd	2 000
Hat Head Bowling & Recreation Club Ltd	2 000
Manning Landcare Inc	500
Manning Landcare Inc	500

Making More Fish Naturally

Organisation	Amount \$
Capital Region Fishing Alliance	9 977
Dunedoo Area Community Group	32 000
Dunedoo Area Community Group	8 000
Gunnedah Area Urban Landcare Group	4 080

Crown Lands

Organisation	Project	Amount \$
Goobarragandara Valley Reserves Trust	Upgrade of septic system Thomas Boyd Trackhead	10 000
Lions Club of Gerringong Inc	Bush regeneration and tubestock revegetation	4 132
Susan & Elizabeth Island Trust	Feral animal programme	1 500
Tenterfield Showground Trust	Repairs for flood damage	100 000

State Parks – Operations & Plant/Equipment Grant

Organisation	Amount \$
Burrinjuck State Park	102 685
Copeton Waters State Park	169 660
Grabine Lakeside State Park	199 210
Killalea State Park	283 610
Lake Burrendong State Park	178 945
Lake Glenbawn State Park	163 930
Lake Keepit State Park	237 315
Wyangala Waters State Park	200 875

17. Funds granted to non-government community organisations (cont'd)

Natural Disaster Relief Funding

Organisation	Amount \$
Bendick Murrell recreation Reserve Trust	4 986
Binda Recreation Reserve Trust	981
Brungle Common Trust	4 468
Burrendong Arboretum Trust	44 878
Burrunjuck Waters State Park	36 285
Coonabarabran Showground Trust	1 000
Cootamundra Turf Club	18 140
Corowa Common Trust	1 500
Glen Innes Pistol Club Reserve Trust	2 800
Goobarragandra Valley Reserve Trust	3 000
Gulgong Showground Trust	909
Gumly Gumly Common Trust	3 000
Illabo Showground Trust	15 000
Tully Park Reserve Trust	86 134
Tumut Racecourse Reserve Trust	1 816
Tumut Showground Trust	2 580
Urbenville Showground Trust	3 000
Young Showground Trust	14 250

Public Reserves Management Fund

Organisation	Project	Amount \$
Armidale Archers Incorporated	Maintenance grant	3 500
Armidale Tennis Courts Reserve Trust	Grant for renovations	7 300
Australian Volunteer Coast Guard	Telco Income	13 000
Bedgerabpmg Showground Racecourse	Irrigation Pump	5 500
Bellingen Showground Reserve Trust	Grant for survey of showground	5 000
Belmont Wetlands State Park Trust	Grant for plan management	250 000
Belmont Wetlands State Park Trust	Grant fence Installation	2 000
Ben Lomond Recreation Reserve Trust	Grant for Maintenance	6 000
Bendemeer Pre School Inc	Grant for Repairs	4 879
Bermagui Flora And Fauna Reserve Trust	Grant for Maintenance	1 360
Bidjigal Reserve (D1010489) Trust B	Weed Control Program	6 100
Bidjigal Reserve Trust	Grant for Signage	23 000
Billimari Public Hall & Recreation	Grant – New flooring at reserve	5 000
Binya Hall Committee Trust	Grant for Safety Barrier	2 500
Black Springs Public Hall Trust	Weed control	322
Bonalbo Showground Reserve Trust	Grant to Replace Fencing	2 680
Borah Creek Public Hall Trust	Grant for Electricity Upgrades	2 000
Bottle Bend Reserve Trust	Grant for Campground Upgrades	4 762
Bottle Bend Reserve Trust	Rabbit works undertaken with peat funding	2 074
Broadwater Koala Reserve Trust	Grant for Maintenance	550
Buckinbah Creek Reserve Trust	Grant for Upgrades	600

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Amount \$
Buckinbah Creek Reserve Trust	Weed Funding	1 000
Buladelah War Memorial Reserve Trust	Grant for Establishment Costs	3 000
Buladelah War Memorial Trust	Grant for Maintenance	17 200
Bungonia Park Trust	Grant – Rehab plan	17 600
Burrendong Arboretum Trust	Grant Operational Costs/Upgrade	112 000
Capital Region Fishing Alliance	NSW DPI weed control grant – Bredbo River	5 000
Cobargo Showground Trust	Grant for Footpath Construction	2 700
Corinda Beach Reserve Trust	Weeds control program	3 350
Cudgegong River Park Trust	Grant for works at reserve	75 000
Cumbijowa Public Recreation Reserve	Grant for Fencing	26 000
Cumbarah Recreation Reserve Trust	Grant for Maintenance	1 200
Dundundra Falls Reserve Trust	Weed control Crown Lands	7 000
Ebor Conservation & Recreation	Grant for Gates	487
Ebor Sports & Recreation Reserve Trust	Grant for new gates	487
Ecologically Entwined	–	1 611
Emmaville Community Centre	Grant for Restoration Costs	6 000
Eumungerie Recreation Trust	Grant for Maintenance	400
Ferntree Gully Reserve Trust	Grant for upgrading roadways	15 000
Ferntree Gully Reserve Trust	Feral Animal Control within Ferntree Gully	3 500
Ferntree Gully Reserve Trust	Control Wandering Jew within Ferntree Gully Res	2 000
Frenchs Forest Bushland Cemetery	Telco Inc Bushland Cemetery	14 000
Gilgai Public Hall and Recreation	Grant for Reserve Establishment	5 000
Glen Innes Pistol Club Inc	Weed control on Pistol club Reserve	1 000
Glen Innes Pistol Club Inc	Foxes control	1 376
Glenreagh Recreation & Reserve Trust	Grant for lawnmower	4 800
Goobarrandra Valley	Grant for works at the reserve	21 500
Gore Hill Memorial Cemetery	Grant for Plan of Management	30 000
Gore Hill Memorial Cemetery	Grant for Fencing & Landscape Maintenance.	102 000
Gore Hill Memorial Cemetery	Grant for Feasibility Study	19 000
Governor Phillip Lookout Trust	Control of weeds at Beacon Hill	1 000
Griffith Shed For Men Incorporated	Grant for upgrades	11 500
Gundaroo Park Trust	Grant refurbishment	3 000
Gundillion Recreation Reserve Trust	Grant – Celebrations at the reserve	2 550
Gundy Crown Reserve Trust	Grant amenities upgrade	5 000
Hartley Recreation Reserve Trust	Weed control	1 500
Hartley Vale Mt. Blaxland	Grant for repairs to stonework/fencing	3 568
Howlong Public Hall Trust	Grant for Urgent Repairs to Hall	7 000
Hunter Region Velodrome Trust	Grant construction of a circuit	10 000
Hunter River Agricultural & Horticulture	Grant grandstand repair	20 000
Jetty Dunecare Group Inc	Weed control program	1 000
Kangaroo Valley Pioneer Settlement	Grant for Signage	1 500
Lake Burrendong State Park Trust	Burrendong Weeds Grant	5 000
Lake Liddell Recreation Area Trust	Grant for amenities	30 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Amount \$
Lansdowne Hall Reserve Trust	Grant purchase furniture	5 620
Lawrence Public Hall Reserve Trust	Grant for Maintenance	656
Lawrence Public Hall Reserve Trust	Grant for Establishment Costs	1 000
Lightning Ridge Caravan & Camping	Grant for New Mower	5 000
Lightning Ridge Historical Society	Grant for Lighting Upgrades	500
Line of Lode Reserve Trust	Grant for Lighting Upgrades	4 750
Maclean Rainforest Reserve Trust	Grant for Fencing	4 000
Maclean Rainforest Reserve Trust	Weeds control program	3 000
Main Camp Recreation Reserve Trust	Grant for new water supply	7 000
Mathoura Golf Club Inc	Funding for Weed Control Program	700
Menindee Lakes Park Trust	Noxious Weeds Funding	1 400
Meroo Public Hall Trust	Grant for Maintenance	2 618
Mirrool Hall Trust	Grant for repairs to reserve.	3 000
Moonbi Recreation Hall Trust	Grant for Upgrades	3 200
Moree Racecourse Reserve	Upgrading amenities	5 000
Mount Arthur Reserve Trust	Grant for refurbishment	4 600
Mount Arthur Reserve Trust	Grant – Contribution to Budget	12 000
Mount Saint Joseph Trust Ltd	Grant maintenance	1 650
Old Bega Hospital Reserve Trust	Grant reserve maintenance	18 275
Pambula Wetlands & Heritage	Grant for Repairs	500
Parkes Showground Trust	Grant caretakers cottage	13 000
Penrose Park Recreation Reserve	Grant for Upgrades	20 000
Rawsonville Hall & Public Recreation	Grant for Upgrades	4 272
Red Rock Coast Trust	Grant for maintenance	5 000
Red Rock Coast Trust	Grant boat ramp Red Rock	50 000
Red Rock Coast Trust	Weeds control Program	3 350
Riley's Hill Dry Dock Heritage Reserve	Grant for Upgrades	3 000
Running Stream Recreation Reserve 3	Grant for New Windows	2 780
Silverton Village Committee Inc	Grant for Hot Water System	4 000
Six Foot Track Heritage Trust	Grant	20 000
Sulphine Street Station Reserve Trust	Grant for Upgrades	4 000
Susan & Elizabeth Islands	Feral Animal and Weed Control	2 000
Tallong Picnic & Recreation Reserve	Grant – Disabled Toilet	7 500
Tent Hill Public Hall Trust	Grant for Renovations	2 138
Tenterfield Showground Trustees	Grant for Cleanup Works	8 000
The Nerriga Museum and Craft Centre	Grant for celebrations	3 656
The Trustee for Dooralong Community	Grant for Maintenance at Reserve	1 500
the Trustee for Garibaldi Reserve Trust	Fencing, gate	2 000
The Trustee for Moonan Flat Recreation	Grant for safety upgrades	3 000
The Windeyer Recreation Ground	Grant for Maintenance	3 070
Tibooburra & District Progress	Grant for Projects	3 535
Towrang Recreation Reserve Trust	Grant reserve works	1 490
Towrang Stockade Trust	Grant replace damaged footbridge	8 690

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Amount \$
Tuggerah Lake R1003002 Reserve Trust	Grant electricity connection	13 000
Tumut Racecourse Reserve Trust	Grant for maintenance projects	30 000
Tumut Racecourse Reserve Trust	Grant for appraisal of elm trees	10 000
Tumut Racecourse Reserve Trust	Grant for Appraisal of Elm Trees	10 000
Tyndale Flood Refuge Reserve Trust	Grant for Fencing	8 000
Tyndale Flood Refuge Reserve Trust	Weed Control on Tyndale Flood Reserve	1 091
Wattle Flat Heritage Lands Trust	Weed Spraying	1 364
Wee Jasper Reserves Trust	Grant for operational costs	100 000
West Wyalong Showground Trust	Grant for New Amenities Block	8 000
WetlandCare Australia	Weed control Crown Lands	4 000
WetlandCare Australia	Weed control program, Wetlands	10 000
Whiporie Recreation Trust	Grant for maintenance	5 100
Windamere Recreational Park Reserve	Payment on Pests & Weeds	5 000
Wingham Showground Trust	Grant plan of management	30 000
Wolumla Park Trust	Grant for Repairs	18 400
Wyangala Waters State Park	Telco Inc Wyangala Waters Station	1 000
Wyangala Waters State Park	Pest Control Funding	8 460
Wyangala Waters State Park	Weed Spraying Funding	5 000
Yallabee Home for the Aged	Construction storage shed	5 000
Yallabee Home for the Aged	Grant for Disability Ramps	15 000
YMCA of Greater Murray	YMCA camp pest management	2 000
YMCA of Greater Murray	Four post YMCA camp weeds management	2 500
Young Community Arts Centre Trust	Grant for maintenance	10 000
Zig Zag Railway Ltd	Removal vegetation heritage infra	2 000

Industry, Innovation & Investment

Capacity Building Programs

Organisation	Project	Program	Amount \$
Ace North Coast Inc	Young Entrepreneur – Northern Rivers 2012	Youth Programs	20 000
Agrifood Skills Council	Project Officer 2009	Developing Regional Resources	40 000
Agrifood Skills Council	Project Officer 2009	Developing Regional Resources	10 000
Agrifood Skills Council	Project Officer 2009	Developing Regional Resources	10 000
Albury Northside Chambers of Commerce	Manufacturing Day 4 May 2011	Enterprising Regions Program	3 157
APICS NSW (Australasian Production and Inventory Control Society Limited)	Women in Manufacturing Cluster	Cluster Projects	50 000
Ariah Park Community Projects Inc	Mary Gilmore Festival 2011	Enterprising Regions Program	1 200
Ariah Park Community Projects Inc	Mary Gilmore Festival 2011	Enterprising Regions Program	581
Armidale & District Business Enterprise Centre Ltd	Far West Business Advisory Service 1/4/11 to 31/3/12	Business Advisory Services – Grants	97 500
Armidale & District Business Enterprise Centre Ltd	Northern Inland Business Advisory Service 1/4/11 to 30/6/2012	Business Advisory Services – Grants	97 500
Armidale & District Business Enterprise Centre Ltd	Business Mentoring Program – Women in Business – Tamworth	Women in Business (WIB)	15 000
Armidale Business Chamber	Branding Workshop 2011	Travelling Experts	3 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Arts Northern Rivers Inc	Business Cluster Project Support	Cluster Projects	5 000
Arts Northern Rivers Inc	Aboriginal Fashion & Creativity Cluster	Cluster Projects	5 000
Australian Arab Business Network	Business Cluster Project Support	Cluster Projects	875
Australian Springtime Flora Festival Inc	Flora Festival Upgrade	Community Economic Development Program	15 000
Australian Teleservices Association	ATA Illawarra Chapter – Industry Update Breakfast July 2011	Enterprising Regions Program	2 658
Australian Teleservices Association	ATA Illawarra Chapter – Industry Update Breakfast July 2011	Enterprising Regions Program	1 000
Australian Teleservices Association	Shared Services Roundtable – 27 October 2011	Enterprising Regions Program	1 745
Ballina Chamber of Commerce and Industry	Michael Pascoe Event	Travelling Experts	5 500
Ballina Chamber of Commerce and Industry	Ballina Shire home Based Business Network	Cluster Projects	1 250
Balmain Rozelle Chamber	Managing small business during hard economic times	RIF – Business Growth Projects	5 000
BEC – St George and Sutherland Shire Ltd	China Lunch Room Cluster	Cluster Projects	10 000
Bermagui Seaside Inc	Bermagui Seaside Fair Promotion Enhancement	Enterprising Regions Program	6 500
Bingara & District vision 20/20	Bingara Community Economic Development Project	Community Economic Development Program	5 000
Broken Hill Enterprise Development Centre Inc	Far West Business Advisory Service 1/4/11 to 31/3/12	Business Advisory Services – Grants	67 500
Brunswick Heads Chamber of Commerce	Brunswick Community Economic Transition Strategy 2011–2016	Enterprising Regions Program	15 000
Brunswick Heads Chamber of Commerce	Brunswick Community Economic Transition Strategy 2011–2016	Enterprising Regions Program	5 500
Business Charlestown Inc	Connecting Charlestown	Enterprising Regions Program	9 700
Business Enterprise Centre Cabonne Orange Blayney Incorporated	Central West Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	97 500
Business Women Connect	Business Network Support	Cluster Projects	1 250
Byron Region Community College	The Mullumbimby Music Festival 2010	Enterprising Regions Program	8 000
Byron United	ArtsCape Biennial Outdoor Sculpture Event	Community Economic Development Program	15 000
Camp Creative Inc	Bellingen Readers and Writers Festival	Enterprising Regions Program	6 000
Canowindra Challenge Inc	Canowindra Challenge Incorporating the 17th Australian Nationals 2011	Enterprising Regions Program	5 000
Canowindra Challenge Inc	Canowindra Challenge Incorporating the 17th Australian Nationals 2011	Enterprising Regions Program	5 000
Capital Region BEC	Southern Inland Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	94 545
Casino Chamber of Commerce & Industry Inc	Casino and District Business Development Project	Community Economic Development Program	10 500
Central Coast Business Mentor Services Inc	Central Coast Business Advisory Service	Business Advisory Services – Grants	127 500
Cessnock Wine Country Chamber of Commerce	Cessnock Let's Buy Local	Enterprising Regions Program	3 700
Cobar Business Association Inc	Business Technology Workshop	Enterprising Regions Program	500
Comboyne Community Association	Comboyne Transition Strategy	Community Economic Development Program	5 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Condobolin Rodeo Committee Inc	Professional Bull Riders Challenge 2010–11	Community Economic Development Program	7 500
Deniliquin Business Chamber	Deniliquin Events Co-ordinator 2010–11	Community Economic Development Program	15 000
Deniliquin Chamber of Commerce	Deniliquin Business Coordinator – 2008	Community Economic Development Program	10 000
Deniliquin Chamber of Commerce	Deniliquin Business Coordinator – 2008	Community Economic Development Program	5 000
Deniliquin Chamber of Commerce	Deniliquin Business Excellence Awards 2011	Enterprising Regions Program	1 841
Deniliquin Chamber of Commerce	Deniliquin Business Excellence Awards 2011	Enterprising Regions Program	1 841
Destination Tweed Inc	Strategic Marketing and Promotional 4 year Plan	Enterprising Regions Program	15 500
Dungog District Chamber of Commerce	Dungog Weddings Cluster	Cluster Projects	4 900
Dungog Information & Neighbourhood Service Inc	Adult & Further Education Project 2011	Dungog Business Improvement Program	15 000
Eden Chamber of Commerce	Cruise Ships visiting Eden	Enterprising Regions Program	1 500
Eden Chamber of Commerce	Cruise Ships visiting Eden	Enterprising Regions Program	1 000
Events Dubbo Inc	DREAM Festival Marketing Strategy	Enterprising Regions Program	2 500
Events Dubbo Inc	DREAM Festival Marketing Strategy	Enterprising Regions Program	2 500
Flair Awards Inc	Fashion in the Manning Valley	Community Economic Development Program	2 750
Foundation for Regional Development Limited	Marketing Regional NSW	Enterprising Regions Program	15 500
Foundation for Regional Development Limited	Country & Regional Living Expo 2012 – Sponsorship	Enterprising Regions Program	30 000
Foundation for Regional Development Limited	Country & Regional Living Expo 2012 – Sponsorship	Enterprising Regions Program	30 000
Foundation for Regional Development Limited	Country and Regional Living Expo 2011 – Sponsorship	Enterprising Regions Program	1 043
Foundation for Regional Development Limited	Country and Regional Living Expo 2011 – Sponsorship	Enterprising Regions Program	475
Foundation for Regional Development Limited	Country and Regional Living Expo 2011 – Sponsorship	Enterprising Regions Program	470
Foundation for Regional Development Limited	Country and Regional Living Expo 2011 – Sponsorship	Enterprising Regions Program	500
Foundation for Regional Development Limited	Country and Regional Living Expo 2011 – Sponsorship	Enterprising Regions Program	8 011
Foundation for Regional Development Limited	Country and Regional Living Expo 2011 – Sponsorship	Enterprising Regions Program	1 488
Foundation for Regional Development Limited	Marketing Regional NSW	Enterprising Regions Program	20 000
Foundation for Regional Development Limited	Marketing Regional NSW	Enterprising Regions Program	15 500
Glen Innes Show Society Inc	New England Wine Show – Online Marketing for Wineries	Travelling Experts	2 969
Gosford Business Improvement District Association	Create Innovate Gosford City Film Project	Enterprising Regions Program	500
Goulburn Chamber of Commerce & Industry Inc	Development of Goulburn Chamber of Commerce Website and Marketing	Enterprising Regions Program	4 000
Gundagai Giddyup Inc	Gundagai Giddup 2011 & 2012	Enterprising Regions Program	3 750
Gundagai Giddyup Inc	Gundagai Giddup 2011 & 2012	Enterprising Regions Program	11 250
Gundagai Giddyup Inc	Gundagai Giddup 2011 & 2012	Enterprising Regions Program	7 500

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Gundagai Giddyup Inc	Gundagai Giddyup 2011 & 2012	Enterprising Regions Program	7 500
Gundagai Giddyup Inc	Gundagai Giddyup 2011 & 2012	Enterprising Regions Program	7 500
Gwabegar CommunityLink Inc	Website development	Small Communities Awareness Fund	5 000
Hawkesbury River & Patonga Creek Oyster Industry Restructure Association Inc	Broken Bay Oysters Association – Strategic Business Clusters	Cluster Projects	1 900
Hawkesbury River & Patonga Creek Oyster Industry Restructure Association Inc	Establishment of e-commerce website	Business Growth Program	2 325
Hume Lean Network Inc	Lean Business Systems Review and Development	Cluster Projects	20 000
Hunter Business Centre Ltd	Hunter Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	150 000
Hunter Business Centre Ltd	Well Beings Web Cluster	Cluster Projects	5 000
Hunter Business Centre Ltd	Business Mentoring Program – Women in Business – Hunter 2011	Women in Business (WIB)	15 000
Hunter Business Centre Ltd	Women in Business Mentoring Program – Hunter/Newcastle 2012	Women in Business (WIB)	20 000
Hunter Business Chamber	Business Development Forums 2012	Business Growth Program	4 500
Hunter Business Chamber	Business Development Forums 2011	Enterprising Regions Program	500
Hunter Manufacturing Awards Inc	Hunter Manufacturing Awards 2011	Enterprising Regions Program	500
Hunter Regional Tourism Organisation	2011 Hunter and Central Coast Awards for Excellence in Tourism	Enterprising Regions Program	800
Hunter Regional Tourism Organisation	Training and Education needs of the Hunter Tourism Industry	Enterprising Regions Program	2 250
Hunter Valley Wine Industry Association	2011 Hunter Valley Wine Industry & Legends Awards Dinner	Enterprising Regions Program	500
Hunter Valley Wine Industry Association	Regional Heroes Foundation Partnership Program 2011	Enterprising Regions Program	2 500
HunterNet Co-operative Ltd	Innovation Assessment Tool	Developing Regional Resources	2 500
HunterNet Co-operative Ltd	Developing Defence Opportunities for SMEs Stage 3	Enterprising Regions Program	100 000
ICE Information Cultural Exchange	Switch Creative Catalysts	Cluster Projects	5 000
Illawarra Innovative Industry Network	Business Cluster Network – i3net	Cluster Projects	5 000
Illawarra Innovative Industry Network	2011 – Asia Pacific's International Mining Exhibition	Enterprising Regions Program	5 000
Illawarra Innovative Industry Network	2011 – Illawarra Manufacturing Showcase	Enterprising Regions Program	7 000
Illawarra Innovative Industry Network	2011 – Illawarra Manufacturing Showcase	Enterprising Regions Program	10 736
Industry Development Centre – Hunter	International Trade Course Subsidy – Stage 2	Enterprising Regions Program	690
Islington Business Group	Islington 2011	Enterprising Regions Program	2 000
Kempsey District Chamber of Commerce and Industry Inc	Building the Profile of Kempsey Chamber of Commerce	Enterprising Regions Program	1 000
Kempsey District Chamber of Commerce and Industry Inc.	Building the Profile of Kempsey Chamber of Commerce	Enterprising Regions Program	2 000
Kendall Community Centre Reserve Trust	The Good Life In Kendall Festival 2009	Community Economic Development Program	5 000
Lake Macquarie Flotilla of Lights Incorporated	Hunter Region Flotilla of Lights Festival Marketing Strategy	Enterprising Regions Program	1 750
Lockhart Progress Association Inc	Lockhart Antique Fair 2010–12 and Website	Community Economic Development Program	7 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Lockhart Progress Association Inc	Lockhart Antique Fair 2010–12 and Website	Community Economic Development Program	3 500
Lower Hunter Vocational Education Partnership	Growing 2322	Community Economic Development Program	3 000
Lower Lachlan Community Services Inc	Lake Cargelligo Community Economic Development Project Coordinator	Community Economic Development Program	15 000
Lower Lachlan Community Services Inc	Lake Cargelligo Community Economic Development Project Coordinator	Community Economic Development Program	7 500
Macarthur Business Enterprise Centre	Mentoring Program Young Entrepreneurs x 2	Youth Programs	40 000
Manly Chamber of Commerce (I&I)	Manly Surf Industry	Cluster Projects	5 000
Mid North Coast of NSW Tourism Inc	Mid North Coast Regional Fresh Food Network	Cluster Projects	1 250
Mid North Coast of NSW Tourism Inc	2011 North Coast Tourism Awards	Enterprising Regions Program	800
Millthorpe Village Committee Inc	Millthorpe Marketing Campaign TV Commercial	Enterprising Regions Program	1 250
Milparinka Heritage and Tourism	Corner Country Family 2011	Enterprising Regions Program	1 500
Milparinka Heritage and Tourism Association Inc	Corner Country Interpretive Signage Project	Small Chamber of Commerce Fund	5 325
Mistletoe Wines	New Generation Hunter Valley – Roadshow 2011	Cluster Projects	15 000
Moree Local Aboriginal Land Council	Website development	Small Communities Awareness Fund	3 596
Morundah Bush Entertainment Committee Inc.	Morundah Bush Opera 2009 and 2010	Community Economic Development Program	3 750
Mudgee Fine Foods Inc	Website upgrade to e-commerce capability	RIF – Business Growth Projects	600
Mudgee Wine Grape Growers Association	Appellation Research Project 2011	Enterprising Regions Program	5 000
Mudgee Wine Grape Growers Association	Promotion of 2011 Mudgee Wine and Food Festival	Enterprising Regions Program	11 000
Mudgee Wine Grape Growers Association	Promotion of 2011 Mudgee Wine and Food Festival	Enterprising Regions Program	11 385
Mudgee Wine Grape Growers Association	Pymont Uncorks	Enterprising Regions Program	5 000
Mudgee Wine Grape Growers Association	Pymont Uncorks	Enterprising Regions Program	5 000
Murray Hume Business Enterprise Centre Inc	Murray Business Advisory Service 1/04/11 to 30/6/2012	Business Advisory Services – Grants	82 500
Murray Hume Business Enterprise Centre Inc	Business Mentoring Program – Women in Business	Women in Business (WIB)	15 000
Murray Now Ltd	Murray Now Industry Investment Prospectus 2012–13	Enterprising Regions Program	10 000
Nambucca Valley Youth Services Centre Inc	FRRRESH Mobile Youth Cafe	Enterprising Regions Program	6 150
Nelson Bay Town Management Inc	Brand Nelson Bay	Community Economic Development Program	15 000
Nelson Bay Town Management Inc	Nelson Bay Festivals Plan	Enterprising Regions Program	8 575
Nelson Bay Town Management Inc	Nelson Bay Sculptures by the Bay Festival	Enterprising Regions Program	10 000
New Italy Museum Inc	New Italy – Museum Complex Business Development Project – 2010	Enterprising Regions Program	3 000
New Train Inc	2007 Manilla Platypus Festival	Main Street / Small Towns Program	10 000
New Train Inc	2007 Manilla Platypus Festival	Main Street / Small Towns Program	10 000
Newell Highway Promotional Committee	Newell Highway Traveller Research Project	Developing Regional Resources	2 500
Newell Highway Promotional Committee	Newell Highway Traveller Research Project	Developing Regional Resources	2 500

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
NFG Co-operative Limited	Golden Gecko Flowers project	Cluster Projects	5 000
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	5 000
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	1 179
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	250
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	277
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	300
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	250
Nimbin Fashion Australia Incorporated	'Out of the Box' Fashion Marketing	Enterprising Regions Program	500
North Albury Sports Club Ltd	North Albury Youth Festival 2010–11	Enterprising Regions Program	3 500
North Albury Sports Club Ltd	North Albury Youth Festival 2010–11	Enterprising Regions Program	450
Northern Rivers Business Enterprise Centre	Northern Rivers Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	127 500
Northern Rivers Regional Development Board	Northern Rivers Food Forum	Regional Development Board Innovation Program	20 000
Northern Rivers Tourism Inc	Northern Rivers Tourism Engine	Enterprising Regions Program	13 000
NSW Farmers Association	Growing the Dairy Industry in the Murray Irrigation Area 2008	Developing Regional Resources	30 000
NSW Indigenous Chamber of Commerce	Business workshop	Aboriginal Business Development Program	2 670
NSW Indigenous Chamber of Commerce	Membership subsidy	Aboriginal Business Development Program	9 750
Nundle Business Tourism and Marketing Group	Nundle District Community Economic Transition Project	Enterprising Regions Program	10 500
Orana Arts	Art2Go – Creative Industries Business Training	Business Growth Program	5 540
Orana Arts	Orana Arts Directory	Developing Regional Resources	5 000
Orange Regional Vignerons Association	Regional Heroes Foundation Partnership Program 2011	Enterprising Regions Program	7 500
Orange Regional Vignerons Association	Regional Heroes Foundation Partnership Program 2011	Enterprising Regions Program	2 500
Packsaddle Progress Association Inc	Packsaddle Gymkhana and Bikekhana	Community Economic Development Program	2 000
Packsaddle Progress Association Inc	Packsaddle Gymkhana and Bikekhana	Community Economic Development Program	3 000
Paddle Steamer Ruby Wentworth Incorporated	PS Ruby Cruising to success project	Enterprising Regions Program	15 000
Paddle Steamer Ruby Wentworth Incorporated	PS Ruby Cruising to success project	Enterprising Regions Program	15 000
Parkes Forbes Enterprise Development Centre Inc	Orana Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	82 500
Parkes Forbes Enterprise Development Centre Inc	Business Mentoring Program – WIB Stream – Dubbo	Women in Business (WIB)	15 000
Parkes Under the Stars	Opera at The Dish 2011	Enterprising Regions Program	7 500
PCTR Inc	The Legendary Pacific Coast Project Coordinator	Developing Regional Resources	20 000
Penrith City & District Business Advisory Centre Limited	Penrith Generation YQ business network	Cluster Projects	1 250
Penrith City & District Business Advisory Centre Limited	Young Entrepreneurs Business Mentoring Program	Youth Programs	15 000
Pittwater Business Limited	Pittwater Business Limited	Cluster Projects	5 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Port Macquarie Chamber of Commerce Inc	Women in Business Mentoring Program – Hastings 2012	Women in Business (WIB)	20 000
Port Macquarie Hastings Council	NSW Mid Coast Accounting and Financial Services Network	Cluster Projects	5 000
Quirindi Chamber of Commerce Industry and Tourism Inc	Quirindi Chamber 2011 – Building a Better Business	Travelling Experts	5 600
Regional Development Australia – Mid North Coast	Mid North Coast Digital Strategy	Enterprising Regions Program	7 000
Regional Development Australia – Mid North Coast	Mid North Coast Digital Strategy	Enterprising Regions Program	3 000
Regional Development Australia – Mid North Coast	Slim Dusty Centre – Operational Plan	Enterprising Regions Program	7 500
Regional Development Australia – Mid North Coast	The Exchange	Enterprising Regions Program	7 000
Regional Development Australia – Mid North Coast	The Exchange	Enterprising Regions Program	3 000
Regional Development Australia – Mid North Coast	North Coast Innovation Festival 2010	Regional Development Board Innovation Program	10 400
Regional Development Australia – Mid North Coast	Strategic Regional Leadership Conference 2011	RIF – Economic Development Projects	2 000
Regional Development Australia – Central Coast	Central Coast Buy Local Festival 2011	Enterprising Regions Program	15 000
Regional Development Australia – Central Coast	Central Coast Buy Local Festival 2011	Enterprising Regions Program	10 000
Regional Development Australia – Central Coast	Central Coast Manufacturing Connect	Enterprising Regions Program	7 500
Regional Development Australia – Central Coast	Regional Business/Tourism Events Manager Central Coast	Enterprising Regions Program	21 375
Regional Development Australia – Central Coast	Regional Business/Tourism Events Manager Central Coast	Enterprising Regions Program	21 375
Regional Development Australia – Central Coast	Regional Business/Tourism Events Manager Central Coast	Enterprising Regions Program	21 375
Regional Development Australia – Central Coast	Regional Economic Development and Employment Strategy Projects Stage 2	Enterprising Regions Program	45 000
Regional Development Australia – Central Coast	SEGRA Conference 2012	Enterprising Regions Program	8 000
Regional Development Australia – Central Coast	Central Coast Bears sustainable business case for NRL licence	Regional Development Board Innovation Program	40 000
Regional Development Australia – Central Coast	Regional Economic Development and Employment Strategy Projects Stage 1	Regional Development Board Innovation Program	20 500
Regional Development Australia – Central Coast	Central Coast Bears sustainable business case for NRL licence	Regional Development Board Innovation Program	10 500
Regional Development Australia – Central West	Central Western Investment Prospectus	Regional Development Board Innovation Program	16 698
Regional Development Australia – Far South Coast	Shoalhaven and Eurobodalla Jobs Drive	Enterprising Regions Program	3 293
Regional Development Australia – Far West	Regional Development Australia – Far West – Scenario planning for Water Changes	Enterprising Regions Program	10 000
Regional Development Australia – Far West	Regional Development Australia – Far West – Scenario planning for Water Changes	Enterprising Regions Program	9 500
Regional Development Australia – Hunter	Pacific 2012 International Marine Expo	Enterprising Regions Program	5 000
Regional Development Australia – Hunter	2012 Skills on Show	Enterprising Regions Program	9 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Regional Development Australia – Hunter	2012 Skills on Show	Enterprising Regions Program	1 000
Regional Development Australia – Hunter	Diversification of the Hunter Region Stage 2	Enterprising Regions Program	8 500
Regional Development Australia – Hunter	Diversification of the Hunter Region Stage 2	Enterprising Regions Program	1 500
Regional Development Australia – Hunter	Hunter Central Coast Innovation Festival 2011	Enterprising Regions Program	5 000
Regional Development Australia – Hunter	Hunter Trade and Investment Centre Receptionist 2011–12	Enterprising Regions Program	25 000
Regional Development Australia – Hunter	Pacific 2012 International Marine Expo	Enterprising Regions Program	25 000
Regional Development Australia – Hunter	Wallsend Accommodation and Tourism Audit	Regional Development Board Innovation Program	8 900
Regional Development Australia – Hunter	Williamstown Aerospace Centre Marketing – Stage 2	Regional Development Board Innovation Program	16 500
Regional Development Australia – Hunter	Hunter Advantage	Regional Development Board Innovation Program	20 000
Regional Development Australia – Hunter	Hunter Advantage	Regional Development Board Innovation Program	20 000
Regional Development Australia – Hunter	Hunter Central Coast Innovation Festival 2012	RIF – Economic Development Projects	17 000
Regional Development Australia – Illawarra	Green Jobs Illawarra – Project Officer	Developing Regional Resources	130 000
Regional Development Australia – Illawarra	Regional Leadership Institute Scoping Study	Enterprising Regions Program	10 000
Regional Development Australia – Illawarra	State of the Illawarra – Regional Leaders Summit 2011	Enterprising Regions Program	8 000
Regional Development Australia – Illawarra	Transforming Australia Conference July 2011	Enterprising Regions Program	7 000
Regional Development Australia – Illawarra	Transforming Australia Conference July 2011	Enterprising Regions Program	3 000
Regional Development Australia – Murray	Murray Region Air Services	Developing Regional Resources	20 000
Regional Development Australia – Murray	Scenario Planning for Water Challenges in the Murray and Riverina Areas	Enterprising Regions Program	50 500
Regional Development Australia – Northern Inland	Armidale Broadband Smart Home	Enterprising Regions Program	7 500
Regional Development Australia – Northern Inland	NBN Project Co-ordinator	Enterprising Regions Program	5 000
Regional Development Australia – Northern Inland	Northern Inland Regional Transport Guide	Enterprising Regions Program	9 000
Regional Development Australia – Northern Inland	Northern Inland Regional Transport Guide	Enterprising Regions Program	8 000
Regional Development Australia – Northern Inland	Northern Inland Town Audit Benchmarks	Enterprising Regions Program	7 500
Regional Development Australia – Northern Inland	Northern Inland Town Audit Benchmarks	Enterprising Regions Program	2 500
Regional Development Australia – Northern Inland	2011 Northern Inland Innovation Awards	Enterprising Regions Program	3 000
Regional Development Australia – Northern Inland	2011 Northern Inland Innovation Awards	Enterprising Regions Program	2 000
Regional Development Australia – Northern Inland	Skilled Migration & Retention Support	Enterprising Regions Program	8 000
Regional Development Australia – Northern Inland	Skilled Migration & Retention Support	Enterprising Regions Program	15 000
Regional Development Australia – Northern Inland	Scenario Planning for Water Challenges in the Northern Inland, Central West and Orana regions	Enterprising Regions Program	60 000

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Regional Development Australia – Northern Inland	Scenario Planning for Water Challenges in the Northern Inland, Central West and Orana regions	Enterprising Regions Program	60 000
Regional Development Australia – Northern Inland	NBN Information Sessions	Travelling Experts	5 000
Regional Development Australia – Northern Rivers	Northern Rivers Food – Cluster Development	Cluster Projects	8 500
Regional Development Australia – Northern Rivers	Northern Rivers Food – Cluster Development	Cluster Projects	3 000
Regional Development Australia – Northern Rivers	Northern Rivers Food – Cluster Development	Cluster Projects	8 000
Regional Development Australia – Northern Rivers	Lismore Sustainable Living Expo 2010	Community Economic Development Program	5 000
Regional Development Australia – Northern Rivers	Northern Rivers Green Industries	Developing Regional Resources	5 500
Regional Development Australia – Northern Rivers	Northern Rivers Green Industries	Developing Regional Resources	5 000
Regional Development Australia – Northern Rivers	2011 North Coast Energy Forum	Enterprising Regions Program	2 500
Regional Development Australia – Northern Rivers	Broadband Needs and Services Survey for Critical Industries in the Northern Rivers	Enterprising Regions Program	5 000
Regional Development Australia – Northern Rivers	Northern Rives Food Virtual Marketplace Smartphone and iPad app	Enterprising Regions Program	5 000
Regional Development Australia – Northern Rivers	Northern Rives Food Virtual Marketplace Smartphone and iPad app	Enterprising Regions Program	10 000
Regional Development Australia – Northern Rivers	Northern Rivers Food – Cluster Development	Cluster Projects	10 000
Regional Development Australia – Orana	Country & Regional Living Expo – 2011	Enterprising Regions Program	5 000
Regional Development Australia – Orana	Country & Regional Living Expo – 2011	Enterprising Regions Program	5 000
Regional Development Australia – Southern Inland	Overcoming Skills Shortages in the South East Stage 1	Enterprising Regions Program	5 000
Regional Development Australia – Southern Inland	Overcoming Skills Shortages in the South East – Stage 1	Enterprising Regions Program	4 750
Regional Development Australia – Sydney	Employment of Project staff	Regional Development Board Innovation Program	200 000
Regional Development Australia – Sydney	OECD Climate Change, Employment & Local Development Project	Regional Development Board Innovation Program	10 000
Rights House Incorporated	Targeted Investment Strategy Implementation	Enterprising Regions Program	2 031
Riverina Regional Development Board	2008 Timber Industry Agriculture Tourism Strategic and Business Plan	Regional Development Board Innovation Program	2 500
Riverina Regional Development Board	Riverina Skilled Migration Attraction Activities 2008	Regional Development Board Innovation Program	5 000
RiverSmart Australia Ltd	Macquarie River and Marshes Eco-cultural Trail	Enterprising Regions Program	7 500
RiverSmart Australia Ltd	Macquarie River and Marshes Eco-cultural Trail	Enterprising Regions Program	500
Scone Chamber of Commerce	Business Growth and Continuity program – 2009	Community Economic Development Program	6 250
South East Arts Region Inc	Visual Arts South East	Community Economic Development Program	4 250
Southern Highlands Manufacturers Cluster	Coordinator for Strategic Plan Implementation	Developing Regional Resources	7 200
Southlake Business Chamber and Community Alliance Incorporated	Southlake Buy Zone	Enterprising Regions Program	14 500

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Summit Employment and Training	Business Mentoring Program – Women in Business – Griffith	Women in Business (WIB)	15 000
Surf Life Saving Sydney Northern Beaches Inc	Website upgrade	Sydney Economic Development Projects	10 000
Sustainable Norfolk.com	Norfolk Island Community Economic Transition Project	Enterprising Regions Program	5 424
Sutherland Business Education Network Inc	Southern Sydney Manufacturing Cluster	Cluster Projects	5 000
Swansea Chamber of Commerce	Swansea Wow Factor	Enterprising Regions Program	7 500
Tamworth Development Corporation Limited	Tamworth Transport 2020	Enterprising Regions Program	1 250
Tamworth Transport and Supply Chain Cluster Inc	Tamworth Region Supply Chain Cluster	Cluster Projects	5 000
Tamworth Transport and Supply Chain Cluster Inc	Tamworth Region supply Chain Cluster	Cluster Projects	5 000
The Australiana Pioneer Village	Village Artisans Network	Cluster Projects	5 000
The Chippendale Creative Precinct Incorporated Association	Chippendale Creative Precinct	Cluster Projects	9 000
The Eastern Suburbs Business Enterprise Centre	Sydney BAS 1/4/11 to 30/6/2012	Business Advisory Services – Grants	525 000
The Eastern Suburbs Business Enterprise Centre	Business Mentoring Program – Women in Business – Eastern Suburbs	Women in Business (WIB)	15 000
The Frank Team	Young Entrepreneur Mentoring Program – Sydney Metro – 2012	Youth Programs	20 000
The Gallery Foundation Ltd	Gate to Plate – Growing our Event	Community Economic Development Program	15 000
The Gallery Foundation Ltd	Gate to Plate – Growing our Event	Community Economic Development Program	10 500
The Goulburn Group Incorporated	Development of TGG Website	Developing Regional Resources	2 000
The Illawarra Itec Ltd	Bega Valley Small Business Club	Community Economic Development Program	5 000
The Illawarra Itec Ltd	Shoalhaven Small Business Club – Nowra and Ulladulla	Community Economic Development Program	10 000
The Illawarra Itec Ltd	Shoalhaven Small Business Club – Nowra and Ulladulla	Community Economic Development Program	10 000
The Illawarra Itec Ltd	Shoalhaven Small Business Club – Nowra and Ulladulla	Community Economic Development Program	5 500
The Illawarra Itec Ltd	Wollongong Small Business Club	Community Economic Development Program	10 000
The Illawarra Itec Ltd	Wollongong Small Business Club	Community Economic Development Program	10 000
The Illawarra Itec Ltd	Wollongong Small Business Club	Community Economic Development Program	5 500
The Illawarra Itec Ltd.	Illawarra Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	127 500
The Illawarra Itec Ltd.	South Coast Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	82 500
The Illawarra Itec Ltd.	Women in Business Mentoring Program – Wollongong 2011	Women in Business (WIB)	20 000
The Poachers'Way	The Poachers'Way Sustainability Project	Cluster Projects	6 815
The Rotary Club of Armidale North Incorporated	New England Outdoor Recreation Expo	Community Economic Development Program	5 500

17. Funds granted to non-government community organisations (cont'd)

Organisation	Project	Program	Amount \$
Tingha Regeneration Inc	Website development	Small Communities Awareness Fund	5 000
Tintenbar School of Arts Inc	Website development	Small Communities Awareness Fund	5 000
Tourism Shellharbour	Tourism Shellharbour Strategic Marketing & Action Plan	Enterprising Regions Program	2 200
Tourism Snowy Mountains	Training and Development Workshop Series 2011	Travelling Experts	23 180
Tourism Tamworth	ICTI – Clusters Program – Cebit 2012	Cluster Projects	1 250
Tourism Tamworth	Round 2 Regional Business Networks – Nundle – Nundle Business Tourism Marketing Group	Cluster Projects	1 250
Tourism Wollongong	Wollongong Gondola Tourist Ride	Enterprising Regions Program	8 000
Tweed Tourism Inc	Australia's Green Cauldron Masterplan	Developing Regional Resources	10 000
Tweed Tourism Inc	Australia's Green Cauldron Masterplan	Developing Regional Resources	10 000
Tweed Tourism Inc	Australia's Green Cauldron Masterplan	Developing Regional Resources	5 000
Tyalgum District Community Association Inc	Tyalgum Community Economic Transition Project – 2009	Community Economic Development Program	1 454
Uralla Arts Council Incorporated	2008 Arts Festival	Main Street / Small Towns Program	6 000
Urunga Mylestom Chamber of Commerce Inc	Developing Urunga.com	Small Chamber of Commerce Fund	3 160
Wagga Wagga Business Enterprise Centre Ltd	Riverina Business Advisory Service 1/4/11 to 30/6/12	Business Advisory Services – Grants	90 000
Wagga Wagga Business Enterprise Centre Ltd	Women in Business Mentoring Program – Wagga Wagga	Women in Business (WIB)	20 000
Wauchope Chamber of Commerce Inc	Wauchope 2446 Looking Forward Project	Community Economic Development Program	11 000
Western Plains Regional Development Inc	Website development	Small Communities Awareness Fund	5 000
Wollongong City of Innovation Ltd	Convention and Exhibition Space Feasibility Study	Developing Regional Resources	15 000
Wollongong City of Innovation Ltd	International Tourism Bureau – Wollongong South Coast	Enterprising Regions Program	15 000
Wollongong City of Innovation Ltd	Wollongong Gondola Tourist Ride	Enterprising Regions Program	12 000
Yarrawarra Aboriginal Corporation	Gugumbul Interactive Museum Planning Project	Enterprising Regions Program	10 000

Cooperative Research Centre (CRC) Science Leveraging Fund Support

Organisation	Project	Amount \$
CRC for Low Carbon Living Ltd	CRC for Low Carbon Living	100 000

17. Funds granted to non-government community organisations (cont'd)

TechVouchers Science Leveraging Fund Support Grants

Organisation	Project	Amount \$
Commonwealth Scientific and Industrial Research Organisation	Imaxeon Pty Ltd	15 000
Commonwealth Scientific and Industrial Research Organisation	Opal Producers Australia Ltd	15 000
Environmental Biotechnology CRC	BioAction Pty Ltd	15 000
Environmental Biotechnology CRC	Licella Pty Ltd	15 000
Environmental Biotechnology CRC	Zeolite Australia Pty Ltd	15 000
NSW Institute of Sport	Australian Hyperbaric Therapy Franchise Pty Ltd	15 000
NSW Institute of Sport	F R Pulford & Son Pty Ltd	15 000

Science Outreach Grants

Organisation	Project	Amount \$
Astronomical Society of Albury–Wodonga	Transit of Venus – Science Fair and Border Stargaze	1 000

Conference Support Program Grants

Organisation	Project	Amount \$
The Asia and Oceania Society for Photobiology/The Molecular and Experimental Pathology Society of Australasia	6th Asia and Oceania Conference on Photobiology	4 000
Australian Institute of Physics	20th Australian Institute of Physics Congress incorporating 37th Australian Conference on Optical Fibre Technology	8 000
Australian Nuclear Scientific and Technology Organisation	15th Annual Conference on Small Angle Scattering	8 000

Other Science Leveraging Fund Support Grants and Awards

Organisation	Project	Amount \$
Australian Nuclear Science and Technology Organisation	Australian Synchrotron	1 400 000
National Youth Science Forum	NSW Young Science Ambassador Scholarship Initiative	13 500
Royal Society of NSW	Speakers Program 2012	15 000

Arts NSW

Arts and Disability Partnership – Arts NSW and ADHC

Recipient	Purpose/Program Name	Funding \$
Accessible Arts	'Amplify your art' professional development grant program	150 000
Arts OutWest	'Sweet Dreams Are Made of This' project	37 920
Australian Network on Disability	Information and resources to develop employment opportunities in the arts sector for people with disabilities	85 000
Illawarra Performing Arts Centre	New theatre work 'BLAZE' (\$28 622); From Little Things Workshops (\$18 280)	46 902
Northern Rivers Performing Arts Inc	CIVIC Space workshops	40 000
Parramatta City Council for Riverside Theatres	'Between the Cracks' Stage 2 and 3 (\$40 000); expansion and development of the Beyond ABBA workshop program (\$40 000)	80 000
Penrith Performing and Visual Arts Ltd	'Sizzle' – Extended project	40 000
Regional Arts NSW	'Access all Areas' regional workshop program	75 000
Shopfront Theatre for Young People	'Sensory Games' project	40 000
Studio ARTES Northside Inc	Studio ARTISTS Professional Development 'Core' program	39 601
Sunnyfield	'UnBard' project	39 270
Sylvanvale Foundation	1 in 5 Short Film project	36 307

17. Funds granted to non-government community organisations (cont'd)

Indigenous Strategic Projects

Recipient	Purpose/Program Name	Funding \$
3rd Space Mob Aboriginal and Torres Strait Islander Corp	'Welcome to Gumaynggirr'	15 000
Arts Northern Rivers Inc	Indigenous Artists Books of the Northern Rivers project (\$14 910); The Big Picture project (\$10 340)	25 250
Artspace Visual Arts Centre Ltd	Contemporary NSW Aboriginal Artist Book Series Project	38 000
Australasian Performing Right Association Ltd	Indigenous internship (music) with the Sydney Festival (\$10 000); the attendance of three NSW Aboriginal musicians at the 2012 Song Summit (\$2 320)	12 320
Bangarra Dance Theatre Australia	Year 2 of triennial funding towards the Indigenous Employment Program (2011–13) (\$100 000)	100 000
Bangarra Dance Theatre Australia	Year 1 of a NSW Aboriginal Dance Initiative (2012–14)	75 000
Beyond Empathy Ltd	Year 2 of triennial funding (2011–13) for the Better Factory Enterprise Strategy, Bowraville NSW	100 000
Biennale of Sydney	NSW Aboriginal Professional Development Program	72 750
Blacktown City Council for Blacktown Arts Centre	Native Institute Program	45 000
Boomalli Aboriginal Artists Co-operative Ltd	General Manager position	100 000
Bundanon Trust	Oolong House Art Project (OHAP)	15 000
Campbelltown City Council for Campbelltown Arts Centre	Year 1 of the Parliament of NSW Aboriginal Art Prize and Scholarship Program (2012–14) (\$50 000); a project with the Aboriginal community on the Airds Housing Estate (stage 1), in partnership with Housing NSW (\$50 000)	100 000
CarriageWorks Ltd	Artistic Associate Indigenous Leadership Program	75 000
Information and Cultural Exchange Inc	'New Voices' youth arts initiative, in partnership with NSW Health	140 000
Lightning Ridge Neighbourhood Centre Inc	Weaving the Warrambool Dreaming project	6 000
Murray Arts Inc	Walking Forward – workshops and exhibition	10 700
Saltwater Freshwater Arts Alliance Aboriginal Corporation	Birpai canoe revival project	12 100
The British Council	Year 2 of triennial funding (2011–13) for the ACCELERATE Indigenous Australian Leadership Program	30 000
Yarkuwa Indigenous Knowledge Centre Aboriginal Co	Artist in Residency program	5 000
Yarrawarra Aboriginal Corporation	Gaagal Exhibition and art event	15 000

Projects

Recipient	Purpose/Program Name	Funding \$
Australia Council	MAPS project – Year 3 (\$50 000); the MAPS project – Years 4 and 5 (July 2012 to June 2014) (\$100 000); year 2 of biennial funding for the NSW Manager Art Support Australia (2010/11–2011/12) (\$80 000)	230 000
Arts On Tour – NSW	Tours of Bangarra Dance Theatre's 'Of Earth and Sky' (\$133 693); Big hART Inc's tour of 'Namatijira' (\$58 011), Erth Visual & Physical Inc's 'I, Bunyip' (\$57 145) and 'The Dapto Chaser' (\$13 517); Monkey Baa Theatre for Young People Ltd's 'The Bugalugs Bum Thief' (\$72 107), Sydney Dance Company's 'The Land of Yes, The Land of No' (\$162 050)	496 523
Asian Australian Artists Association Inc	Creative development and public presentation of new work by Ken and Julia Yonetani (\$36 000); year 3 of the strategic industry development: 'Chinatown Community Mapping Project' (2010–12) (\$45 100)	81 100
Ausdance (NSW) Inc	Strategic industry development of the Australian Youth Dance Festival at NAISDA Dance College	30 000
Ausdance (NSW) Inc for Mr Steven Anton	Creative development and public presentation of 'Supermodern – Dance of Distraction'	28 342
Ausdance (NSW) Inc for Ms Katy Green	Creative development and public presentation of 'Disaffected and it feels so good'	23 634
Auspicious Arts Projects Inc for Serial Space Gallery	Creative development and public presentation of hybrid and interdisciplinary art through residencies and 'Time Machine' events	60 000

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Australasian Performing Right Association Ltd	Year 2 of the Sounds Australia initiative (2011–13)	25 000
Australian Music Centre Ltd for Super Critical Mass	Creative development of a large scale sonic-spatial performance at Cockatoo Island	29 800
Australian Theatre for Young People	2012 Transitions Camp & Workshop for Aboriginal Middle Years	40 000
Biennale of Sydney	Schools access to the Biennale's education and public programs (\$24 004); travel subsidy for Priority Schools Funding Program and Country Areas Program schools to access the 18th Biennale of Sydney (\$5 000)	29 004
BlakDance Australia for Vicki Van Hout	Participation in 2012 Australian Performing Arts Market	770
Brisbane Community Arts Centre Ltd	Subsidising 14 NSW based independent artist/producer delegates to participate in the Australian Theatre Forum	8 400
Bundanon Trust	Adopt a School Program (\$20 000); the 2012 Bundanon Trust regional schools program (\$5 000)	25 000
CarriageWorks Ltd for Strings Attached	Creative development and public presentation of 'A Return to the Trees'	24 306
CDP Theatre Producers	Tour of the new Australian theatre work, 'Biddies', by Don Reid	130 406
Central Coast Conservatorium	Central Coast Conservatorium Concert and Recital Series	28 850
Cessnock Regional Art Gallery Inc	Access for schools to the Gallery's outreach and inbound programs	5 000
Clarence Valley Conservatorium	Series of chamber music concerts with visiting artists	20 000
Coffs Harbour Regional Conservatorium Inc	Series of five concerts 'Sunday Soundscapes'	32 842
Company B Ltd	Belvoir's Access Program (\$5 000); travel costs to participate in the 2012 Australian Performing Arts Market Spotlight program. (\$4 215)	9 215
Critical Stages	Tour of Allan Knee's SYNCOPATION	79 836
Darlinghurst Theatre Limited	Capital redevelopment of the Burton Street Tabernacle as a 200 seat theatre	160 000
De Quincey Company Ltd for Linda Luke	Creative development of 'Still Point Turning'	19 470
Dorrigo Dramatic Club	Capital development of the Old Gazette Theatre	30 368
Erth Visual & Physical Inc	Year 2 of the strategic industry development: the General Manager position (2011–13) (\$30 000); travel costs to participate in the 2012 Australian Performing Arts Market Spotlight program (\$2 680)	32 680
Fling Physical Theatre Inc	Creative development and public presentation of 'The Idea of South'	25 000
Fling Physical Theatre Inc	Tour to Singapore	10 000
Goulburn Regional Conservatorium	Visiting Artist series	35 596
Griffin Theatre Company Ltd	Travel costs to participate in the 2012 APAM Spotlight program.	10 758
Gunnedah Conservatorium	2012 concert series	20 000
Heaps Decent Ltd	Music making workshops for students within the Juvenile Justice system and those at-risk of offending/reoffending	30 000
Illawarra Performing Arts Centre Ltd	2012 Passport to Performance program (\$5 000); year 1 of the strategic industry development: the Regional Outreach Co-ordinator position (2012–14) (\$10 423); year 2 of the strategic industry development: the Artistic Community Projects Coordinator position (2011–13) (\$27 000)	42 423
Kaldor Art Projects	Year 2 of 'Roman Ondak at Parramatta'	25 000
Lady Denman Heritage Complex Huskisson	Creative development of 'Canberra, South Coast NSW and Henry Halloran: 100 years of urban ideas'	19 630
Legs on the Wall Inc	Creation and presentation of 'The Voyage' at the London 2012 Cultural Olympiad	30 000
Lingalayam Dance Company Inc	Creative development of a new work in collaboration with TaikOz	29 702
Lord Howe Island Historical Society & Museum Inc	Creative development and public presentation of an interactive display on the geology and biogeography of Lord Howe Island	60 000
Macquarie Conservatorium of Music Incorporated	Silver Jubilee Musical Celebration comprising 25 performances (\$18 560); performances by James Morrison and Oz Opera (\$18 740)	37 300

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Marguerite Pepper Productions for MAKEbelIVE Productions	Creative development and public presentation of 'Lolita Red'	56 534
Marguerite Pepper Productions for My Darling Patricia	Creative development of 'The Piper' (\$29 370); travel costs to participate in the 2012 Australian Performing Arts Market Spotlight program (\$7 080)	36 450
Mitchell Conservatorium	Central West musicians touring (\$40 890); the development of the Bathurst Chamber Orchestra through workshops and performances (\$22 768)	63 658
Monkey Baa Theatre for Young People Ltd	RIPPA Partnership (Year 3) with Riverina theatres (Albury, Griffith and Wagga) (\$28 800); travel costs to participate in the 2012 Australian Performing Arts Market Spotlight program (\$9 855)	38 655
Moogahlin Performing Arts for Ms Andrea James	Participation in 2012 APAM	770
Murray Conservatorium	Composition and performance of a string quartet entitled 'Song of the Forest'	40 000
Museums and Galleries Foundation of NSW Limited	Public presentation of 'How Yesterday Remembers Tomorrow'	30 000
Museums and Galleries NSW	Year 1 of multiyear funding for a program of targeted initiatives to support the small to medium museum sector	100 000
Museums Australia Inc	Four bursaries (3 regional and 1 Sydney) for the Museum Leadership Program	4 000
Music NSW Incorporated	Year 2 of the strategic industry development: the Music NSW Incorporated Education Officer position (2011-12)	16 000
Music NSW Incorporated for Sound Summit	Public presentation of the 2012 Sound Summit festival	25 000
Music NSW Incorporated for VGM	Creative development and public presentation of the Barefoot Divas 'Walk A Mile in My Shoes'	40 000
Musica Viva Australia	Residency at Villawood North Public School by percussionist / composer Cameron Gregory	35 000
National Aboriginal Islander Skills Development Association Inc	Talent Identification Residency Program (Dance) 2012	65 000
National Art School	Year 2 of the upgrade of the National Art School (2011-13)	3 500 000
New England Conservatorium of Music	2012 Chamber Music Festival (\$40 644); the commission and presentation of two works at the 2012 New England Sings! concert series (\$28 900)	69 544
New England Regional Art Museum	Capital redevelopment of the New England Regional Art Museum	31 500
New England Writers' Centre	Visiting Writer and Youth Online creative writing projects	10 000
Northern Rivers Conservatorium	Choir festival with workshops and concerts in four venues (\$9 000), jazz improvisation workshops and concerts in Grafton and Lismore (\$12 000), the 2012 music and performance festival (\$15 000)	36 000
Northern Rivers Performing Arts Inc	Creative development and public presentation of 'Railway Wonderland'	55 000
NSW Department of Education and Communities	Management of the Individual Residencies Program	100 000
Opera Australia	Tour of Oz Opera's 'Don Giovanni'	85 000
Orange Regional Conservatorium Inc	2012 Flamenco/Jazz ensemble 'Arrebato' (\$7 585); the 2012 'Fantasia' concert program (\$36 853)	44 438
Outback Arts Inc	Presentation and marketing costs for the 'Reflections of the Black Soil Plains' exhibition	2 591
Outback Theatre for Young People	'Reverberate': an original electronic opera by the young people of Deniliquin (\$20 000); the 2012 'Illuminate' project (\$20 000); the creative development and public presentation of 'BYO Grown-Up' (\$25 000)	65 000
PACT Centre for Emerging Artists	Creative development and public presentation of The Erskineville Performance Art Festival	25 000
Penrith Performing and Visual Arts Ltd	Capital redevelopment of the Joan Sutherland Performing Arts Centre's performance studio (\$24 215); The Australian Ballet Education Ensemble at The Joan (\$10 196); free tickets to professional performing arts productions for local school students (\$4 999); year 2 of triennial funding for the 'Mondo Project' Producer/Curator position (2011-13)	89 410
Performing Lines Ltd for Branch Nebula	Creative development of 'Concrete and Bone Sessions', Phase 2	30 000

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Performing Lines Ltd for Martin del Amo	Creative development of 'Slow Dances for Fast Times'	25 600
Performing Lines Ltd for Post	Travel costs to participate in the 2012 Australian Performing Arts Market Spotlight program.	4 340
Performing Lines Ltd for Sue Healey	Creative development and public presentation of 'Variant'	50 000
Places and Spaces Incorporated	Creative development and public presentation of music on Cockatoo Island and in inner Western Sydney	40 000
Powerhouse Youth Theatre Inc	Introductory short film making workshops in three high schools in the Fairfield Local Government Area	9 000
Regional & Public Galleries of NSW	Bursaries for gallery workers from regional and rural areas to attend the Association's annual conference, 'CURRENCY: Resourcefulness, Relevance, Resilience'	5 000
Regional Development Australia – Central Coast NSW	Year 2 of biennial funding for the Central Coast arts and community partnership program (2011–12)	230 000
Riverina Conservatorium	2012 classical music concert series (\$30 100); the 2012 Riverina Chamber Orchestra project (\$39 884)	69 984
SafARI Initiatives Incorporated	Creative development and public presentation of SafARI 2012	26 600
Sawtell Art Group Inc	Capital development of the stage 1 extension to Sawtell Art Centre	50 000
Shopfront Theatre for Young People	Series of creative walking tours engaging students from Woniora Road School using digital-media, visual art, performance and sound (\$25 000); an online arts exchange between Sarah Redfern Public School (Minto) and Alma Public School (Broken Hill) (\$28 000); year 1 of the strategic industry development: the Artistic Associate (Accessibility) position (2012–14) (\$25 000)	78 000
South Coast Writers' Centre Inc	Creative development of workshops for inmates at Junee Correctional Centre with published Aboriginal writers, and public readings	12 000
South West Arts Inc	Creative development of an Arts and Disability Support Studio program in Deniliquin	21 520
South West Music	Presentation of 15 professional concerts by 7 musical groups	36 745
Southern Cross Soloists Music Ltd	2012 Bangalow Music Festival	10 000
Sport for Jove Theatre	Creative development of the Leura Shakespeare Festival, Shakespeare in the Botanic Gardens and the Sydney Hills Shakespeare in the Park	30 000
Stalker Theatre Inc	Creative development of 'Encoded'	26 800
Studio ARTES Northside Inc	Creative development and public presentation of a professional mentorship and exhibition program	20 000
Sydney Chamber Opera Incorporated	Public presentation of Philip Glass's chamber opera 'In The Penal Colony' in partnership with NIDA	8 200
Sydney Dance Company	Strategic industry development of the Education Manager position	17 332
Sydney Improvised Music Association for Sound Travellers	Establishing and growing a touring circuit for contemporary jazz	30 000
Sydney International Piano Competition of Australia	Sydney International Piano Competition	33 000
Sydney Writers' Festival	'Free at Town Hall' Primary Schools Day author event	5 000
Tamarama Rock Surfers Theatre Company Limited	Year 3 of the strategic industry development: the Creative Producer's position (2010–12)	15 000
Tamworth Regional Conservatorium	2012 subscription series	49 705
Tantrum Theatre Co-operative Ltd	Creative development and public presentation of 'Grounded' (\$30 000) a tour of Shakespeare's 'Twelfth Night' (\$27 000)	57 000
Team MESS	Travel costs to participate in the 2012 Australian Performing Arts Market Adelaide Fringe Spotlight program.	4 020
The Bell Shakespeare Company Ltd	Additional costs of touring Henry IV to Canberra as part of the Centenary of Canberra celebrations in 2013	23 866
The British Council	Unlimited UK arts and disability program	10 000
The Performance Space Ltd	Strategic industry development of IndigeSpace Residencies	42 245

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
The Performance Space Ltd for Victoria Hunt	Creative development and public presentation of 'Hinemihi Haka'	25 000
Theatre of Image Ltd	Creative development of 'Monkey ... Journey to the West' (\$30 000) and general administration expenses (\$10 000)	40 000
Tyalgum Festival Committee Inc	Artists fees for the 2012 Tyalgum Festival of Classical Music	10 000
Upper Hunter Conservatorium of Music	2012 visiting artists series	43 000
Urban Theatre Projects Ltd	Public presentation of 'The Quarry' (\$30 000); travel costs to participate in the 2012 Australian Performing Arts Market Searchlight program (\$4 810)	34 810
Urban Theatre Projects Ltd for Perry Keyes	Creative development of 'The Soft Blue Sky'	11 950
Version 1.0 Inc.	Year 1 of the strategic industry development: the Development Manager position (2012–13) (\$25 000); travel costs to participate in 2012 Australian Performing Arts Market Adelaide Fringe Spotlight program (\$8 340)	33 340
Western Riverina Arts	Partnership with the Greater Kengal Small Schools network to explore issues affecting regional Australia and present them in a multi arts performative installation at The Cad Factory	20 000
Wollongong Conservatorium of Music Ltd	Further development of a chamber music series in the Illawarra region (\$34 500); development of the Conservatorium's annual jazz series (\$21 000)	55 500
YouMove Company Ltd	Creative development of 'Tenofus'	30 000
Young Regional School of Music Inc	Ensemble Extravaganza 2012	35 115

Programs

Recipient	Purpose/Program Name	Funding \$
Aboriginal Cultural Centre & Keeping Place	Year 2 of triennial program funding (2011–13)	55 990
Accessible Arts	2012 annual program funding	245 211
Arts Law Centre of Australia	Year 3 of triennial program funding (2010–12)	125 214
Arts Mid North Coast	Year 3 of triennial funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Arts North West Inc	Year 3 of triennial funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Arts Northern Rivers Inc	Year 3 of triennial funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Arts On Tour – NSW Ltd	Core operations for 2012	318 380
Arts OutWest	Year 3 of triennial funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Arts Upper Hunter	Year 3 of triennial program funding (2010–12); new project funding (\$104 345); new project funding (\$7 000)	111 345
Artspace Visual Arts Centre Ltd	Year 1 of quadrennial program funding (2012–15) (\$551 459); the development of an exhibition program (\$15 000)	566 459
Asian Australian Artists Association Inc	Year 3 of triennial program funding (2012)	135 649
At The Vanishing Point – Contemporary Art Inc	2012 annual program funding	25 000
Aurora New Music	2012 annual program funding	29 000
Ausdance (NSW) Inc	Year 1 of triennial program funding (2012–14)	187 821
Australian Brandenburg Orchestra	Year 1 of triennial program funding (2012–14)	457 341
Australian Centre for Photography	Year 1 of quadrennial program funding (2012–15)	463 736
Australian Chamber Orchestra	Year 1 of triennial program funding (2012–14)	193 630
Australian Design Centre	Year 1 of quadrennial program funding (2012–15)	686 886
Australian Music Centre Ltd	2012 annual program funding	22 905
Australian Script Centre Inc	2012 annual program funding	12 000
Australian Theatre for Young People	Year 1 of triennial program funding (2012–14)	98 000
Band Association of NSW	Year 1 of triennial funding (2012–14) for core operations (\$20 360) and a devolved grants program for community band development (\$15 000)	35 360

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Bangarra Dance Theatre Australia	Year 1 of triennial program funding (2012–14) (\$184 649); additional core funding (\$200 000); year 2 of the Safe Dance project (2011–13) (\$50 000)	434 649
Bankstown Youth Development Service	Year 3 of triennial program funding (2010–12)	177 387
Biennale of Sydney	Year 1 of quadrennial program funding (2012–15); (\$679 446); additional funding for the 2012 Biennale of Sydney (\$600 000)	1 279 446
Big hART Inc	Year 1 of triennial program funding (2012–14)	313 035
Brand X Productions Incorporated	2012 annual program funding	50 000
Camden Haven Music Inc	2012 annual program funding	11 970
CarriageWorks Ltd	Year 2 of triennial funding (2011–13)	1 527 000
Central West Libraries	2012 annual program funding for Central West Writers' Centre	30 795
Cessnock Regional Art Gallery Inc	2012 annual program funding	44 700
Children's Book Council of Australia Inc	2012 annual program funding	17 000
Chronology Arts Limited	2012 annual program funding	15 000
Company B Ltd	Year 1 of triennial program funding (2012–14)	952 985
Critical Path	Year 1 of triennial program funding (2012–14)	280 000
Critical Stages	2012 annual program funding	120 000
d/Lux/Media Arts	Year 1 of quadrennial program funding (2012–15)	100 000
Darlinghurst Theatre Limited	Year 1 of triennial program funding (2012–14)	120 000
De Quincey Company Ltd	Year 1 of triennial program funding (2012–14)	91 620
Eastern Riverina Arts Inc	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Edge Productions Inc	2011 annual program funding for Short+Sweet	375 000
Ensemble Offspring	2012 annual program funding	42 500
First Draft Inc	Year 2 of triennial funding program (2011–13)	91 620
Fling Physical Theatre Inc	2012 annual program funding	60 000
Flying Fruit Fly Foundation Ltd	Year 1 of triennial program funding (2012–14)	110 000
Force Majeure Limited	Year 1 of triennial program funding (2012–14)	125 500
Form Dance Projects Incorporated	Year 1 of triennial program funding (2012–14)	162 880
Four Winds Concerts Inc	2012 annual program funding	30 000
Gadigal Information Service Aboriginal Corporation	2012 annual program funding	45 000
Gloucester Arts & Cultural Council Inc	2012 annual program funding for Gloucester Gallery	25 000
Gondwana Choirs Ltd	Year 3 of triennial program funding (2010–12)	125 214
Griffin Theatre Company Ltd	Year 1 of triennial program funding (2012–14)	259 207
History Council of NSW Inc	Year 2 of triennial program funding (2011–13)	101 800
Horizon Theatre Company Ltd	2012 annual program funding	15 000
HotHouse Theatre Ltd	2012 annual program funding	153 750
Hunter Writers' Centre Inc	2012 annual program funding	35 834
Illawarra Performing Arts Centre Ltd	2012 annual program funding	65 000
Information and Cultural Exchange Inc	Year 1 of triennial program funding (2012–14)	313 035
Ironwood Chamber Ensemble	2012 annual program funding	12 000
Jazzgroove Association Inc	2012 annual program funding	40 000
Legs on the Wall Inc	Year 2 of biennial program funding (2011–12)	167 970
Milk Crate Theatre	2012 annual program funding	75 546
Monkey Baa Theatre for Young People Ltd	Year 1 of triennial program funding (2012–14)	125 000

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Moorambilla Voices Limited	2012 annual program funding	49 000
MOP Projects Incorporated	2012 annual program funding	35 000
Moree Cultural Art Foundation Ltd	Year 1 of triennial program funding (2012–14) for Moree Plains Gallery	31 500
Murray Arts Inc	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Museum of Contemporary Art	Year 2 of triennial funding (2011–13)	3 563 090
Museums and Galleries Foundation of NSW Limited	Year 1 of triennial program funding for core operations (\$830 000) and devolved grant programs (\$387 000) (2012–14).	1 217 000
Music NSW Inc	Year 1 of triennial program funding (2012–14)	428 164
Musica Viva Australia	Year 1 of triennial program funding (2012–14) (\$390 729); year 1 of triennial funding for the Newcastle series (2012–2014) (\$16 288); year 1 of triennial program funding for Musica Viva in Schools (2012–14) (\$125 000)	532 017
National Association for the Visual Arts	Year 1 of triennial program funding for the NSW Artists' Grant devolved program (\$70 000) and the core funding program (\$40 000) (2012–14)	110 000
National Young Writers' Festival Inc	2012 annual program funding	24 112
New England Regional Art Museum	2012 annual program funding	40 000
New England Writers' Centre	2012 annual program funding	48 151
New Music Network Inc	2012 venue subsidy scheme	25 000
New Music Network Inc	2012 annual program funding	55 750
New South Wales Writers' Centre	2012 annual program funding	125 400
Newcastle Historic Reserve Trust	Lock Up's 2012 artist in residence program	18 000
Northern Rivers Performing Arts Inc	2012 annual program funding	250 000
Northern Rivers Writers' Centre	2012 annual program funding	61 589
NOW now Music Incorporated	2012 annual program funding	25 000
Octapod Association Inc	Year 3 of triennial program funding (2010–12)	130 431
Open City Inc	2012 annual program funding	25 000
Opera Australia	2011 program funding (\$968 269.91); year 1 of triennial program funding (2012–2014) (\$2 299 962); year 1 of triennial program funding for Oz Opera in Schools (2012–14) (\$65 000)	3 333 232
Opera North West Ltd	2012 annual program funding	20 000
Orana Arts Inc	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Outback Arts Inc	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Outback Theatre for Young People	2012 annual program funding	70 000
PACT Centre for Emerging Artists	Year 2 of triennial program funding (2011–13)	76 350
Peloton Inc	2012 annual program funding	35 000
Penrith Performing and Visual Arts Ltd	Year 2 of triennial program funding (2011–13)	356 300
Penrith Symphony Orchestra Inc	2012 annual program funding	7 000
Pinchgut Opera Limited	2012 annual program funding	15 000
PlayWriting Australia	Year 2 of triennial program funding (2011–13)	101 800
Powerhouse Youth Theatre Inc	Year 1 of triennial program funding (2012–14)	83 000
Precarious Inc	2012 annual program funding	48 000
Regional Arts NSW	Year 1 of triennial program funding (\$453 250) and devolved Country Arts Support Program funding (\$250 000) (2012–14)	703 250
Regional Youth Support Services Inc	2012 annual program funding	50 000
Renew Newcastle Limited	2012 annual program funding	50 000
Rinse Out Inc	2012 annual program funding	45 000

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Royal Australian Historical Society	Year 1 of triennial funding for the devolved Cultural Grants Program for Local History Research and Publication (2012–14)	45 000
Sculpture by the Sea Inc	2011 annual program funding	30 000
Shaun Parker & Company Ltd	2012 annual program funding	90 000
Shopfront Theatre for Young People Co-op Ltd	Year 1 of triennial program funding (2012–14)	84 000
Song Company Pty Ltd	Year 1 of triennial program funding (2012–14)	208 690
South Coast Writers' Centre Inc	2012 annual program funding	61 589
South East Arts	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
South West Arts Inc	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Southern Tablelands Arts (STARTS) Inc	Year 3 of triennial program funding (2010–12) (\$104 345); new project funding (\$7 000)	111 345
Stalker Theatre Inc	Year 1 of triennial program funding (2012–14)	95 000
Sydney Arts Management Advisory Group	2012 annual program funding	10 000
Sydney Chamber Choir Inc	2012 annual program funding	8 000
Sydney Dance Company	Year 1 of triennial program funding (2012–14) (\$267 218); year 3 of triennial funding (2010–12) for two premiere seasons per year at the Sydney Theatre (\$79 100)	346 318
Sydney Festival Ltd	Year 3 of triennial funding for Festival First Night (2010–12) (\$1 272 500); year 3 of triennial funding (2010–12) (\$2 627 785); funding for the 2012 Festival (including the expansion of outreach activities in Western Sydney) (\$1 700 000); the opening night celebrations for 2013 Sydney Festival (\$720 000)	6 320 285
Sydney Film Festival	Year 3 of triennial funding (2010–12)	229 559
Sydney Improvised Music Association	2012 annual program funding	90 000
Sydney Philharmonia Choirs	2012 annual program funding	102 500
Sydney Symphony Orchestra Holdings Pty Ltd	Year 1 of triennial program funding (2012–2014)	3 212 653
Sydney Theatre Company	Year 1 of triennial program funding (2012–14) (\$361 703) year 2 of triennial funding for 'The Residents' (2011–2013) (\$712 600)	1 074 303
Sydney Writers' Festival	Year 3 of triennial program funding (2010–12)	417 380
Sydney Youth Orchestra Inc	Year 3 of triennial program funding (2010–12)	125 214
Synergy and TaikOz Ltd	Year 2 of triennial program funding (2011–13)	91 620
Tamarama Rock Surfers Theatre Company Limited	2012 annual program funding	150 000
Tantrum Theatre Co-operative Ltd	2012 annual program funding	65 000
The Australian Ballet	Year 1 of triennial program funding (2012–14)	676 045
The Bell Shakespeare Company Ltd	Year 1 of triennial program funding (2012–14) (\$616 686); year 1 of triennial touring program funding for regional touring (2012–14) (\$144 000)	760 686
The Eleanor Dark Foundation Ltd	Year 3 of triennial program funding (2010–12)	137 064
The English Association Sydney Inc	2012 annual program funding for Southerly	22 000
The Invisible Inc	2012 annual program funding	38 000
The Performance Space Ltd	2012 Visual Arts and Craft Strategy (VACS) program funding (\$54 333); year 3 of triennial program funding (2010–12) (\$667 808)	722 141
The Red Room Company Ltd	2012 annual program funding	44 800
The Wired Lab Ltd	2012 Artist in Residence series (\$35 000) and the Emerging Artist Residency Scheme (WIRED EARS) (\$15 000)	50 000
Urban Theatre Projects Ltd	Year 1 of triennial program funding (2012–14)	152 700
Version 1.0 Inc.	Year 1 of triennial program funding (2012–14)	125 000
Wagga Wagga Writers Writers Inc	2012 annual program funding for Booranga Writers' Centre	45 352

17. Funds granted to non-government community organisations (cont'd)

Recipient	Purpose/Program Name	Funding \$
Waverley Council for Bondi Pavilion Community Cultural Centre	2012 annual program funding	38 000
West Darling Arts Inc	Year 3 of triennial funding (2010–12) (\$108 519); new project funding (\$7 000)	115 519
Western Riverina Arts	Year 2 of the establishment of a Regional Arts Board for the Leeton, Narrandera and Griffith Council areas (2011–12) (\$101 800); new project funding (\$7 000)	108 800
Winifred West Schools Ltd	2012 annual program funding for Sturt Craft Centre	25 000
Wyong Neighbourhood Centre	2012 annual program funding	35 000
YouMove Company Ltd	'See the Show – Learn the Repertoire'	30 000

Quick Response

Recipient	Purpose/Program Name	Funding \$
Bankstown Youth Development Service	Participation in the 2012 Sydney Festival	9 200
Insite Arts International for Pearson, R., Townson, S., and Alberts, J.	Participation in the International Performing Arts for Youth Annual Showcase in Austin, Texas	10 000
Music NSW Incorporated for Buddy Knox Blues Band	Participation in the International Blues Challenge, Memphis	10 000
Music NSW Incorporated for Guineafowl	Participation in the Cultural Collide Festival, Los Angeles	10 000
Performing Lines Ltd for Martin del Amo	Participation in the CultureLAB program in Melbourne	1 500
Precarious Inc	Participation in 'Live It'	9 943
The Performance Space Ltd for Vicki Van Hout	Participation in 'The Dreaming' in Woodford, Queensland	10 000

Screen Audience Development

Recipient	Purpose/Program Name	Funding \$
Australian Film Festival	2012 Australian Film Festival	10 000
Byron Bay International Film Festival	2012 Byron Bay International Film Festival	10 000
Cinewest Limited	Auburn International Travelling Film Festival for Children and Young Adults	10 000
d/Lux/Media Arts	2012 d/Tour program	10 000
Docorama	International documentary film festival, Docorama	9 500
Dungog Film Festival	Dungog Film Festival	10 000
Experimental Media Arts	Experimental Utopia Now, International Biennial of Media Art	9 140
Information and Cultural Exchange Inc	2012 Arab Film Festival	18 000
Petite Grand Kaboom Ltd	Little Big Shots International Film Festival for Kids 2012 NSW tour	5 000
Powerhouse Youth Theatre Inc	2012 ShortCuts Film Festival	10 000
Queer Fruits Film Festival	2012 Queer Fruits Film Festival	6 000
Queer Screen Limited	2012 Mardi Gras Film Festival and associated satellite events	15 000
The Festivalists Ltd	5th Access All Areas Film Festival	5 000
Women in Film and Television Inc	2012 World of Women: WOW Film Festival and WOW Tour	10 000

Total funding **56 530 025**

Note: Funds of \$1 472 968 were transferred to the NSW Department of Education and Training for the Regional Conservatoriums and \$34 860 to Screen NSW for Screen Audience Development

17. Funds granted to non-government community organisations (cont'd)

Office of Liquor, Gaming and Racing

Funding from the Responsible Gambling Fund – Counselling and treatment

To provide counselling and support services to problem gamblers and those close to them.

Agency	Amount
Anglicare Canberra & Goulburn	203 197
Anglicare Northern Inland	104 418
Arab Council Australia	191 527
Auburn Asian Welfare Centre	286 369
CatholicCare Social Services	92 495
Centacare New England / North West	88 615
Co. As. It. Italian Association of Assistance	87 647
Greek Welfare Centre	101 122
Hopestreet Urban Compassion	182 564
Lifeline Broken Hill	106 574
Lifeline Central West	374 863
Lifeline Harbour to Hawkesbury	38 057
Lifeline North Coast	166 830
Lifeline Western Sydney	203 878
Lifeline Western Sydney (Fairfield)	87 717
Mission Australia – City	273 622
Mission Australia – Hunter	309 971
Mission Australia – Illawarra	548 562
Mission Australia – North Coast	132 834
Mission Australia – Riverina	238 611
Mission Australia – South West Sydney	170 163
Northern Sydney Local Health Network	323 500
Peninsula Community Centre	179 044
South Western Sydney Local Health Network	316 108
St David's Uniting Care, Albury	212 252
St Vincent's de Paul Society NSW	150 238
St Vincent's Hospital	446 123
Sydney Women's Counselling Centre	115 720
The Buttery	251 356
UnitingCare Unifam Counselling & Mediation Service	101 398
The Samaritans Foundation	36 226
Vietnamese Community in Australia – NSW Chapter	142 868
Wagga Wagga Family Support Service	159 275
Wesley Mission – Central Coast	135 052
Wesley Mission – Newcastle	172 872
Wesley Mission – Penrith	255 713
Wesley Mission – St George	173 294
Wesley Mission – Surry Hills	423 898
Western Sydney Local Health Network	194 784
Western Sydney Local Health Network – Multicultural Problem Gambling Service	573 826
Woodrising Neighbourhood Centre	68 169

17. Funds granted to non-government community organisations (cont'd)

Research and other projects

Agency	Purpose	Amount
Association of Children's Welfare Agencies (Centre for Community Welfare Training)	To provide comprehensive state-wide training services for RGF funded service workers and health/welfare workers.	408 429
Mission Australia	To identify and train relevant Aboriginal community and health workers from specific Aboriginal communities.	281 436
Ogilvy Public Relations Worldwide Pty Ltd	To conduct a study into the prevalence of gambling and problem gambling in New South Wales.	236 307
Quality Management Services	Two year quality improvement program for problem gambling counselling services funded by the Responsible Gambling Fund.	509 062
Wesley Mission – Wesley Legal Services	To provide legal advice, information and assistance to problem gamblers, family members and others affected by problem gambling, together with promotion and community education.	237 933

18. Fisheries trust fund report

Commercial Fishing Trust Fund

The department provides a range of monitoring, scientific, compliance and administrative services to the commercial fishing industry.

Expenditure by the department on activities relating to commercial fishing is funded from consolidated revenue with a contribution from the Commercial Fishing Trust Fund. Charges are levied for services such as licence administration and management, but are not project specific. The Commercial Fishing Trust Fund also makes a contribution to research and uses funds to leverage R&D support from other sources.

The NSW abalone and rock lobster fisheries are subject to cost recovery of attributable costs, although there is still some degree of government contribution and budgets are negotiated in detail with the relevant management advisory committees.

In 2011–12 the Commercial Fishing Trust Fund contributed \$5 400 741 to the department's commercial fishery related programs.

Aquaculture Trust Fund

DTIRIS provides a range of monitoring, scientific, compliance and administrative services to the aquaculture industry.

The aquaculture industry is subject to full cost recovery for administration charges only and charges are not project specific.

Expenditure by the department on management and policy development relating to aquaculture is funded from consolidated revenue with a contribution from the Aquaculture Trust Fund. The Aquaculture Trust Fund also makes a contribution to research and uses funds to leverage R&D support from other sources, e.g. Fisheries R&D Corporation, Seafood CRC.

In 2011–12 the Aquaculture Commercial Fishing Trust Fund contributed \$1 137 074 million to the department's commercial fishery related programs.

Charter Fishing Trust Fund

In 2011–12 the Charter Fishing Trust Fund contributed \$165 174 toward charter fishing consultation, monitoring activities and recreational fishing enhancement.

Fish Conservation Trust Fund

In 2011–12 the Fish Conservation Trust contributed \$197 727 toward fisheries conservation projects within the department.

Charter Fishing Trust Fund

In 2011–12 funds from the Charter Fishing Trust Fund were used for the following programs:

Project	Total Available 2011–12* \$'000	Actual Expenses 2011–12 \$'000	Carry Forward \$'000
Charter fishing consultation	140	144	–4
Charter fishing monitoring	56	50	6
Economic survey of recreational fishing	13	13	0
Southern bluefin tuna assessment	10	10	0
Total	219	217	2

* The total available 2011–12 consists of allocations from the trust fund in 2011–12 and amounts carried forward from 2010–11.

18. Fisheries trust fund report (cont'd)

Recreational Fishing (Saltwater) Trust Fund

In 2011–12 funds from the Recreational Fishing (Saltwater) Trust Fund were used for the following programs:

Project	Total Available 2011–12* \$'000	Actual Expenses 2011–12 \$'000	Carry Forward \$'000
ACoRF meeting expenses	26	24	2
Angel rings installation	23	21	2
Artificial reefs monitoring and research	334	201	133
Barotrauma in coastal recreational fishing species research	160	153	6
Biological assessment of offshore artificial reefs	74	0	74
Biology of rock blackfish	98	37	61
Boambee Creek (Coffs Harbour) fishing platforms	37	30	7
Coastal fish habitat protection and management	166	167	-2
Coastal habitat restoration grants program	811	448	362
Cooperook fishing platform	46	46	0
Crookhaven Heads fish cleaning facility improvements	14	0	14
Estuarine artificial reefs deployment	445	361	85
Eurobodalla fish cleaning tables	61	57	3
Eurobodalla sustainable recreational fishing education program	17	14	3
Expenditure committee meeting expenses	32	24	8
Fish aggregation devices (FADs)	225	219	6
Fishcare volunteer program	550	587	-38
Fisheries officers (9 coastal officers)	1 059	1 037	23
Fisheries officers (mobile squad)	88	328	-240
Gamefish tagging program	135	135	0
Gosford fish cleaning tables	85	43	43
Greater Sydney region recreational fishing survey extension	50	0	50
Lake Macquarie fish cleaning tables	45	45	0
Marine stocking of important recreational fish species in coastal waters	359	209	150
Maximising survival of recreationally caught fish research	257	256	0
Membership to Recfish Australia	26	0	26
Moruya River anglers fishing platform	58	0	58
Movements of key recreational fishing species	43	0	43
Mulloway and prawn stocking research in NSW estuaries	111	100	11
National Marine Science Centre recreational fishing display	20	20	0
Offshore artificial reef design and construction	926	949	-23
Production of rockfishing safety resource folder	5	0	5
Recreational fishing access (coastal)	130	134	-3
Recreational fishing havens	1 963	1 963	0
Recreational fishing in Shoalhaven River	24	24	0
Recreational fishing trust executive officer	150	154	-4
Recreational fishing publications	228	110	117
Research on recreational fishing cost effective sampling methods	109	1	107
Research on Mangrove Jack	123	54	69

18. Fisheries trust fund report (cont'd)

Project	Total Available 2011–12* \$'000	Actual Expenses 2011–12 \$'000	Carry Forward \$'000
Research on recreational fishing havens	94	0	94
Research on relationships between bag and size limits & management	50	25	25
Research review of rock fishing safety	122	122	0
Research survey on licence churn	42	22	20
Research on tagging of iconic recreational species	106	70	36
Rockfishing safety workshops	3	0	3
Satellite tagging of tiger sharks	7	0	7
Small grants program	100	82	18
Southern bluefin tuna assessment	2	1	2
Spearfishing safety DVD distribution in NSW	35	0	35
Statewide survey of recreational fishing in NSW	761	55	705
Stockton recreational fishing platform	32	0	32
Study on landed fish at gamefishing tournaments	35	26	9
Sydney International Boat Show fishing clinic	30	30	0
The USFA Project	17	5	12
Young Leaders Program	6	0	6
Total	10 555	8 389	2 162

* The total available 2011–12 consists of allocations from the trust fund in 2011–12 and amounts carried forward from 2010–11.

ACoRF meeting expenses – the Advisory Council on Recreational Fishing (ACoRF) provides high quality advice to the Minister for Primary Industries on issues relating to recreational fishing.

Angel rings installation – involves deployment of angel rings (lifebuoys) at rockfishing blackspots.

Artificial reefs monitoring and research – investigation of the effectiveness of artificial reefs with regard to changes in fish populations.

Barotrauma in coastal recreational fishing species research – investigates the effects of barotrauma on the behaviour and physiology of key recreational fish species in NSW.

Biological Assessment of offshore artificial reefs – this project is addressing priority 2 monitoring requirements of the Offshore Artificial Reefs program.

Biology of rock blackfish – essential research of key recreational species along the NSW coast.

Boambee Creek (Coffs Harbour) fishing platforms – construction of two fishing platforms on Boambee Creek, Coffs Harbour.

Coastal fish habitat protection and management – this position manages fisheries habitat protection issues, threatened species management and enhances recreational fisheries and fishing access via development assessment and land use planning processes.

Coastal habitat restoration grants program – provides matching funds for angling clubs, local councils and other groups for on-grounds habitat rehabilitation projects to enhance native fish stocks.

Cooperbrook fishing platform – construction of a fishing platform.

Crookhaven Heads fish cleaning facility improvements – addition of a roof structure and upgrade of fish cleaning table.

Estuarine artificial reefs deployment – deployment of artificial reefs in estuaries to enhance angler catch.

Eurobodalla fish cleaning tables – construction of eight fish cleaning tables in the Eurobodalla area.

Eurobodalla sustainable recreational fishing education program – engages recreational fishing and school groups throughout the Eurobodalla region to promote sustainable fishing practices.

Expenditure committee meeting expenses – the Recreational Fishing Saltwater Trust Expenditure Committee (RFSTEC) provides advice on Trust expenditure to ACoRF.

Fish aggregating devices (FADs) – these are placed in coastal waters to attract pelagic fish such as mahi-mahi, tunas and marlin to enhance recreational fishing.

Fishcare volunteer program – a dynamic volunteer program providing face to face education of recreational fishers, including promoting awareness of fishing rules and sustainable fishing.

Fisheries officers (9 coastal officers) – to maximise compliance with fishing rules and provide advisory services to recreational fishers.

Fisheries officers (mobile squads) – mobile support groups with three Trust funded officers with rapid response capacity to promote compliance with fishing regulations.

Gamefish tagging program – provides valuable scientific information on the movement and growth of billfish, tuna, sharks and sportfish.

Gosford fish cleaning tables – construction of eleven fish cleaning tables in the Gosford area.

Greater Sydney recreational fishing survey extension – involves setting up a web based portal to disseminate research survey information to anglers.

18. Fisheries trust fund report (cont'd)

Lake Macquarie fish cleaning tables – construction of five fish cleaning tables in the Lake Macquarie area.

Marine stocking of important recreational fish species in coastal waters – involves completion of an EIS and Fisheries Management Strategy followed by implementation of a marine stocking program.

Maximising survival of recreationally caught fish research – study to estimate the survival of popular recreational estuarine species and to determine factors that increase survival when released.

Membership to RecFish Australia – represents the interests of recreational fishers at a national level.

Moruya River anglers fishing platform – construction of a fishing platform.

Movements of key recreational fishing species – involves tagging of fish to measure detailed movements.

Mulloway and prawn stocking research in NSW estuaries – research to explore the effects of stocking mulloway fingerlings and prawn juveniles in estuaries.

National Marine Science Centre recreational fishing display (Coffs Harbour) – contributing funding for an interactive display of recreational fishing projects, advisory information and aquariums with recreational species.

Offshore artificial reef design and construction – involves developing a detailed design of the offshore reefs and construction and deployment the artificial reefs off Sydney.

Production of rockfishing safety resource folder – involves a reprint of rockfishing DVDs for anglers.

Recreational fishing access (coastal) – identification and maintenance of sites of significance to recreational fishing to secure and maintain fair access for anglers.

Recreational fishing havens – involves repayment of a loan used for the buyout of commercial fishing entitlements to create 30 recreational fishing havens.

Recreational fishing in Shoalhaven River – research surveys in the Shoalhaven River, including regional stakeholder workshops.

Recreational fishing trust executive officer – oversees the Recreational Fishing Trusts and provides efficient service delivery to the Expenditure Committees and ACoRF.

Recreational fishing publications – boosts production of advisory material to educate the community about responsible and sustainable fishing.

Research on cost effective sampling methods – investigation of new, novel methods for surveys of recreational fishers.

Research on Mangrove Jack – investigation of diet, growth, age and movement of Mangrove Jack.

Research on recreational fishing havens – involves surveys of fish in havens.

Research on relationships between bag and size limits & management – research to improve our empirical understanding of the benefits of bag and size limits.

Research review of rock fishing safety in NSW – to address Coronial recommendations relating to rock fishing deaths.

Research survey on licence churn – investigating why some anglers do not renew their fishing licence.

Research on tagging of iconic recreational species – development of a spatial model for the distribution and movements of key recreational species.

Rockfishing safety workshops – community workshops to promote rockfishing safety.

Satellite tagging of tiger sharks – gathering of detailed information on the movements of tigers sharks.

Small grants program – provides grants for fishing clubs, councils and other community members for small, local projects aimed at enhancing recreational fishing.

Southern bluefin tuna assessment – involves carrying out a species impact statement for this highly valued species.

Spearfishing safety DVD distribution in NSW – involves a reprint and distribution of the NSW Spearfishing Safety DVD.

Statewide survey of recreational fishing in NSW – implementation of a statewide phone/diary survey of recreational fishing in NSW.

Stockton recreational fishing platform – construction of a fishing platform.

Study of landed fish at gamefishing tournaments – collection of valuable biological data on gamefish at gamefishing tournaments across NSW.

Sydney International Boat Show fishing clinic – contributing funding for the fishing clinic at the popular Sydney International Boat Show

The USFA Project – determine relative fish abundance off the Sydney coast using spearfishing competition catch data from 2000 to 2010.

Young Leaders Program – education and mentoring of young people by recognised leaders in recreational fishing advocacy and management.

18. Fisheries trust fund report (cont'd)

Recreational Fishing (Freshwater) Trust Fund

In 2011–12 funds from the Recreational Fishing (Freshwater) Trust Fund were used for the following programs:

Project	Total Available 2011–12* \$'000	Actual Expenses 2011–12 \$'000	Carry Forward \$'000
Corowa fishing platform	25	0	25
Dollar-for-dollar native fish stocking program	200	191	9
Detecting Redfin in Coxs River	4	4	0
Effectiveness of stocking research	217	231	-14
Enhanced fish production for stocking	433	459	-25
Expenditure committee meeting expenses	31	17	14
Fishcare volunteer program	162	172	-11
Fisheries officers (inland)	785	778	7
Freshwater recreational management	167	179	-13
Gaden trout hatchery	458	569	-111
Hatchery trainee program	5	5	0
Hatchery tour guide	58	54	4
Inland habitat restoration grants program	289	173	116
Inland stocking management officer	109	110	-1
Macquarie perch research	38	38	0
Maximising survival of inland line caught fish research	120	120	0
Murray cod research	52	29	23
Nodavirus research	37	20	17
Recreational fishing access (inland)	148	156	-8
Regional fish habitat manager	164	166	-2
Research on bass populations in Clarence River	13	6	7
Research on bass stocking rates	16	16	0
Small grants program	58	32	26
Species impact statement – Trout Cod in dams	30	32	-2
Wee Jasper fishing access improvements	12	0	12
Total	3 631	3 557	73

* The total available 2011–12 consists of allocations from the trust fund in 2011–12 and amounts carried forward from 2010–11.

Corowa fishing platform – construction of a fishing platform.

Dollar-for-dollar native fish stocking program – provides grants for fishing clubs, councils and community groups to buy native fish from hatcheries to stock in approved public waterways.

Detecting Redfin in Coxs River – survey of the Coxs River to detect the presence and prevent spread of redfin perch.

Effectiveness of stocking research – research to improve effectiveness of freshwater stocking practices in NSW.

Enhanced fish production for stocking – enhancement of the stocking capacity of fish hatcheries at Narrandera, Jindabyne, Ebor and Port Stephens.

Expenditure committee meeting expenses – the Recreational Fishing Freshwater Trust Expenditure Committee (RFFTEC) provides advice on priorities for Trust expenditure to ACoRF.

Fishcare volunteer program – a dynamic volunteer program providing face to face education of recreational fishers, including promoting awareness of fishing rules and sustainable fishing.

Fisheries officers (Inland) – six additional officers to maximise compliance with fishing rules and provide advisory services to recreational fishers.

Freshwater recreational management – management of fish stocking programs in NSW and community liaison and correspondence with fishing clubs and other key stakeholder groups.

Gaden trout hatchery – involves production of trout for stocking in public waterways.

Hatchery trainee program – provides support for work experience students to learn hatchery skills at Narrandera.

18. Fisheries trust fund report (cont'd)

Hatchery tour guide – provides informative and interactive tours for visitors at the Gaden Trout Hatchery.

Inland habitat restoration grants program – provides matching funding to angling clubs, local councils and other groups for on-grounds habitat rehabilitation projects to enhance native fish stocks.

Inland stocking management officer – monitoring and assessment of inland stockings to improve environmental outcomes.

Macquarie perch research – investigation of captive breeding techniques of Macquarie perch.

Maximising survival of inland line caught fish research – studies to estimate the survival of popular recreational inland species and establish factors that increase survival when released.

Murray cod research – research on spawning sites, reproductive behaviour, stocking effects and movement of Murray cod in upland and lowland riverine habitats in the Murray–Darling River System.

Nodavirus research – aims to understand the causes and management of nodavirus outbreaks in Australian bass to ensure ongoing stocking of the species.

Recreational fishing access (inland) – identification of travelling stock reserves and other parcels of land of significance to anglers to ensure maintenance of appropriate access for fishers.

Regional fish habitat manager – inland conservation management focused on protecting and rehabilitating valuable freshwater fish habitats for healthy and productive recreational fisheries.

Research on bass populations in Clarence River – investigation of life history parameters in a local bass population.

Research on bass stocking rates – scientific modelling and determination of appropriate stocking rates and sizes for Australian bass.

Small grants program – provides grants for fishing clubs, councils and other community members for small, local projects aimed at enhancing recreational fishing.

Species impact statement – Trout Cod in dams – undertaking a Species Impact Statement to enable potential fishing of Trout Cod in stocked impoundments.

Wee Jasper fishing access improvements – to provide improved access for recreational fishing along the Goodradigbee River and Micalong Creek at Wee Jasper.

Funds from the Freshwater and Saltwater trust funds were jointly used for the following programs

Project	Total Available 2011–12* \$'000	Actual Expenses 2011–12 \$'000	Carry Forward \$'000
Economic survey of recreational fishing	150	0	150
Fishing guides	155	191	-35
Fishing promotion	50	50	0
Fishing safety DVD	12	0	12
Fishing workshops	76	77	-2
Get hooked...its fun to fish school education program	383	394	-11
Recreational fishing fee administration	2 004	1 698	306
Recreational fishing fee renewal notice	165	135	30
Recreational fishing fee research database	90	64	26
Recreational Fishing Infrastructure Manager	136	130	6
Recreational fishing promotion calendar	22	17	5
Recreational fishing reserves access project	119	0	119
Tournament management	140	91	49
Tournament monitoring	162	163	-1
Total	3 664	3 010	654

* The total available 2011–12 consists of allocations from the trust fund in 2011–12 and amounts carried forward from 2010–11.

Economic survey of recreational fishing – involves development of cost effective methodology and a survey of recreational fishing.

Fishing guides – printing and distribution of 300 000 Recreational Saltwater and Freshwater Guides free of charge to anglers.

Fishing promotion – raises awareness of fishing rules, including the need for a recreational fishing licence, to encourage responsible and sustainable fishing practices.

Fishing safety DVD – production of high quality DVD modules on fishing safely.

Fishing workshops – children's workshops across regional NSW, including workshops for special needs groups and culturally and linguistically diverse communities.

Get Hooked...Its fun to fish school education program – a primary school education program teaching children the importance of aquatic habitats and to introduce them to safe and responsible fishing.

Recreational fishing fee administration – management of a network of 1000 fee agents, and internet and telephone fee payment systems. Includes payment of agent commissions.

18. Fisheries trust fund report (cont'd)

Recreational fishing fee renewal notice – mailing out of renewal letters (with advisory material) to one and three year fee receipt holders.

Recreational fishing fee research database – collection of information on fishing fee receipt holders, including names, addresses, phone details and other demographic information for use in surveys of recreational angling.

Recreational fishing infrastructure manager – development of recreational fishing infrastructure projects and on-grounds works throughout NSW to provide quality fishing facilities.

Recreational fishing promotion calendar – production of a calendar to promote the Trusts and recreational fishing.

Recreational fishing reserves access project – to establish crown land reserves dedicated for recreational fishing.

Tournament management – development and implementation of a code of conduct for fishing competitions to improve the environmental and social impacts of these events.

Tournament monitoring – collection of catch and effort information at selected fishing competitions across NSW to monitor fish populations.

19. Cost of production of the 2011–12 annual report

The total external cost incurred in the production of the NSW Trade & Investment 2011–12 Annual Report is \$4010.00.

An electronic copy is available on the department's website at : www.trade.nsw.gov.au

20. Research and development

NSW DPI

The department manages a significant research portfolio with a total expenditure of more than \$90 million per year. About half of the investment comes from partnerships and alliances. These collaborations make the department one of the largest research organisations in Australia, with more than 900 active projects.

The department's partnerships and collaborations enhance its capacity to provide research that underpins and drives productivity growth in the State's primary industries and to address key

environmental and social issues with primary industries. The research activities of the department play a key role in preparing the State's primary industries for the challenges of the future.

The department is involved with nine Cooperative Research Centres (Table 1) which along with 45 significant co-investors (Table 2) contribute to research activities. We further collaborate with a wide range of universities within and outside of Australia, CSIRO and State departments from other jurisdictions. A number of these arrangements have been formalised in significant alliances (Table 3).

Table 1. Current Involvement with CRC's

CRC Name	HQ/NSW Node	Period
Cotton Catchment Communities CRC	NSW/Narrabri	2006–12
CRC for Beef Genetic Technologies	NSW/Armidale	2006–12
Future Farm Industries CRC	WA/Wagga & Tamworth	2006–12
Australian Seafood CRC	SA/Port Stephens	2007–14
CRC Sheep Industry Innovation	NSW/Armidale	2008–14
Invasive Animals CRC	ACT/Orange	2012–17
CRC for High Integrity Pork		2012–19
CRC for Polymers		2012–18
Plant Biosecurity CRC		2012–18

20. Research and development (cont'd)

Table 2. Significant Co-investors

Aquaculture Trust	Fish Conservation Trust
AusAid	Fisheries Research & Development Corporation
Australasian Invasive Animals CRC	Future Farm Industries CRC
Australian Centre for International Agricultural Research	Grains R&D Corporation
Australian Pest Animal Research Program	Hawkesbury Nepean CMA
Australian Pork Ltd	Horticulture Australia Ltd
Australian Wool Innovations	Hunter/Central Rivers CMA
Beef Genetic Technologies CRC	Lower Murray CMA
Border Rivers/Gwydir CMA	Murray CMA
Central West CMA	Murrumbidgee CMA
Commercial Trust	Namoi CMA
Cotton Communities and Catchments CRC	Northern Rivers CMA
Cotton R&D Corporation	Plant Biosecurity CRC
Dairy Australia	Seafood CRC
Department of Agriculture, Fisheries & Forestry	Polymers CRC
Murray–Darling Basin Authority	Pork CRC
Department of Climate Change	Rural Industries R&D Corporation
Department of Environment and Climate Change	Saltwater Trust
Department of Sustainability, Environment, Water, Population and Communities	Sheep Industry Innovations CRC
Department of Water & Energy Freshwater Trust	Southern Rivers CMA
Meat & Livestock Australia	Sydney CMA
Environment Australia	Sydney Metropolitan CMA
	Western CMA

Table 3. Formal Alliances

Alliance	Key Partners
Animal Genetics and Breeding Unit	University of New England
Rural Climate Solutions	University of New England
Primary Industries Innovation Centre	University of New England
National Grape and Wine Industry Centre	Charles Sturt University
EH Graham Centre for Agricultural Innovation	Charles Sturt University
Coastal Agricultural Landscapes Centre	Southern Cross University
NSW Centre for Animal & Plant Biosecurity	University of Sydney
Australian Cotton Research Institute	CSIRO
Australian Lucerne Alliance	Grains R&D Corporation, Seedmark

Industry Innovation & Investment

During 2011–12, the department drew research and statistical services from the Hunter Valley Research Foundation and the Illawarra Regional Information Service under agreements completed on 30 June 2012.

Through the department's Office of Liquor Gaming and Racing a wide range of gambling-related research projects were commissioned, continued or completed during 2011–12.

This year the Office commissioned the largest dedicated survey into gambling and problem gambling in New South Wales. Ten thousand NSW adult residents were interviewed about their gambling habits. The study is examining the habits of gamblers over the past 12 months including the most popular gambling products, frequency of gambling, expenditure, the days and times they are most likely to gamble and their demographic information.

Research was funded by the Responsible Gambling Fund (RGF), and included projects commissioned under the auspices of Gambling Research Australia, a national program. Detailed information about individual research projects is contained in the RGF's annual report.

The department's Office of Science and Research provided funding in 2011–12 to New South Wales research and development through a range of programs including:

- Conference Support Program
- Science Outreach Program
- Science Leveraging Fund
- TechVouchers Program

21. Waste reduction, recycling and energy management

Waste Reduction and Recycling

NSW Trade and Investment remains committed to the aims and objectives of the NSW Government's Waste Reduction and Purchasing Policy.

NSW Trade and Investment purchases recycled copy paper and paper products wherever possible. The majority of printer and photocopier toner cartridges are either recycled or are manufactured from recycled material.

Programs to reduce waste are in place at all major sites and include recycling of paper, toner cartridges and packaging materials. In addition, recycling of building and vegetation waste occurs as necessary.

Industry, Innovation & Investment Division

The division is committed to meeting the government's waste reduction goals through the active management of waste disposal schemes and the mandatory use of recycled products. Programs to reduce waste are in place at all major sites and include recycling of paper, toner cartridges and packaging materials.

The division purchased 311 toner cartridges for office machines of which 58 per cent had recycled content. After use, 100 per cent of these cartridges were collected by recycling organisations for refilling or reuse.

The table below tracks the division's progress in reducing waste sent to landfill.

	Units	2009–2010		2010–2011		2011–2012	
		Count	Recycled	Count	Recycled	Count	Recycled
Toner cartridges purchased	each	394	100%	351	100%	311	100%
General use paper (A4 & A3)	kilograms	16517	99%	15375	99%	14920	99%
MLC Centre waste diverted from landfill *	tonnes	1048	–	745	–	633	–

* In conjunction with other tenants, contributed to diverting waste from landfill to the various recycling streams. It has decreased over the last few years due to the closure of the original organics facility being utilised. MLC Centre hopes to achieve, with the reintroduction of the organics stream, an increase in waste diverted from landfill in the next reporting period.

NSW Office of Water (NOW)

The NSW Office of Water is committed to the government's Waste Reduction and Purchasing Policy (WRAPP) agenda and aims to create awareness amongst staff, encourage participation and develop practical strategies to avoid waste, increase resource recovery and increase the purchase of recycled products. This is achieved through a combination of policies and procedures as well as communications such as NOW's induction program and intranet.

The Office takes a proactive role in adopting initiatives to reduce the generation of waste. Staff are encouraged to recycle office stationery (double sided printing, recycled paper for drafts), paper,

cardboard, glass, cans and plastics. Receptacles are provided to facilitate these practices. A process is also in place for the collection of toner cartridges, obsolete mobile phones, old phone books and scrap metal for recycling. Whenever possible, NOW arranges the repair, reuse or reallocation of office equipment and furniture items in preference to purchasing replacement items.

Every effort is made to purchase stationery items containing recycled content or those products that are manufactured using environmentally friendly practices – identified in a green list.

Performance in waste reduction and purchasing policies is shown in Table A15.1

Table A15.1 Waste reduction and purchasing policies performance

Recycling		
Waste Material	% of quantity generated which is recycled	NSW Government Sustainability Policy Target
Copy paper and all other office paper	100	85% by 2014
Co-mingled containers	100	
Cardboard	100	
Used toner cartridges	93	
General waste	82	
Purchasing		
Material purchased	% of quantity purchased containing recycled content	NSW Government Sustainability Policy Target
A4 white paper (including letterhead)	100	
A3 white paper	100	
Printing and publications paper	28	85% recycled paper used in publications
Toner cartridges	93	

21. Waste reduction, recycling and energy management (cont'd)

Arts NSW

Arts NSW is committed to reducing waste, employing strategies to extend and improve recycling programs and continuing to reduce our energy consumption.

Though 2011–12 Arts NSW employed the following strategies to reduce waste:

- utilisation of free toner cartridge collection and recycling service
- reduction of overall publication numbers by producing publications and application forms electronically via our website
- standard disclaimer as part of the signature block of all Arts NSW emails encourages all email recipients to consider the environment before printing its contents
- all staff are provided with a paper recycling container at their workstations. All acceptable and unacceptable materials are listed on the container. These containers are also provided at photocopier and printer sites throughout the office
- Commingled recycling bins have been successfully introduced in kitchen areas
- all white office paper is now at least 80 per cent recycled content. All packaging for this paper is recyclable
- utilisation of TRIM EDMS has resulted in paper copies (on white and coloured paper) no longer being required to track documents. Paper waste is significantly reduced and the need for paper copies has been eliminated

- further replacement of printers and copiers at end of life cycle with more efficient models

Energy Management

NSW DPI and Resources & Energy Division

Information has been gathered on energy consumption including electricity, natural gas, liquid petroleum gas, oil, unleaded petrol and diesel for the previous year. This data along with the kilometres travelled by vehicle fleet, building area and staff numbers is collated into the national database administered by NSW Office of Heritage and Environment, Australian Government Department of Climate Change and Energy Efficiency allowing reporting of total energy consumption and CO₂ emissions of NSW Trade and Investment.

Energy Consumption by NSW Trade and Investment has increased slightly from the previous year although CO₂ emissions have remained consistent. There has been a reduction in LPG and Natural Gas consumption.

Fuel energy consumption has continued to decrease as a result of the steady reduction in the Departments motor vehicle fleet.

Energy Type	Units	2009–2010		2010–2011	
		Energy Use	CO ₂ tonnes	Energy Use	CO ₂ Tonnes
Electricity	gigajoules(GJ)	57 485	17 131	63 049	17 963
Green	gigajoules(GJ)	7 905	0	2 918	0
LPG	gigajoules(GJ)	1 741	291	89	150
NG	gigajoules(GJ)	37 524	2 540	19 675	1 289
Heating Oil	gigajoules(GJ)	0	0	0	0
MV Petrol	kilolitres(kl)	1 071	2 745	958	978
MV Diesel	kilolitres(kl)	342	995	337	2 455
MV LPG	kilolitres(kl)	0	0	0	0
Other Petrol	kilolitres(kl)	56	146	51	130
Other Diesel	kilolitres(kl)	167	485	164	475

Data appearing in this table is from NSW DPI and Resources & Energy Division 2010–11 energy consumption.

Industry, Innovation & Investment Division

The division continues to promote environmental awareness to all staff in the use of motor vehicles and with the purchasing of energy efficient equipment when replacing current printers and copiers at end of life cycle.

The following table provides details of energy use over the past twelve months in comparison to the two previous financial years.

21. Waste reduction, recycling and energy management (cont'd)

	Units	2009–10		2010–11		2011–2012	
		Energy Use	CO ₂ tonnes	Energy Use	CO ₂ tonnes	Energy Use	CO ₂ tonnes
Electricity	gigajoules (GJ)	5 740	281	5 780	277	5 687	273
Green	gigajoules (GJ)	-313	-15	-312	-14.9	-348	-16.70
Motor Vehicle Petrol	Litres	73 911		45 028		26 361*	
Motor Vehicle LPG	Litres	0		0		0	
Motor Vehicles E10	Litres	40 811		58 953		42 551*	
Motor Vehicles Diesel	Litres	4 457		4 899		983*	
Total	gigajoules GJ)	9 790		9 461		8 035	
Total	tonnes CO₂		1.918		1.896		1.754

* Reduction in both kilometres travelled and fuel consumption across the fleet can be attributed to the overall reduction in the number of vehicles operating in the fleet compared to last financial year figures. A general reduction in vehicle usage can also be credited to a period of re-evaluation of operational duties as a result of the organisation undergoing a change management process. It is envisioned that vehicle usage will return to a more uniform level across the fleet as the effects of the change management plan are implemented.

Arts NSW

Energy/electricity

Units (GJ)	Energy Use	2010–11 CO ₂ tonnes	2011–12 Energy Use	AND CO ₂ tonnes
332 GJ	92 223 kWh	87/5/16.87	Scope 2 82.34	Scope 3 15.94

22. Implementation of recovery and threat abatement plans

Recovery plans relating to threatened fish and marine vegetation are prepared under the *Fisheries Management Act 1994*. The plans identify the actions required to recover the species to a position of viability in nature. Similarly, threat abatement plans are prepared to address key threatening processes listed under the Act, and they identify actions required to reduce the impact of threatening processes.

NSW DPI is the lead implementation agency however each plan also identifies other government agencies, authorities, councils and community groups that have a role and responsibility to contribute to implementing recovery and threat abatement actions. Public authorities are required to report on actions taken to implement measures for which they are responsible in their annual report to Parliament.

Survey of populations of threatened species are undertaken as part of broader fish community assemblage surveys, as well as NSW DPI's threatened fish monitoring program. Threatened species compliance operations continue as does distribution of information brochures and installation and maintenance of relevant signage. Habitat improvement works are also undertaken to benefit threatened species as well as the general aquatic ecosystem.

This report only relates to actions taken by NSW DPI to implement measures identified in recovery and threat abatement plans. Six recovery plans and one threat abatement plan have been finalised to date, as reported below.

Eastern (Freshwater) Cod (*Maccullochella ikei*)

A seasonal (August, September and October) ban on all forms of fishing continues in the Mann–Nymboida River system to minimise disturbance of Eastern Cod during the breeding season. Targeted compliance operations were undertaken during the year.

Oxleyan Pygmy Perch (*Nannoperca oxleyana*)

Ecological surveys associated with the Pacific Highway upgrade between Woolgoolga and Ballina identified two additional sites where Oxleyan Pygmy Perch are present. Construction works will be managed to minimise potential adverse impacts on these sites. Negotiations in relation to declaration of critical habitat continued during the reporting period.

Silver Perch (*Bidyanus bidyanus*)

Population and distribution surveys continued, as part of broader fish community assemblage surveys.

NSW DPI continued to collect and store genetic samples opportunistically with a view to undertaking detailed population genetic analysis when sufficient samples are available. Due to the widespread distribution of Silver Perch a large number of samples will be required, but the species' generally low abundance prevents rapid sample accumulation.

Trout Cod (*Maccullochella macquariensis*)

The conservation stocking program in the upper Macquarie region (above Lake Burrendong) continued with approximately 9000 fish stocked during the reporting period.

During 2011–12, the Advisory Council on Recreational Fishing (ACoRF) sought assistance from NSW DPI to establish a recreational fishery for Trout Cod based on stocked fish in specified impoundments. A draft Ministerial Order has been prepared to authorise recreational fishing for Trout Cod. A Species Impact Statement has also been prepared to assess the impact of the proposed Ministerial Order. Consultation with advisory councils and the public will take place before the finalisation of the Ministerial Order.

22. Implementation of recovery and threat abatement plans (cont'd)

River Snail (*Notopala sublineata*)

No significant recovery activity was undertaken during the reporting period.

Removal of large woody debris

Widespread flooding hampered re-snagging activities however approximately 222 snags have been reinstated in NSW waters, generally as part of broader aquatic habitat rehabilitation projects.

Black Rockcod (*Epinephelus daemeli*)

The recovery plan for Black Rockcod was finalised in 2012.

Four new reports on aspects of distribution, abundance and habitat use of Black Rockcod have been finalised:

- Harasti, D 2011. Distribution, relative abundance, habitat use and seasonal variation of black cod (*Epinephelus daemeli*) within the Port Stephens–Great Lakes Marine Park. Unpublished Report to

the Hunter–Central Rivers Catchment Management Authority. NSW Marine Parks Authority.

- Harasti, D, Malcolm HA, Gudge S, & Kerr I 2011. Relative abundance, habitat association and size of black cod (*Epinephelus daemeli*) within Lord Howe Island Marine Park. Unpublished report to the Lord Howe Island Marine Park. NSW Marine Parks Authority.
- Malcolm, HA & Harasti D 2010. Baseline data on the distribution and abundance of black cod *Epinephelus daemeli* at 20 sites in Northern Rivers marine waters. Unpublished Report to the Northern Rivers Catchment Management Authority. NSW Marine Parks Authority.
- Malcolm, HA 2011. Cross-shelf patterns of black cod *Epinephelus daemeli* at three important locations in Northern Rivers marine waters. Unpublished Report to the Northern Rivers Catchment Management Authority. NSW Marine Parks Authority.

23. Multicultural policies and services program

NSW Trade & Investment is committed to the principles of the *Community Relations and Principles of Multiculturalism Act 2000* and the Multicultural Advantage Action Plan which sets out the NSW Government's aims and objectives, policy focus areas and community engagement activities for multiculturalism.

During 2011–12 NSW Trade & Investment implemented its Multicultural Policies and Services Plan through a range of activities delivered throughout the department.

NSW Department of Primary Industries

Skills and education

A range of training courses in agriculture, environmental management, irrigation and chemical use are delivered on a regular basis to vegetable growers in the Sydney basin. Groups catered for are mainly small landholders from the Chinese, Vietnamese, Cambodian, Maltese, Iraqi, Afghan and Senegalese communities. Training is delivered to these groups in their own language.

To further assist these growers, 20 different factsheets have been produced for language other than English (LOTE) vegetable growers covering issues such as water quality and sanitation, general production hygiene, responsible chemical use and managing weeds.

The factsheets are available on the NSW DPI website www.dpi.nsw.gov.au/factsheets and were posted to the ethnic growers associations in NSW. Languages covered include Arabic, Chinese, Khmer and Vietnamese. The factsheets are also being used by other service providers such as TAFE.

WaterSmart Farms and NutrientSmart Farms Projects

The WaterSmart Farms and NutrientSmart Farms Projects were delivered as components of the Hawkesbury Nepean River Recovery Program from mid 2009 until October 2011. 438 Arabic, Chinese and Vietnamese speaking landholders in the Sydney Basin participated in project workshops and training. Bilingual officers were used at field days and training events to present material in the required language and also assist with written exercises. Various communication material and forms were translated and material was also translated on behalf of other projects in the Hawkesbury Nepean River Recovery Program.

The Irrigation Scheduling (SMS) component of the WaterSmart Farms Project delivered irrigation scheduling information to Vietnamese and Cantonese speaking irrigators to increase potable water use efficiency. Vietnamese and Cantonese bilingual officers have also assisted growers with training in the use of compost on farms as part of the NutrientSmart Farms compost program. Many Arabic speaking landholders were engaged in the potable water infrastructure upgrade program as part of the NSW Climate Change Fund component of the WaterSmart Farms Project.

The Smart Farms Projects also invested significant effort to ensure that all events and activities were evaluated and that evaluation material was available in the languages necessary to ensure full engagement.

International research-based aid projects

NSW DPI has a number of research-based aid projects which deliver benefits to the recipient country, but often include an Australian component to collaborate with or assist primary producers from a culturally and linguistically diverse background. Locations of research projects with international partners and/or collaborators currently include Indonesia, the Philippines, Vietnam, Cambodia, Bhutan, Brazil, Laos, India, Pakistan, the Netherlands and Taiwan. NSW DPI regularly hosts visiting international academics and PhD students from developing countries, and also works closely with culturally and linguistically diverse industry groups on a number of local research projects, especially in the horticultural sector.

Fishing and community engagement workshops

Over 780 children and adults including parents, relatives and disabled youth from Chinese, Vietnamese, Indonesian, Filipino, Arabic, Italian, Greek, Malaysian and Burmese communities participated in the department's one-day fishing and information workshops. Participants learned about fishing rules and regulations, responsible fishing and conservation, as well as rigging, casting, baiting and most importantly fishing safety with an emphasis on rock fishing safety. Fishers from Korean, Chinese and Vietnamese backgrounds were provided with a rock fishing safety resource translated in their language.

Many organisations and community groups provided support for these workshops including: Asian Women at Work, Hills Chinese

23. Multicultural policies and services program (cont'd)

Women Association, Metro Migrant Resource Centre, Pei Ji Chinese Language School, Vietnamese Women's Association, Strategic Community Assistance to Refugee Families, Ageing, Disability and Home Care, Office of Environment and Heritage, Recreational Fishing Alliance NSW and NSW Surf Life Saving Australia.

Multicultural volunteers

Chinese, Vietnamese, Taiwanese, Indonesian, Korean, Filipino, Arabic and Malaysian volunteers assisted in educating anglers and their community about fishing rules and responsible fishing practices at a range of events and activities including fishing workshops and community fishing events.

Multilingual fisheries signage

Various signs in 13 languages on fish and shellfish consumption and fisheries rules have been maintained and replaced in Georges River, Cooks Rivers, Sydney Harbour, Parramatta River and their tributaries.

Multilingual brochures

Fisheries produced and distributed over 250 000 multilingual brochures with information on fisheries rules, rock fishing safety, conservation, ornamental fish, fishing responsibly, marine pests, releasing plants or animals into waterways, Abalone viral ganglioneuritis (AVG) and the ban on live abalone imports from Tasmania. These were distributed through government and non-government organisations and at various community events and shows.

Interpreting and translating service

Telephone interpreting services were provided in Cantonese, Vietnamese, Mandarin, Arabic and Korean languages for people seeking fisheries information and advice, and were utilised by Fisheries Officers with clients when required.

Website and multicultural press

Fisheries information has been translated into other languages and incorporated into the Fisheries & Aquaculture section of the department's website and communicated through various multicultural print media.

NSW DPI, Roads and Maritime Services, Recreational Fishing Alliance and Sydney Ferries worked together on a Clean Safe Wharf Program to address the issue of fisher mess and antisocial behaviour on Sydney ferry wharves. Sixty five adverts on Fishing from Sydney Harbour Commuter Wharves were placed in Arabic, Chinese, Greek and Italian newspapers. The Clean Safe Wharves advisory campaign delivers: a program to regularly clean ferry wharves; rapid-response cleaning capability; responsible fishing advertisements in local newspapers; responsible fishing flyer; responsible fishing signage; community liaison officers/ volunteers who visit wharves; and a patrol/ monitoring program.

NSW DPI in partnership with the Buddhist Council of NSW has been working to educate the Buddhist community from various cultures about NSW DPI requirements for releasing fish into NSW waterways, to help prevent the unauthorised release of fish. A fact sheet has been developed and circulated through the Buddhist Council of NSW and its branches to the Buddhist community.

International delegations & students

Presentations on fisheries research, compliance and management of aquaculture, commercial and recreational fisheries were given to government and non-government delegates from the Pacific

Island nations of Kiribati and Vanuatu, Vietnam, China, Taiwan and Korea at the Port Stephens Fisheries Institute and Wollstonecraft Fisheries Office.

The department supports two PhD students from Vietnam, one from Germany and one from Indonesia studying aspects of biology and genetics of Sydney rock oysters. Researchers from the Port Stephens Fisheries Institute are currently engaged in cooperative research programs that assist aquaculture development in Vietnam and PNG, and have provided additional technical advice, through lecture tours undertaken in Vietnam, Thailand and Indonesia.

Resources & Energy Division

The department delivered a number of services in the energy sector that assisted culturally diverse communities. Emergency bill assistance was delivered through community welfare organisations throughout NSW including a large number catering to Culturally and Linguistically Diverse (CALD) clients, such as multicultural resource centres. The department delivered energy market and customer assistance training programs for financial counselors, community workers and volunteers including those delivering emergency relief to CALD communities in Sydney and regional NSW. Callers to the Energy Information Line and the Price Comparison Service were able to access interpreters through the Translating and Interpreting Service.

Industry, Innovation & Investment Division

The department continued to enhance its provision of trade, investment, business, and arts and cultural programs and services to people of culturally and linguistically diverse backgrounds in NSW, Australia and internationally.

The government established the Multicultural Business Advisory Panel to enhance its multicultural consultation commitment and support economic development outcomes for NSW. With its diverse business membership, the Panel provides trade and investment linkages between local multicultural communities and their countries of origin, particularly in key Asian-Pacific markets.

Investment and Export Services

The department uses a variety of media and other channels to increase the effectiveness of its marketing, communication and provision of investment and export services to multicultural clients.

A number of trade promotional publications were produced to support investment and trade development initiatives. For example:

- *Sydney – A global city for the world of business* is a brochure containing fast facts on Sydney and NSW's globally competitive advantages for businesses. This publication was distributed at the Premier's mission visits to China, India and the UAE.
- *Sydney & New South Wales Financial Services profile* positions and promotes Sydney as one of the major financial centres in the world. It was translated into Chinese and printed for distribution at the Shanghai/Sydney Finance Symposium in Sydney in March 2012.

Memorandums of Understanding

The department fosters long term relationships and strategic alliances with partner organisations in foreign countries often underpinned by agreements and memorandums of understanding (MoU). During the year the department facilitated the signing of a number of MoUs between the NSW Government or other NSW parties and entities in China, India and the Middle East.

23. Multicultural policies and services program (cont'd)

The following memorandums were signed:

- Shanghai–NSW Memorandum of Understanding on Financial Services
- NSW and Dubai International Finance Centre Memorandum of Understanding
- NSW and China Development Bank Memorandum of Understanding.

The signing of MoUs involving the following organisations was witnessed by the Premier during his mission to India in November 2011:

- TAFE NSW Sydney and Illawarra Institutes, Gujarat NRE Coke Limited and Newland Global Group Pty Ltd
- The University of Wollongong and Gujarat NRE
- Cricket NSW and the Mumbai Cricket Association
- The Australia India Youth Dialogue.

Chambers of Commerce

During the year the department continued to work with a number of bilateral chambers of commerce and other international organisations to foster engagement and profile trade and investment opportunities. They included the:

- Australia–India Business Council
- Indo-Australian Chamber of Commerce
- Australia Arab Chamber of Commerce and Industry
- Australia Gulf Council
- Australia China Business Council
- Australia–Israel Chamber of Commerce
- UK Trade & Investment
- French Australian Chamber of Commerce & Industry.

Business and skilled migration program

The department's business and skilled migration program provides support to recently arrived migrants wishing to establish a business in NSW. Services include information materials, consultancy, visa sponsorship, and information and networking seminars. Information provided to migrants establishing a business in NSW included: the 'Guide to Doing Business in NSW', published in English and Chinese; 'NSW welcomes business migrants' flyers, in English and Chinese; and a 'Business Migration to NSW' presentation in Chinese.

During the year, 252 meetings were held with prospective business migrants to discuss their business plans and 11 seminars were held for business migrants newly arrived in NSW.

Multicultural Business Advisory Panel

In October 2011 a Multicultural Business Summit was held to explore the potential to grow the economic benefits of NSW's cultural diversity. The summit was co-hosted by the Deputy Premier and Minister for Trade and Investment and the Minister for Citizenship and Communities and Minister for Aboriginal Affairs. It was well attended by diplomatic representatives from NSW's major trading partners and key business leaders.

During the summit a study into the economic advantages of cultural diversity in Australia was released and the full membership of the newly-created NSW Multicultural Business Advisory Panel was announced.

In creating the Panel, the government aims to harness the State's cultural diversity, language skills and overseas and local contacts to strengthen trade and investment between NSW and key priority markets, particularly in the Asia–Pacific region. The Panel also aims to realise social and economic development benefits for both multicultural communities and NSW as a whole. The Panel is working closely with the Export and Investment Advisory Board.

In working with the NSW Government, the Panel places a strong focus on promoting NSW's cultural diversity as a positioning and trade asset. Members use their international business experience, understanding of particular overseas market cultures and their networks in Australia and overseas to inform their advice to government. Their advice will benefit multicultural communities and boost the NSW economy by supporting the development of action plans and activities to attract trade, investment, sporting and cultural events, and international students to NSW and identifying opportunities for NSW small and medium-size enterprises to explore overseas.

During the reporting year, the Panel also provided comment on a range of issues, including:

- the State's submission to the Australian Government's White Paper on Australia in the Asian Century
- the development of Industry Action Plans and the NSW Strategy for Business Migration and Attracting International Students.

International Education and Research Industry Action Plan

During the year, the government established a number of industry-led taskforces to develop Industry Action Plans to position key sectors of the State's economy for strong growth, innovation and productivity over the next decade.

Ms Arfa Noor, the President of the Council for International Students Australia, was invited to attend meetings as an honorary student representative and to support the development of the Industry Action Plan for International Education and Research.

The International Education and Research Taskforce presented its vision and Draft Industry Action Plan to the Deputy Premier and Minister for Trade and Investment in June 2012. The Taskforce considered that it will be important to raise the profile of NSW's international education providers and unique cultural and social experience in communicating its proposed 10-year vision for the industry.

Small Business September 2011

Small Business September 2011 delivered over 340 events across NSW. Thirty-eight per cent of the events were delivered in regional locations.

The ethnic media schedule was based upon the location of the events and the communities residing in those areas. The advertisements were translated into Arabic, Chinese and Vietnamese. Targeted print media included An Nahar, Sing Tao and the Dan Viet.

Business Advisory Services

Business Advisory Services located in areas with a high proportion of business/owner operators from culturally diverse backgrounds delivered special information services for particular language groups on a demand-driven basis. The Sydney Business Advisory Service, for example, had clients from non-English speaking backgrounds and was in regular liaison with multicultural communities in metropolitan areas, in particular:

23. Multicultural policies and services program (cont'd)

- in Fairfield with the Vietnamese community
- in Bankstown, the Arabic community
- in Strathfield, the Korean community
- in Blacktown, the Sudanese community, and
- in Hurstville with the Chinese community.

Small Business Commissioner

During this year, the Office of the Small Business Commissioner became responsible for providing assistance to the small business sector in NSW in relation to helping small businesses resolve disputes with other parties and advocating on their behalf about the issues of importance to them. The Small Business Commissioner initiated development of a number of new initiatives to replace small business programs and events previously managed by the department.

Information about services provided by the Office of the Small Business Commissioner is available in a range of languages through an interpreter service. An information postcard includes information on using these services in Arabic, Chinese, Croatian, Greek, Italian, Macedonian, Serbian, Spanish and Vietnamese.

Visitor Economy Policy

The Visitor Economy Taskforce was established in June 2011 and charged with developing a strategy to double the overnight expenditure of visitors to NSW by 2020. Following extensive consultation, the Taskforce submitted its final report in June 2012. The report makes 48 recommendations with 171 associated actions. Significantly, the report identified the significance of NSW multicultural communities and their role in the growth of the visitor economy.

In developing the Visitor Economy Action Plan, the government will consider and target partnership and participation opportunities for its multicultural communities.

Arts NSW

Through Arts NSW the department seeks to promote a creative and diverse arts and cultural sector and increased access to arts and cultural activities. The department supports CALD artists and participation by CALD communities and nationally significant CALD arts organisations and programs via the Arts Funding Program.

In April 2012 the department supported the *Multicultural Arts Forum 2012: Facing the Challenge, Creating the Future*, an event for artists, arts workers, researchers and cultural policy decision makers of all backgrounds. Presented by Groundswell at CarriageWorks, the forum provided an opportunity to discuss and decide upon actions that would draw upon the benefits of the untapped multicultural resources of NSW.

Arts NSW consulted with TIS National (Translating and Interpreting Service) in preparing the 2013 Arts Funding Program Guidelines, to provide assistance interpreting the guidelines in languages other than English.

In 2011–12 Arts NSW engaged a consultant to undertake an environmental scan of CALD artists, arts workers and projects in NSW. The aim of the consultancy was to develop an understanding of the current strengths of culturally and linguistically diverse arts practice within NSW and the opportunities that it may present for future arts policy development

Responsible Gambling Fund

The Responsible Gambling Fund helps people to overcome gambling problems through education and treatment. In 2011–12 close to 10 per cent (over \$1.38 million) of the Fund's income was allocated to six CALD-specific gambling treatment and support services.

New "what's gambling really costing you?" DVDs and self-help books were developed in five languages. The Fund also launched problem gambling awareness campaigns in Arabic, Vietnamese, Chinese, Italian and Greek. All campaigns used advertising, media relations and community talks to raise awareness of problem gambling, promote free DVDs and in-language counselling services.

Future directions

NSW Trade & Investment will continue to foster multiculturalism with the following initiatives in 2012–13:

- develop the NSW Trade & Investment Multicultural Policies and Services Plan 2013–15
- continue to develop services, programs, communications materials and channels and marketing collateral for culturally diverse target client and stakeholder groups in NSW, Australia and overseas
- support the Multicultural Business Advisory Panel to provide trade and investment linkages between local multicultural communities and their countries of origin
- commence a small business pilot program in Western Sydney which is designed to provide personalised small business support and advice and will have a focus on multicultural engagement
- provide information about the Office of the Small Business Commissioner's services in a format which is readily accessible by those communities which require an interpreter service
- develop a Visitor Economy Action Plan in response to the final report of the Visitor Economy Taskforce
- continue to conduct fishing and community engagement workshops for non-English speaking communities
- continue to produce and distribute translated fisheries and other relevant information to non-English speaking communities and on the departmental website
- work with Recreational Fishing Alliance NSW on running fishing and information workshops designed to prevent rock fishing tragedies, especially among non-English speaking fishermen from Korean, Vietnamese and Chinese backgrounds
- attend and exhibit at multicultural events and shows.

24. Consumer response

It is recognised that the majority of customer service complaints can be satisfactorily settled by providing further information or explanation at the time the original dissatisfaction is raised.

Where the client is not satisfied with the service or response and this cannot be resolved by frontline staff or Branch management, the matter may be progressed through the Complaint Handling Process.

The Complaint Handling Process is available to our clients on the NSW Trade & Investment website. Guidelines in the policy provide for:

- investigating complaints
- informing complainants about progress and outcomes
- identifying problems and suggesting improvements to systems and processes, and
- obtaining information to assist the department to make decisions on resource allocation, training, prioritisation, planning and quality assurance
- providing a Right of Review if the Complainant remains unsatisfied with the outcome.

The target timeframe for completion of any necessary investigation and responding to the complainant under the Complaint Handling Process is one month from date of receipt.

Twelve complaints were received through the Complaint Handling Process during the 2011–12 reporting period. Seven matters were finalised with five 'carried over' to the next reporting period as they had not been finalised as at 30 June 2012. The other two matters concerning service issues were addressed to the satisfaction of the complainant without the need for an investigation.

Of the other five matters, three were investigated that concerned the actions or behaviour of staff. While the allegations in these complaints were not sustained, recommendations were made to improve communication and processes in two of these matters. The remaining two complaints concerned timely and appropriate provision of services. In both cases the actions and processes involved were reviewed and considered appropriate.

Further information is available from the Complaints Manager at PO Box K220 Haymarket 1240, by telephone on (02) 8289 3947 or email complaints@industry.nsw.gov.au

25. Volunteer program

The Fishcare Volunteer Program

The Fishcare program involves 330 volunteers across NSW, dedicated to assisting NSW DPI in fostering positive changes in the community's attitude to responsible fishing practices and ethics.

In 2011–12, volunteers participated in 509 registered events, making 51 600 contacts and dedicating 13 000 hours of service (around 1884 days) to the agency. Major achievements and figures for 2011–12 included:

- volunteers general age demographic was 41–65 years
- 11 per cent of volunteers came from culturally diverse and lingual diverse (CALD) communities such as Arabic, Chinese, Italian, and Greek communities
- volunteers ran and managed the two day Rosehill Trailer Boat Show, 12 volunteers undertook eight shifts and talked to 2000 visitors
- utilising four specialised fishcare boats, volunteers participated in the state wide Fishcare Water Advisory & Food Safety campaign, and Clean Safe Wharves Campaign, spending 70 days on the water, contacting 1400 vessels
- the Fishcare Fish Responsibly training program aimed at encouraging catch and release as means of fishing and increasing fish survival rates was undertaken at Narrandera Native Fish Hatchery. Seven Volunteers assisted with the training with 40 people attended, from the Murray and Riverina Region

- west of the divide, 88 events where undertaken and 18 600 people contacted
- volunteers assisted NSW DPI to teach 8000 children between the ages of 8-14 years the basics of fishing. Of these 1047 children attended a paid fishing workshop, where revenue raised goes back to the Recreational Fishing Trust to assist with the program in 2011–12.

"Get hooked...its fun to fish" primary schools education program

"Get Hooked...its fun to fish" program teaches children at an early age (Stages 2 & 3) about the importance of aquatic habitats and to introduce them to safe and responsible fishing practices. Schools register for calendar a year, in the 2011 calendar school year 4165 children partook in the program. At the time of printing in the 2012 school calendar year, 89 Schools (38 freshwater, 51 saltwater) involving 5447 students had enrolled in the program.

Volunteers are essential to the running of this program. In 2011, 63 Fishcare volunteers participated in 38 incursions and 11 excursions. Volunteers dedicated more than 565 hours of service to the program, with the majority of the hours dedicated to the state wide Get Hooked Workshop Weeks, where 1238 students got to put theory learnt throughout the year into practice.

26. Government information public access (GIPA)

There were 202 valid GIPA applications received during the 2011–12 reporting period, an increase of approximately 25 per cent over the previous year.

Decisions for 23 of these applications were pending as at 30 June 2012 and will be included in next year's report. Similarly, 13 applications received in the previous year that had not been decided as at 30 June 2011 are included in this year's figures.

There was a significant increase in the number of applications received from media outlets (up from 12 to 23) as well as private sector businesses (up from 13 to 70), while applications from Parliamentarians dropped from 31 to 9.

Environmental matters continued to be of particular interest with Minerals (49), NSW Office of Water (23) and Forests NSW (15) related applications accounting for 87 of the 192 decisions made during the year.

Another major area of interest was liquor, gaming and casino related information with the Independent Liquor & Gaming Authority and the Office of Liquor, Gaming & Racing being the subject of 42 decisions.

Fourteen (14) decisions were subject to review with nine (9) of the original decisions being upheld and five (5) varied or recommended to be varied. Three matters were heard by the Administrative Decisions Tribunal, however, as the outcomes had not been advised as at 30 June 2012 these will be included in next year's report.

Due to the nature of the agency most applications seek access to information received from, or related to, third party businesses. In these circumstances consultation with third parties is a regular

requirement for a substantial number of applications. This consultation frequently involves a large volume of complex and technical information.

Statistics are not kept on informal requests, however, there has been an increase in the number of matters where information is being released upon request without requiring a formal application. This has mostly been where enquiries were received on the process for submitting a formal application where it was identified that an informal request may be the most expedient approach for all parties. In some cases formal applications had already been made and, in discussion with the applicant, these were withdrawn and the information provided informally.

Under section 7(3) of the GIPA Act NSW Trade & Investment must review at least annually its program for proactively releasing information. A proactive release program is in place to review information as it is produced or received and making it available online where appropriate. A circular was issued in August 2011 reminding Branch Heads of this requirement.

Over 4300 additions to the information available online have been made during the reporting period. These cover a diverse range of administrative and general information, however, a significant portion is related to environmental factors concerning Minerals, Forests, Fisheries and Agricultural matters.

This includes a register of non-compliance with the *Mining Act 1992* and the *Petroleum (Onshore) Act 1991* listing breaches that have resulted in a sanction. In addition, applications for new mining related activities, activity approval letters and conditions, and comments received from other agencies about coal seam gas activities are now also made available.

Table A: Number of applications by type of applicant and outcome*

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	9	5	4	2	0	3	0	0
Members of Parliament	6	3	0	0	0	0	0	0
Private sector business	33	18	5	4	1	4	0	5
Not for profit organisations or community groups	5	12	3	0	0	0	0	0
Members of the public (application by legal representative)	7	12	3	2	0	2	0	0
Members of the public (other)	9	26	1	2	0	5	0	1

* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

26. Government information public access (cont'd)

Table B: Number of applications by type of application and outcome

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*	0	0	0	0	0	0	0	0
Access applications (other than personal information applications)	68	71	14	9	1	14	0	0
Access applications that are partly personal information applications and partly other	0	2	0	0	0	0	0	0

* A *personal information application* is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

Table C: Invalid applications

Reason for invalidity	No of applications
Application does not comply with formal requirements (section 41 of the Act)	10
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	0
Invalid applications that subsequently became valid applications	8

Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 to Act

	Number of times consideration used*
Overriding secrecy laws	6
Cabinet information	4
Executive Council information	0
Contempt	2
Legal professional privilege	6
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

* More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

26. Government information public access (cont'd)

Table E: Other public interest considerations against disclosure: matters listed in table to section 14 of Act

	Number of occasions when application not successful
Responsible and effective government	8
Law enforcement and security	0
Individual rights, judicial processes and natural justice	81
Business interests of agencies and other persons	82
Environment, culture, economy and general matters	0
Secrecy provisions	1
Exempt documents under interstate Freedom of Information legislation	0

Table F: Timeliness

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	183
Decided after 35 days (by agreement with applicant)	8
Not decided within time (deemed refusal)	1
Total	192

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision varied	Decision upheld	Total
Internal review	2	8	10
Review by Information Commissioner*	3	1	4
Internal review following recommendation under section 93 of Act	0	0	0
Review by ADT	0	0	0
Total	5	9	14

* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

Table H: Applications for review under Part 5 of the Act (by type of applicant)

	Number of applications for review
Applications by access applicants	5
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	9

27. Privacy management

NSW Trade & Investment respects the privacy of the public who use our services and of our employees. As a NSW government agency NSW Trade & Investment must comply with the requirements of the *Privacy and Personal Information Protection Act 1998* (PPIPA) and the *Health Records and Information Privacy Act 2002*.

Four matters relating to privacy were investigated during the reporting period.

Two of these matters were referred by the Privacy Commissioner after they had received the initial a complaint. One matter was withdrawn by the complainant in conjunction with the department undertaking to address the source of concern. The Privacy Commissioner decided not to investigate and to take no further action in the other matter after reviewing the department's response to the complaint.

One matter was investigated and found not to have been a privacy breach but a misunderstanding by the complainant. This was explained and accepted by the complainant.

The final matter was a 'self report' of unauthorised disclosure when it was realised that copies of responses to other representations had been inadvertently included in an email response to one party. As these included names and contact details this was considered an unauthorised disclosure of personal information. The Privacy Commissioner was advised and the email recipient was requested to delete the email. The people whose representation responses had been incorrectly included were advised of the incident, measures taken to preclude a recurrence, their rights to seek a review under Part 5 of PPIPA and given an apology. None of the affected parties elected to take any further action.

Requests for access to personal information held by NSW Trade & Investment may be made to the Privacy Management Officer, PO Box K220 Haymarket NSW 1240 or email Privacy@industry.nsw.gov.au

28. Public interest disclosure

The *Public Interest Disclosures Act 1994* was amended to require agencies to report every six months to the Ombudsman on Public Interest Disclosures (PIDs) and to include this information in Annual Reports.

These changes are effective from 1 January 2012 and therefore this report only covers those PIDs received during the six month period from 1 January to 30 June 2012.

Number of public officials who have made a disclosure to the Agency – (3)

Number of the public interest disclosures received by the Agency relating to:

- corrupt conduct – (1)
- maladministration – (2)
- serious & substantial waste – (0)
- government information contravention – (0)

Total number of public interest disclosures received – (3)

The number of public interest disclosures finalised to 30 June 2012 – (2)

Two matters were investigated and a decision made that they did not require any further action in terms of addressing the allegations of corrupt conduct or maladministration. The investigation of the remaining matter had yet to be finalised as at 30 June 2012.

The NSW Trade & Investment PID Reporting Policy and Procedure was developed in accordance with the requirements of the *Public Interest Disclosures Act 1994* and approved effective 1 October 2011. The policy and procedure are publicly available on the department's website as Open Access Information under the *Government Information (Public Access) Act 2009*.

The following action has been taken to ensure that staff are aware of the contents of the Policy and the protections available, as required under s6E(1)(b) of the *Public Interest Disclosures Act 1994*:

- the PID Policy and Procedure was distributed to all staff with a covering circular
- the Director General issued a statement of commitment to all staff
- 'Director General Messages' on PID responsibilities and protections were issued to all staff.
- training for staff designated to receive PIDs under the policy was provided by the Ombudsman
- a briefing on PID responsibilities was made to the Executive
- information on PIDs was included in staff newsletters
- information on PIDs is available on the intranet.

DEPARTMENT OF TRADE & INVESTMENT, REGIONAL INFRASTRUCTURE AND SERVICES

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STATEMENT BY THE DIRECTOR GENERAL, NSW TRADE & INVESTMENT

Pursuant to Section 45F of the *Public Finance and Audit Act 1983*, I state that, apart from the matters noted below:

- The accompanying financial statements and notes to the financial statements have been prepared in accordance with the provisions of the *Public Finance and Audit Act 1983*, the Financial Reporting Code for Budget Dependent General Government Sector Agencies, the applicable clauses of the *Public Finance and Audit Regulation 2010* and the Treasurer's Directions;
- The statements exhibit a true and fair view of the financial position, financial performance and cash flows of the Department; and
- At the date on which the statement is signed, I am not aware of any circumstances that would render any particulars included in the financial statements to be misleading or inaccurate.

Matters affecting the Financial Statements:

- NSW Trade & Investment chose not to prepare separate records and statements for the Department of Primary Industries for a period of less than 3 months during the financial year ending 30 June 2011, which has impacted on comparative figures disclosed in these accounts;
- Whilst significant work has been undertaken in relation to accounting for Crown Lands, the Department has been unable to address an issue relating to classification of Leases during the current financial year; and
- NSW Trade & Investment is party to a number of Joint Ventures, and this year the audited financial statements of some of these Joint Ventures have not been provided to the Department in sufficient time to allow inclusion in these Financial Statements.

I have also been provided with details of other matters not affecting the opinion that the Department and I will consider in the preparation of Financial Statements for subsequent years.

Signed

 29/10/12
MARK I PATERSON AO
DIRECTOR GENERAL



INDEPENDENT AUDITOR'S REPORT

Department of Trade and Investment, Regional Infrastructure and Services and its controlled entity

To Members of the New South Wales Parliament

I have audited the accompanying financial statements of the Department of Trade and Investment, Regional Infrastructure and Services (the Department) and its controlled entity, which comprise the statements of financial position as at 30 June 2012, the statements of comprehensive income, statements of changes in equity, statements of cash flows, service group statements and a summary of compliance with financial directives for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information. The consolidated entity comprises the Department and the entities it controlled at the year's end or from time to time during the financial year.

Basis for Qualified Opinion

The transactions and balances for the Department of Primary Industries (DPI) for the period 4 April 2011 to 30 June 2011 were incorrectly included in the 2011 financial statements of the Department. As a consequence the Department's financial position as at 30 June 2011 and its financial performance and its cash flows for the year ended on that date were materially misstated. My audit opinion on the financial statements for the year ended 30 June 2011 was modified accordingly. My opinion on the current period's financial statements is also modified because of the effect this has on the comparability of the current period's figures with the corresponding figures. The opening accumulated funds and equity balance also incorrectly includes the DPI balances, resulting in material misstatement of the balances.

The Department has over 4,000 long term land leases as at 30 June 2012 and has not evaluated each lease to determine if it is appropriately classified as a finance or operating lease under *AASB 117 Leases*. As such, I was unable to obtain sufficient and appropriate evidence about the classification of long term leases in the financial statements and whether they have been accounted for in accordance with the Australian Accounting Standards.

Audited financial statements were not received to support the Department's investment in the Murray Darling Basin Authority (MDBA) and Dumaresq-Barwon Border Rivers Commission (DBBRC). The investments in the joint ventures are carried at \$862 million in the statement of financial position. The joint ventures' share of net income of \$49.5 million is included within the Statement of Comprehensive Income. I was unable to obtain sufficient and appropriate audit evidence about the carrying amount of the investments and the share of net income of the joint ventures included in the Department's 2012 financial statements.

Qualified Opinion

In my opinion, except for the effects of the matters described in Basis for Qualified Opinion the financial statements:

- give a true and fair view of the financial position of the Department and the consolidated entity as at 30 June 2012, and of their financial performance and their cash flows for the year then ended in accordance with Australian Accounting Standards
- are in accordance with section 45E of the *Public Finance and Audit Act 1983* (the PF&A Act) and the Public Finance and Audit Regulation 2010.

My qualified opinion should be read in conjunction with the rest of this report.

Department Head's Responsibility for the Financial Statements

The Department Head is responsible for the preparation of the financial statements that give a true and fair view in accordance with Australian Accounting Standards and the PF&A Act, and for such internal control as the Department Head determines is necessary to enable the preparation of the financial statements that give a true and fair view and that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on the financial statements based on my audit. I conducted my audit in accordance with Australian Auditing Standards. Those standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Department's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Department's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Department Head, as well as evaluating the overall presentation of the financial statements.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.

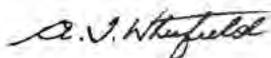
My qualified opinion does *not* provide assurance:

- about the future viability of the Department and the consolidated entity
- that they have carried out their activities effectively, efficiently and economically
- about the effectiveness of their internal control
- about the assumptions used in formulating the budget figures disclosed in the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about other information that may have been hyperlinked to/from the financial statements.

Independence

In conducting my audit, I have complied with the independence requirements of the Australian Auditing Standards and relevant ethical pronouncements. The PF&A Act further promotes independence by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies but precluding the provision of non-audit services, thus ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by the possibility of losing clients or income.



A T Whitfield
Acting Auditor-General

29 October 2012
SYDNEY

Beginning of the Financial Statements

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2012

	Notes	Consolidated		Parent	
		Actual 2012 \$000	Budget 2012 \$000	Actual 2012 \$000	Actual 2011 \$000
Expenses excluding losses					
Operating expenses					
Employee related	2(a)	755,180	703,100	755,180	441,270
Other operating expenses	2(b)	232,416	285,915	232,292	177,920
Depreciation and amortisation	2(c)	75,184	42,885	75,184	43,347
Grants & subsidies	2(d)	587,279	772,551	587,279	382,816
Finance Costs	2(e)	1,435	1,655	1,435	(352)
Other expenses	2(f)	54,423	64,417	54,423	129,133
Total expenses excluding losses		1,705,917	1,870,523	1,705,793	1,174,134
Revenue					
Recurrent appropriation (net of transfer payments)	7	962,835	1,051,694	962,835	728,980
Capital appropriation (net of transfer payments)	7	41,944	50,092	41,944	63,865
(Asset sale proceeds transferred to the Crown Entity)		-	-	-	-
Sale of goods and services	3(a)	175,468	497,398	175,468	95,804
Investment revenue	3(b)	77,909	9,486	77,884	22,488
Fees and fines	3(c)	19,691	16,621	19,691	13,351
Grants and contributions	3(d)	118,493	135,496	118,493	96,978
Acceptance by the Crown Entity of employee benefits and other liabilities	8(a)	66,609	45,214	66,609	25,494
Transfers to NSW Treasury	8(b)	(58,186)	(65,041)	(58,186)	(10,346)
Other revenue	3(e)	30,628	14,772	30,628	21,246
Personnel services revenue	3(f)	346,701	-	346,701	104,961
Total Revenue		1,782,092	1,755,732	1,782,067	1,162,821
Gain / (loss) on disposal	4	5,816	246	5,816	(16,963)
Other Gains / (losses)	5	543	(5,488)	543	1,012
Increase in share of jointly controlled assets in joint ventures	34(a)	-	-	-	69,871
Impairment – Intangible – Water Entitlements - MDBA	34(a)	-	-	-	(46,236)
Share of operating result of joint ventures accounted for under the equity accounting method	34(b)	49,457	-	49,457	(1,606)
Net Result	28	131,991	(120,033)	132,090	(5,235)
Other comprehensive income					
Net increase / (decrease) in property, plant and equipment asset revaluation reserve		103,316	-	103,316	22,516
Available for sale financial assets		-	-	-	-
Valuation gains / losses		-	-	-	(220)
Transferred to net result on disposal		-	-	-	-
Net change in the asset revaluation reserve arising from a change in the restoration liability		-	-	-	-
Superannuation actuarial gains / (losses)		(92,208)	-	(92,208)	3,175
Net increase / (decrease) on revaluation of investments accounted for under the equity method	34(b)	-	-	-	35,342
Net increase / (decrease) on revaluation of share of jointly controlled assets in joint ventures	34(a)	-	-	-	10,952
Other net increases / (decreases) in equity		-	-	-	1,136
Total other comprehensive income		11,108	-	11,108	72,901
TOTAL COMPREHENSIVE INCOME		143,099	(120,033)	143,198	67,666

The accompanying notes form part of these financial statements

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2012

	Notes	Consolidated		Parent	
		Actual 2012 \$000	Budget 2012 \$000	Actual 2012 \$000	Actual 2011 \$000
ASSETS					
Current Assets					
Cash and cash equivalents	11	335,416	265,909	334,915	281,482
Receivables	12	169,566	164,943	169,547	170,706
Inventories	13	26,800	29,890	26,800	29,596
Other financial assets	17	5,777	11,260	5,777	6,065
Non-Current Assets held for sale	18	9,376	2,199	9,376	913
Total Current Assets		546,935	474,201	546,415	488,762
Non-Current Assets					
Receivables	12	249,778	170,452	249,778	170,908
Inventories	13	18,324	19,053	18,324	14,985
Financial assets at fair value	14	4,404	-	4,404	4,124
Property Plant and Equipment	15				
- Land and buildings		6,278,309	6,221,552	6,278,309	6,253,712
- Plant and Equipment		47,092	49,068	47,092	48,429
- Infrastructure Systems		456,136	1,045,076	456,136	1,058,758
- Leased Assets (Buildings)		97,103	-	97,103	42,679
- Work in progress - PPE		17,717	-	17,717	45,228
Total Property Plant and Equipment		6,896,357	7,315,696	6,896,357	7,448,806
Intangible assets	16				
- Intangible assets		28,595	182,901	28,595	160,128
- Work in progress - Intangible assets		8,000	-	8,000	5,261
Total Intangible assets		36,595	182,901	36,595	165,389
Investments accounted for under the equity method	34(b)	862,522	-	862,522	70,980
Biological assets	19	6,440	-	6,440	6,875
Other financial assets	17	19,423	99,680	19,423	22,685
Total Non-Current Assets		8,093,843	7,787,782	8,093,843	7,904,752
Total Assets		8,640,778	8,261,983	8,640,258	8,393,514
LIABILITIES					
Current Liabilities					
Payables	21	106,523	97,922	106,505	104,302
Borrowings	22	7,012	1,419	7,012	6,771
Provisions	23(a)	133,153	160,583	133,153	131,081
Other	24	6,223	16,251	6,223	19,605
Total Current Liabilities		252,911	276,175	252,893	261,759
Non-Current Liabilities					
Payables	21	-	-	-	-
Borrowings	22	9,202	9,337	9,202	13,385
Provisions	23(a)	773,336	55,816	773,336	693,508
Other	24	7,713	565,089	7,713	11,338
Total Non-Current Liabilities		790,251	630,242	790,251	718,231
Total Liabilities		1,043,162	906,417	1,043,144	979,990
Net Assets		7,597,616	7,355,566	7,597,114	7,413,524
EQUITY					
Reserves	25	177,708	159,841	177,708	74,392
Accumulated funds		7,419,908	7,195,725	7,419,406	7,339,132
Total Equity		7,597,616	7,355,566	7,597,114	7,413,524

The accompanying notes form part of these financial statements

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2012

	Notes	Accumulated Funds \$'000	Consolidated Asset Revaluation Reserve \$'000	Total Equity \$'000
Balance at 1 July 2011		7,339,132	74,392	7,413,524
Correction of errors	36	-	-	-
Restated total equity at 1 July 2011		7,339,132	74,392	7,413,524
Net result for the year		131,991	-	131,991
Other comprehensive income:				
Net increase / (decrease) in property, plant and equipment			103,316	103,316
Available for sale financial assets:				
Valuation gains / (losses)		-	-	-
Transfer on disposal				-
Change in restoration liability				-
Superannuation actuarial gains / (losses)		(92,208)		(92,208)
Net increase / (decrease) on revaluation of investments accounted for under the equity method			-	-
Net increase / (decrease) on revaluation of share of jointly controlled assets in joint ventures			-	-
Other net increases / (decreases) in equity				-
Total other comprehensive income		(92,208)	103,316	11,108
Total comprehensive income for the year		39,783	103,316	143,099
Transfers to / (from) reserves				-
Transactions with owners in their capacity as owners				
Increase / (decrease) in net assets from equity transfers	25	40,994		40,994
Total transactions with owners in their capacity as owners		40,994	-	40,994
Balance at 30 June 2012		7,419,908	177,708	7,597,616
Balance at 1 July 2010		390,860	5,994	396,854
Correction of errors		(3,500)	-	(3,500)
Restated total equity at 1 July 2010		387,360	5,994	393,354
Net result for the year		(5,235)	-	(5,235)
Other comprehensive income:				
Net increase / (decrease) in property, plant and equipment		-	22,516	22,516
Available for sale financial assets:				
Valuation gains / (losses)		(220)	-	(220)
Transfer on disposal		-	-	-
Change in restoration liability		-	-	-
Superannuation actuarial gains / (losses)		3,175	-	3,175
Net increase / (decrease) on revaluation of investments accounted for under the equity method		-	35,342	35,342
Net increase / (decrease) on revaluation of share of jointly controlled assets in joint ventures		-	10,952	10,952
Other net increases / (decreases) in equity		1,136	-	1,136
Total other comprehensive income		4,091	68,810	72,901
Total comprehensive income for the year		(1,144)	68,810	67,666
Transfers to / (from) reserves		412	(412)	-
Transactions with owners in their capacity as owners				
Increase / (decrease) in net assets from equity transfers	25	6,952,504	-	6,952,504
Total transactions with owners in their capacity as owners		6,952,504	-	6,952,504
Balance at 30 June 2011		7,339,132	74,392	7,413,524

The accompanying notes form part of these financial statements

	Notes	Accumulated Funds \$'000	Parent Asset Revaluation Reserve \$'000	Total Equity \$'000
Balance at 1 July 2011		7,339,132	74,392	7,413,524
Correction of errors	36	-	-	-
Restated total equity at 1 July 2011		7,339,132	74,392	7,413,524
Net result for the year		132,090	-	132,090
Other comprehensive income:				
Net increase / (decrease) in property, plant and equipment Available for sale financial assets:			103,316	103,316
Valuation gains / (losses)		-	-	-
Transfer on disposal		-	-	-
Change in restoration liability		-	-	-
Superannuation actuarial gains / (losses)		(92,208)	-	(92,208)
Net increase / (decrease) on revaluation of investments accounted for under the equity method		-	-	-
Net increase / (decrease) on revaluation of share of jointly controlled assets in joint ventures		-	-	-
Other net increases / (decreases) in equity		-	-	-
Total other comprehensive income		(92,208)	103,316	11,108
Total comprehensive income for the year		39,882	103,316	143,198
Transfers to / (from) reserves				-
Transactions with owners in their capacity as owners				
Increase / (decrease) in net assets from equity transfers	25	40,393	-	40,393
Total transactions with owners in their capacity as owners		40,393	-	40,393
Balance at 30 June 2012		7,419,406	177,708	7,597,114
Balance at 1 July 2010		390,860	5,994	396,854
Correction of errors		(3,500)	-	(3,500)
Restated total equity at 1 July 2010		387,360	5,994	393,354
Net result for the year		(5,235)	-	(5,235)
Other comprehensive income:				
Net increase / (decrease) in property, plant and equipment Available for sale financial assets:			22,516	22,516
Valuation gains / (losses)		(220)	-	(220)
Transfer on disposal		-	-	-
Change in restoration liability		-	-	-
Superannuation actuarial gains / (losses)		3,175	-	3,175
Net increase / (decrease) on revaluation of investments accounted for under the equity method		-	35,342	35,342
Net increase / (decrease) on revaluation of share of jointly controlled assets in joint ventures		-	10,952	10,952
Other net increases / (decreases) in equity		1,136	-	1,136
Total other comprehensive income		4,091	68,810	72,901
Total comprehensive income for the year		(1,144)	68,810	67,666
Transfers to / (from) reserves		412	(412)	-
Transactions with owners in their capacity as owners				
Increase / (decrease) in net assets from equity transfers	25	6,952,504	-	6,952,504
Total transactions with owners in their capacity as owners		6,952,504	-	6,952,504
Balance at 30 June 2011		7,339,132	74,392	7,413,524

The accompanying notes form part of these financial statements

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2012

	Notes	Consolidated		Parent	
		Actual 2012 \$000	Budget 2012 \$000	Actual 2012 \$000	Actual 2011 \$000
CASH FLOWS FROM OPERATING ACTIVITIES					
Payments					
Employee related		(761,175)	(634,319)	(761,175)	(404,506)
Grants and subsidies		(562,560)	(669,027)	(562,560)	(351,133)
Finance costs		(1,757)	(1,639)	(1,757)	(658)
Other		(291,577)	(407,243)	(291,428)	(571,396)
Total Payments		(1,617,069)	(1,712,228)	(1,616,920)	(1,327,693)
Receipts					
Sale of goods and services		450,421	511,505	450,421	139,269
Fees and fines		19,691	-	19,691	13,351
Interest received		23,042	8,823	23,017	6,581
Recurrent appropriation		1,081,328	1,051,694	1,081,328	746,458
Asset sale proceeds transferred to the Crown Entity		-	(363)	-	-
Cash transfers to the Consolidated Fund		(18,478)	(20,896)	(18,478)	(34,198)
Other		146,760	196,549	146,760	408,055
Total Receipts		1,702,764	1,747,312	1,702,739	1,279,516
NET CASH FLOWS FROM OPERATING ACTIVITIES	29	85,695	35,084	85,819	(48,177)
CASH FLOWS FROM INVESTING ACTIVITIES					
Proceeds from sale of Land and Buildings, Plant and Equipment and Infrastructure Systems		29,459	26,932	29,459	2,305
Capital appropriation (excluding equity appropriation)		41,944	50,092	41,944	64,866
Proceeds from the sale of investments		-	-	-	-
Advance repayments received		2,213	3,421	2,213	2,138
Purchases of Land and Buildings, Plant and Equipment and Infrastructure Systems		(41,944)	(47,630)	(41,944)	(73,742)
Purchase of Investments		-	-	-	-
Advances made		1,337	(2,500)	1,337	(807)
Other		-	(7,560)	-	2,275
NET CASH FLOWS FROM INVESTING ACTIVITIES		33,009	22,755	33,009	(2,965)
CASH FLOWS FROM FINANCING ACTIVITIES					
Proceeds from borrowings and advances		2,940	-	2,940	881
Repayment of borrowings and advances		(6,882)	(5,460)	(6,882)	(4,807)
Other		(58,186)	(67,951)	(58,186)	-
NET CASH FLOWS FROM FINANCING ACTIVITIES		(62,128)	(73,411)	(62,128)	(3,926)
NET INCREASE/(DECREASE) IN CASH					
Opening cash and cash equivalents		281,482	281,481	281,482	169,375
Cash transferred in / (out) as a result of administrative restructuring	25	(2,642)		(3,267)	167,175
CLOSING CASH AND CASH EQUIVALENTS	11	335,416	265,909	334,915	281,482

The accompanying notes form part of these financial statements

Service group statements for the year ended 30 June 2012 for Department of Trade and Investment, Regional Infrastructure and Services

EXPENSES & INCOME	Trade, Business and Investment*	Agriculture*	Fisheries*	Biosecurity*	Water Management*	Water Utilities*
	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000
Expenses excluding losses						
Operating Expenses						555
Employee related	45,247	65,678	38,609	41,005	81,163	(105)
Other operating expenses	54,010	28,773	16,912	17,962	(15,410)	15
Depreciation and amortisation	19,316	-	-	-	2,233	1,324
Grants and subsidies	97,925	10,264	6,033	6,408	193,522	-
Finance costs	43	343	201	214	-	-
Other expenses	1,403	2,423	1,425	1,512	23,649	162
Total expenses excluding losses	217,944	107,481	63,180	67,101	285,157	1,951
Revenue						
Recurrent appropriation **						
Capital appropriation **						
(Asset sale proceeds transferred to the Crown Entity)						
Sale of goods and services	-	-	-	-	-	-
Investment revenue	1,179	12,359	7,266	7,718	57,768	-
Fees and fines	2,197	395	232	246	606	-
Grants and contributions	-	6,312	3,711	3,941	-	-
Acceptance by the Crown Entity of employee benefits and other liabilities	2,561	24,084	14,156	15,036	23,677	-
Transfers to NSW Treasury	33,731	-	-	-	9,433	-
Other revenue	(6,741)	-	-	-	8,954	-
Personnel services revenue	11,098	787	463	492	6,112	-
Total Revenue	44,025	43,937	25,828	27,433	106,550	-
Gain/ (loss) on disposal	-	-	-	-	(832)	-
Other gains / (losses)	-	1,016	597	634	-	-
Joint ventures (note 34)	3,097	-	-	-	44,697	-
Net result	(170,822)	(62,528)	(36,755)	(39,034)	(134,742)	(1,951)
Other Comprehensive Income						
Net increase / (decrease) in asset revaluation reserve	-	-	-	-	-	-
Superannuation actuarial gains / (losses)	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	(170,822)	(62,528)	(36,755)	(39,034)	(134,742)	(1,951)

The names and purpose of each service group are summarised in Note 10.
 Appropriations are made on an entity basis and not to individual service groups. Consequently, appropriations must be included in the 'Not Attributable' column. Cluster grant funding is also unlikely to be attributable to individual service groups.

Service group statements for the year ended 30 June 2012 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

EXPENSES & INCOME	Catchments and Lands*		Mineral Resources and Mine Safety*		Energy Supply and Use*		Tourism, Gaming and Arts*		Not Attributable		Personnel Services*		Total NSW Trade & Investment 2012 \$000
	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000	2012 \$000		
Expenses excluding losses													
Operating Expenses													
Employee related	55,727	34,590	8,283	24,300	85,727	274,296						755,180	
Other operating expenses	46,666	18,790	4,498	36,263	24,057	-						232,416	
Depreciation and amortisation	43,246	-	-	10,374	-	-						75,184	
Grants and subsidies	60,856	2,982	167,501	44,173	(3,709)	-						587,279	
Finance costs	610	-	-	24	-	-						1,435	
Other expenses	20,317	2,217	530	755	30	-						54,423	
Total expenses excluding losses	227,422	58,579	180,812	115,889	106,105	274,296						1,705,917	
Revenue													
Recurrent appropriation **													962,835
Capital appropriation **													41,944
(Asset sale proceeds transferred to the Crown Entity)													-
Sale of goods and services	38,844	25,929	6,208	632	17,565	-						175,468	
Investment revenue	63,451	11	3	1,180	9,588	-						77,909	
Fees and fines	5,727	-	-	-	-	-						19,691	
Grants and contributions	14,060	21,774	81	1,375	1,689	-						118,493	
Acceptance by the Crown Entity of employee benefits and other liabilities	5,328	-	-	18,117	-	-						66,609	
Transfers to NSW Treasury	(56,779)	-	-	(3,620)	-	-						(58,186)	
Other revenue	5,036	1,731	415	5,961	(1,467)	-						30,628	
Personnel services revenue	-	-	-	-	-	346,701						346,701	
Total Revenue	75,667	49,445	6,707	23,645	1,032,154	346,701						1,782,092	
Gain/ (loss) on disposal	8,375	-	-	-	(1,727)	-						5,816	
Other gains /(losses)	(1,427)	16	4	-	(297)	-						543	
Joint ventures (note 34)	-	-	-	1,663	-	-						49,457	
Net result	(144,807)	(9,118)	(174,101)	(90,581)	924,025	72,405						131,991	
Other Comprehensive Income													
Net increase / (decrease) in asset revaluation reserve	103,316	-	-	-	-	-						103,316	
Superannuation actuarial gains / (losses)	(10,017)	-	-	-	-	-						(92,208)	
Total Other Comprehensive Income	93,299	-	-	-	-	-						11,108	
TOTAL COMPREHENSIVE INCOME	(51,508)	(9,118)	(174,101)	(90,581)	924,025	(9,786)						143,099	

* The names and purpose of each service group are summarised in Note 10.

** Appropriations are made on an entity basis and not to individual service groups. Consequently, appropriations must be included in the 'Not Attributable' column. Cluster grant funding is also unlikely to be attributable to individual service groups.

Service group statements for the year ended 30 June 2012 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

ASSETS & LIABILITIES	Trade, Business and Investment*		Agriculture*		Fisheries*		Biosecurity*		Water Management*		Water Utilities*	
	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
ASSETS												
Current Assets												
Cash and cash equivalents	256,151	-	-	-	-	-	-	-	-	23,497	-	-
Receivables	45,088	-	-	-	-	-	-	-	-	34,515	-	-
Inventories	4,404	-	-	-	-	-	-	-	-	-	-	-
Other financial assets	25	-	-	-	-	-	-	-	-	-	-	-
Assets held for sale	9,376	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	315,044									58,012		
Non-Current Assets												
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Financial Assets at Fair Value	4,404	-	-	-	-	-	-	-	-	-	-	-
Total Property Plant and Equipment	585,181	-	-	-	-	-	-	-	-	20,971	-	-
Intangible assets	21,138	-	-	-	-	-	-	-	-	15,302	-	-
Investments – equity method	4,760	-	-	-	-	-	-	-	-	857,762	-	-
Biological assets	6,440	-	-	-	-	-	-	-	-	-	-	-
Other financial assets	3,334	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	625,257									894,035		
Total Assets	940,301									952,047		
LIABILITIES												
Current Liabilities												
Payables	74,403	-	-	-	-	-	-	-	-	2,005	-	-
Borrowings	4,772	-	-	-	-	-	-	-	-	-	-	-
Provisions	108,016	-	-	-	-	-	-	-	-	6,477	-	-
Other	12,547	-	-	-	-	-	-	-	-	(4,645)	-	-
Total Current Liabilities	199,738									3,837		
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	8,524	-	-	-	-	-	-	-	-	-	-	-
Provisions	124,056	-	-	-	-	-	-	-	-	4,716	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	132,580									4,716		
Total Liabilities	332,318									8,553		
NET ASSETS	607,983									943,494		

* The names and purpose of each service group are summarised in Note 10. Due to system limitations, the Statement of Financial Position for Agriculture, Fisheries and Biosecurity are not recognised individually but are recognised within Trade, Business and Investment. Similarly, the Statement of Financial Position for Water Utilities is recognised in Water Management. Revised Service Groups as well as a new Finance System will resolve this issue for 2013.

Service group statements for the year ended 30 June 2012 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

ASSETS & LIABILITIES	Catchments and Lands* 2012 \$000	Mineral Resources and Mine Safety* 2012 \$000	Energy Supply and Use* 2012 \$000	Tourism, Gaming and Arts* 2012 \$000	Not Attributable 2012 \$000	Personnel Services* 2012 \$000	Total NSW Trade & Investment 2012 \$000
ASSETS							
Current Assets							
Cash and cash equivalents	55,266	-	-	-	502	-	335,416
Receivables	35,798	-	-	-	3,353	50,812	169,566
Inventories	22,396	-	-	-	-	-	26,800
Other financial assets	5,752	-	-	-	-	-	5,777
Assets held for sale	-	-	-	-	-	-	9,376
Total Current Assets	119,212	-	-	-	3,855	50,812	546,935
Non-Current Assets							
Receivables	114,921	-	-	-	-	134,857	249,778
Inventories	18,324	-	-	-	-	-	18,324
Financial Assets at Fair Value	-	-	-	-	-	-	4,404
Total Property Plant and Equipment	6,290,205	-	-	-	-	-	6,896,357
Intangible assets	155	-	-	-	-	-	36,595
Investments – equity method	-	-	-	-	-	-	862,522
Biological assets	-	-	-	-	-	-	6,440
Other financial assets	19,423	-	-	-	(3,334)	-	19,423
Total Non-Current Assets	6,443,028	-	-	-	(3,334)	134,857	8,093,843
Total Assets	6,562,240	-	-	-	521	185,669	8,640,778
LIABILITIES							
Current Liabilities							
Payables	30,097	-	-	-	18	-	106,523
Borrowings	2,240	-	-	-	-	-	7,012
Provisions	15,574	-	-	-	3,086	-	133,153
Other	3,588	-	-	-	(5,267)	-	6,223
Total Current Liabilities	51,499	-	-	-	(2,163)	-	252,911
Non-Current Liabilities							
Payables	-	-	-	-	-	-	-
Borrowings	678	-	-	-	-	-	9,202
Provisions	644,564	-	-	-	-	-	773,336
Other	7,713	-	-	-	-	-	7,713
Total Non-Current Liabilities	652,955	-	-	-	-	-	790,251
Total Liabilities	704,454	-	-	-	(2,163)	-	1,043,162
NET ASSETS	5,857,786	-	-	-	2,684	185,669	7,597,616

* The names and purpose of each service group are summarised in Note 10. Due to system limitations, the Statement of Financial Position for Mineral Resources and Mine Safety, Energy Supply and Use and Tourism, Gaming and Arts are not recognised individually but are recognised within Trade, Business and Investment. Revised Service Groups as well as a new Finance System will resolve this issue for 2013.

Service group statements for the year ended 30 June 2012 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

ADMINISTERED EXPENSES & INCOME	Trade, Business and Investment*		Agriculture*		Fisheries*		Biosecurity*		Water Management*		Water Utilities*	
	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Administered Expenses												
Transfer payments	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Administered Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Administered Revenue												
Transfer receipts	-	-	-	-	-	-	-	-	-	-	-	-
Consolidated fund	-	-	-	-	-	-	-	-	-	-	-	-
- Fees and fines	-	-	119	-	3,649	-	-	-	-	498	-	-
- Other	-	-	-	-	125	-	-	-	-	-	-	-
Total Administered Revenue	-	-	119	-	3,774	-	-	-	-	498	-	-
ADMINISTERED REVENUE less EXPENSES	-	-	119	-	3,774	-	-	-	-	498	-	-

ADMINISTERED EXPENSES & INCOME	Catchments and Lands*		Mineral Resources and Mine Safety*		Energy Supply and Use*		Tourism, Gaming and Arts*		Not Attributable		Personnel Services*		Total NSW Trade & Investment	
	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012	2012
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Administered Expenses														
Transfer payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Administered Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administered Revenue														
Transfer receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Consolidated fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Fees and fines	-	-	-	-	561	-	2,262	-	-	-	-	-	-	7,089
- Royalties	2,230	-	1,546,093	-	-	-	-	-	-	-	-	-	-	1,548,448
Total Administered Revenue	2,230	-	1,546,093	-	561	-	2,262	-	-	-	-	-	-	1,555,537
ADMINISTERED REVENUE less EXPENSES	2,230	-	1,546,093	-	561	-	2,262	-	-	-	-	-	-	1,555,537

* The names and purpose of each service group are summarised in Note 10. Administered assets and liabilities are disclosed in Note 32

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services
 Service groups previously within: Department of Industry and Investment

EXPENSES & INCOME	Agriculture and Biosecurity*	Fisheries and Compliance*	Science and Research Activities (Agriculture, Fisheries and Forestry)*	Mineral Resources and Mine Safety*	Energy Supply and Use*	Investment Attraction and Industry Development *	Small Business and Regional Development *	Science and Medical Research Policy and Industry Innovation*	Tourism *	Personnel Services*
	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000	2011 \$'000
Expenses excluding losses										
Operating Expenses	61,883	42,027	82,969	42,621	9,448	8,407	21,999	10,129	12,901	59,812
Employee related	44,126	18,276	31,812	21,321	4,117	12,005	7,556	4,195	3,536	-
Other operating expenses	5,789	3,808	6,274	2,893	591	644	1,679	564	780	-
Depreciation and amortisation	59,994	839	478	2,259	124,477	6,910	21,526	42,122	5,245	-
Grants and subsidies	367	658	-	-	-	-	-	-	-	-
Finance costs	7,550	1,565	19	2,264	2	27,766	48,671	652	32,101	-
Other expenses	179,709	67,173	121,552	71,358	138,635	55,732	101,431	57,662	54,563	59,812
Total expenses excluding losses										
Revenue										
Recurrent appropriation **	-	-	-	-	-	-	-	-	-	-
Capital appropriation **	-	-	-	-	-	-	-	-	-	-
Sale of goods and services	14,858	7,539	10,192	31,591	1,228	627	1,718	320	459	-
Investment revenue	2,127	1,888	1,863	859	588	191	498	168	231	-
Fees and fines	-	12,495	-	-	-	-	-	-	-	-
Grants and contributions	26,956	2,525	29,560	25,138	244	770	1,151	12	3,221	-
Other revenue	7,246	352	3,148	1,402	132	111	82	1,295	1,575	-
Personnel services revenue	-	-	-	-	-	-	-	-	-	59,812
Total Revenue	51,187	24,799	44,763	58,990	2,192	1,699	3,449	1,795	5,486	59,812
Gain/ (loss) on disposal	(1,132)	(721)	(1,225)	(566)	(130)	(126)	(328)	(110)	(152)	-
Other gains /(losses)	398	138	228	105	21	23	74	21	56	-
Joint ventures (note 34)	-	-	-	-	-	-	-	-	-	-
Net result	(129,256)	(42,957)	(77,786)	(12,829)	(136,552)	(54,136)	(98,236)	(55,956)	(49,173)	-
Other Comprehensive Income										
Net increase / (decrease) in asset revaluation reserve	5,376	3,536	5,827	2,687	549	598	1,559	524	723	-
Available for sale financial assets	(55)	(36)	(60)	(28)	(6)	(6)	(16)	(5)	(8)	-
Valuation gains / losses	3,281	-	-	-	-	-	-	-	-	-
Superannuation actuarial gains / (losses)	-	-	-	-	-	-	-	-	-	-
Revaluation of investments - equity method	-	-	-	-	-	-	-	-	-	-
Revaluation of share in joint ventures	-	-	-	-	-	-	-	-	-	-
Other net increases / (decreases) in equity	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	8,602	3,500	5,767	2,659	543	592	1,543	519	715	-
TOTAL COMPREHENSIVE INCOME	(120,654)	(39,457)	(72,019)	(10,170)	(136,009)	(53,544)	(96,693)	(55,437)	(48,458)	-

* The name and purpose of each service group is summarised in Note 10.
 ** Appropriations are made on a Department basis and not to individual service groups. Consequently, government contributions must be included in the 'Not Attributable' column.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

Service groups previously within: Department of Environment, Climate Change and Water

Communities NSW

Department of Services, Technology and Administration

EXPENSES & INCOME	Urban Water Utilities*	Water Management*	Marine Parks Authority Secretariat	Catchment Management Authorities Secretariat*	Arts Industry and Facilities Development *	Community Development, Services and Industry Regulation*	Personnel Services*	Retail Tenancy Unit*
	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000
Expenses excluding losses								
Operating Expenses								
Employee related	1,660	17,508	1,143	1,135	1,054	2,959	46,684	127
Other operating expenses	2,081	10,426	820	330	1,483	629	-	98
Depreciation and amortisation	-	8,076	57	-	795	617	-	-
Grants and subsidies	30,440	17,783	4	14,839	14,353	4,465	-	-
Finance costs	-	(438)	-	-	-	-	-	-
Other expenses	-	6,139	-	-	-	-	-	-
Total expenses excluding losses	34,181	59,494	2,024	16,304	17,685	8,670	46,684	225
Revenue								
Recurrent appropriation **	-	-	-	-	-	-	-	-
Capital appropriation **	-	-	-	-	-	-	-	-
Sale of goods and services	1	15,168	22	-	351	(2,953)	-	223
Investment revenue	-	1,012	-	-	-	-	-	-
Fees and fines	-	-	21	-	-	-	-	-
Grants and contributions	-	18,013	63	75	90	-	-	-
Other revenue	60	4,652	-	-	542	438	-	-
Personnel services revenue	-	256	-	-	-	-	45,149	-
Total Revenue	61	39,101	106	75	983	(2,515)	45,149	223
Gain/ (loss) on disposal	-	(46)	(12)	-	-	-	-	-
Other gains / (losses)	-	(115)	-	-	-	-	-	-
Joint ventures (note 34)	-	22,029	-	-	-	-	-	-
Net result	(34,120)	1,475	(1,930)	(16,229)	(16,702)	(11,185)	(1,535)	(2)
Other Comprehensive Income								
Net increase / (decrease) in asset revaluation reserve	-	-	-	-	-	-	-	-
Available for sale financial assets	-	-	-	-	-	-	-	-
Valuation gains / losses	-	-	-	-	-	-	-	-
Superannuation actuarial gains / (losses)	-	-	-	-	(578)	-	-	-
Revaluation of investments - equity method	-	35,342	-	-	-	-	-	-
Revaluation of share in joint ventures	-	10,952	-	-	-	-	-	-
Other net increases / (decreases) in equity	-	1,136	-	-	-	-	-	-
Total Other Comprehensive Income	(34,120)	47,430	(1,930)	(16,229)	(578)	(11,185)	(1,535)	(2)
TOTAL COMPREHENSIVE INCOME	(34,120)	48,905	(1,930)	(16,229)	(17,280)	(11,185)	(1,535)	(2)

* The name and purpose of each service group is summarised in Note 10.

** Appropriations are made on a Department basis and not to individual service groups. Consequently, government contributions must be included in the 'Not Attributable' column.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

EXPENSES & INCOME	Service groups previously within: Land and Property Management Authority					Office of Biofuels*	Not Attributable	Total NSW Trade & Investment
	Crown Lands*	Soil Conservation, Rural Services and Programs*	Commercial activity: Crown Leaseholds Entity (CLE)*	Commercial activity: Land Development Working Account (LDWA)*	Commercial activity: Crown Lands Homesites Program (CLHP)*			
	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	2011 \$000	2011 \$000
Expenses excluding losses								
Operating Expenses	14,542	2,199	-	-	-	58		441,270
Employee related	4,272	3,572	573	-	-	2		177,920
Other operating expenses	299	138	10,342	2,164	4,526	-		43,347
Depreciation and amortisation	33,837	342	2,903	1	-	-		382,816
Grants and subsidies	565	-	-	-	(1,504)	-		(352)
Finance costs	3,512	-	(1,108)	-	-	-		129,133
Other expenses	57,027	6,251	12,710	2,165	3,027	60		1,174,134
Total expenses excluding losses								
Revenue								
Recurrent appropriation **	-	-	-	-	-	-	807,993	807,993
Capital appropriation **	-	-	-	-	-	-	-	-
Sale of goods and services	-	8,186	259	665	5,350	-	-	95,804
Investment revenue	13,800	-	767	-	(1,504)	-	-	22,488
Fees and fines	520	-	368	(53)	-	-	-	13,351
Grants and contributions	(10,840)	-	261	-	-	-	-	96,978
Other revenue	(50)	-	-	-	-	-	-	21,246
Personnel services revenue	(256)	-	-	-	-	-	-	104,961
Total Revenue	3,174	8,186	1,655	612	3,846	-	807,993	1,162,821
Gain/ (loss) on disposal	7,523	514	(25,975)	5,523	-	-	-	(16,963)
Other gains/(losses)	(607)	13	534	123	-	-	-	1,012
Joint ventures (note 34)	-	-	-	-	-	-	-	22,029
Net result	(46,937)	2,462	(36,496)	4,093	819	(60)	807,993	(5,235)
Other Comprehensive Income								
Net increase / (decrease) in asset revaluation reserve	1,137	-	-	-	-	-	-	22,516
Available for sale financial assets	-	-	-	-	-	-	-	(220)
Valuation gains / losses	472	-	-	-	-	-	-	3,175
Superannuation actuarial gains / (losses)	-	-	-	-	-	-	-	35,342
Revaluation of investments - equity method	-	-	-	-	-	-	-	10,952
Revaluation of share in joint ventures	-	-	-	-	-	-	-	1,136
Other net increases / (decreases) in equity	-	-	-	-	-	-	-	72,901
Total Other Comprehensive Income	1,609	2,462	(36,496)	4,093	819	(60)	807,993	67,666
TOTAL COMPREHENSIVE INCOME	(45,328)	2,462	(36,496)	4,093	819	(60)	807,993	67,666

* The name and purpose of each service group is summarised in Note 10.

** Appropriations are made on a Department basis and not to individual service groups. Consequently, government contributions must be included in the 'Not Attributable' column.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

Service groups previously within: Department of Industry and Investment

ASSETS & LIABILITIES	2011									
	Agriculture and Biosecurity*	Fisheries and Compliance*	Science and Research Activities (Agriculture, Fisheries and Forestry)*	Mineral Resources and Mine Safety*	Energy Supply and Use*	Investment Attraction and Industry Development*	Small Business and Regional Development*	Science and Medical Research Policy and Industry Innovation*	Tourism*	Personnel Services*
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS										
Current Assets										
Cash and cash equivalents	43,475	28,597	47,117	21,827	4,440	5,275	12,606	4,237	5,852	-
Receivables	10,669	4,716	7,770	3,583	732	797	2,079	699	964	33,278
Inventories	3,227	242	398	184	-	40	107	36	48	-
Other financial assets	-	-	-	-	50	-	-	-	-	-
Assets held for sale	158	104	171	79	16	18	46	15	20	-
Total Current Assets	57,529	33,659	55,456	25,673	5,276	6,130	14,838	4,987	6,884	33,278
Non-Current Assets										
Receivables	9,597	8,615	14,194	6,545	1,337	1,456	3,798	1,277	1,763	-
Inventories	-	-	-	-	-	-	-	-	-	-
Financial Assets at Fair Value	166	-	-	-	19	-	-	-	-	-
Total Property Plant and Equipment	95,489	62,810	103,489	47,722	9,751	10,616	27,688	9,307	12,854	-
Intangible assets	4,182	2,751	4,532	2,090	427	465	1,213	408	561	-
Investments – equity method	-	-	-	-	-	-	-	-	-	-
Biological assets	6,875	-	-	-	-	-	-	-	-	-
Other financial assets	(671)	-	-	-	3,245	-	-	-	671	-
Total Non-Current Assets	115,638	74,176	122,215	56,357	14,779	12,537	32,699	10,992	15,849	-
Total Assets	173,167	107,835	177,671	82,030	20,055	18,667	47,537	15,979	22,733	33,278
LIABILITIES										
Current Liabilities										
Payables	11,903	7,830	12,901	5,949	1,216	1,323	3,451	1,160	1,602	-
Borrowings	3,311	1,394	-	-	-	-	-	-	-	-
Provisions	19,806	13,028	21,466	9,898	2,023	2,202	5,743	1,930	2,667	-
Other	1,797	3,060	5,740	2,647	541	589	1,536	516	713	-
Total Current Liabilities	36,817	25,312	40,107	18,494	3,780	4,114	10,730	3,606	4,982	-
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	2,170	8,360	-	-	-	-	-	-	-	-
Provisions	13,215	8,693	14,322	6,604	1,350	1,469	3,832	1,288	1,779	-
Other	35	23	38	17	4	4	10	3	4	-
Total Non-Current Liabilities	15,420	17,076	14,360	6,621	1,354	1,473	3,842	1,291	1,783	-
Total Liabilities	52,237	42,388	54,467	25,115	5,134	5,587	14,572	4,897	6,765	-
NET ASSETS	120,930	65,447	123,204	56,915	14,921	13,080	32,965	11,082	15,968	33,278

* The name and purpose of each service group is summarised in Note 10.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

Service groups previously within: Department of Environment, Climate Change and Water

Communities NSW

Department of Services,
Technology and Administration

ASSETS & LIABILITIES	Urban Water Utilities*	Water Management	Marine Parks Authority Secretariat*	Catchment Management Authorities Secretariat*	Arts Industry and Facilities Development *	Community Development, Services and Industry Regulation*	Personnel Services*	Retail Tenancy Unit*
	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000
ASSETS								
Current Assets								
Cash and cash equivalents	6,281	55,138	805	2,615	10,511	4,555	-	-
Receivables	612	29,667	3	3	(74)	422	29,583	-
Inventories	-	-	-	-	-	-	-	-
Other financial assets	-	-	-	-	-	-	-	-
Assets held for sale	-	-	-	-	-	-	-	-
Total Current Assets	6,893	84,805	808	2,618	10,437	4,977	29,583	-
Non-Current Assets								
Receivables	-	-	-	-	-	-	1,254	-
Inventories	-	-	-	-	-	-	-	-
Financial Assets at Fair Value	-	-	-	-	-	-	-	-
Total Property Plant and Equipment	-	588,481	1,530	-	153,397	2,103	-	-
Intangible assets	-	143,646	-	-	23	4,846	-	-
Investments – equity method	-	70,980	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-
Other financial assets	-	5	-	-	-	-	-	-
Total Non-Current Assets	-	803,112	1,530	-	153,420	6,949	1,254	-
Total Assets	6,893	887,917	2,338	2,618	163,857	11,926	30,837	-
LIABILITIES								
Current Liabilities								
Payables	4,330	12,003	93	70	590	1,905	9,322	-
Borrowings	-	-	-	-	-	-	-	-
Provisions	1,143	9,726	405	2,897	383	1,478	21,729	-
Other	558	1,395	-	-	-	-	-	-
Total Current Liabilities	6,031	23,124	498	2,967	973	3,383	31,051	-
Non-Current Liabilities								
Payables	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-
Provisions	92	791	-	-	3	46	1,254	-
Other	-	-	-	-	2,766	-	-	-
Total Non-Current Liabilities	92	791	-	-	2,769	46	1,254	-
Total Liabilities	6,123	23,915	498	2,967	3,742	3,429	32,305	-
NET ASSETS	770	864,002	1,840	(349)	160,115	8,497	(1,468)	-

* The name and purpose of each service group is summarised in Note 10.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

Service groups previously within: Land and Property Management Authority

ASSETS & LIABILITIES	Crown Lands*	Soil Conservation, Rural Services and Programs*	Commercial activity: Crown Leaseholds Entity (CLE)*	Commercial activity: Land Development Working Account (LDWA)*	Commercial activity: Crown Lands Homesites Program (CLHP)*	Office of Biofuels*	Not Attributable	Total NSW Trade & Investment
	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000
ASSETS								
Current Assets								
Cash and cash equivalents	4,568	2,202	3,445	8,015	9,921	-	-	281,482
Receivables	17,454	6,037	23,991	(2,844)	565	-	-	170,706
Inventories	-	106	-	4,128	21,042	-	-	29,596
Other financial assets	6,015	-	-	-	-	-	-	6,065
Assets held for sale	60	226	-	-	-	-	-	913
Total Current Assets	28,097	8,571	27,436	9,299	31,528	-	-	488,762
Non-Current Assets								
Receivables	-	-	120,984	-	88	-	-	170,908
Inventories	-	-	-	4,460	10,525	-	-	14,985
Financial Assets at Fair Value	3,939	-	-	-	-	-	-	4,124
Total Property Plant and Equipment	37,891	21,691	6,263,987	-	-	-	-	7,448,806
Intangible assets	245	-	-	-	-	-	-	165,389
Investments – equity method	-	-	-	-	-	-	-	70,980
Biological assets	-	-	-	-	-	-	-	6,875
Other financial assets	19,435	-	-	-	-	-	-	22,685
Total Non-Current Assets	61,510	21,691	6,384,971	4,460	10,613	-	-	7,904,752
Total Assets	89,607	30,262	6,412,407	13,759	42,141	-	-	8,393,514
LIABILITIES								
Current Liabilities								
Payables	2,552	8,688	13,970	1,751	1,615	78	-	104,302
Borrowings	2,066	-	-	-	-	-	-	6,771
Provisions	7,015	6,452	-	-	1,081	9	-	131,081
Other	513	-	-	-	-	-	-	19,605
Total Current Liabilities	12,146	15,140	13,970	1,751	2,696	87	-	261,759
Non-Current Liabilities								
Payables	-	-	-	-	-	-	-	-
Borrowings	2,855	-	-	-	-	-	-	13,385
Provisions	62	7,356	630,954	-	398	-	-	693,508
Other	-	-	-	-	8,434	-	-	11,338
Total Non-Current Liabilities	2,917	7,356	630,954	-	8,832	-	-	718,231
Total Liabilities	15,063	22,496	644,924	1,751	11,528	87	-	979,990
NET ASSETS	74,544	7,766	5,767,483	12,008	30,613	(87)	-	7,413,524

* The name and purpose of each service group is summarised in Note 10.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

Service groups previously within: Department of Industry and Investment

ADMINISTERED EXPENSES & INCOME	Agriculture and Biosecurity*	Fisheries and Compliance*	Science and Research Activities (Agriculture, Fisheries and Forestry)*	Mineral Resources and Mine Safety*	Energy Supply and Use*	Investment Attraction and Industry Development*	Small Business and Regional Development*	Science and Medical Research Policy and Industry Innovation*	Tourism*	Personnel Services*
	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000	2011 \$000
Administered Expenses										
Transfer payments	14,789	-	9,557	-	-	17,370	23	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Administered Expenses	14,789	-	9,557	-	-	17,370	23	-	-	-
Administered Revenue										
Transfer receipts	14,789	-	9,557	-	-	17,370	23	-	-	-
Consolidated fund	-	-	-	-	-	-	-	-	-	-
- Fees and fines	851	509	-	4,185	-	-	-	-	-	-
- Royalty	-	-	-	1,329,701	-	-	-	-	-	-
Total Administered Revenue	15,640	509	9,557	1,333,886	-	17,370	23	-	-	-
ADMINISTERED REVENUE less EXPENSES	851	509	-	1,333,886	-	-	-	-	-	-

Service groups previously within: Department of Environment, Climate Change and Water

ADMINISTERED EXPENSES & INCOME	Urban Water Utilities*	Water Management*	Marine Parks Authority Secretariat*	Catchment Management Authorities Secretariat*
	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000
Administered Expenses				
Transfer payments	-	-	-	-
Other	-	-	-	-
Total Administered Expenses	-	-	-	-
Administered Revenue				
Transfer receipts	-	-	-	-
Consolidated fund	-	-	-	-
- Fees and fines	-	503	-	-
- Royalty	-	0	-	-
Total Administered Revenue	-	503	-	-
ADMINISTERED REVENUE less EXPENSES	-	503	-	-

Department of Services, Technology and Administration

ADMINISTERED EXPENSES & INCOME	Arts Industry and Facilities Development*	Community Development, Services and Industry Regulation*	Personnel Services*
	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000
Administered Expenses			
Transfer payments	37,315	-	-
Other	0	959	-
Total Administered Expenses	37,315	959	-
Administered Revenue			
Transfer receipts	37,315	-	-
Consolidated fund	-	-	-
- Fees and fines	-	602	-
- Royalty	-	602	-
Total Administered Revenue	37,315	602	-
ADMINISTERED REVENUE less EXPENSES	-	(357)	-

Communities NSW

ADMINISTERED EXPENSES & INCOME	Arts Industry and Facilities Development*	Community Development, Services and Industry Regulation*	Personnel Services*
	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000
Administered Expenses			
Transfer payments	37,315	-	-
Other	0	959	-
Total Administered Expenses	37,315	959	-
Administered Revenue			
Transfer receipts	37,315	-	-
Consolidated fund	-	-	-
- Fees and fines	-	602	-
- Royalty	-	602	-
Total Administered Revenue	37,315	602	-
ADMINISTERED REVENUE less EXPENSES	-	(357)	-

* The name and purpose of each service group is summarised in Note 10.

** Administered Assets and Liabilities and disclosed in Note 32.

Service group statements for the year ended 30 June 2011 for Department of Trade and Investment, Regional Infrastructure and Services (continued)

Service groups previously within: Land and Property Management Authority

ADMINISTERED EXPENSES & INCOME	Crown Lands*	Soil Conservation, Rural Services and Programs*	Commercial activity: Crown Leaseholds Entity (CLE)*	Commercial activity: Land Development Working Account (LDWA)*	Office of Biotuels*	Not Attributable	Total
	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000	April - June 2011 \$000		
Administered Expenses							
Transfer payments	-	-	-	-	-	-	79,054
Other	-	-	-	-	-	-	959
Total Administered Expenses	-	-	-	-	-	-	80,013
Administered Revenue							
Transfer receipts	-	-	-	-	-	-	79,054
Consolidated fund	-	-	-	-	-	-	6,650
- Fees and fines	-	-	-	-	-	-	1,329,718
- Royalty	-	-	-	-	-	-	1,415,422
Total Administered Revenue less ADMINISTERED REVENUE less EXPENSES	-	-	-	-	-	17	1,335,409

* The name and purpose of each service group is summarised in Note 10.

** Administered Assets and Liabilities and disclosed in Note 32.

SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES

	2012			
	RECURRENT APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000	CAPITAL APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE				
Appropriation Act	1,618,430	1,545,178	50,092	41,944
Additional Appropriations s24 A PF&AA – transfer of functions between departments	300	-	-	-
s26 A PF&AA – Commonwealth specific purpose payments	1,387	1,387	-	-
	1,620,117	1,546,565	50,092	41,944
OTHER APPROPRIATIONS / EXPENDITURE				
Treasurer's Advance	1,368	-	-	-
Section 22 – expenditure for certain works and services	-	-	-	-
Transfers to / from another agency (s28 of the Appropriation Act)	-	-	(464)	-
Other	(49,790)	-	(2,631)	-
Section 45 - variation of authorised payments from Consolidated Fund	-	-	-	-
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments) Note 7	1,571,695	1,546,565	46,997	41,944
Amount drawn down against Appropriation		1,549,352		43,940
Liability to Consolidated Fund		2,787		1,996

	2011			
	RECURRENT APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000	CAPITAL APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000
Former Industry and Investment				
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE				
Appropriation Act	771,024	660,623	55,264	55,250
Additional Appropriations s24 A PF&AA – transfer of functions between departments	-	-	-	-
s26 A PF&AA – Commonwealth specific purpose payments	-	(9,115)	-	-
	771,024	651,508	55,264	55,250
OTHER APPROPRIATIONS / EXPENDITURE				
Treasurer's Advance	34,384	32,209	-	-
Section 22 – expenditure for certain works and services	18,500	10,099	-	-
Transfers to / from another agency (s28 of the Appropriation Act)	494	494	-	-
Section 32	-	-	-	-
Section 45 - variation of authorised payments from Consolidated Fund	19,724	8,380	-	-
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)	844,126	702,690	55,264	55,250
Amount drawn down against Appropriation		715,401		56,251
Liability to Consolidated Fund		12,711		1,001

The Summary of Compliance is based on the assumption that Consolidated Fund moneys are spent first (except where otherwise identified or prescribed). The Liability to Consolidated Fund represents the difference between the "Amount Drawn against Appropriation" and the "Total Expenditure / Net Claim on Consolidated Fund". For an explanation of variances to Budget, refer to Note 28.

SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES (Continued)

NSW Office of Water	2011			
	RECURRENT APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND	CAPITAL APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND
	\$'000	\$'000	\$'000	\$'000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE				
Appropriation Act	-	-	-	-
s24 A PF&AA – transfer of functions between departments	201,174	18,831	5,531	5,531
s26 A PF&AA – Commonwealth specific purpose payments	13,195	3,304	-	-
	214,369	22,135	5,531	5,531
OTHER APPROPRIATIONS / EXPENDITURE				
Treasurer's Advance	19,629	19,489	-	-
Transfers to / from another agency (s27 of the Appropriation Act)	37	37	-	-
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)	234,035	41,661	5,531	5,531
Amount drawn down against Appropriation		46,427		5,531
Liability to Consolidated Fund		4,766		-

Former Land and Property Management Authority	2011			
	RECURRENT APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND	CAPITAL APPROPRIATION	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND
	\$'000	\$'000	\$'000	\$'000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE				
Appropriation Act	-	-	-	-
s24 A PF&AA – transfer of functions between departments	10,578	9,324	764	541
	10,578	9,324	764	541
OTHER APPROPRIATIONS / EXPENDITURE				
Section 45 - variation of authorised payments from Consolidated Fund	3,160	3,160	-	-
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)	13,738	12,484	764	541
Amount drawn down against Appropriation		12,484		541
Liability to Consolidated Fund		-		-

The Summary of Compliance is based on the assumption that Consolidated Fund moneys are spent first (except where otherwise identified or prescribed). The Liability to Consolidated Fund represents the difference between the "Amount Drawn against Appropriation" and the "Total Expenditure / Net Claim on Consolidated Fund". For an explanation of variances to Budget, refer to Note 28.

SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES (Continued)

Former Communities NSW	2011			
	RECURRENT APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000	CAPITAL APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE				
Appropriation Act	-	-	-	-
s24 A PF&AA – transfer of functions between departments	36,648	36,598	2,495	2,495
	36,648	36,598	2,495	2,495
OTHER APPROPRIATIONS / EXPENDITURE				
Section 45 - variation of authorised payments from Consolidated Fund	426	426	-	-
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)	37,074	37,024	2,495	2,495
Amount drawn down against Appropriation		33,252		2,495
Liability to Consolidated Fund		-		-

Office of Environment and Heritage	2011			
	RECURRENT APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000	CAPITAL APPROPRIATION \$'000	EXPENDITURE / NET CLAIM ON CONSOLIDATED FUND \$'000
ORIGINAL BUDGET APPROPRIATION / EXPENDITURE				
Appropriation Act	-	-	-	-
s24 A PF&AA – transfer of functions between departments	17,947	17,947	48	48
	17,947	17,947	48	48
OTHER APPROPRIATIONS / EXPENDITURE				
Total Appropriation / Expenditure / Net Claim on Consolidated Fund (includes transfer payments)	17,947	17,947	48	48
Amount drawn down against Appropriation		17,947		48
Liability to Consolidated Fund		-		-

The Summary of Compliance is based on the assumption that Consolidated Fund moneys are spent first (except where otherwise identified or prescribed). The Liability to Consolidated Fund represents the difference between the "Amount Drawn against Appropriation" and the "Total Expenditure / Net Claim on Consolidated Fund". For an explanation of variances to Budget, refer to Note 28.

Notes to and forming part of the financial statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Reporting entity

The Department of Trade and Investment, Regional Infrastructure and Services (NSW Trade & Investment) is a NSW Government department. NSW Trade & Investment is a not-for-profit entity (as profit is not its principal objective) and the department does not have a cash generating unit. The reporting entity is consolidated as part of the NSW Total State Sector Accounts.

NSW Trade & Investment as a reporting entity comprises all the entities under its control, namely: Milk Marketing (NSW) Pty Limited. The entity also encompasses funds which, while containing assets that are restricted for specific uses by the grantor or donor, are nevertheless controlled by NSW Trade & Investment ie. Trust Funds.

In the process of preparing the consolidated financial statements for the economic entity, consisting of the controlling and controlled entities, all inter-entity transactions and balances have been eliminated.

The *Public Sector Employment and Management (Miscellaneous) Order 2011*, which commenced on 1 July 2011, replaced the separate Department of Primary Industries (DPI Division) of the Government Service with a Departmental Office within NSW Trade & Investment. Primary Industries was a part of NSW Trade & Investment (as part of former Industry & Investment) up to and including 3 April 2011, and is included in Trade & Investment as a Departmental Office from 1 July 2011 as per the Order above. Reporting for the separate DPI Division of the Government Service from 4 April 2011 to 30 June 2011 has been incorporated within the comparative figures of these financial statements and not disclosed separately.

The above order also established Destination NSW Division as a Special Employment Division of the Government Service and transferred tourism staff from NSW Trade & Investment to Destination NSW Division. The function of the Destination NSW Division is to provide personnel services to Destination NSW. The *Destination NSW Act 2011*, which commenced on 1 July 2011, established Destination NSW as a NSW Government Agency to undertake the marketing and promotion of major events and tourism within NSW. Tourism and Homebush Motor Racing Authority functions of NSW Trade & Investment were transferred to Destination NSW. Destination NSW is not controlled by NSW Trade & Investment.

NSW Trade & Investment provides Personnel Services to Forests NSW, Mine Subsidence Board, NSW Film and Television Office, Independent Liquor and Gaming Authority (formerly Casino, Liquor and Gaming Control Authority), Australian Museum, Museum of Applied Arts and Sciences, NSW Art Gallery Trust, State Library of NSW, Sydney Opera House Trust, and 13 Catchment Management Authorities. The recipients of Personnel Services are separate reporting entities and not controlled by NSW Trade & Investment.

These financial statements for the year ended 30 June 2012 have been authorised for issue by the Director-General on 29 October 2012.

(b) Basis of preparation

NSW Trade & Investment's financial statements are general purpose financial statements which, subject to note 1(a), have been prepared in accordance with:

- applicable Australian Accounting Standards (which include Australian Accounting Interpretations)
- the requirements of the *Public Finance and Audit Act 1983* and Regulation 2010 and
- the Financial Reporting Directions published in the Financial Reporting Code for NSW General Government Sector Entities or issued by the Treasurer.

Property, plant and equipment, assets (or disposal groups) held for sale and financial assets at 'fair value through profit and loss' and available for sale are measured at fair value. Other financial statement items are prepared in accordance with the historical cost convention.

Judgements, key report assumptions and estimations management has made are disclosed in the relevant notes to the financial statements.

All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency.

(c) Statement of compliance

Subject to note 1(a), and the items listed below, the financial statements and notes comply with Australian Accounting Standards, which include Australian Accounting Interpretations. Significant items are as follows:

- The potential for impact of contamination on Crown Lands is disclosed at note 27 Contingent Liabilities.

(d) Administered activities

NSW Trade & Investment administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources resulting from these transactions for the achievement of NSW Trade & Investment's own objectives.

Transactions and balances relating to the administered activities are not recognised as NSW Trade & Investment's revenues, expenses, assets, and liabilities but are disclosed in the accompanying schedules as "Administered Revenues", "Administered Expenses", "Administered Assets" and "Administered Liabilities".

Included in Administered revenue are any fines, regulatory fees and contributions collected by the NSW Trade & Investment on behalf of the Crown.

The accrual basis of accounting and all applicable accounting standards have been adopted for the reporting of the administered activities.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Borrowing costs

Borrowing costs are recognised as expenses in the period in which they are incurred, in accordance with Treasury's Mandate to not-for-profit general government sector agencies.

(f) Insurance

The NSW Trade & Investment's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self insurance for Government entities. The expense (premium) is determined by the Fund Manager based on past claim experience.

(g) Accounting for interests in joint ventures

NSW Trade & Investment's investment in jointly controlled entities is accounted for using the equity method. Under this method, NSW Trade & Investment's share of the joint venture's accumulated results is recognised as revenue or expense in the statement of comprehensive income and the share of movements in reserves is recognised in NSW Trade & Investment's reserves. Contributions made by NSW Trade & Investment to the joint ventures are charged directly to the investment.

NSW Trade & Investment previously recognised its investment in Living Murray Initiative and the River Murray Operations as a share of assets. Pursuant to Treasury Circular 12/04, NSW Trade & Investment now recognises its interest in the Living Murray Initiative and the River Murray Operations as a share of equity. See note 34 for further details.

(h) Accounting for the Goods and Services Tax (GST)

Income, expenses and assets are recognised net of the amount of GST, except that:

- the amount of GST incurred by NSW Trade & Investment as a purchaser that is not recoverable from the Australian Taxation Office is recognised as part of the cost of acquisition of an asset or as part of an item of expense and
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the statement of cash flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the Australian Tax Office are classified as operating cash flows.

(i) Income recognition

Income is measured at the fair value of the consideration or contribution received or receivable. Additional comments regarding the accounting policies for the recognition of income are discussed below.

(i) Parliamentary Appropriations and Contributions

Except as specified below, parliamentary appropriations and contributions from other bodies (including grants and donations) are generally recognised as income when NSW Trade & Investment obtains control over the assets comprising the appropriations / contributions. Control over appropriations and contributions are normally obtained upon the receipt of cash. Appropriations are not recognised as income in the following circumstances:

- 'Equity appropriations' to fund payments to adjust a for-profit entity's capital structure are recognised as equity injections (i.e. contribution by owners) on receipt and equity withdrawals on payment to a for-profit entity. The reconciliation between the statement of comprehensive income, statement of summary of compliance with financial directives and the total appropriation is disclosed in Note 7.
- Unspent appropriations are recognised as liabilities rather than income, as the authority to spend the money lapses and the unspent amount must be repaid to the Consolidated Fund.

The liability is disclosed in Note 24 as part of "Current Liabilities – Other". The amount will be repaid and the liability will be extinguished in the next financial year. Any liability in respect of transfer payments is disclosed in Note 32 "Administered Assets and Liabilities".

(ii) Sale of Goods

Revenue from the sale of goods is recognised as revenue when NSW Trade & Investment transfers the significant risks and rewards of ownership of the assets.

(iii) Rendering of Services

Revenue is recognised when the service is provided or by reference to the stage of completion (based on labour hours incurred to date).

(iv) Personnel services revenue

Reimbursement of employee benefits and related on-costs for the entities to which NSW Trade & Investment supplies personnel services is recognised as revenue. Revenue is recognised when the service has been provided.

(v) Investment Revenue

Interest revenue is recognised using the effective interest method as set out in AASB 139 *Financial Instruments: Recognition and Measurement*. Rental revenue is recognised in accordance with AASB 117 *Leases* on a straight-line basis over the lease term. Royalty revenue is recognised in accordance with AASB 118 *Revenue* on an accrual basis in accordance with the substance of the relevant agreement. Dividend revenue is recognised in accordance with AASB 118 when NSW Trade & Investment's right to receive payment is established.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(vi) Sale of Land**

From the date of the administrative restructure implemented under the *Public Sector Employment and Management (Departments) Order 2011* NSW Trade & Investment has undertaken activities associated with the acquisition, management and divestiture of land that were previously undertaken by the former Land and Property Management Authority (LPMA).

(a) Sale of land

Revenue from the sale of developed and undeveloped land is recognised on settlement when NSW Trade & Investment transfers the significant risks and rewards of ownership of the assets. A 10% deposit of the sale price is normally paid on the date of exchange of contract and is recognised as a liability until the settlement of the sale.

(b) Sale of surplus land controlled by other government agencies

NSW Trade & Investment acts as an agent for other government agencies in regard to the sale of surplus Crown land. After deducting NSW Trade & Investment's selling expenses, the proceeds from the sale are remitted to the selling government agency, which is responsible for transferring any Crown share of proceeds to the Consolidated Fund. These proceeds are therefore not recognised as revenue in these financial statements.

(c) Land declared to be Crown land

Land declared to be Crown or returned to Crown is recognised at fair value upon publication of the notice in the NSW Government Gazette.

(d) Land acquisition sales

Revenue from land acquisition sales, for Crown land acquired by other government agencies and local governments, is recognised upon the publication of the acquisition notice in the NSW Government Gazette.

(e) Cost of sales

The cost of sales includes the cost of land for land sales and development costs incurred in bringing the land to the 'developed land' stage.

(j) Assets**(i) Acquisition of assets**

The cost method of accounting is used for the initial recording of all acquisitions of assets controlled by NSW Trade & Investment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Australian Accounting Standards.

Assets acquired at no cost, or for nominal consideration, are initially recognised at their fair value at the date of acquisition - see also assets transferred as a result of an equity transfer – Note 1(n).

Fair value is the amount for which an asset could be exchanged between knowledgeable, willing parties in an arms length transaction.

Where payment for an asset is deferred beyond normal credit terms, its cost is the cash price equivalent, i.e. the deferred payment amount is effectively discounted at an asset-specific rate.

(ii) Land assets

NSW Trade & Investment has four broad categories of land which are reported as assets:

(a) Crown land under tenure

Crown land under tenure represents all parcels of Crown land which have a lease, license, permissive occupancy or enclosure permit in place.

(b) Untenured Crown land

Untenured Crown land includes all parcels of Crown land, except for those with tenure arrangements in place or Crown reserves under management by reserve trusts. Untenured Crown land includes Crown reserves for which no formal trust has been established, unoccupied Crown land, certain Crown roads, land granted under Aboriginal land claims awaiting transfer, land under waterways and land within the three nautical mile zone.

(c) Crown Reserves under trust

Crown Reserves under trust includes all parcels of Crown land under either a dedication or a reserve which the department manages.

(d) Department Land

These are parcels of land where NSW Trade & Investment buildings are situated, research stations and any other land held for NSW Trade & Investment's own activities. These lands form part of the other land and buildings asset category.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(iii) Capitalisation thresholds

Property, plant and equipment and intangible assets costing \$5,000 and above individually (or forming part of a network costing more than \$5,000) are capitalised.

(iv) Revaluation of property, plant and equipment

Physical non-current assets are valued in accordance with the “Valuation of Physical Non-Current Assets at Fair Value” Policy and Guidelines Paper (TPP 07-1). This policy adopts fair value in accordance with AASB 116 Property, Plant and Equipment.

Property, plant and equipment is measured on an existing use basis, where there are no feasible alternative uses in the existing natural, legal, financial and socio-political environment. However, in the limited circumstances where there are feasible alternative uses, assets are valued at their highest and best use.

Fair value of property, plant and equipment is determined based on the best available market evidence, including current market selling prices for the same or similar assets. Where there is no available market evidence, the asset's fair value is measured at its market buying price, the best indicator of which is depreciated replacement cost.

NSW Trade & Investment re-values each class of property, plant and equipment at least every five years or with sufficient regularity to ensure that the carrying amount of each asset in the class does not differ materially from its fair value at reporting date. The last revaluation was completed by the department in 2009.

Revaluations were based on an independent assessment.

The methods of revaluing the Crown land assets utilises mass valuation techniques for the two broad categories of Crown land as follows:

(a) Land under tenure

NSW Trade & Investment's interest in land under tenure is limited by the existence of agreements, which in many cases will deny NSW Trade & Investment occupancy of the land for many years or even in perpetuity. NSW Trade & Investment's interest in these tenures is generally limited to the right to receive the income stream from the rentals combined with (in the case of term leases) the present value of the market value of the land deferred for the lease term. Land held as finance leases are not included in this category.

Consequently, the basis of valuation is capitalisation of the income stream from the different classifications of land within each local government area (LGA), appropriately taking into account the conditions attached to the leases.

In 2011, individual capitalisation rates were determined by the valuers for different types of tenure arrangements within different LGAs. These were in the range of 3% to 12% and applied to the income stream to determine the land values.

The only exception to this relates to Crown land under enclosure permit, which is valued on the same basis as untenured Crown land.

(b) Untenured Crown land

The determination of global rates per hectare for a variety of land classifications for each LGA has been considered the most appropriate approach to determine a value for untenured Crown land. This methodology has the advantage of being a practical way to cost effectively arrive at a market-based value for Crown land where NSW Trade & Investment holds full interest.

During 2011 the revaluation methodology was enhanced through the application of individual valuations for high value parcels, with the remaining lands being subject to mass valuation. 1,721 Crown reserves included within the Crown land assets were valued on an individual basis.

For the mass valuations in 2011, a valuation rate per hectare was provided for each land category type, within each LGA. The land was valued at the highest and best use taking into account zoning and other restrictions, access to services, infrastructure and property market demand. These value elements were considered in a global way when formulating a level to apply to the particular land category. The rates per hectare for each land category were determined following a consideration of sales of comparable land in the locality. Where significantly different classes of land were identified within a category, these were accounted for in compiling the overall rate per hectare for the land category.

NSW Trade & Investment has recognised land under roads at a value per hectare rate based on the value of adjoining land. As per Treasury Circular 10/07 Land Under Roads, where an agency previously recognised and is continuing to recognise land under roads, the same valuation methodology used in 2007/08 must be applied to all land under roads, until otherwise advised. NSW Trade & Investment has elected to continue to recognise land under roads under the same valuation methodology used in 2007/08.

Non-specialised assets with short useful lives are measured at depreciated historical cost, as a surrogate for fair value.

When revaluing non-current assets by reference to current prices for assets newer than those being re-valued (adjusted to reflect the present condition of the assets), the gross amount and the related accumulated depreciation are separately restated.

For other assets, any balances of accumulated depreciation at the revaluation date in respect of those assets are credited to the asset accounts to which they relate. The net asset accounts are then increased or decreased by the revaluation increments or decrements.

Revaluation increments are credited directly to the asset revaluation reserve, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the net result, the increment is recognised immediately as revenue in the net result.

Revaluation decrements are recognised immediately as expenses in the net result, except that, to the extent that a credit balance exists in the asset revaluation reserve in respect of the same class of assets, they are debited directly to the revaluation surplus.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of non-current assets, but not otherwise.

Where an asset that has previously been revalued is disposed of, any balance remaining in the asset revaluation reserve in respect of that asset is transferred to accumulated funds.

(v) Impairment of property, plant and equipment

As a not-for-profit entity with no cash generating units, NSW Trade & Investment is effectively exempted from AASB 136 *Impairment of Assets* and impairment testing. This is because AASB 136 modifies the recoverable amount test to the higher of fair value less costs to sell and depreciated replacement cost. This means that, for an asset already measured at fair value, impairment can only arise if selling costs are material. Selling costs are regarded as immaterial.

(vi) Assets not able to be reliably measured

NSW Trade & Investment holds certain assets that have not been recognised in the Statement of Financial Position because NSW Trade & Investment is unable to measure reliably the value for the assets:

(a) Rare collections and specimens

These assets include the insect and mite collection, the plant pathology herbarium, the domestic animal pathology collection and a collection of mineral core specimens obtained through drilling over a considerable period of time. The maintenance and preservation of these collections is estimated to cost \$0.185m for 2012 (2011: \$0.357m).

(b) Crown land estate

NSW Trade & Investment also holds assets within the Crown land estate, which have been managed as public assets for many years and include Crown reserve land, buildings and other infrastructure. Following previous audit qualification, a study was undertaken in 2012 to determine the accounting control and reporting entity requirements.

Previously, these assets were not recognised within NSW Trade & Investment asset values, due to uncertainty over who controls them from an accounting standard perspective, or because NSW Trade & Investment was unable to reliably measure the value of the assets.

The management of these Crown land assets is carried out in a variety of ways, including through other government agencies, statutory bodies, local councils, community reserve trusts, and trust administrators.

Work performed during 2012 noted that on gazettal of appointment of a Crown Reserve Trust the Crown estate land is transferred to the Trust. As at February 2012, there were 5,220 Crown Reserve Trusts managing Crown Reserves combined with land managed by other government departments, classified as follows:

Type	No. of Trusts	Gazetted Parcels	Area ha '000	Valuation \$m
Council	3,889	8,016	119.8	3,572
School of Arts	8	10	0.0	3
Corporation	726	848	52.4	369
Administrator	10	31	18.5	17
Trust Board	672	800	48.0	333
Other	160	220	13.4	58
Livestock, Health and Pest Authority	-	6,639	596.5	426
Managed by Other Entities/Departments	12	478	4.5	196
Managed by Minister (Department)	2	57	0.3	5
Total	5,479¹	17,099	853.4	4,979

1. Some Trusts manage multiple parcels of Land.

As Councils, School of Arts, Corporations, Administrators, Trust Boards, Livestock, Health and Pest Authority, Managed by Other Entities/Departments and Other are not controlled in accordance with AASB 127 *Consolidated and Separate Financial Statements*, the Department has recognised in its financial statements \$5m, being the value of Crown Reserves which are managed by the Minister (Department). During 2013 the department will review Buildings which are on the Land recognised.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(vii) Depreciation of property, plant and equipment**

Except for certain heritage assets, depreciation is provided for on a straight-line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to NSW Trade & Investment.

All material separately identifiable components of assets are depreciated over their shorter useful lives.

Land is not a depreciable asset.

Certain heritage assets including original artworks and collections and heritage buildings may not have a limited useful life because appropriate curatorial and preservation policies are adopted. Such assets are not subject to depreciation. The decision not to recognise depreciation for these assets is reviewed annually.

The depreciation of buildings and infrastructure is calculated on a straight line basis. Due to the nature and location of its activities, a useful life guide of 40 years is used for buildings and 20 years for infrastructure. The actual useful life range applied is 10 – 117 years for buildings and 4 – 68 years for infrastructure.

Equipment and vehicles are depreciated on a straight line basis over the remaining life to scrap value (where applicable) so as to write off the depreciable amount of each asset as it is consumed over its useful life to the entity.

Each class of asset has a default life which may be varied as a result of management review either at acquisition or at any time during the asset life.

Default asset class lives are:

Plant and equipment	2 - 20 years
Marine Craft and equipment	5 - 17 years
Vehicles and trailers	5 - 40 years
Buildings and Infrastructure	3 – 40 years
Furniture and fittings	3 - 13 years
Leasehold improvements	Period of lease

Fully depreciated assets have a cost of \$3.532 million.

(viii) Major Inspection Costs

When each major inspection is performed, the labour cost of performing major inspections for faults is recognised in the carrying amount of an asset as a replacement of a part, if the recognition criteria are satisfied.

(ix) Restoration costs

The estimated cost of dismantling and removing an asset and restoring the site is included in the cost of an asset, to the extent it is recognised as a liability.

(x) Maintenance

Day-to-day servicing costs or maintenance are charged as expenses as incurred, except where they relate to the replacement of a part or component of an asset, in which case the costs are capitalised and depreciated.

(xi) Leased assets

A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to ownership of the leased assets, and operating leases under which the lessor effectively retains all such risks and benefits.

Where a non-current asset is acquired by means of a finance lease, the asset is recognised at its fair value at the commencement of the lease term. The corresponding liability is established at the same amount. Lease payments are allocated between the principal component and the interest expense.

Operating Lease payments are charged to the Statement of Comprehensive Income in the periods in which they are incurred. Commitment values for leases are outlined in Note 26(c).

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(xii) Intangible assets

NSW Trade & Investment recognises intangible assets only if it is probable that future economic benefits will flow to NSW Trade & Investment and the cost of the asset can be measured reliably. Intangible assets are measured initially at cost. Where an asset is acquired at no or nominal cost, the cost is its fair value as at the date of acquisition.

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives.

Internally developed software costs that are directly associated with the production of identifiable and unique software products controlled by NSW Trade & Investment and that will probably generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. Direct costs include software development employee costs and an appropriate portion of relevant overheads. Costs associated with maintaining computer software are recognised as an expense as incurred.

All research costs are expensed. Development costs are only capitalised when certain criteria are met.

The useful lives of intangible assets are assessed to be finite.

Intangible assets are subsequently measured at fair value only if there is an active market. As there is no active market for NSW Trade & Investment's intangible software assets, the assets are carried at cost less any accumulated amortisation.

NSW Trade & Investment intangible assets are amortised using the straight line method over a period of 3 - 14 years.

Water licences have been valued at cost where there is no active market.

Intangible assets are tested for impairment where an indicator of impairment exists. If the recoverable amount is less than its carrying amount the carrying amount is reduced to recoverable amount and the reduction is recognised as an impairment loss.

(xiii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These financial assets are recognised initially at fair value, usually based on the transaction cost or face value. Subsequent measurement is at amortised cost using the effective interest method, less an allowance for any impairment of receivables. Any changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.

Short-term receivables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

(xiv) Inventories

Inventories held for distribution are stated at cost, adjusted when applicable, for any loss of service potential. A loss of service potential is identified and measured based on the existence of a current replacement cost that is lower than the carrying amount. Inventories (other than those held for distribution) are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost or "first in first out" method."

The value of inventories acquired at no cost or for nominal consideration is the current replacement cost as at the date of acquisition. Current replacement cost is the cost NSW Trade & Investment would incur to acquire the asset. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land development inventories (refer note 13) include land development projects at different stages of completion and comprise developed land for sale, works in progress (land under development) and undeveloped land. Registered valuers are engaged in determining the net realisable value of property where there is an indication that the net realisable value may have fallen below cost. All direct development expenditures and appropriate development overheads are charged to the relevant projects. Developed land is land which has been subdivided and registered on completion of all development activity. Land for sale as developed land is recognised initially as inventory at the time the decision is made to develop the land. The value of the land is measured at fair value on acquisition as determined by registered valuers. Work in progress (land under development) represents land that has been subdivided into precincts and where development activity relating to the precinct has commenced. Current developed land and work in progress is expected to be sold within the next twelve months. Undeveloped land consists of land holdings where no development has taken place and land holdings where estate major work activity has been undertaken. It excludes precincts on which development activity has commenced. Undeveloped land is classified as a non-current asset.

(xv) Investments

Investments are initially recognised at fair value plus, in the case of investments not at fair value through profit or loss, transaction costs. NSW Trade & Investment determines the classification of its financial assets after initial recognition and, when allowed and appropriate, re-evaluates this at each financial year end.

- *Fair value through profit or loss* – NSW Trade & Investment subsequently measures investments classified as "held for trading" or designated "at fair value through profit or loss" at fair value. Financial assets are classified as "held for trading" if they are acquired for the purpose of selling in the near term. Derivatives are also classified as held for trading. Gains or losses on these assets are recognised in the net result for the year.
- *Held to maturity investments* – Non-derivative financial assets with fixed or determinable payments and fixed maturity that NSW Trade & Investment has the positive intention and ability to hold to maturity are classified as "held-to-maturity". These investments are measured at amortised cost using the effective interest method. Changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

- *Available for sale investments* - Any residual investments that do not fall into any other category are accounted for as available-for-sale investments and measured at fair value in other comprehensive income until disposed or impaired, at which time the cumulative gain or loss previously recognised in other comprehensive income is recognised in the net result for the year. However, interest calculated using the effective interest method and dividends are recognised in the net result for the year.

Purchases or sales of investments under contract that require delivery of the asset within the timeframe established by convention or regulation are recognised on the trade date i.e. the date the entity commits itself to purchase or sell the asset.

The fair value of investments that are traded at fair value in an active market is determined by reference to quoted current bid prices at the close of business on the statement of financial position date. The value investments is monitored regularly.

(xvi) Impairment of financial assets

All financial assets, except those measured at fair value through profit and loss, are subject to an annual review for impairment. An allowance for impairment is established when there is objective evidence that the entity will not be able to collect all amounts due.

For financial assets carried at amortised cost, the amount of the allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The amount of the impairment loss is recognised in the net result for the year.

When an available for sale financial asset is impaired, the amount of the revaluation is removed from equity and a loss recognised in the net result for the year, based on the difference between the acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss previously recognised in the net result for the year.

Any reversals of impairment losses are reversed through the net result for the year, where there is objective evidence, except reversals of impairment losses on an investment in an equity instrument classified as "available for sale" must be made through the reserve. Reversals of impairment losses of financial assets carried at amortised cost cannot result in a carrying amount that exceeds what the carrying amount would have been had there not been an impairment loss.

(xvii) De-recognition of financial assets and financial liabilities

A financial asset is derecognised when the contractual rights to the cash flows from the financial assets expire; or if NSW Trade & Investment transfers the financial asset:

- where substantially all the risks and rewards have been transferred; or
- where NSW Trade & Investment has not transferred substantially all the risks and rewards, if the entity has not retained control.

A financial liability is derecognised when the obligation specified in the contract is discharged or cancelled or expires.

(xviii) Assets (or disposal groups) held for sale

NSW Trade & Investment has certain non-current assets (or disposal groups) classified as held for sale, where their carrying amount will be recovered principally through a sale transaction, not through continuing use. Non-current assets (or disposal groups) held for sale is recognised at the lower of carrying amount and fair value less costs to sell. These assets are not depreciated while they are classified as held for sale. Refer note 18.

(xix) Trust funds

NSW Trade & Investment receives monies in a trustee capacity for various trusts as set out in Notes 29 and 30 and security deposits held in trust in relation to Crown land tenures and mining activities.

As NSW Trade & Investment performs only a custodial role in respect of these monies, and because the monies cannot be used for the achievement of NSW Trade & Investment's own objectives, these funds are separately disclosed in the financial statements.

(xx) Other financial assets

The Public Reserves Management Fund (PRMF) provides low interest loans to Crown land reserves with terms ranging from five years to 20 years. These loans are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are initially recognised at fair value and amortised cost thereafter in accordance with AASB 139. The fair value of the long term loans are estimated as the present value of all future cash receipts, discounted using the NSW TCorp Government bond rate at the commencement date of the loans, for the relevant term of the loans. Any changes are accounted for in the net result for the year when impaired, derecognised or through the amortisation process.

(xxi) Other assets

Other assets are recognised on a cost basis.

(xxii) Restricted assets

Legislation or Treasurer's Directions impose restrictions on the use of certain assets of NSW Trade & Investment.

NSW Trade & Investment administers the PRMF which provides funds for the development, maintenance and protection of Crown land reserves throughout NSW. Crown land reserves are generally managed by reserve trusts which are incorporated bodies administered by local government councils, volunteer boards or other responsible organisations. The PRMF was established by the *Public Reserves Management Fund Act 1987*. Refer Note 20.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Liabilities

(i) Payables

These amounts represent liabilities for goods and services provided to NSW Trade & Investment and other amounts. Payables are recognised initially at fair value, usually based on the transaction cost or face value. Subsequent measurement is at amortised cost using the effective interest method. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

(ii) Borrowings

Loans are not held for trading or designated at fair value through profit or loss and are recognised at amortised cost using the effective interest method. Gains or losses are recognised in the net result for the year on derecognition.

Finance lease liabilities are determined in accordance with AASB 117 *Leases*.

(iii) Financial Guarantees

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued and initially measured at fair value, where material. After initial recognition, the liability is measured at the higher of the amount determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised, less accumulated amortisation, where appropriate.

NSW Trade & Investment has reviewed its financial guarantees and determined that there is no material liability to be recognised for financial guarantee contracts at 30 June 2012 and 30 June 2011. However, refer Note 27 regarding disclosures on contingent liabilities.

(iv) Employee benefits and other provision

(a) Salaries and wages, annual leave, sick leave and on-costs

Liabilities for salaries and wages (including non-monetary benefits) and all annual leave which is reported in the accounts as falling due wholly within 12 months of the reporting date are recognised and measured in respect of employees' services up to the reporting date at undiscounted amounts based on the amounts expected to be paid when the liabilities are settled.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in the future.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised.

(b) Long Service Leave and Superannuation

NSW Trade & Investment's liabilities (apart from the commercial and semi-commercial activities) for long service leave and defined benefit superannuation are assumed by the Crown Entity. NSW Trade & Investment accounts for the liability as having been extinguished; resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of employee benefits and other liabilities".

NSW Trade & Investment's semi-commercial activity is a member of the Non-Budget Long Service Leave (LSL) Pool. NSW Trade & Investment makes long service leave liability contributions to the NSW Treasury Special Deposits Account. This contribution discharges its liability for long service leave and is expensed as incurred. NSW Trade & Investment is reimbursed by the NSW Treasury for long service leave payments made. NSW Trade & Investment's long service leave liability and equivalent asset are recognised in the statement of financial position as the reimbursement from the Non-Budget LSL Pool is 'virtually certain'.

Long service leave is measured at present value in accordance with AASB 119 *Employee Benefits*. This is based on the application of certain factors (specified in NSWTC 12/06) to employees with five or more years of service, using current rates of pay. These factors were determined based on an actuarial review to approximate present value.

NSW Trade & Investment's commercial activities' liability for long service is measured at present value in accordance with AASB 119. The present value is based on the application of the valuation ratio at the Commonwealth government bond rate at the reporting date to employees with five or more years of service, using expected future rates of pay. This ratio is determined based on a periodical actuarial review to approximate present value. The actuarial review was conducted in 2012 and is applicable to years 2012 through to 2015.

Where NSW Trade & Investment does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

The superannuation expense for NSW Trade & Investment's budget dependent section for the financial year is determined by using formulae specified in the Treasurer's Circular. The expense for certain superannuation schemes (i.e. Basic benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (i.e. State Superannuation Scheme and State Authorities Superannuation Scheme), the expense is calculated as a multiple of the employees' superannuation contribution.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

NSW Trade & Investment's commercial and semi-commercial activities are responsible for employee superannuation entitlements under defined contribution plans and defined benefits plans. Contributions to defined contribution superannuation plans are expensed when incurred. For defined benefit plans, the actuarial valuations are carried out at each reporting date by Pillar Administration using the projected unit credit method. Actuarial unit credit method Actuarial gains and losses are recognised directly in equity in the period in which they occur, as per NSW Treasury's mandate. The defined benefit obligation recognised in the statement of financial position represents the present value of the defined benefit obligation, adjusted for unrecognised past service costs, net of the fair value of the plan assets.

(v) Other Provisions

Other provisions exist when NSW Trade & Investment has a present legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the obligation.

Any provision for restructuring is recognised only when an agency has a detailed formal plan and the agency has raised a valid expectation in those affected by the restructuring that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected.

If the effect of the time value of money is material, provisions are discounted at an appropriate percentage, which is a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability. None presently exist.

(a) Aboriginal Land Rights Act 1983

NSW Trade & Investment has provided for the liability of land claims which have been granted to Local Aboriginal Land Councils under the Aboriginal Land Rights Act 1983 as at 30 June 2012, but not yet transferred. The amount, representing the fair value of land granted based on estimated size of the land, is expensed when granted. Until the land is surveyed, the precise area to be transferred is unknown.

These parcels of land remain under the care, control and management of the Crown pending formal land boundary surveys being undertaken so that freehold title can be prepared. Once this action occurs, freehold title can be issued to the respective Local Aboriginal Land Councils and the value transferred from the provision.

(b) Provision for Rebates

Provision for rebates is recognised when certain lots are sold. As part of the condition of sale, NSW Trade & Investment may be committed to make a payment to the purchaser provided certain design criteria are met and applied for within a specified period by the purchaser, usually between 18 – 24 months. This payment represents reimbursement for additional costs incurred by the purchaser in complying with the design criteria set by Landcom.

(l) Contribution to Consolidated Fund

NSW Trade & Investment operates a number of commercial activities which make contributions to the Consolidated Fund of NSW, under differing arrangements.

Crown land sale proceeds and lease income received by NSW Trade & Investment are distributed to the Consolidated Fund on a monthly basis. These distributions are net of related costs paid and do not include moneys held as deposits, held in trust, or funds which have yet to be credited against customer accounts.

In relation to the Land Development Working Account (LDWA) commercial activity, NSW Trade & Investment pays an annual contribution, calculated at 100% of the accounting profit at financial year end, subject to maintenance of a minimum working capital limit.

In relation to the Crown Lands Homesites Program (CLHP) commercial activity, NSW Trade & Investment is required to pay an annual contribution, based on any cash over and above working capital requirement, as determined annually.

(m) Equity and reserves**(i) Revaluation surplus**

The revaluation surplus is used to record increments and decrements on the revaluation of non-current assets. This accords with NSW Trade & Investment's policy on the revaluation of property, plant and equipment as discussed in note 1(j) (iv).

(ii) Accumulated Funds

The category accumulated funds included all current and prior period retained funds.

(iii) Separate reserve accounts are recognised in the financial statements only if such accounts are required by specific legislation or Australian Accounting Standards (e.g. revaluation surplus).

(n) Equity transfers

The transfer of net assets between agencies as a result of an administrative restructure, transfers of programs / functions and parts thereof between NSW public sector agencies and 'equity appropriations' (refer Note 1(i)(i)) are designated or required by Accounting Standards to be treated as contributions by owners and recognised as an adjustment to "Accumulated Funds". This treatment is consistent with AASB 1004 *Contributions* and Australian Interpretation 1038 *Contributions by Owners Made to Wholly-Owned Public Sector Entities*.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Transfers arising from an administrative restructure involving not-for-profit entities and for-profit government entities are recognised at the amount at which the assets and liabilities were recognised by the transferor immediately prior to the restructure. Subject to below, in most instances this will approximate fair value.

All other equity transfers are recognised at fair value, except for intangibles. Where an intangible has been recognised at (amortised) cost by the transferor because there is no active market, NSW Trade & Investment recognises the asset at the transferor's carrying amount. Where the transferor is prohibited from recognising an internally generated intangible NSW Trade & Investment does not recognise that asset.

(o) Budgeted amounts

The budgeted amounts are drawn from the original budgeted financial statements presented to Parliament in respect of the reporting period, as adjusted for section 24 of the Public Finance and Audit Act (PFAA) where there has been a transfer of functions between departments. Other amendments made to the budget are not reflected in the budgeted amounts. Budget amounts in the Statement of Comprehensive Income are disclosed net of Transfer Payments – refer note 9.

(p) Comparative information

Except when an Australian Accounting Standard permits or requires otherwise, comparative information is disclosed in respect of the previous period for all amounts reported in the financial statements.

Because this is the first full year NSW Trade & Investment has been amalgamated with certain staff and functions from the former DECCW, LPMA, Communities NSW and the Retail Tenancy Unit, the comparative figures in the statement of comprehensive income only include the activity for the transferred staff and functions for the period from 4 April to 30 June 2011. The accounts of the Department of Primary Industries which existed as a separate Division of the Government Service from 4 April to 30 June 2011 are also included in the NSW Trade & Investment comparative figures – refer note 1(a).

The *Destination NSW Act 2011* commenced on 1 July 2011 and the tourism and Homebush Motor Racing Authority functions were transferred to Destination NSW. The assets and liabilities transferred are disclosed in note 25.

(q) New Australian Accounting Standards issued but not effective

At reporting date all the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (The AASB) that are relevant to NSW Trade & Investment's operations and effective for the current annual reporting period have been adopted.

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective have not been adopted for the financial reporting period ended 30 June 2012. These are listed as follows:

- AASB 9 and AASB 2010-7 regarding financial instruments
- AASB 10 *Consolidated Financial Statements*
- AASB 11 *Joint Arrangements*
- AASB 12 *Disclosure of Interest in Other Entities*
- AASB 13 and AASB 2011-8 regarding fair value measurement
- AASB 119, AASB 2011-10 and AASB 2011-11 regarding employee benefits
- AASB 127 *Separate Financial Statements*
- AASB 128 *Investments in Associates and Joint Ventures*
- AASB 1053 and AASB 2010-2 regarding differential reporting
- AASB 2010-8 regarding deferred tax
- AASB 2010-10 regarding removal of fixed dates for first time adopters
- AASB 2011-2 regarding Trans Tasman Convergence – RDR
- AASB 2011-3 regarding orderly adoption of changes to the ABS GFS Manual
- AASB 2011-4 removing individual KMP disclosure requirements
- AASB 2011-6 regarding RDR and relief from consolidation
- AASB 2011-7 regarding consolidation and joint arrangements
- AASB 2011-9 regarding presentation of items of other comprehensive income
- AASB 2011-12 regarding Interpretation 20
- AASB 2011-13 regarding AASB 1049 and GAAP/GFS harmonisation
- AASB 2012-1 regarding fair value measurement

NSW Trade & Investment has reviewed the new accounting standards and at this stage does not anticipate any material impact on the figures reported in these financial statements.

2. EXPENSES EXCLUDING LOSSES

	Consolidated	Parent	
	2012	2012	2011
	\$000	\$000	\$000
(a) Employee Related Expenses			
Salaries and wages (including recreation leave)	586,399	586,399	349,379
Superannuation – defined benefit plans	39,862	39,862	14,209
Superannuation – defined contribution plans	38,013	38,013	18,973
Long service leave	30,688	30,688	13,615
Workers compensation insurance	7,464	7,464	2,701
Payroll tax and fringe benefits tax	37,907	37,907	23,741
Redundancy payments	7,707	7,707	285
Other - Miscellaneous	7,140	7,140	18,367
	755,180	755,180	441,270
(b) Other operating expenses include the following:			
Auditor's remuneration – audit of financial reports	1,735	1,733	694
Auditor's remuneration – other services	68	68	77
Cost of Sales	5,656	5,656	6,554
Cost of inventories held for distribution	24,093	24,093	19,500
Operating lease rental expense – minimum lease payments	33,403	33,403	23,728
Fees – Corporate Services (DSTA)	-	-	2,456
Maintenance*	11,543	11,543	8,646
Insurance	4,123	4,121	1,898
Energy Concession Administration fee	685	685	658
Advertising and promotion	2,417	2,394	4,507
Bad and doubtful debts	404	403	227
Consultancy	6,449	6,448	634
Courier and freight	867	867	996
Electricity	6,071	6,071	4,288
Telecommunication	6,864	6,864	5,075
Training and staff development	1,720	1,720	1,360
Travel	12,904	12,885	11,219
Legal Crown Solicitors	1,377	1,377	546
Legal other	1,282	1,282	783
Rates	1,304	1,304	1,283
Printing	1,648	1,648	1,745
Contractors and other fees	61,774	61,698	39,492
Motor Vehicle expenses	2,952	2,952	4,767
Other operating	43,077	43,077	36,787
	232,416	232,292	177,920
Maintenance Reconciliation			
*Maintenance expense as above	11,543	11,543	8,646
Maintenance related employee expenses included in Note 2(a)	1,722	1,722	1,841
Total maintenance expenses included in Note 2(a) + (b)	13,265	13,265	10,487
No employee related costs have been capitalised.			
(c) Depreciation and amortisation expense			
Buildings	13,332	13,332	8,392
Infrastructure	45,505	45,505	22,023
Plant and Equipment	11,331	11,331	10,453
Amortisation of intangible assets	5,016	5,016	2,479
	75,184	75,184	43,347
(d) Grants and subsidies			
Grants to Government bodies	6,140	6,140	13,294
Grant to Other Non-Government Bodies	11,859	11,859	6,513
Sydney Festival	6,320	6,320	-
Museum of Contemporary Art	3,505	3,505	-
ClubGRANTS fund	8,010	8,010	-
Regional Industries Investment Fund	39,950	39,950	-
State Investment Attraction Scheme	41,422	41,422	-
Tweed River project	4,102	4,102	-
Producer Subsidies	7,026	7,026	-
Infrastructure Contribution	6,483	6,483	-
Industry Capability Network (NSW)	1,700	1,700	1,700
Hunter Advantage Fund	-	-	1,372
Katoomba / Echo Point Development	2,168	2,168	164
Illawarra Advantage Fund	-	-	2,136
Science Leverage Fund	5,463	5,463	9,941

2. EXPENSES EXCLUDING LOSSES (continued)

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Science and Medical Research	-	-	32,491	
Tourism Service Organisations	-	-	5,190	
Payroll Tax Incentive Scheme	-	-	17,899	
Renewable Remote Power Generation	16	16	7	
Life Support Rebates Scheme	3,777	3,777	3,530	
Pensioner Energy Rebate Scheme	148,376	148,376	104,435	
Energy Accounts Payment Assistance	13,558	13,558	14,358	
Customer Assistance Policy	1,677	1,677	1,805	
Drought Transport Subsidies	1,419	1,419	3,109	
Destruction of Noxious Weeds	8,215	8,215	9,183	
Livestock, Health and Pest Authority	696	696	675	
Animal Welfare Organisations	4,283	4,283	533	
Wild Dog Destruction Board	260	260	55	
Rural Counsellors Contribution	-	-	840	
Gwydir Valley Pilot	-	-	5,432	
Brigalow Structural Adjustment	-	-	-	
River Red Gum Structural Adjustment	2,231	2,231	39,877	
Disaster Response Services	611	611	-	
Interest Free Loan Grant Expense	359	359	116	
Centralised Monitoring Fee – Clubs	977	977	265	
Responsible Gambling Fund	11,662	11,662	4,200	
Arts Funding program	48,179	48,179	14,353	
Catchment Management Authorities	-	-	10,143	
Subsidies to organisations – public trading enterprises	-	-	421	
Country Towns Water Supply and Sewerage Scheme	55,120	55,120	30,504	
Recurrent grant to Murray Darling Basin Authority	35,054	35,054	8,815	
Achieving Sustainable Groundwater Entitlements Program	-	-	27	
Grants – Hawkesbury Nepean River Package	4,737	4,737	5,857	
State Water Corporation	47,864	47,864	21,637	
Pensioner rate rebates – Australian Inland Energy				
Water Infrastructure	300	300	75	
Water and Sewer System for Aboriginal Communities	4,295	4,295	1,471	
Crown lease waivers	-	-	2,938	
Aboriginal Land Council (non cash) Capital Grant	23,523	23,523	(1,108)	
Non cash capital land grant	24,719	24,719	8,552	
State Parks Trusts	1,223	1,223	11	
	587,279	587,279	382,816	
(e) Finance Costs				
Interest on Treasury Advance	636	636	658	
Interest on Private Sector Loans	799	799	92	
Unwinding of discount rate	-	-	(1,102)	
	1,435	1,435	(352)	
(f) Other expenses				
Investment asset revaluation – decrement	-	-	70	
Beekeepers' Compensation	22	22	36	
Shark Meshing	1,323	1,323	1,308	
Buyout of Commercial Fisheries	-	-	209	
Remedial Works to Mine Areas	2,746	2,746	2,255	
Australian Standing Committee on Agriculture	4,046	4,046	7,532	
Coal compensation expense	-	-	-	
Assistance to Industry	200	200	16,310	
Regional Development Assistance	2,500	2,500	29,032	
Tourism Industry	-	-	32,100	
Small Business Development	6,529	6,529	7,922	
Major Investment Attraction Scheme	-	-	20,998	
Life Science Strategies	-	-	650	
Innovation and Biotechnology Strategies	-	-	-	
Australian Technology Showcase	1,092	1,092	901	
Innovation Pathways	-	-	1,267	
Irrigation areas works – private sector	9,688	9,688	4,595	
Rehabilitation of artesian bores	5,960	5,960	2,312	
Crown lease waivers	5,211	5,211	-	
Refunds and remissions of Crown Revenue	11,537	11,537	-	
Fishing Port Maintenance	3,569	3,569	1,636	
	54,423	54,423	129,133	

3. REVENUES

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
(a) Sale of goods and services				
Sale of goods:				
Sale of produce	6,668	6,668	7,034	
Sale of publications	705	705	(844)	
Minor sales of goods and services	1,571	1,571	1,315	
Land Development	-	-	5,517	
Rendering of services:				
Education	3,338	3,338	2,964	
Consulting	3	3	322	
Fees for services rendered	30,926	30,926	15,825	
Fishery Application & Management Fees	3,662	3,662	2,240	
Mine Safety Levy	27,590	27,590	22,963	
Recovery of Administrative Costs	1,125	1,125	5,352	
Other Services	22,909	22,909	13,786	
Income from water operations	35,743	35,743	7,511	
Murray Darling Basin Commission	6,208	6,208	3,225	
River Management Agreements	1,252	1,252	471	
Soil Conservation Service	33,768	33,768	8,123	
	175,468	175,468	95,804	
(b) Investment revenue				
Interest	23,042	23,017	6,922	
Rents	3,904	3,904	2,107	
Crown Land leases	50,949	50,949	13,444	
Dividends	14	14	15	
	77,909	77,884	22,488	
(c) Fees and fines				
Caravan Park & Crown Cemeteries Levy	5,727	5,727	137	
Recreational Fishing Fees	13,964	13,964	13,214	
	19,691	19,691	13,351	
(d) Grants and Contributions				
Grants – Industry/Private Bodies	59,147	59,147	29,685	
Grants – Commonwealth Government	6,935	6,935	18,959	
Grants – NSW Budget Sector Agencies	38,345	38,345	47,106	
Grants – PTE's, Local & Other State Governments	14,066	14,066	1,228	
	118,493	118,493	96,978	
(e) Other revenue				
Other Revenue	30,628	30,628	21,246	
	30,628	30,628	21,246	
(f) Personnel Services Revenue				
Independent Liquor and Gaming Authority (formerly Casino, Liquor and Gaming Control Authority)	5,078	5,078	2,345	
Land and Property Information	-	-	-	
Mine Subsidence Board	7,434	7,434	2,816	
Forests NSW	116,387	116,387	40,692	
Catchment Management Authorities	56,295	56,295	14,129	
Australian Museum	24,095	24,095	6,549	
Museum of Applied Arts and Sciences	27,691	27,691	6,338	
Art Gallery	22,747	22,747	6,454	
State Library	34,106	34,106	9,467	
NSW Film and Television Office	2,210	2,210	2,175	
Sydney Opera House	50,658	50,658	13,996	
	346,701	346,701	104,961	

4. GAIN / (LOSS) ON DISPOSAL

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Gain / (loss) on disposal of property, plant and equipment				
Proceeds from disposal	29,459	29,459	1,550	
Written down value of assets disposed	(23,643)	(23,643)	(18,935)	
Net gain / (loss) on disposal of property, plant and equipment	5,816	5,816	(17,385)	
Gain / (loss) on disposal of assets held for sale				
Proceeds from disposal	-	-	755	
Written down value of assets disposed	-	-	(333)	
Net gain / (loss) on disposal of assets held for sale	-	-	422	
Gain / (loss) on disposal of investments				
Proceeds from disposal	-	-	-	
Written down value of assets disposed	-	-	-	
Net gain / (loss) on disposal of investments	-	-	-	
Net gain/(loss) on disposal	5,816	5,816	(16,963)	

5. OTHER GAINS / (LOSSES)

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Impairment of Receivables	841	841	529	
Impairment of Property Plant and Equipment	(298)	(298)	(205)	
Impairment of Intangibles	-	-	(286)	
Gain on biological assets	-	-	974	
Net Other gains / (losses)	543	543	1,012	

6. CONDITIONS ON CONTRIBUTIONS

Contributions of \$55.944m during 2011-12 (\$48.822m during 2010-11) were provided for specific purposes associated with industry funded research with NSW Trade & Investment having an obligation to use these funds as specified by the donor body. Expenditure of these contributions has been made in the manner specified by the contributors. Any funds that are not used on the specific project must be refunded to the donor body unless the body agrees to redirect the funds to another project. Refer Note 20.

The total amounts of contributions which were unexpended at 30 June 2012 (including those received in prior years) were \$20.996m (30 June 2011 \$14.343m). These funds will be carried forward to the next financial year.

7. APPROPRIATIONS

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Recurrent appropriations				
Total recurrent draw-downs from Treasury (per Summary of Compliance)	1,549,352	1,549,352	825,511	
Less: Liability to Consolidated Fund (per Summary of Compliance)	(2,787)	(2,787)	(17,477)	
	1,546,565	1,546,565	808,034	
Comprising:				
Recurrent appropriations (per Statement of Comprehensive Income)	962,835	962,835	728,980	
Transfer payments (Note 9)	583,730	583,730	79,054	
	1,546,565	1,546,565	808,034	
Capital appropriations				
Total capital draw-downs from Treasury (per Summary of Compliance)	43,940	43,940	64,866	
Less: Liability to Consolidated Fund (per Summary of Compliance)	(1,996)	(1,996)	(1,001)	
	41,944	41,944	63,865	
Comprising:				
Capital appropriations (per Statement of Comprehensive Income)	41,944	41,944	63,865	
Transfer payments	-	-	-	
	41,944	41,944	63,865	

8(a). ACCEPTANCE BY THE CROWN ENTITY OF EMPLOYEE BENEFITS AND OTHER LIABILITIES

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
The following liabilities and/or expenses have been assumed by the Crown Entity or other Government agencies:			
Superannuation	14,018	14,018	11,707
Long Service Leave	51,830	51,830	13,202
Payroll tax	761	761	585
	66,609	66,609	25,494

8(b). TRANSFER TO NSW TREASURY

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
Contribution to Consolidated Fund of NSW			
Contribution from Crown Leaseholds Entity	58,186	58,186	10,346
Contribution from Land Development Working Account	-	-	-
	58,186	58,186	10,346

9. TRANSFER PAYMENTS

Transfer payments are the amounts received by NSW Trade & Investment for transfer to beneficiaries as established by legislation or other authoritative requirements.

Transfer payments are not 'controlled' by NSW Trade & Investment.

Transfer payments to the Ministerial Corporation for Industry and Small Business Development Corporation of NSW comprise amounts needed for their activities. These Corporations draw funds from the NSW Trade & Investment only to the extent necessary to meet current cash requirements for expenditure.

Transfer payments are made to Forests NSW are to fund community service obligations.

Transfer payments made to the New South Wales Film and Television Office, Game Council of NSW, NSW Food Authority, Art Gallery of NSW, Australian Museum, Museum of Applied Arts and Sciences, State Library of NSW and Sydney Opera House are to fund operations.

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Small Business Development Corporation of NSW	7	7	23	
Ministerial Corporation for Industry	19,399	19,399	8,910	
New South Wales Film and Television Office	8,571	8,571	8,460	
Game Council of NSW	2,565	2,565	2,556	
Forests NSW	9,557	9,557	9,557	
NSW Food Authority	12,949	12,949	12,233	
Art Gallery of NSW	30,153	30,153	5,884	
Australian Museum	28,960	28,960	5,410	
Museum of Applied Arts and Sciences	34,837	34,837	7,082	
State Library of NSW	79,331	79,331	9,562	
Rural Assistance Authority	26,057	26,057	-	
Independent, Liquor and Gaming Authority (formerly Casino, Liquor and Gaming Control Authority)	7,032	7,032	-	
Catchment Management Authorities	102,359	102,359	-	
Destination NSW	122,849	122,849	-	
Sydney Opera House Trust	99,104	99,104	9,377	
	583,730	583,730	79,054	

10. SERVICE GROUPS OF THE DEPARTMENT

Trade, Business and Investment

Service Description: This service group covers investment attraction by undertaking industry specific analysis for priority areas, identifying export industries and markets, generating industry investment and providing strategic support to increase employment and investment. This includes support for small and medium enterprises and the development and implementation of industry and sectoral plans.

Agriculture

Service Description: This service group covers developing and facilitating the transfer of knowledge and research to promote industry competitiveness, practice change and sustainable development to enhance food security and drive productivity growth in agriculture and private forestry.

Fisheries

Service Description: This service group covers the delivery of fisheries management, policy, compliance programs, regulatory services and research innovations to support the appropriate access to wild harvest fisheries and sustainable development of aquaculture, commercial and recreational fishing.

Biosecurity

Service Description: This service group covers activities that protect the NSW economy, environment and community from pests and diseases and meet community expectations for animal welfare. This includes regulatory services, biosecurity surveillance, diagnosis, research, emergency preparedness and response, and animal welfare activities.

Water Management

Service Description: This service group covers establishing and managing sustainable water sharing, licensing, allocation and trading arrangements to realise business, social and environmental benefits. Key services include interstate water management, statutory water sharing planning, licence administration and compliance, water quantity and assessment, allocation of available water and development of trading rules.

Water Utilities

Service Description: This service group covers planning and policy development for urban water industries, facilitating water recycling across New South Wales, guiding and assisting non-metropolitan urban waste utilities in best practice management, overseeing and monitoring utility performance, funding backlog water and sewerage infrastructure, and providing emergency drought assistance.

Catchments and Lands

Service Description: This service group covers managing the Crown land estate and Crown roads, running the Land Board, processing Aboriginal and Native Title land claims, providing specialist soil and water consulting services and managing catchments to support communities and the Catchment Management Authorities.

Mineral Resources and Mine Safety

Service Description: This service group covers assessment of the State's geology and mineral resources, their allocation to private interests for exploration and mining, and regulation of exploration and mining activities for safety and environmental performance.

Energy Supply and Use

Service Description: This service group covers promoting and maintaining competition in energy supply markets, developing national energy market frameworks with other states; forecasting energy supply and demand; developing electricity and gas network and licensed pipeline regulations and monitoring performance, promoting renewable energy and energy saving schemes, and implementing consumer protection strategies for residential energy customers.

Tourism, Gaming and Arts

Service Description: This service group covers promoting New South Wales to domestic and international tourism markets, fostering a sustainable, professional, creative and diverse cultural sector, and ensuring a vibrant and responsible hospitality sector.

Personnel Services

Service Description: This service group covers provision of personnel services to Forests NSW, the Mine Subsidence Board, Art Gallery of New South Wales, State Library of New South Wales, Sydney Opera House Trust, Australian Museum, Casino, Liquor and Gaming Control Authority, NSW Film and Television Office and Catchment Management Authorities as part of the State's Work Choices insulation legislation.

Cluster Grant Funding

Service Description: This service group covers the provision of grant funding to agencies within the Trade and Investment, Regional Infrastructure and Services cluster. This includes funding to the Casino, Liquor and Gaming Control Authority and New South Wales Rural Assistance Authority.

Service group transferred from the Department of Trade and Investment, Regional Infrastructure and Services to Destination NSW on 1 July 2011.

Tourism

Service Description: This service group covers promoting New South Wales to domestic and international tourism markets and providing opportunities for an increase in jobs and tourist expenditure.

11. CURRENT ASSETS – CASH AND CASH EQUIVALENTS

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Cash at bank and on hand*	335,416	334,915	281,482	-
Short term deposits	-	-	-	-
	<u>335,416</u>	<u>334,915</u>	<u>281,482</u>	

For the purpose of the Statement of Cash Flows, cash and cash equivalents include cash at bank, cash on hand and short term deposits.

Cash and cash equivalent assets recognised in the Statement of Financial Position are reconciled at the end of the financial year to the Statement of Cash Flows as follows:

Cash and cash equivalents (per Statement of Financial Position)	335,416	334,915	281,482
Closing cash and cash equivalents (per Statement of Cash Flows)	<u>335,416</u>	<u>334,915</u>	<u>281,482</u>

Refer Note 35 for details regarding credit risk, liquidity risk and market risk arising from financial instruments. NSW Trade & Investment has credit facilities of \$7.00 million.

NOTE:*Included in this balance is the following special deposit accounts. See also notes 6 & 20(a).

Agricultural Scientific Collections Trust	<u>4</u>	<u>4</u>	<u>5</u>
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Transactions of the Agricultural Scientific Collections Trust are recognised in relevant amounts recorded in these financial statements.

A separate general purpose financial report is prepared for the Agricultural Scientific Collections Trust as required in the *Agricultural Scientific Collections Trust Act 1983*.

12. CURRENT / NON-CURRENT ASSETS-RECEIVABLES

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
CURRENT				
Sale of goods and services	60,931	60,931	65,551	-
Less: Allowance for impairment	(5,558)	(5,558)	(7,012)	-
Prepayments	4,128	4,128	5,169	-
Interest Receivable	5,752	5,752	5,430	-
Asset Sale proceeds	-	-	-	-
Crown Leases	16,339	16,339	12,968	-
GST	9,497	9,484	12,926	-
Miscellaneous	16,106	16,100	5,499	-
Personnel Services	50,812	50,812	59,111	-
Long Service Leave	5,219	5,219	4,528	-
Finance Leases	6,340	6,340	6,536	-
	<u>169,566</u>	<u>169,547</u>	<u>170,706</u>	

NON-CURRENT

Miscellaneous	16,294	16,294	15,597
Personnel Services	134,857	134,857	53,336
Finance Leases	98,627	98,627	101,975
	<u>249,778</u>	<u>249,778</u>	<u>170,908</u>

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Movement in the allowance for impairment				
Balance at 1 July	7,012	7,012	4,687	-
Amounts written off during the year	(80)	(80)	(413)	-
Amounts recovered during the year	(105)	(105)	(480)	-
Amount transferred in due to restructure	-	-	3,642	-
Increase/(decrease) in allowance recognised in profit or loss	(1,269)	(1,269)	(424)	-
Balance 30 June	<u>5,558</u>	<u>5,558</u>	<u>7,012</u>	

13. CURRENT / NON-CURRENT ASSETS – INVENTORIES

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
CURRENT				
Valued at Cost				
Land Developments	22,272	22,272	25,169	
Materials and Parts	124	124	497	
Work in progress	964	964	-	
Finished goods	3,440	3,440	3,930	
	26,800	26,800	29,596	
NON-CURRENT				
Valued at Cost				
Land Developments	18,324	18,324	14,985	
	18,324	18,324	14,985	

14. NON-CURRENT ASSETS – FINANCIAL ASSETS AT FAIR VALUE

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
NON-CURRENT				
Gold Exhibits	4,323	4,323	3,939	
Milk Marketing (NSW) Pty Limited Shares	-	-	-	
	81	81	185	
	4,404	4,404	4,124	

Gold Exhibits

NSW Trade & Investment has control and custody of certain gold exhibits which were transferred following the closure of the Earth Exchange (Mining Museum) in 1995. The 2011 valuations are based on the estimated specimen value as at 6 June 2011.

These exhibits are as follows:

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
	<u>Weight (Troy Oz)</u>			
Maitland Bar	344.41	3,767	3,767	3,380
Lucky Hit	42.64	333	333	359
Woods Flat	20.85	195	195	175
Alluvial Gold	18.00	28	28	25
TOTAL	425.90	4,323	4,323	3,939

The value of shares represents holdings in:

	2012		2011	
	\$000	\$000	\$000	\$000
Australian Co-Operative Foods Ltd	53	53	53	
Norco Co-Operative Ltd	-	-	-	92
Rice Growers Co-Operative Mills Ltd	17	17	17	
Rice Marketing Board of NSW	3	3	3	4
Cougar Energy Limited	8	8	8	19
	81	81	81	185

Refer note 34 for further information regarding interests in Joint Ventures.

Refer Note 35 for further information regarding credit risk, liquidity risk and market risk arising from financial instruments.

Shares in Milk Marketing (NSW) Pty Limited are recognised at fair value.

15. NON-CURRENT ASSETS – PROPERTY PLANT AND EQUIPMENT

	Land and Buildings \$'000	Leased Buildings \$'000	Plant & Equipment \$'000	Infrastructure Systems \$'000	WIP PPE \$'000	Total \$'000
At 1 July 2011						
At Fair Value	6,269,942	43,027	77,379	1,099,787	45,228	7,535,363
Accumulated Depreciation and Impairment	(16,230)	(348)	(28,950)	(41,029)	-	(86,557)
Net Carrying Amount	6,253,712	42,679	48,429	1,058,758	45,228	7,448,806
At 30 June 2012						
At Fair Value	6,305,530	98,545	83,351	526,606	17,717	7,031,749
Accumulated Depreciation and Impairment	(27,221)	(1,442)	(36,259)	(70,470)	-	(135,392)
Net Carrying Amount	6,278,309	97,103	47,092	456,136	17,717	6,896,357

Reconciliation

A reconciliation of the carrying amount of each class of property, plant and equipment at the beginning and end of the current reporting period is set out below.

	Land and Buildings \$'000	Leased Buildings \$'000	Plant & Equipment \$'000	Infrastructure Systems \$'000	WIP PPE \$'000	Total \$'000
Year ended 30 June 2012						
Net carrying amount at start of year	6,253,712	42,679	48,429	1,058,758	45,228	7,448,806
Additions	16,049	10	13,132	10,172	2,581	41,944
Assets held for sale (Note 18)	-	-	-	-	-	-
Disposals	(23,408)	-	(1,176)	(34)	-	(24,618)
Transfers	(68,898)	-	7,445	(567,080)	(35,798)	(664,331)
Acquisitions through administrative restructures	53,827	55,490	(9,877)	(8,600)	5,706	96,546
Net revaluation increment less revaluation decrements recognised in reserves	59,548	-	-	8,425	-	67,973
Net revaluation increment less revaluation decrements recognised in equity	-	-	-	-	-	-
Impairment	(298)	-	-	-	-	(298)
Transfer to intangibles	-	-	15	-	-	15
Depreciation expense	(12,255)	(1,076)	(11,333)	(45,505)	-	(70,169)
Write back on disposal	32	-	457	-	-	489
Net Carrying amount at end of year	6,278,309	97,103	47,092	456,136	17,717	6,896,357

	Land and Buildings \$'000	Leased Buildings \$'000	Plant & Equipment \$'000	Infrastructure Systems \$'000	WIP PPE \$'000	Total \$'000
Year ended 30 June 2011						
Net carrying amount at start of year	253,714	-	36,577	43,807	-	334,098
Additions	7,906	-	9,670	21,147	45,228	83,951
Assets held for sale (Note 18)	(275)	-	-	(3)	-	(278)
Disposals	(18,758)	-	(3,296)	(491)	-	(22,545)
Transfers	(12,858)	-	(1,091)	(110)	-	(14,059)
Acquisitions through administrative restructures	6,015,565	43,027	13,823	999,196	-	7,071,611
Net revaluation increment less revaluation decrements recognised in reserves	15,949	-	336	6,231	-	22,516
Net revaluation increment less revaluation decrements recognised in equity	-	-	-	10,952	-	10,952
Impairment	-	-	-	-	-	-
Transfer to intangibles	-	-	229	-	-	229
Depreciation expense	(8,044)	(348)	(10,453)	(22,023)	-	(40,868)
Write back on disposal	513	-	2,634	52	-	3,199
Net Carrying amount at end of year	6,253,712	42,679	48,429	1,058,758	45,228	7,448,806

Net Carrying amount includes \$1,956,000 Land and Buildings, \$2,260,000 Plant & Equipment and \$565,625,000 Infrastructure from Joint Ventures - Note 34(a).

NSW Trade & Investment holds assets in the form of scientific collections which are not included in the financial statements as they cannot be measured reliably: see Note 1(j) (vi).

These assets are protected by the *Agricultural Scientific Collections Trust Act 1983*.

16. INTANGIBLE ASSETS

	Consolidated Total \$000	Parent Total \$000
At 30 June 2012		
Fair Value	39,460	39,460
Accumulated amortisation and impairment	(10,865)	(10,865)
	<u>28,595</u>	<u>28,595</u>
WIP – Intangibles	8,000	8,000
Net Carrying amount	<u>36,595</u>	<u>36,595</u>
Net Carrying amount at start of year included \$129,141,000 from Joint Ventures – refer Note 34(a).		
Year ended 30 June 2012		
Net carrying amount at start of year	165,389	165,389
Acquisitions through administrative restructures	2,298	2,298
Additions / transfers	3,091	3,091
Disposals / revaluations / transfers	(129,167)	(129,167)
Impairment losses	-	-
Amortisation (recognised in 'depreciation and amortisation')	(5,016)	(5,016)
Net carrying amount at end of year	<u>36,595</u>	<u>36,595</u>
At 30 June 2011		
Fair Value	215,528	215,528
Accumulated amortisation and impairment	(55,400)	(55,400)
	<u>160,128</u>	<u>160,128</u>
WIP – Intangibles	5,261	5,261
Net Carrying amount	<u>165,389</u>	<u>165,389</u>
Year ended 30 June 2011		
Net carrying amount at start of year	11,370	11,370
Acquisitions through administrative restructures	141,968	141,968
Additions / transfers	61,281	61,281
Disposals / revaluations / transfers	(515)	(515)
Impairment losses	(46,236)	(46,236)
Amortisation (recognised in 'depreciation and amortisation')	(2,479)	(2,479)
Net carrying amount at end of year	<u>165,389</u>	<u>165,389</u>

17. CURRENT / NON-CURRENT OTHER FINANCIAL ASSETS

	Consolidated 2012 \$000	2012 \$000	Parent 2011 \$000
CURRENT			
Advances receivable	25	25	50
Securities	-	-	-
Other Loans & Deposits	5,752	5,752	6,015
	<u>5,777</u>	<u>5,777</u>	<u>6,065</u>
NON-CURRENT			
Advances receivable	-	-	2,188
Other Loans & Deposits	19,423	19,423	20,497
	<u>19,423</u>	<u>19,423</u>	<u>22,685</u>

Refer Note 35 for further information regarding credit risk, liquidity risk and market risk arising from financial instruments.

18. NON-CURRENT ASSETS HELD FOR SALE

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Non-Current Assets held for sale				
Land and Buildings	9,376	9,376	913	
	9,376	9,376	913	
Amounts recognised in equity relating to assets held for sale				
Property, plant and equipment asset revaluation increments / decrements	-	-	-	
	9,376	9,376	913	

19. BIOLOGICAL ASSETS

	Consolidated		Parent	
	2012	2012	2011	2011
	\$000	\$000	\$000	\$000
Livestock and fodder				
Net market value of livestock and fodder at beginning of reporting period	6,875	6,875	5,902	
Net market value at reporting date	6,440	6,440	6,875	
Net increment/(decrement) in the net market value of livestock and fodder	(435)	(435)	973	
Total Net Biological Assets	6,440	6,440	6,875	

20. RESTRICTED ASSETS

(a) Contracted research projects

NSW Trade & Investment conducts research projects on behalf of a wide range of donor bodies. These bodies provide funds that are restricted to use on projects specified by the donor body. Strict terms and conditions apply to the use of these funds. Any unspent funds are returned to the donor bodies unless their prior approval has been obtained to use the funds on another project. See also Note 6.

(b) Public Reserves Management Fund

NSW Trade and Investment administers the PRMF under the Public Reserve Management Fund Act 1987 within the Special Deposit Account in NSW Treasury called the Public Reserves Management Fund. The fund is only to be used for loans and grants for the following programs, caravan park levy income development works, showgrounds assistance scheme, local parks, reserves and walking tracks, reserves of high visitation/regional significance, consultancies for plans of management and business plans, commercial initiatives on Crown reserves, major regional recreation projects (across a number of reserves). The PRMF has total assets of \$54.3 million and total liabilities of \$1.5 million leaving net assets of \$52.8 million.

The following is a summary of balances in the PRMF:

Statement of Financial Position	2012	2011
	\$000	\$000
ASSETS		
Current assets		
Receivables	29,093	20,385
Other financial assets	5,752	6,015
Total current assets	34,845	26,400
Non-current assets		
Other financial assets	19,423	20,497
Property, plant and equipment	4	6
Total non-current assets	19,427	20,503
Total assets	54,272	46,903
LIABILITIES		
Current liabilities		
Payables	617	
Borrowings	175	175
Total current liabilities	792	175
Non-current liabilities		
Borrowings	678	790
Total non-current liabilities	678	790
Total liabilities	1,470	965
Net Assets	52,802	45,938

21. CURRENT LIABILITIES - PAYABLES

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
CURRENT			
Accrued Salaries, wages and on-costs	14,669	14,669	13,974
Goods & Services Tax Payable	989	989	2,562
Other Taxes Payable	2,843	2,843	1,780
Unearned Income	18,365	18,365	16,691
Personnel Services Payable	10,357	10,357	-
Creditors	59,300	59,282	69,295
	106,523	106,505	104,302

Details regarding credit risk, liquidity risk and market risk, including a maturity analysis of the above payables are disclosed in Note 35.

22. CURRENT/ NON-CURRENT LIABILITIES – BORROWINGS

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
CURRENT			
Secured/Unsecured			
Treasury Advance Repayable – Locust Loan	-	-	3,311
Treasury Advance Repayable – Buyout of Commercial Fishers	3,708	3,708	1,394
Treasury Advance Repayable – PRMF Cudgong Park loan	120	120	175
Finance Lease	1,119	1,119	-
ANZ Promissory Notes – Tweed River project	2,065	2,065	1,891
	7,012	7,012	6,771

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
NON-CURRENT			
Secured/Unsecured			
Treasury Advance Repayable – Locust Loan	-	-	2,170
Treasury Advance Repayable – Buyout of Commercial Fishers	6,822	6,822	8,360
Treasury Advance Repayable – PRMF Cudgong Park loan	733	733	790
Finance Lease	1,647	1,647	-
ANZ Promissory Notes – Tweed River project	-	-	2,065
	9,202	9,202	13,385
Repayment of Borrowings			
Not later than one year	7,012	7,012	6,771
Between one and five years	9,180	9,180	11,470
Later than five years	22	22	1,915
Total borrowings at face value	16,214	16,214	20,156

Details regarding credit risk, liquidity risk and market risk, including a maturity analysis of the above borrowings are disclosed in Note 35.

23(a). CURRENT/NON-CURRENT LIABILITIES – PROVISIONS

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
CURRENT			
Employee benefits and related on-costs			
Recreation Leave	64,373	64,373	66,218
Long Service Leave	34,917	34,917	32,226
Payroll Tax	13,234	13,234	8,601
Other Oncosts	1,394	1,394	5,375
Superannuation – pooled fund	-	-	33
Other (Redundancy)	9,816	9,816	11,083
	123,734	123,734	123,536
Other provisions			
Restoration costs	5,484	5,484	6,492
Dividends	3,935	3,935	1,053
	9,419	9,419	7,545
Total current provisions	133,153	133,153	131,081
NON-CURRENT			
Employee benefits and related on-costs			
Recreation Leave	-	-	-
Long Service Leave	428	428	1,249
Payroll Tax	674	674	396
Other Oncosts	293	293	329
Superannuation – pooled fund	143,475	143,475	59,382
	144,870	144,870	61,356
Other provisions			
Restoration costs	701	701	1,198
Aboriginal Land Council Claims	627,765	627,765	630,954
	628,466	628,466	632,152
Total non-current provisions	773,336	773,336	693,508
Aggregate employee benefits and related on-costs			
Provisions – current	123,734	123,734	123,536
Provisions – non-current	144,870	144,870	61,356
Accrued salaries, wages and on-costs (Note 21)	14,669	14,669	13,974
	283,273	283,273	198,866
Movements in provisions (other than employee benefits)			
Restoration costs			
Carrying amount at beginning of financial year	7,690	7,690	2,862
Additional provisions recognised	13,691	13,691	6,034
Amounts used	(15,196)	(15,196)	(715)
Unused amounts reversed	-	-	(491)
Unwinding / change in the discount rate	-	-	-
Carrying amount at end of financial year	6,185	6,185	7,690
Other			
Carrying amount at beginning of financial year	1,053	1,053	-
Additional provisions recognised	64,762	64,762	1,053
Amounts used	(61,880)	(61,880)	-
Unused amounts reversed	-	-	-
Unwinding / change in the discount rate	-	-	-
Carrying amount at end of financial year	3,935	3,935	1,053
Aboriginal Land Council Claims			
Carrying amount at beginning of financial year	630,954	630,954	-
Additional provisions recognised	23,509	23,509	734
Amounts used	(26,698)	(26,698)	(5,559)
Unwinding / change in the discount rate	-	-	373
Administrative Restructures Transfers in from LPMA	-	-	635,406
Carrying amount at end of financial year	627,765	627,765	630,954

23(b). EMPLOYEE BENEFITS JUNE 2012**Accounting policy**

Actuarial gains and losses are recognised immediately in other comprehensive income in the year in which they occur.

Fund information

The Pooled Fund holds in trust the investments of the closed NSW public sector superannuation schemes:
 State Authorities Superannuation Scheme (SASS)
 State Superannuation Scheme (SSS)
 Police Superannuation Scheme (PSS)
 State Authorities Non-contributory Superannuation Scheme (SANCS)

These schemes are all defined benefit schemes – at least a component of the final benefit is derived from a multiple of member salary and years of membership.

All the schemes are closed to new members.

Based on the 12 month Pillar Statements.

Financial Year to June 2012**Reconciliation of the present value of the defined benefit obligation**

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
<i>Present value of partly funded defined benefit obligations at beginning of year</i>	40,566	8,929	247,094	296,589
Current service cost	1,130	386	581	2,097
Interest cost	2,053	441	12,708	15,202
Contributions by fund participants	630	-	915	1,545
Actuarial (gains)/losses	5,345	523	78,044	83,912
Benefits paid	(1,968)	(1,026)	(16,788)	(19,782)
Past service cost	-	-	-	-
Curtailments	-	-	-	-
Settlements	-	-	-	-
Business Combinations	-	-	-	-
Exchange rate changes	-	-	-	-
<i>Present value of partly funded defined benefit obligations at end of the year</i>	47,756	9,253	322,554	379,563
Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
<i>Present value of partly funded defined benefit obligations at beginning of year</i>	39,544	9,302	249,083	297,929
Current service cost	1,137	416	735	2,288
Interest cost	1,976	453	12,561	14,990
Contributions by fund participants	655	-	1,117	1,772
Actuarial (gains)/losses	833	23	(5,601)	(4,745)
Benefits paid	(3,578)	(1,264)	(10,802)	(15,644)
Past service cost	-	-	-	-
Curtailments	-	-	-	-
Settlements	-	-	-	-
Business Combinations	-	-	-	-
Exchange rate changes	-	-	-	-
<i>Present value of partly funded defined benefit obligations at end of the year</i>	40,567	8,930	247,093	296,590

23(b). EMPLOYEE BENEFITS JUNE 2012 (continued)

Reconciliation of the fair value of Fund assets

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
<i>Fair value of Fund assets at beginning of year</i>	38,832	8,504	203,828	251,164
Expected return on fund assets	3,245	697	17,024	20,966
Actuarial gains/(losses)	(2,441)	(715)	(17,252)	(20,408)
Employer contributions	1,182	349	1,072	2,603
Contributions by Fund participants	630	-	915	1,545
Benefits paid	(1,968)	(1,026)	(16,788)	(19,782)
Settlements	-	-	-	-
Business Combinations	-	-	-	-
Exchange rate changes	-	-	-	-
<i>Fair value of Fund assets at end of the year</i>	39,480	7,809	188,799	236,088

Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
<i>Fair value of Fund assets at beginning of year</i>	37,902	8,712	196,095	242,709
Expected return on fund assets	3,191	719	16,407	20,317
Actuarial gains/(losses)	(308)	(10)	(387)	(705)
Employer contributions	972	345	1,406	2,723
Contributions by Fund participants	655	0	1,117	1,772
Benefits paid	(3,578)	(1,264)	(10,802)	(15,644)
Settlements	0	0	0	0
Business Combinations	0	0	0	0
Exchange rate changes	0	0	0	0
<i>Fair value of Fund assets at end of the year</i>	38,834	8,502	203,836	251,172

Reconciliation of the assets and liabilities recognised in the statement of financial position

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Present value of partly funded defined benefit obligations at end of year	47,755	9,252	322,554	379,561
Fair value of fund assets at end of year	(39,480)	(7,808)	(188,799)	(236,087)
<i>Subtotal</i>	8,276	1,444	133,755	143,475
Unrecognised past service cost	-	-	-	-
Unrecognised gain/(loss)	-	-	-	-
Adjustment for limitation on net asset	-	-	-	-
<i>Net Liability / (Asset) recognised in statement of financial position at end of year</i>	8,276	1,444	133,755	143,475

Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Present value of partly funded defined benefit obligations at end of year	40,567	8,930	247,093	296,590
Fair value of fund assets at end of year	(38,834)	(8,502)	(203,836)	(251,172)
<i>Subtotal</i>	1,733	428	43,257	45,418
Unrecognised past service cost	0	0	0	0
Unrecognised gain/(loss)	0	0	0	0
Adjustment for limitation on net asset	80	53	11,979	12,112
<i>Net Liability / (Asset) recognised in statement of financial position at end of year</i>	1,813	481	55,236	57,530

23(b). EMPLOYEE BENEFITS JUNE 2012 (continued)**Expense recognised in income statement**

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Components Recognised in Income Statement				
Current service cost	1,130	386	581	2,097
Interest cost	2,053	441	12,708	15,202
Expected return on Fund assets (net of expenses)	(3,245)	(697)	(17,024)	(20,966)
Actuarial losses / (gains) recognised in year	-	-	-	-
Past service cost	-	-	-	-
Movement in adjustment for limitation on net asset	-	-	-	-
Curtailement or settlement (gain)/loss	-	-	-	-
Expense / (income) recognised	(62)	130	(3,735)	(3,667)

Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Components Recognised in Income Statement				
Current service cost	1,137	415	735	2,287
Interest cost	1,976	453	12,561	14,990
Expected return on Fund assets (net of expenses)	(3,191)	(719)	(16,407)	(20,317)
Actuarial losses / (gains) recognised in year	0	0	0	0
Past service cost	0	0	0	0
Movement in adjustment for limitation on net asset	0	0	0	0
Curtailement or settlement (gain)/loss	0	0	0	0
Expense / (income) recognised	(78)	149	(3,111)	(3,040)

Amounts recognised in other comprehensive income

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Actuarial (gains) / losses	7,786	1,237	95,297	104,320
Adjustment for limit on net assets	(80)	(53)	(11,979)	(12,112)
	7,706	1,184	83,318	92,208

Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Actuarial (gains) / losses	1,141	33	(5,205)	(4,031)
Adjustment for limit on net assets	(16)	(35)	2,641	2,590
	1,125	(2)	(2,564)	(1,441)

Fund assets

The percentage invested in each asset class at the balance sheet date

	30 Jun 12	30 Jun 11
Australian equities	28.0%	33.4%
Overseas equities	23.7%	29.5%
Australian fixed interest securities	4.9%	5.7%
Overseas fixed interest securities	2.4%	3.1%
Property	8.6%	9.9%
Cash	19.5%	5.1%
Other	12.9%	13.3%

Fair value of Fund assets

All Fund assets are invested by STC at arm's length through independent fund managers.

Expected rate of return on assets

The expected return on assets assumption is determined by weighing the expected long-term return for each asset class by the target allocation of assets to each class. The returns used for each class are net of investment tax and investment fees.

Actual return on Fund Assets

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Actual return on Fund assets	20	(18)	15	17
	20	(18)	15	17
Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Actual return on Fund assets	3,183	709	16,301	20,193
	3,183	709	16,301	20,193

23(b). EMPLOYEE BENEFITS JUNE 2012 (continued)**Valuation method and principal actuarial assumptions at the balance sheet date**a) *Valuation Method*

The Projected Unit Credit (PUC) valuation method was used to determine the present value of the defined benefit obligations and the related current service costs. This method sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

b) *Economic Assumptions*

	30-Jun-12
Salary increase rate (excluding promotional increases)	2.5% pa
Rate of CPI Increase	2.5% pa
Expected rate of return on assets	8.6% pa
Discount rate	3.06% pa

c) *Demographic Assumptions*

The demographic assumptions at 30 June 2011 are those that were used in the 2009 triennial actuarial valuation. The triennial review will be available from the NSW Treasury website.

Historical Information

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Present value of defined benefit obligation	47,755	9,252	322,554	379,561
Fair value of Fund assets	(39,480)	(7,808)	(188,799)	(236,087)
(Surplus) / Deficit in Fund	8,276	1,444	133,755	143,475
Experience adjustments – Fund liabilities	5,345	523	78,044	83,912
Experience adjustments – Fund assets	2,441	715	17,252	20,408

Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Present value of defined benefit obligation	40,565	8,928	247,094	296,587
Fair value of Fund assets	(38,832)	(8,503)	(203,827)	(251,162)
(Surplus) / Deficit in Fund	1,733	425	43,267	45,425
Experience adjustments – Fund liabilities	833	23	(5,601)	(4,745)
Experience adjustments – Fund assets	308	10	397	715

Expected contributions

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Expected employer contributions to be paid in the next reporting period	972	334	1,237	2,543
	972	334	1,237	2,543
Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Expected employer contributions to be paid in the next reporting period	1,015	372	1,569	2,956
	1,015	372	1,569	2,956

Funding Arrangements for Employer Contributions(a) *Surplus / (deficit)*

The following is a summary of the 30 June financial position of the Fund calculated in accordance with AAS 25 "Financial Reporting by Superannuation Plan".

Financial Year to June 2012	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Accrued benefits	39,305	7,942	182,062	229,309
Net market value of Fund assets	(39,480)	(7,808)	(188,799)	(236,087)
Net (Surplus) / Deficit	(175)	134	(6,737)	(6,778)
Financial Year to June 2011	SASS \$000	SANCS \$000	SSS \$000	Total \$000
Accrued benefits	36,983	8,216	181,411	226,610
Net market value of Fund assets	(38,834)	(8,502)	(203,836)	(251,172)
Net (Surplus) / Deficit	(1,851)	(286)	(22,425)	(24,562)

23(b). EMPLOYEE BENEFITS JUNE 2012 (continued)**(b) Contribution recommendations**

Recommended contribution rates for the entity are:

	SASS	SANCS	SSS
	Multiple of members contributions	% member salary	Multiple of members contributions
	1.90	2.50	1.60

(c) Funding Method

Contribution rates are set after discussions between the employer, STC and NSW Treasury.

(d) Economic Assumptions

The economic assumptions adopted for the 2009 actuarial review of the Fund are:

Weighted-Average Assumptions	30 Jun 12	30 Jun 11
Expected salary increase rate	8.3% pa	4.0% pa
Expected rate of CPI Increase	7.3% pa	2.5% pa
Expected rate of return on Fund assets backing current pension liabilities	4.0% pa	8.3% pa
Expected rate of return on Fund assets backing other liabilities	2.5% pa	7.3% pa

Nature of Asset/Liability

If a surplus exists in the employer's interest in the Fund, the employer may be able to take advantage of it in the form of a reduction in the required contribution rate, depending on the advice of the Fund's actuary.

Where a deficiency exists, the employer is responsible for any difference between the employer's share of Fund assets and the defined benefit obligation.

24. CURRENT/NON-CURRENT LIABILITIES - OTHER

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
CURRENT			
Liability to Consolidated Fund (see also note 7)	4,783	4,783	18,478
Lease Incentive	-	-	167
Other	1,440	1,440	960
Total current liabilities – other	6,223	6,223	19,605
NON-CURRENT			
Lease Incentive	7,713	7,713	11,338
	7,713	7,713	11,338

25. INCREASE / DECREASE IN NET ASSETS FROM EQUITY TRANSFERS

Transfer of assets and liabilities to Destination NSW from the Department of Trade and Investment, Regional Infrastructure and Services on the transfer of tourism functions.

	\$'000
ASSETS	
Current Assets	
Cash and cash equivalents	3,267
Receivables	1,379
Total Current Assets	4,646
Non-Current Assets	
Plant and equipment	
- Plant and equipment	540
- Infrastructure systems	8,727
Total Plant and equipment	9,267
Intangibles	6
Total Non-Current Assets	9,273
Total Assets	13,719
LIABILITIES	
Current Liabilities	
Payables	2,964
Provisions	1,665
Total Current Liabilities	4,629
Total Liabilities	4,629
Net Assets	9,090

Transfer of Milk Marketing assets and liabilities to the Department of Trade and Investment, Regional Infrastructure and Services.

	\$'000
ASSETS	
Current Assets	
Cash and cash equivalents	625
Receivables	19
Total Current Assets	644
Total Assets	644
LIABILITIES	
Current Liabilities	
Payables	43
Total Current Liabilities	43
Total Liabilities	43
Net Assets	601

26. COMMITMENTS FOR EXPENDITURE

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
(a) Capital Commitments			
Aggregate capital expenditure for acquisition contracted for at balance date but not provided for:			
Not later than one year	7,449	7,449	5,630
Later than one year and not later than five years	-	-	0
Later than five years	-	-	0
Total (including GST)	7,449	7,449	5,630
(b) Operating Lease Commitments			
Other Commitments			
Future non-cancellable operating lease rentals not provided for and payable:			
Not later than one year	23,168	23,168	20,948
Later than one year and not later than five years	42,158	42,158	18,507
Later than five years	75	75	1,078
Total (including GST)	65,401	65,401	40,533
Representing:			
Non-cancellable operating leases	65,401	65,401	40,533
Head Office and Maitland Buildings			
Future non-cancellable operating lease rentals not provided for and payable:			
Not later than one year	7,325	7,325	7,399
Later than one year and not later than five years	25,211	25,211	26,297
Later than five years	19,569	19,569	26,968
Total (including GST)	52,105	52,105	60,664
Representing:			
Non-cancellable operating leases	52,105	52,105	60,644

Operating Leases predominantly comprise office accommodation, computer equipment and motor vehicles. Some contingent rental payments are arrived at by increasing the base rental by the annual CPI. Other lease agreements, approximately 50% which do not include annual CPI increments, have annual set increases detailed in the lease agreements. Lease renewal options for office accommodation exist in the large majority of cases. There are no renewal or purchase options for motor vehicles or computer equipment, except by negotiation at the end of the lease term. This usually does not occur.

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
(c) Finance Lease Commitments			
Not later than one year	1,250	1,250	-
Later than one year and not later than five years	2,000	2,000	-
Minimum lease payments	3,250	3,250	-
Less: future finance charges	484	484	-
Present value of minimum lease payments	2,766	2,766	-

27. CONTINGENT LIABILITIES

	Consolidated		Parent
	2012	2012	2011
	\$000	\$000	\$000
Negligence (1)	3,593	3,593	520
Contamination (1)	-	-	988
Minerals and mine safety	60	60	-
Appeals (1)	-	-	810
Disputed fish seizure	-	-	-
Compulsory acquisition (2)	5,040	5,040	2,000
Underwriting (3)	1,020	1,020	1,020
Disputed legislation (1)	-	-	79
	9,713	9,713	5,417

1. Various legal appeals
2. In March 2004 the Land and Environment Court directed the Minister Assisting the Minister for Natural Resources (Lands) to acquire a parcel of land owned by Nedoni Pty Ltd. The land is located at Byron Bay. It was intended that the Minister for Lands would acquire the parcel of land on behalf of the Crown. The potential liability to LDWA has been estimated at approximately \$5 million, being the land value and other costs of acquisition. Due to unresolved issues concerning the amount of land to be acquired, a reliable land valuation estimate cannot be determined at this stage and a liability has therefore not been recognised.
3. PRMF has a contingent liability in respect of an underwriting it has provided to Lands Administration Ministerial Corporation (LAMC) for a \$1,020,031.78 receivable LAMC had from Burrendong State Park. Burrendong State Park has indicated that it would not have capacity to repay the loan to LAMC for a number of years. At year end it was not possible to determine what portion of the loan Burrendong State Park would not be able to repay.
4. Liabilities to remediate contamination on Crown Lands may exist but are not considered to be presently quantifiable. Further Crown Lands may be subject to contamination but have not been fully assessed and may not be able to be economically viable to assess. A provision will be raised when the Environmental Protection Agency provides an order.

NSW Trade & Investment is insured by the Treasury Managed Fund.

28. BUDGET REVIEW

The budget process is finalised prior to the beginning of each financial year. Events can arise after the end of financial year that necessitate variations to the planned activities of NSW Trade & Investment for that year. This in turn may cause variations to the financial activities. Major variations between the original budget and actual amounts are outlined below.

Net result

	Actual	Budget	Variance	Variance	Comment
	2012	2012	2012	2012	
	\$000	\$000	\$000	%	
Expenses excluding losses					
Operating expenses					
Employee related	755,180	703,100	(52,080)	(7.4%)	Primarily triennial review of leave (\$21m).
Other operating expenses	232,416	285,915	53,499	18.7%	A number of minor variances, the most prominent being \$17m favourable in Land sale costs and \$25m of Coal Innovation Fund.
Depreciation and amortisation	75,184	42,885	(32,299)	(75.3%)	Depreciation on Coastal infrastructure assets not budgeted.
Grants & subsidies	587,279	772,551	185,272	24.0%	Variance comprises various savings against budget, the major item being \$57m for Aboriginal Land claims.
Finance Costs	1,435	1,655	220	13.3%	Lower average borrowings
Other expenses	54,423	64,417	9,994	15.5%	A number of minor variances.
Total expenses excluding losses	1,705,917	1,870,523	164,606	8.8%	
Revenue					
Recurrent appropriation (net of transfer payments)	962,835	1,051,694	(88,859)	(8.4%)	Recurrent appropriation not fully drawdown.
Capital appropriation (net of transfer payments) (Asset sale proceeds transferred to the Crown Entity)	41,944	50,092	(8,148)	(16.3%)	Projects carried over to 2013.
Sale of goods and services	175,468	497,398	(321,930)	(64.7%)	Personnel services disclosed separately, below (\$347m). Favorable revenue outcomes in Responsible Service of Alcohol.
Investment revenue	77,909	9,486	68,423	721.3%	Variance due to Crown Land Lease income as well as higher interest received as a result of higher average cash balances.
Fees and fines	19,691	16,621	3,070	18.5%	Higher Recreational Fishing Licence revenue due to 3 year payment receipt.
Grants and contributions	118,493	135,496	(17,003)	(12.5%)	Primarily due to reduced Industry donations/contributions.
Acceptance by the Crown Entity of employee benefits and other liabilities	66,609	45,214	21,395	47.3%	Increase in line with Leave triennial review.
Transfers to NSW Treasury	(58,186)	(65,041)	6,855	(10.5%)	Contributions from Crown Leasehold entity lower than expected.
Other revenue	30,628	14,772	15,856	107.3%	A number of minor variances.
Personnel services revenue	346,701	-	346,701		Budget reflected in Sale of goods and services.
Total Revenue	1,782,092	1,755,732	26,360	1.5%	
Gain / (loss) on disposal	5,816	246	5,570	2264.2%	Gains higher than expected.
Other Gains / (losses)	543	(5,488)	6,031	(109.9%)	Gains higher than expected.
Increase in share of jointly controlled assets in joint ventures	-	-	-		
Impairment – Intangible – Water Entitlements - MDBA	-	-	-		
Share of operating result of joint ventures accounted for under the equity accounting method	49,457	-	49,457		Change in accounting treatment for Living Murray Initiative and River Murray Operations resulting in variance.
Net Result	131,991	(120,033)	252,024	(210.0%)	Pursuant to Treasury Circular 11/04 Superannuation actuarial gains / (losses) are recognised below Net Result however, income recognised from Personnel Services Superannuation actuarial gains / (losses) are recognised within the Net Result, this has resulted in a variance of \$82m.

Assets and Liabilities

	Actual 2012 \$000	Budget 2012 \$000	Variance 2012 \$000	Variance 2012 %	Comment
ASSETS					
Current Assets					
Cash and cash equivalents	335,416	265,909	69,507	26.1%	
Receivables	169,566	164,943	4,623	2.8%	Minor variance.
Inventories	26,800	29,890	(3,090)	(10.3%)	Increased livestock sales.
Other financial assets	5,777	11,260	(5,483)	(48.7%)	Budget to be reclassified, balance in line with 2011.
Non-Current Assets held for sale	9,376	2,199	7,177	326.4%	Increase in Assets held for sale, no one particular project.
Total Current Assets	546,935	474,201	72,734	15.3%	
Non-Current Assets					
Receivables	249,778	170,452	79,326	46.5%	Increase in personnel services inclusive of superannuation adjustments to Forests (\$96m).
Inventories	18,324	19,053	(729)	(3.8%)	Minor variance.
Financial assets at fair value	4,404	-	4,404		Budget to be reclassified, balance in line with 2011.
Total Property Plant and Equipment	6,896,357	7,315,696	(419,339)	(5.7%)	Change in accounting treatment for Living Murray Initiative and River Murray Operations (refer TC 12/04) combined with recognition of reserves of \$5m and \$55m of Communities Land.
Total Intangible assets	36,595	182,901	(146,306)	(80.0%)	Change in accounting treatment for Living Murray Initiative and River Murray Operations (refer TC 12/04).
Investments accounted for under the equity method	862,522	-	862,522		Change in accounting treatment for Living Murray Initiative and River Murray Operations (refer TC 12/04).
Biological assets	6,440	-	6,440		Budget to be reclassified, balance in line with 2011.
Other financial assets	19,423	99,680	(80,257)	(80.5%)	Budget to be reclassified, balance in line with 2011.
Total Non-Current Assets	8,093,843	7,787,782	306,061	3.9%	
Total Assets	8,640,778	8,261,983	378,795	4.6%	
LIABILITIES					
Current Liabilities					
Payables	106,523	97,922	(8,601)	(8.8%)	In line with 2011, timing of Payment runs.
Borrowings	7,012	1,419	5,593	394.2%	Recognition of Finance Leases.
Provisions	133,153	160,583	27,430	17.1%	Budget to be reclassified, balance in line with 2011.
Other	6,223	16,251	10,028	61.7%	Reduction in liability to Confund.
Total Current Liabilities	252,911	276,175	23,264	8.4%	
Non-Current Liabilities					
Payables	-	-	-		
Borrowings	9,202	9,337	135	1.4%	In line with 2011 combined with recognition of Communities Finance Lease.
Provisions	773,336	55,816	(717,520)	(1285.5%)	Actuals include Aboriginal Land Claims (\$628m) which was budgeted in other. Usage of Aboriginal Land Claims less than budget plus an increase in Superannuation – pooled fund.
Other	7,713	565,089	557,376	98.6%	Refer above.
Total Non-Current Liabilities	790,251	630,242	(160,009)	(25.4%)	
Total Liabilities	1,043,162	906,417	(136,745)	(15.1%)	
Net Assets	7,597,616	7,355,566	242,050	3.3%	
EQUITY					
Reserves	177,708	159,841	17,867	11.2%	
Accumulated funds	7,419,908	7,195,725	224,183	3.1%	
Total Equity	7,597,616	7,355,566	242,050	3.3%	

Cash Flows

	Actual 2012 \$000	Budget 2012 \$000	Variance 2012 \$000	Variance 2012 %	Comment
CASH FLOWS FROM OPERATING ACTIVITIES					
Payments					
Employee related	(761,175)	(634,319)	(126,856)	20.0%	Primarily relates to Personnel services.
Grants and subsidies	(562,560)	(669,027)	106,467	(15.9%)	Variance comprises various savings against budget.
Finance costs	(1,757)	(1,639)	(118)	7.2%	Minor variance to Budget,
Other	(291,577)	(407,243)	115,666	(28.4%)	Cashflow in line with actual expenditure.
Total Payments	(1,617,069)	(1,712,228)	95,159	(5.6%)	
Receipts					
Sale of goods and services	450,421	511,505	(61,084)	(11.9%)	Actual in line with Net result including Personnel services income and Fees and fines.
Fees and fines	19,691	-	19,691		See above.
Interest received	23,042	8,823	14,219	161.2%	Higher average cash balance.
Recurrent appropriation	1,081,328	1,051,694	29,634	2.8%	Actual Net of transfer payments.
Asset sale proceeds transferred to the Crown Entity	-	(363)	363	(100.0%)	Minor variance to Budget.
Cash transfers to the Consolidated Fund	(18,478)	(20,896)	2,418	(11.6%)	Unbudgeted variance.
Other	146,760	196,549	(49,789)	(25.3%)	Less than expected, no improvement in Accounts Receivable days outstanding.
Total Receipts	1,702,764	1,747,312	(44,548)	(2.5%)	
NET CASH FLOWS FROM OPERATING ACTIVITIES	85,695	35,084	50,611	144.3%	
CASH FLOWS FROM INVESTING ACTIVITIES					
Proceeds from sale of Land and Buildings, Plant and Equipment and Infrastructure Systems	29,459	26,932	2,527	9.4%	Minor variance to Budget.
Capital appropriation (excluding equity appropriation)	41,944	50,092	(8,148)	(16.3%)	As per reconciliation to Confund.
Proceeds from the sale of investments	-	-	-		
Advance repayments received	2,213	3,421	(1,208)	(35.3%)	Minor variance to Budget.
Purchases of Land and Buildings, Plant and Equipment and Infrastructure Systems	(41,944)	(47,630)	5,686	(11.9%)	Items carried over to 2013.
Purchases of investments	-	-	-		
Advances made / received	1,337	(2,500)	3,837	(153.5%)	Nil occurred.
Other	-	(7,560)	7,560	(100.0%)	None to report.
NET CASH FLOWS FROM INVESTING ACTIVITIES	33,009	22,755	10,254	45.1%	
CASH FLOWS FROM FINANCING ACTIVITIES					
Proceeds from borrowings and advances	2,940	-	2,940		Items were netted for budget purposes.
Repayment of borrowings and advances	(6,882)	(5,460)	(1,422)	26.0%	Items were netted for budget purposes.
Other	(58,186)	(67,951)	9,765	(14.4%)	Dividends paid were underbudget.
NET CASH FLOWS FROM FINANCING ACTIVITIES	(62,128)	(73,411)	11,283	(15.4%)	
NET INCREASE/(DECREASE) IN CASH	56,576	(15,572)	72,148	(463.3%)	
Opening cash and cash equivalents	281,482	281,481	1	0.0%	
Cash transferred in / (out) as a result of administrative restructuring	(2,642)	-	(2,642)		Transferring out Tourism to Destination NSW
CLOSING CASH AND CASH EQUIVALENTS	335,416	265,909	69,507	26.1%	

29. RECONCILIATION OF CASH FLOWS FROM OPERATING ACTIVITIES TO NET RESULT

	Consolidated 2012 \$000	2012 \$000	Parent 2011 \$000
Net cash used on operating activities	85,695	85,819	(48,177)
Depreciation and amortisation	(75,184)	(75,184)	(43,347)
Non cash expenses	(16,745)	(16,745)	(9,114)
Non cash revenues	91,401	91,401	52,579
Impact of administrative restructures	3,226	3,226	39,873
Decrease / (Increase) in provisions	(51,572)	(51,572)	(55,516)
Increase / (Decrease) in receivables	77,730	77,730	100,859
Increase / (Decrease) in other financial assets	(3,270)	(3,270)	-
Increase / (Decrease) in inventories	108	108	4,083
Decrease / (Increase) in creditors	(2,221)	(2,246)	(6,860)
Decrease / (Increase) in other liabilities	17,007	17,007	(22,652)
Net gain / (loss) in sale of plant and equipment	5,816	5,816	(16,963)
Net result	131,991	132,090	(5,235)

30. TRUST FUNDS

Minerals Related Trust Funds are not consolidated within the Group.

	2012 \$000	2011 \$000
Minerals Related Trust Funds – Deposits under the Mining Acts		
Cash deposits are received in respect of various forms of titles issued under the provisions of the State's mining legislation. Such cash deposits are held by NSW Trade & Investment during the currency of titles and are normally refunded to registered holders upon cessation, providing certain title conditions have been observed. These monies are excluded from the financial statements as NSW Trade & Investment cannot use them for the achievement of its objectives.		
The following is a summary of the transactions in the trust account.		
Balance at the beginning of the Financial Year	16,974	18,630
Add: Receipts	3,865	3,810
Less Expenditure	(1,733)	(5,466)
Balance at the end of the reporting period	<u>19,106</u>	<u>16,974</u>

31. FISHERIES MANAGEMENT ACT – SPECIAL FISHERIES TRUST FUNDS

Trusts under the Fisheries Management Act are incorporated within these Financial Statements.

	2012 \$000	2011 \$000
Amendments to the Fisheries Management Amendment Act in 1997 and 2000 have provided for the establishment of six special fisheries trust funds. Under NSW Trade & Investment's accounting structure, all revenue paid into these trust funds and any expenditure there from is included in NSW Trade & Investment's Financial Statements. While a separate bank account for each of these trusts is not kept, NSW Trade & Investment maintains separate projects.		
A summary of the accrual transactions relating to these special fisheries trust funds is outlined in the following table.		
The 'balance' of each of these special fisheries trust funds comprises cash and receivables.		
Recreational Fishing (Freshwater) Trust Fund		
Balance at the beginning of the Financial Year	282	235
Add: Revenue		
Sale of goods and services	-	-
Investment income	15	11
Transfer from Saltwater Trust	4,500	4,000
Grants and contributions	-	-
Sub total	<u>4,515</u>	<u>4,011</u>
Less: Projects Funded*	(4,199)	(3,964)
Sub total	<u>(4,199)</u>	<u>(3,964)</u>
Balance at the end of the reporting period	<u>598</u>	<u>282</u>

* Of the 'projects funded' in 2012 and in prior periods, an amount of \$61,422 was unexpended at 30 June 2012, (2011 \$21,402). This amount will be carried forward into the various approved project budgets for 2012-13.

31. FISHERIES MANAGEMENT ACT – SPECIAL FISHERIES TRUST FUNDS (continued)

	2012 \$000	2011 \$000
Recreational Fishing (Saltwater) Trust Fund		
Balance at the beginning of the Financial Year	5,109	6,252
Add: Revenue		
Sale of goods and services	-	1
Investment income	298	367
Grants and contributions	-	-
Retained fees, grants and contributions	13,983	12,493
Sub total	<u>14,281</u>	<u>12,861</u>
Less: Projects Funded*	(9,522)	(8,039)
Transfer to Freshwater Trust	(4,500)	(4,000)
Loan repayment transfer	(1,963)	(1,965)
Other	-	-
Sub total	<u>(15,985)</u>	<u>(14,004)</u>
Balance at the end of the reporting period	<u>3,405</u>	<u>5,109</u>

* Of the 'projects funded' in 2012 and in prior periods, an amount of \$2,912,734 was unexpended at 30 June 2012, (2011 \$1,867,385). This amount will be carried forward into the various approved project budgets for 2012-13.

Commercial Fishing Trust Fund

Balance at the beginning of the Financial Year	5,360	5,488
Add: Revenue		
Sale of goods and services	3,809	2,648
Investment income	301	269
Sub total	<u>4,110</u>	<u>2,917</u>
Less: Projects Funded*	(4,812)	(2,841)
Less: Contribution to NSW Trade & Investment activities*	(1,166)	(204)
Sub total	<u>(5,978)</u>	<u>(3,045)</u>
Balance at the end of the reporting period	<u>3,492</u>	<u>5,360</u>

* Of the 'projects funded' in 2012 and in prior periods, an amount of \$3,813,303 was unexpended at 30 June 2012, (2011 \$224,687). This amount will be carried forward into the various approved project budgets for 2012-13.

Fish Conservation Trust Fund

Balance at the beginning of the Financial Year	9	56
Add: Revenue		
Sale of goods and services	221	134
Investment income*	4	3
Sub total	<u>225</u>	<u>137</u>
Less: Projects Funded*	(198)	(184)
Sub total	<u>(198)</u>	<u>(184)</u>
Balance at the end of the reporting period	<u>36</u>	<u>9</u>

* Of the 'projects funded' in 2012 and in prior periods, an amount of \$200,880 was unexpended at 30 June 2012, (2011 \$198,319). This amount will be carried forward into the various approved project budgets for 2012-13.

Aquaculture Trust Fund

Balance at the beginning of the Financial Year	868	302
Add: Revenue		
Sale of goods and services	543	321
Investment income	54	35
Grants and contributions	-	212
Sub total	<u>597</u>	<u>568</u>
Less: Contribution to NSW Trade & Investment activities*	(1,137)	-
Other (Bad debts expense)	(3)	(2)
Sub total	<u>(1,140)</u>	<u>(2)</u>
Balance at the end of the reporting period	<u>325</u>	<u>868</u>

* Of the 'projects funded' in 2012 and in prior periods, an amount of \$262,067 was overexpended at 30 June 2012, (2011 \$312,643). This amount will be carried forward into the various approved project budgets for 2012-13.

31. FISHERIES MANAGEMENT ACT – SPECIAL FISHERIES TRUST FUNDS (continued)

	2012 \$000	2011 \$000
Charter Fishing Trust Fund		
Balance at the beginning of the Financial Year	329	334
Add: Revenue		
Sale of goods and services	202	190
Investment income	18	19
Sub total	<u>220</u>	<u>209</u>
Less: Projects Funded*	(165)	(214)
Sub total	<u>(165)</u>	<u>(214)</u>
Balance at the end of the reporting period	<u>384</u>	<u>329</u>

* Of the 'projects funded' in 2012 and in prior periods, an amount of \$2,166 was unexpended at 30 June 2012, (2011 \$54,012). This amount will be carried forward into the various approved project budgets for 2012-13.

32. ADMINISTERED ASSETS AND LIABILITIES

Mining Royalties and Exploration Licences

NSW Trade & Investment administers certain activities on behalf of other bodies. The assets and liabilities associated with these activities are listed below:

	2012 \$000	2011 \$000
Administered Assets		
Bank	92	-
Receivables – Royalties/Mining lease	4,422	1,111
Less Provision for Doubtful Debts	(761)	(926)
	<u>3,753</u>	<u>185</u>
Administered Liabilities		
Current		
Payables – Royalties	533	186
Income received in Advance, Watermark and Ridgeland	79,355	79,355
Non Current		
Income received in Advance, Carroona and Watermark	73,456	152,811
	<u>153,344</u>	<u>232,352</u>

Retail Tenancy Trust Fund

Under the administrative restructure the Retail Tenancy Trust Fund was transferred to NSW Trade & Investment. NSW Trade & Investment holds money in the Retail Leases Security Bonds Trust and Interest Accounts with NSW Treasury Corporation. Retail lease Security Bonds are lodged with the Director-General in accordance with Section 16C of the Retail Leases Act 1994. These monies are excluded from the financial statements of NSW Trade & Investment as NSW Trade & Investment cannot use them for the achievement of its objectives other than the recovery of expenses relating to administration of the Retail Leases Act.

	Interest Account \$000	Trust Account \$000	Total \$000
Cash Balance at 30 June 2011	9,385	119,258	128,643
Add:			
Bonds Lodgements	1,376	5,176	6,552
Transfer between Interest and Trust Account	990	(990)	-
Interest Revenue	491	5,952	6,443
Less:			
Bonds Released	(1,367)	-	(1,367)
Transfer to NSW Treasury Consolidated Fund	(4,200)	-	(4,200)
Balance at 30 June 2012	<u>6,675</u>	<u>129,396</u>	<u>136,071</u>
	Interest Account \$000	Trust Account \$000	Total \$000
Cash Balance at 4 April 2011 transferred in	7,893	117,638	125,531
Add:			
Bonds Lodgements	-	8,147	8,147
Interest Revenue	1,649	-	1,649
Less:			
Bonds Released	-	6,527	6,527
Transfer to NSW Treasury Consolidated Fund	-	-	-
Transfer to Department to administer Retail Leases Act 1994	157	-	157
Balance at 30 June 2011	<u>9,385</u>	<u>119,258</u>	<u>128,643</u>

32. ADMINISTERED ASSETS AND LIABILITIES (continued)**Liquor, Gaming and Racing**

Under the administrative restructure the NSW Office of Liquor, Gaming and Racing was transferred to NSW Trade & Investment. Amounts in relation to Local Court Fees and Fines remained uncollected at year end.

	2012 \$000	2011 \$000
Receivables – Fees and fines	-	336
Balance at 30 June	-	336

33. ADMINISTERED EXPENSES & INCOME**EXPENSES****NSW Cellar door Subsidy**

During the period \$2.836m (2011 April to June \$0.959m) was paid by the NSW Office of Liquor, Gaming and Racing on behalf of Treasury to suppliers and producers in response to their claims for this liquor subsidy.

INCOME

	2012 \$000	2011 \$000
The following monies have been collected on behalf of the Crown Entity and forwarded to NSW Treasury:		
Fees	5,658	5,717
Fines	870	142
Licences	686	791
Revenue Accrued	2,230	-
Unclaimed monies	-	17
Exploration licences	79,355	85,986
Royalty on Minerals	1,466,738	1,243,715
	1,555,537	1,336,368

34. JOINT VENTURES

In July 2001, the Treasurer of NSW granted approval for the former Department of Mineral resources to enter into a joint venture with the Commonwealth and nine other participants, entitled the Cooperative Research Centre for Landscape Environments and Mineral Exploration (CRC LEME).

The joint venture is a non commercial, non profit entity established to conduct strategic research, education and training in regolith geoscience and its applications in mineral exploration and environmental issues.

There are no assets arising from NSW Trade & Investment's participation in the joint venture or any liabilities arising from its interest in the joint venture. NSW Trade & Investment does not have a percentage share in the output or assets of the joint venture and no revenue is probable.

NSW Trade & Investment is also engaged with several other joint ventures. These include the Australian Cotton Co-Operative Research Centre, The Australian Sheep Industry Co-Operative Research Centre, the Co-Operative Research Centre for Plant Based Dryland Salinity, and the Quality Wheat Co-Operative Research Centre.

As at the financial year ended 30 June 2012, NSW Trade & Investment had an interest in the following joint ventures:

- 50% share in the joint venture entity Dumaresq-Barwon border Rivers Commission
- 26.67% ownership interest in the jointly controlled assets of the Living Murray initiative and the River Murray Operations. These assets are administered by the Murray-Darling Basin Authority.

34. JOINT VENTURES (continued)

(a) ACCOUNTING FOR SHARE OF JOINTLY CONTROLLED ASSETS IN JOINT VENTURES

Reconciliation of movement in share of jointly controlled assets in joint ventures

In accordance with Treasury Circular 12/04, NSW Trade & Investment now recognises its interest in the Living Murray Initiative and the River Murray Operations as a share of equity (see note 34(b) below). The following represents the audited special purpose financial statements of the Living Murray Initiative and the River Murray Operations joint ventures for the full financial year ended 30 June 2011.

	Property, plant and equipment			Total \$000
	Land and Buildings \$000	Plant and Equipment \$000	Infrastructure systems \$000	
Share of jointly controlled assts at beginning of the year	1,956	2,263	539,095	543,314
Share of additions recognised	-	728	18,965	19,693
Share of disposals	-	(300)	(41)	(341)
	-	428	18,924	19,352
Depreciation expense	-	(247)	(7,285)	(7,532)
Impairment	-	-	-	-
Share of net revaluation increment / (decrement)	-	-	10,952	10,952
Share of net carrying amount at year end	1,956	2,444	561,686	566,086

	Water	Intangibles	Total \$000	ASSETS TOTAL \$000
	Entitlements \$000	Flooding Easements \$000		
Share of jointly controlled assts at beginning of the year	123,773	1,085	124,858	668,172
Share of additions recognised	50,519	-	50,519	70,212
Share of disposals	-	-	-	(341)
	50,519	-	50,519	69,871
Depreciation expense	-	-	-	(7,532)
Impairment	(46,236)	-	(46,236)	(46,236)
Share of net revaluation increment / (decrement)	-	-	-	10,952
Share of net carrying amount at year end	128,056	1,085	129,141	695,227

34. JOINT VENTURES (continued)

(b) INVESTMENTS ACCOUNTED FOR UNDER THE EQUITY METHOD

	2012 \$000	2011 \$000
Non-current Investments accounted for under the equity method		
Murray-Darling Basin Authority – Living Murray and River Murray Operations Joint Venture	790,589	695,227
Dumaresq – Barwon Border Rivers Commission	71,933	70,980
	862,522	766,207

(a) Murray-Darling Basin Authority – Living Murray and River Murray Operations

Upon transition of the former The Murray-Darling Basin Commission to the Murray Darling Basin Authority two joint ventures were established to hold the jurisdictional assets previously held by the MDBC on behalf of the jurisdictions. The joint ventures were established through agreements called "Asset Agreement for River Murray Operations Assets" (River Murray Operations Joint Venture) and the "Further Agreement on Addressing Water Overallocation and Achieving Environmental Objectives in the Murray-Darling Basin – Control and Management of Living Murray Assets" (Living Murray Joint Venture)

	2012	2011
Ownership Interest	26.67%	26.67%
Reporting date	30 June	30 June
	2012 \$000	2011 \$000
Net assets (2012 unaudited (At date of completion, final audited statements unavailable), 2011 audited)	2,964,335	2,606,627

Summarised financial information

Statement of Financial Position	2012 \$000	2011 \$000
ASSETS		
Non-current assets		
Infrastructure assets	2,444,750	2,106,057
Property, plant and equipment	10,183	9,168
Intangibles	497,996	480,150
Other	11,406	11,406
Net assets	2,964,335	2,606,781
Statement of Comprehensive Income	2012 \$000	2011 \$000
Revenues	232,841	75,344
Expenses	40,412	202,012
Surplus / (Deficit) for the year	192,429	(126,668)
Aggregate asset revaluation increment for the financial year	165,126	41,046
Share of operating surplus / (deficit)	51,323	(33,782)

34. JOINT VENTURES (continued)

(b) Dumaresq – Barwon Border Rivers Commission

The Dumaresq-Barwon Border Rivers Commission is established by the New South Wales – Queensland Border Rivers Agreement and is responsible for sharing the waters of the rivers and streams which either form or intersect the boundary between the two States and the associated groundwater resources. The Commission undertakes the investigation, construction and operation of works to conserve and regulate those waters where considered desirable.

	2012	2011
Ownership Interest	50%	50%
Dumaresq – Barwon Border Rivers Commission reporting date	30 June	30 June
	2012	2011
	\$000	\$000
Net assets (2012 unaudited (At date of completion, final audited statements unavailable), 2011 audited)	143,863	141,960

Summarised financial information

Statement of Financial Position	2012	2011
	\$000	\$000
ASSETS		
Current assets		
Cash and cash equivalents	3,563	3,284
Receivables	42	67
Non-current assets		
Property, plant and equipment	140,526	138,957
Total assets	144,131	142,308
LIABILITIES		
Current liabilities		
Payables	268	348
Total liabilities	268	348
Net Assets	143,863	141,960
Statement of Comprehensive Income	2012	2011
	\$000	\$000
Revenues	2,432	2,444
Expenses	3,964	3,456
Surplus / (Deficit) for the year	(1,532)	(1,012)
Aggregate asset revaluation increment for the financial year	3,437	70,537
Share of operating loss	(766)	(506)
Contribution for the financial year	(1,100)	(1,100)
Share of operating result	(1,866)	(1,606)

35. FINANCIAL INSTRUMENTS

NSW Trade & Investment's principal financial instruments are outlined below. These financial instruments arise directly from NSW Trade & Investment's operations or are required to finance NSW Trade & Investment's operations. NSW Trade & Investment does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

NSW Trade & Investment's main risks arising from financial instruments are outlined below, together with NSW Trade & Investment's objectives, policies and processes for measuring and managing risk. Further quantitative and qualitative disclosures are included throughout these financial statements.

The Director General has overall responsibility for the establishment and oversight of risk management and reviews and agrees policies for managing each of these risks. Risk management policies are established to identify and analyse the risks faced by NSW Trade & Investment, to set risk limits and controls and to monitor risks. Compliance with policies is reviewed by the audit committee on a continuous basis.

(a) Financial instrument categories

Financial Assets	Note	Category	Carrying Amount 2012 \$'000	Carrying Amount 2011 \$'000
Class:				
Cash and cash equivalents	11	N/A	335,416	281,482
Receivables ¹	12	Loans and receivables (at amortised cost)	405,719	323,519
Financial Assets at fair value	14	At fair value through profit or loss - designated as such upon initial recognition	4,404	4,124
Other Financial Assets	17	Loans and receivables (at amortised cost)	25,200	28,750
			770,739	637,875
Financial Liabilities	Note	Category	Carrying Amount 2012 \$'000	Carrying Amount 2011 \$'000
Class:				
Payables ²	21	Financial liabilities measured at amortised cost	84,326	83,269
Borrowings	22	Financial liabilities measured at amortised cost	16,214	20,156
Other ³	24	Financial liabilities measured at amortised cost	9,153	12,465
			109,693	115,890

Notes

1. Excludes statutory receivables and prepayments (i.e. not within scope of AASB 7).
2. Excludes statutory payables and unearned revenue (i.e. not within scope of AASB 7).
3. Excludes Liability to Consolidated Fund.

(b) Credit Risk

Credit risk arises when there is the possibility of NSW Trade & Investment's debtors defaulting on their contractual obligations, resulting in a financial loss to NSW Trade & Investment. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance for impairment).

Credit risk arises from the financial assets of NSW Trade & Investment, including cash, receivables, authority deposits and advances receivable. No collateral is held by NSW Trade & Investment. NSW Trade & Investment has not granted any financial guarantees.

Credit risk associated with NSW Trade & Investment's financial assets, other than receivables, is managed through the selection of counterparties and establishment of minimum credit rating standards.

Cash

Cash comprises cash on hand and bank balances within the NSW Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (TCorp) 11am unofficial cash rate, adjusted for a management fee to NSW Treasury.

Receivables – trade debtors

All trade debtors are recognised as amounts at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand. Debts which are known to be uncollectible are written off. An allowance for impairment is raised when there is objective evidence that the entity will not be able to collect all amounts due. This evidence includes past experience, and current and expected changes in economic conditions and debtor credit ratings. No interest is earned on trade debtors. Sales are made on 30 day terms.

NSW Trade & Investment is not materially exposed to concentrations of credit risk to a single trade debtor or group of debtors. Based on past experience, debtors that are not past due \$44,284 (2011: \$54,007) and past due \$7,746 (2011: \$10,344) but not considered impaired together represent 85% (2011: 98%) of the total trade debtors. There are no debtors which are currently not past due or impaired whose terms have been renegotiated.

35. FINANCIAL INSTRUMENTS (continued)

The only financial assets that are past due or impaired are 'sales of goods and services' in the 'receivables' category of the balance sheet.

	Total ^{1,2}	Past due but not impaired ^{1,2}	Considered impaired ^{1,2}
	\$'000	\$'000	\$'000
2012			
< 3 months overdue	9,282	8,804	478
3 months – 6 months overdue	4,671	4,190	481
> 6 months overdue	8,572	3,973	4,599
2011			
< 3 months overdue	8,608	8,608	0
3 months – 6 months overdue	827	827	0
> 6 months overdue	2,109	909	1,200

Notes

1. Each column in the table reports "gross receivables".
2. The ageing analysis excludes statutory receivables, as these are not within the scope of AASB 7 and excludes receivables that are not past due and not impaired. Therefore, the "total" does not reconcile to the receivables total recognised in the statement of financial position.

Authority Deposits

NSW Trade & Investment has no funds placed on deposit with TCorp.

Other Facilities

NSW Trade & Investment has access to the following banking facilities:

	2012	2011
	\$'000	\$'000
MasterCard Limit	7,000	7,000
Guarantee	15	

(c) Liquidity risk

Liquidity risk is the risk that NSW Trade & Investment will be unable to meet its payment obligations when they fall due. NSW Trade & Investment continuously manages risk through monitoring future cash flows and maturities planning to ensure adequate holding of high quality liquid assets. The objective is to maintain a balance between continuity of funding and flexibility through the use of loans and other advances.

During the current year and prior year, there were no defaults or breaches on any loans payable. No assets have been pledged as collateral. NSW Trade & Investment's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in NSW TC 11/12. For small business suppliers, where terms are not specified, payment is made not later than 30 days from date of receipt of a correctly rendered invoice. For other suppliers, if trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. For small business suppliers, where payment is not made within the specified time period, simple interest must be paid automatically unless an existing contract specifies otherwise. For payments to other suppliers, the Director-General may automatically pay the supplier simple interest. The rate of interest applied during the year was 0%.

The table below summarises the maturity profile of NSW Trade & Investment's financial liabilities, together with the interest rate exposure.

35. FINANCIAL INSTRUMENTS (continued)

Maturity analysis and interest rate exposure of financial liabilities

	Weighted Average Effective Int. Rate	Nominal Amount ¹ \$'000	Interest Rate Exposure			Maturity Dates		
			Fixed Int. Rate \$'000	Variable Int. Rate \$'000	Non- interest bearing \$'000	< 1 yr	1 – 5 yrs	> 5 yrs
2012								
<i>Payables</i>	0.0%	84,326	-	-	84,326	84,326	-	-
<i>Borrowings:</i>								
Fish Loan	6.5%	10,530	10,530	-	-	2,000	6,000	2,530
Locust Loan	0.0%	-	-	-	-	-	-	-
Finance Lease	0.0%	2,766	-	-	2,766	1,119	1,647	-
Other	8.8%	2,918	2,065	-	853	2,240	656	22
		100,540	12,595	-	87,945	89,685	8,303	2,552
2011								
<i>Payables</i>	0.0%	83,269	-	-	83,269	83,269	-	-
<i>Borrowings:</i>								
Fish Loan	6.46%	11,901	11,901	-	-	2,000	8,000	1,901
Locust Loan	0.0%	5,670	-	-	5,670	3,500	2,170	-
Other	0.0%	3,071	-	-	3,071	167	138	2,766
		103,911	11,901	-	92,010	88,936	10,308	4,667

Notes:

- The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities based on the earliest date on which NSW Trade & Investment can be required to pay. The tables include both interest and principal cash flows and therefore will not reconcile to the statement of financial position.

(d) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. NSW Trade & Investment's exposures to market risk are primarily through interest rate risk on NSW Trade & Investment's new borrowings. NSW Trade & Investment has no exposure to foreign currency risk and does not enter into commodity contracts.

The effect on profit and equity due to a reasonably possible change in risk variable is outlined in the information below, for interest rate risk and other price risk. A reasonably possible change in risk variable has been determined after taking into account the economic environment in which NSW Trade & Investment operates and the time frame for the assessment (i.e. until the end of the next annual reporting period). The sensitivity analysis is based on risk exposure in existence at the Financial Position date. The analysis assumes that all other variables remain constant.

Interest rate risk

Exposure to interest rate risk arises primarily through NSW Trade & Investment's interest bearing liabilities. This risk is minimised by undertaking mainly fixed rate borrowings, primarily with NSW TCorp. NSW Trade & Investment does not account for any fixed rate financial instruments at fair value through profit or loss or as available-for-sale. Therefore, for these financial instruments, a change in interest rates would not affect profit or loss or equity. A reasonably possible change of + / - 1% is used, consistent with current trends in interest rates. The basis will be reviewed annually and amended where there is a structural change in the level of interest rate volatility. NSW Trade & Investment's exposure to interest rate risk is set out below.

35. FINANCIAL INSTRUMENTS (continued)

	Carrying Amount \$'000	-1% Result \$'000	Equity \$'000	1% Result \$'000	Equity \$'000
2012					
<i>Financial assets</i>					
Cash and cash equivalents	335,416	(3,354)	(3,354)	3,354	3,354
Receivables	405,719	(4,057)	(4,057)	4,057	4,057
Financial Assets at fair value	4,404	(44)	(44)	44	44
Other Financial Assets	25,200	(252)	(252)	252	252
<i>Financial liabilities</i>					
Payables	84,326	(843)	(843)	843	843
Borrowings	16,214	(162)	(162)	162	162
Other	9,153	(92)	(92)	92	92
2011					
<i>Financial assets</i>					
Cash and cash equivalents	281,482	(2,815)	(2,815)	2,815	2,815
Receivables	323,519	(3,235)	(3,235)	3,235	3,235
Financial Assets at fair value	4,124	(41)	(41)	41	41
Other Financial Assets	28,750	(287)	(287)	287	287
<i>Financial liabilities</i>					
Payables	83,269	(833)	(833)	833	833
Borrowings	20,156	(202)	(202)	202	202
Other	12,465	(125)	(125)	125	125

Other price risk – TCorp Hour Glass Investment facilities

NSW Trade & Investment holds no units in Hour-Glass investment trusts.

(e) Fair value compared to carrying amount

The carrying value of receivables less any impairment provision and payables is a reasonable approximation of their fair value due to their short term nature.

(f) Fair value recognised in the statement of financial position

The department uses the following hierarchy for disclosing the fair value of financial instruments by valuation technique:

- Level 1 – Derived from quoted prices in active markets for identical assets / liabilities.
- Level 2 – Derived from inputs other than quoted prices that are observable directly or indirectly.
- Level 3 – Derived from valuation techniques that include inputs for the asset / liability not based on observable market data (unobservable inputs).

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	2012 Total \$'000
Financial assets at fair value				
Share	8	73	-	81
Gold	-	4,323	-	4,323
	8	4,396	-	4,404
2011				
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Financial assets at fair value				
Share	19	166	-	185
Gold	-	3,939	-	3,939
	19	4,105	-	4,124

There were no transfers between Level 1 and 2 during the period ended 30 June 2012.

36. EVENTS AFTER REPORTING DATE

No significant events to report.

End of the audited financial statements.

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Access

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Resources & Energy Division

Minerals Branch

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Office of Biofuels

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Access to NSW Trade & Investment regional and international offices can be found through the relevant agency website above.

We wish to thank the Annual Report Working Group and all staff for their contribution to this Annual Report.

NSW Trade & Investment has made an electronic copy of the Annual Report which is available at www.trade.nsw.gov.au Please note: Typographical errors on pages 8 and 16 have been corrected in this electronic version of the annual report.



Trade &
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